

Award Fee Determination Scorecard Format

Contractor: CH2M Hill B&W West Valley LLC

Contract: Phase 1 Decommissioning - Facility Disposition

Contract Number: DE-EM0001529

Award Period: 06-29-2011 – 4/08/2019

Basis of Evaluation: Performance and Evaluation Plan (PEMP) for Period: 8/29/2013 – 2/28/2014

Award Fee Available: \$285,029.00 Award Fee Earned: \$150,000.00

Award Fee Adjectival Rating:

Safety, Health and Quality Management – Excellent - 4

Business Management – Good – 2

Project Management – Satisfactory – 1

Environmental & Regulatory Strategy – Very Good – 3

The Contractor met the majority of performance goals and objectives for the period.

Significant Achievements: None

Significant Deficiencies: None

Safety, Health and Quality Management - Factors positively influencing the rating include successful achievement of Voluntary Protection Program Star Status; implementation of Quality Assurance oversight for the High Level Waste (HLW) Storage Pad and Vertical Storage Cask construction; interactive senior management field presence; enhanced coordination and partnering efforts; and excellent 2013 As Low As Reasonably Achievable budget performance.

Business Management – The primary factors that led to this assessment are the continuous support in all functional areas regarding quality and timely submittals of Contract deliverables and data calls. Improvements need to be addressed in the area of Cyber Security and timeliness of proposals. CHBWV continues to actively pursue small business goals and exceeds the goals in some areas, but struggles to meet overall goal of 55%. DOE also identified several deficiencies in the area of Personal Property Management related to Vehicle Maintenance/Repair, marking or “Pinking” of small tools, and identification of government property. On a positive note, CHBWV continues to effectively use the DOE Strategic Sourcing process to generate cost savings.

Project Management – The primary factor that led to this assessment were deficiencies associated with CHBWV’s schedules. The earned value schedules lack detailed planning and traceability. CHBWV field level schedules contain issues associated with

horizontal and vertical integration to the baseline schedule, however improvements have been observed. Furthermore, the CHBWV earned value schedule does not contain a critical path for FY14 which limits its use as a management planning tool.

Environmental & Regulatory Strategy – The primary factors that led to this assessment were CHBWV's efforts in supporting the permit application for the Spillway repair, working closely with US Environmental Protection Agency (EPA) for approval of the Replacement Ventilation Units (RVU) in the Main Plant Process Building, aligning operations with the DOE's Environmental Media Policy, and providing excellent community relations support.

The DOE evaluation is consistent with the Performance Evaluation and Measurement Plan (PEMP), and this score results in CHBWV earning in the range of \$145,365 to \$213,772 of the possible \$285,029 of award fee for this period. In determining the award fee for this period, DOE considered mitigating factors along with an emphasis on the expectation that CHBWV will be in full compliance with the requirements of the contract as a minimum. In addition, the PEMP includes Contractor Minimum Performance Levels. During this performance period, CHBWV had a Category 2 incident associated with exceeding turbidity in the site's water treatment system. Because of the Category 2 incident, DOE could withhold between twenty-five and fifty percent of the \$200,000 award fee earned during this evaluation period. In addition, DOE still believes CHBWV needs to provide additional emphasis in the area of Project Management. This has been a recurring concern since DOE's evaluation in May 2012. CHBWV's schedules still demonstrate the need for detail planning and traceability.

In light of these factors, DOE determined that an award fee of \$150,000 has been earned for the period of performance of August 28, 2013 through February 28, 2014.

The PEMP for this contract is available at: EMCBC.DOE.GOV