

Award Fee Determination Scorecard Format

Contractor: CH2M Hill BWXT West Valley LLC

Contract: Phase 1 Decommissioning - Facility Disposition

Contract Number: DE-EM0001529

Award Period: 06/29/2011 – 03/09/2020

Basis of Evaluation: Performance and Evaluation Plan (PEMP) for Period: 3/01/2016 – 8/28/2016

Award Fee Available: \$450,694.00 Award Fee Earned: \$360,000.00 (80%)

Award Fee Adjectival Rating:

Safety, Health and Quality Management – Very Good

Business Management – Very Good

Project Management – Very Good

Environmental & Regulatory Strategy – Very Good

The Contractor met the majority of performance goals and objectives for the period.

Significant Achievements: None

Significant Deficiencies: None

Safety, Health and Quality Management - Factors positively influencing the rating include attainment of over 2,100,000 safe work hours and in excess of 1400 days free from a lost time injury or illness', effective quality assurance involvement in High Level Waste Relocation and melter shipment activities, positive reviews of existing safety programs/processes to maintain appropriate worker protection, continued efforts improve the emergency management program , continued focus on security program improvements, improvement in Conduct of Operations self-assessments and commendable implementation of the radiological controls program.

Balancing out these substantial accomplishments were inconsistencies in the use of lower threshold indicators to identify and resolve potential hazards. For example, when confronted with a number of lower threshold events which appeared to be caused, at least in part, by failure to maintain focus on the job at hand; CHBWV conducted an extent of condition review, and as a result, CHBWV initiated improvement actions that included refresher training for personnel involved in activities demanding enhanced focus. However, during this rating period, DOE also observed several occasions where CHBWV's reactions to incidents were not as rigorous or thorough as DOE has come to

expect from what has otherwise been an excellent safety program. DOE acknowledges that CHBWV has undertaken recent efforts to address this situation.

Business Management - The primary factors that led to this assessment are the continuous support in all functional areas regarding quality and timely submittals of contract deliverables and data calls along with management's commitment in the area of Cyber Security. CHBWV has exceeded the DOE Strategic Sourcing goals for FY16.

Project Management - The primary factors leading to this assessment are very good work planning and problem solving, very good overall management and coordination, very good partnering efforts, and good risk management.

Environmental & Regulatory Strategy – The primary factors that led to this assessment are CHBWV's regulatory work activities relative to the project implementation; contractor interface with DOE-WVDP; and liaison work with regulators and stakeholder involvement were very strong.

The DOE evaluation is consistent with the AFP, and this score results in CHBWV earning in the range of \$342,527 to \$405,625 of the possible \$450,694 of award fee for this period.

In light of these factors, DOE determined that an award fee of \$360,000 has been earned for the period of performance of March 1, 2016 through August 28, 2016.

The AFP for this contract is available at: EMCBC.DOE.GOV