



OFFICE OF THE VICE PRESIDENT  
WASHINGTON

023459

2001 OCT 19 A 10:00

September 20, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
1000 Independence Avenue, SW  
Washington, D.C. 20585

Dear Mr. Secretary:

Enclosed are numerous unsolicited proposals and idea papers that we received from citizens from all across the country during the development of the National Energy Policy, and in the months to follow. Many of these individuals and companies have already received correspondence and acknowledgement from the NEPDG and/or the Vice President's office.

What most of these citizens are looking for, however, is for review and consideration of their proposals and ideas by program professionals. In turn, we would appreciate your vetting these proposals out to the appropriate departments within your agency for review. If you would, please have the appropriate staff respond with a direct reply to each of these individuals or companies.

Thank you for your assistance. I know these citizens will greatly appreciate receiving a response from the Department of Energy.

Sincerely

A handwritten signature in black ink, appearing to read "A. D. Lundquist".

Andrew D. Lundquist  
Director, National Energy Policy  
Development Group

21337



ATMEL CORPORATION  
Tel: (719) 576-3300

Vice President Dick Cheney  
The White House  
1600 Pennsylvania Avenue NW  
Washington, DC 20500

Dear Mr. Vice President,

May 11<sup>th</sup>, 2001

Approximately 3 months ago, I sent a letter to the Governor of Colorado, Bill Owens, Senators Wayne Allard and Ben Nighthorse-Campbell and United States Representative Joel Heffley. Today I write again, adding our very respected Vice President, Dick Cheney, who is working diligently with a "National Energy Task Force". My previous message addressed the concern that I have with escalating prices for electrical power and with the general condition that regardless of who wants to blame, we must take emergency and/or crisis level action to see that the present issues with energy shortfall and rising prices are addressed with long term corrective action and not "band-aids".

I write this letter as both a concerned American and as an Executive in the Semiconductor business with responsibility for a major manufacturing site of Atmel Corp. in Colorado Springs, CO. I believe this problem is as significant as was our need to put men in space -40 years ago, and to say that we had better treat it in the same manner; with a vision given to the American people as to the real nature and size of the problem. Along with the vision of the problem must come a vision for solutions in the near, intermediate, and long term that allows our economic well-being to remain positive and full of hope in each of those forward looking time periods. This is not a smaller task than putting man in space and on the moon, and in reality it is even more important as it has "everything" to do with the American way of life, and the expectations of opportunity that we would wish all to have.

The issue is ENERGY! And as I stated above, at stake is the standard of living of every American, and those citizens of any other country who aspire for economic freedom and opportunity.

All economic issues, events, or situations are the result of the balance of a myriad of forces, to name some:

- Conservation and/or conservationists
- Productivity (Producing the most for the least, or preventing the loss of purchasing power by continuously producing at a higher rate than the underlying cost components)
- Exploration and Development (oil, natural gas, nuclear energy)
- Producing and Refining
- Automobiles being manufactured including a range from "lean machine" to "gas guzzler"

If not for a sustained period of low inflation and high productivity in place at this time, the present economic downturn could very easily have been a major recession. We are lucky and "everyone" had best admit it to themselves. In fact, I contend that this current downturn has the potential for greater retrenching if we don't build confidence that we have a plan in both areas of energy and taxes. Yes, tax relief is important, but the optimum solution to our energy situation and its'

• 1150 E. Cheyenne Mtn. Blvd. • Colorado Springs • CO • 80906-4568 •  
• Fax • (719) 540-1323 • Human Resources (719) 540-1874 • Fax 2 & 3 (719) 540-1313 • Fax 5 (719) 540-1515 •

21338

DOE022-0219

potential influence on our economy is much, much more. We had better have the right answer this time, because this issue has only received "lip service" for the past 30 years, and we had better "sell" our "right answer" to the American public as though it is the emergency that it really is.

We have time to be in control of the play-out of all these opposing forces, but there will be "no more time", if we play "games" with the energy situation again.

Let's recognize with the wisdom of many of the prophets of biblical times, that from blessings can come self-confidence that can erode to arrogance, indulgence, greed, and apathy. We are not "above" the nature of humankind.

We in America have come to a point of economic prosperity and superiority that we believe we can "have our cake, and eat it too", that the "good times" will never run out, that at least is what we have come to expect. As a result, we want to believe that we can leverage all the "easy" forces in the equation, and ignore the harder or more distasteful ones.

Some for instances:

- If one SUV is big, then the next supplier makes a bigger one, and what does the consumer do...he follows in like step.
- If one conservationist wants their State to keep out all new power installations because of "their" more precious environment, then let's do it, ..."but" we don't want to pay higher prices, or do without the many things electrical power provides.
- Maybe the most classic is...."I want to eat any and all the food I want, but I don't want to gain a single pound".

What's the point? The point is that we don't have the time, nor can we get this done if we only do the "easy stuff". We must be willing to conserve in our homes, we must be willing to give up on these "tanker size" SUV's, we must be willing to give some ground, not in the fashion of compromise, but in order to "optimize" and achieve the end which allows the most economic viability: otherwise we will give it up in our standard of living. How do I know? We are already there. Californian's are suffering brownouts, with both gasoline and utility bills they can ill afford. Many lower income citizens, are giving up medicine, or even foods they might otherwise buy, because of "bills" that are now 30-100% higher than a year or two years ago. The bad news is "at the doorstep".

I'm sure that the talent, skill, and demonstrated qualifications of those on Vice President Cheney's Energy Task Force are very adequate to the task. But I do have some concerns, the primary one being that "it's hands off" to have the American citizen forego their existing lifestyle, or in any way require of them more discipline, or live with less options than they do today.

