

ENVIRONMENTAL MANAGEMENT ADVISORY BOARD
U.S. DEPARTMENT OF ENERGY
1000 INDEPENDENCE AVENUE, S.W.
WASHINGTON, D.C. 20585

October 20, 2009

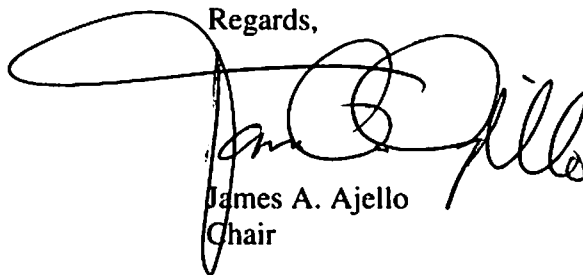
Dr. Inés R. Triay
Assistant Secretary for
Environmental Management
1000 Independence Avenue S.W.
Washington, DC 20585

Dear Dr. Triay:

As you know, the Environmental Management Advisory Board is charged with providing advice and recommendations on issues affecting the Environmental Management (EM) program. In Fiscal Year 2009, you asked that the Board focus on the topics of the EM Energy Park Initiative; American Recovery and Reinvestment Act; Acquisition, Project Management, and Quality Assurance; and Human Capital. In light of this request, we respectfully submit the attached reports and recommendations for your review. These recommendations were approved by the full Board during its September 30, 2009, public meeting in Augusta, Georgia.

If you have any questions or comments regarding the reports and/or recommendations, please feel free to contact either myself or the Board's Designated Federal Officer, Ms. Terri Lamb.

Regards,

A handwritten signature in black ink, appearing to read "James A. Ajello". The signature is stylized with a large, sweeping initial "J" and a long horizontal stroke that extends to the right.

James A. Ajello
Chair