



U.S. DEPARTMENT OF
ENERGY



Environmental Management Advisory Board

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EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

www.em.doe.gov

Procurement and Contract Management Initiative

- **Purpose:** Identify meaningful, impactful, and measurable reform, to improve the way contracts are selected and administered.
- **Approach:**
 - EM-wide survey to key Federal and contractor staff to identify specific contract management issues and barriers
 - Two targeted workshops completed: one for key contract executives (March 3) and one for key EM contract managers (March 4)
- **Major Findings:**
 1. RFPs are not strategic decision-making tools.
 2. Lack of consistency across the complex; each RFP is a singular event.
 3. Adversarial relationships across both sides of the fence.
 4. The “Danger-Zone”, contract true-up, requires major reform.



Consensus Recommendations and Next Steps

- In collaboration with industry; streamline, standardize, and inculcate across the EM community a streamlined RFP process.
- Develop guidelines for “partnering” (as opposed to “partnerships”) with industry for mutual success.
- Revisit, revamp and clarify the true-up phase of the post-award process.



EFCOG Acquisition Working Group Task

-EM moved from M&O to FAR Part 15 CPAF and CPIF contracts over 10 years ago

Issue: Adherence to appropriate business rules

- Federal change control
- Management Reserve in contract mods
- Contract change proposals not timely
- Contract change proposals not auditable by DCAA
- Confusion with DOE 413 Project Critical Decision versus contract change
- Submitting total costs vice cost delta for changes

What are reasons and action to rectify



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