

ENVIRONMENTAL MANAGEMENT ADVISORY BOARD
U.S. DEPARTMENT OF ENERGY
1000 INDEPENDENCE AVENUE, S.W.
WASHINGTON, D.C. 20585

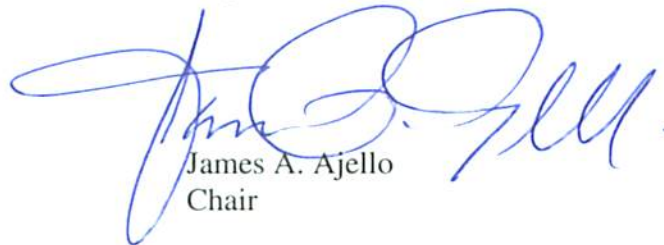
Dr. Inés R. Triay
Assistant Secretary for
Environmental Management
1000 Independence Avenue S.W.
Washington, DC 20585

Dear Dr. Triay:

As you know, the Environmental Management Advisory Board is charged with providing advice and recommendations on issues affecting the Environmental Management (EM) program. In Fiscal Year 2010, you asked the Board to focus on a number of cross-cutting topics, including the Tank Waste and Acquisition and Project Management. In light of this request, we respectfully submit the attached reports and recommendations for your review. These recommendations were approved by the full Board during its September 15, 2010, public meeting in Santa Fe, New Mexico. Please note that a copy of EMAB's more detailed report on the findings, conclusions, and recommendations concerning the Waste Treatment and Immobilization Project at Hanford will be provided to you upon its completion in the near future.

If you have any questions or comments regarding the reports and/or recommendations, please feel free to contact either myself or the Board's Designated Federal Officer, Ms. Terri Lamb.

Regards,



James A. Ajello
Chair