Folks, this is serious: we had best not leave one element aside that can be a contributing factor in this race. Also, is there anyone reading this that agrees with my position that this "IS" bigger than a "man in space", and is just as daunting in the magnitude of issues that we face whether technically, socially, or otherwise? We need to make this a "National Endeavor" and sell the vision of both the problem and the solution, and get our nation behind the program.

Some "must do's":

- Allow and encourage coal-fired power generating installations, by moderating/optimizing the amount of cost of capital equipment with less strict EPA regulations for the next 3-5 years.
- Have each State project both their planned use and capacity of electrical power from both public and private sources. Where critical gaps exist in some States, insure that there are

solutions that can be implemented to close those gaps; as a minimum, understand "where" the problems are and what is being done to remove them.

- Almost every area of the country has seen natural gas prices "double" over the past year. With a combined task force of government and energy company officials, require a composite look at the demand and capacity projected forward; what is required to bring forces into place, from all aspects....exploration, development, transport, delivery; that will mitigate this current rise, or as a minimum insure the present accelerated price trend is moderated. Insure, everything is "on the table", there should be no predatory pricing, or gouging, because of the present demand/supply scenario. If so, it's no different than the abhorrent looting that goes on in the aftermath of a tornado, or hurricane.
- Do the same thing for electrical power installations and generation, what's the plan, where are the gaps, how do we "head them off"?
- Do the same for oil, we face a much higher probability that oil supply shortfall compromises our economy and/or standard of living, than any potential military action.

So far, I've limited this discussion to the existing fossil fuel constraint; when it (fossil fuel) is gone ("fini"), the above arguments get really serious. The thoughts presented above only deal with the short and intermediate term, so why does anyone think that 30-50 years from now (when my grandkids are in their prime) isn't as demanding upon science and technology as was/is the effort by NASA and any associated enterprises in the era of space exploration? Sometimes I get the feeling that we have seen so many technological miracles that we find the one of delivering energy to our homes for heating and cooling in very different ways, or the one of providing fuel to an automobile, that is no longer oil based as a very boring and unimportant endeavor. Quite the opposite, this is as important as any key event in the history of our country, because left undone, it takes away our ability to continue the "productivity" curve such that "every American" has the opportunity before them.

Now, let me address another side of the coin. The last area our politicians want to take action in is the market place, i.e. influence or control prices. Let me touch on three areas where something can be done (if the courage is there to do it):

- 1) As individuals, families, or business enterprises, we are facing ludicrous increases in electrical rates in the year 2000/2001. Please refer to the attached chart, which depicts the price for the Colorado Springs Utilities to purchase power from other sources when used to supplement the existing power capacity available from this very efficient and well run public utilities provider. I think it goes without saying that from 1985 through 1999 those providers of supplemental power were operating on what they considered an acceptable profitability. So what happened? First of all natural gas prices increased, therefore that cost must be passed on. Secondly, nothing else happened except the power providers in the American west saw an opportunity with the California situation to "gouge" the consumer and industrial users of electricity. In fact, the Atmel site here in Colorado Springs will pay an additional ~\$1m for power in 2001 than even that in 2000. How many jobs does \$1m account for? At least 25-30 jobs. Why is it so unreasonable to give a Presidential order that no company in an unstable market environment can have greater than a 100% margin against their cost? The result of such an order would reduce the 2001 rate on the attached chart to less than  $\frac{1}{2}$  of that depicted, and for our new President, such an order would likely increase votes on his behalf in 2004 in California by a significant amount. That should not be President Bush's motivation, but regardless, it's a very likely result.

- 2) Now for gasoline, the present prices are ludicrous and predatory. A year ago oil prices went to \$37 per barrel, and gasoline prices went up dramatically; supposedly because of this huge price increase in basic supply, the many blends and regulations placed on refined gasoline, and the shortage of capacity to actually produce at the rates demanded. One year later, when the oil supply cost is at \$27-28 per barrel, and all other things are basically equal, the price for gasoline is far beyond it's peaks of last year, even though we are only early in the expanded driving season. In a period where consolidation of major "oil" corporations is rampant, due diligence requires the excessive profit rates of these corporations to be reviewed. Why is it that most of our high tech corporations are suffering serious revenue, profit, and stock value setbacks in a time that the major oil firms are more profitable than ever? Please don't try to convince me that we are seeing a huge increase in the "productivity" of our oil firms...they don't even understand the word.
- 3) On the other side, the American people still "wants it's cake and eat it too". I've attached two website renditions of the ever increasing SUV size. We are facing a terribly bleak picture in the near term for gasoline prices and for any real solutions to mitigate this issue to be found. Give an EPA mandate that "all" personal or family vehicles delivered in the year 2003 or 4, achieve 25 mpg on highway, and you will see things change. Will this really "cost" the American public anything? Not really. I myself actually own a 1997 Jeep Grand Cherokee, purchased well before I could read enough material to understand the current scenario being played out. Really, my concern is not with \$1.79-2.00 gas prices, my concern is that unless we do something our economy and our standard of living will be more like many countries around the world than the one that exceeds all expectations ever conceived. By the way, my Grand Cherokee is up for sale!

We are a proud nation, the "land of opportunity", where at some point "all" people will be limited only by their own desire, and personal drive. We face a real crisis and yes, we can't afford to "scare the public", but tell us, the American people, the truth, a complete picture. Show us what really happens if we don't act. Show us what can be done if we do, Show us the options and why you choose to do what you propose to do, we can come together when we "have to", when we must...as a Nation we always have.

Sincerely,



Ralph Bohannon  
Sr. Vice President  
Atmel Corp.

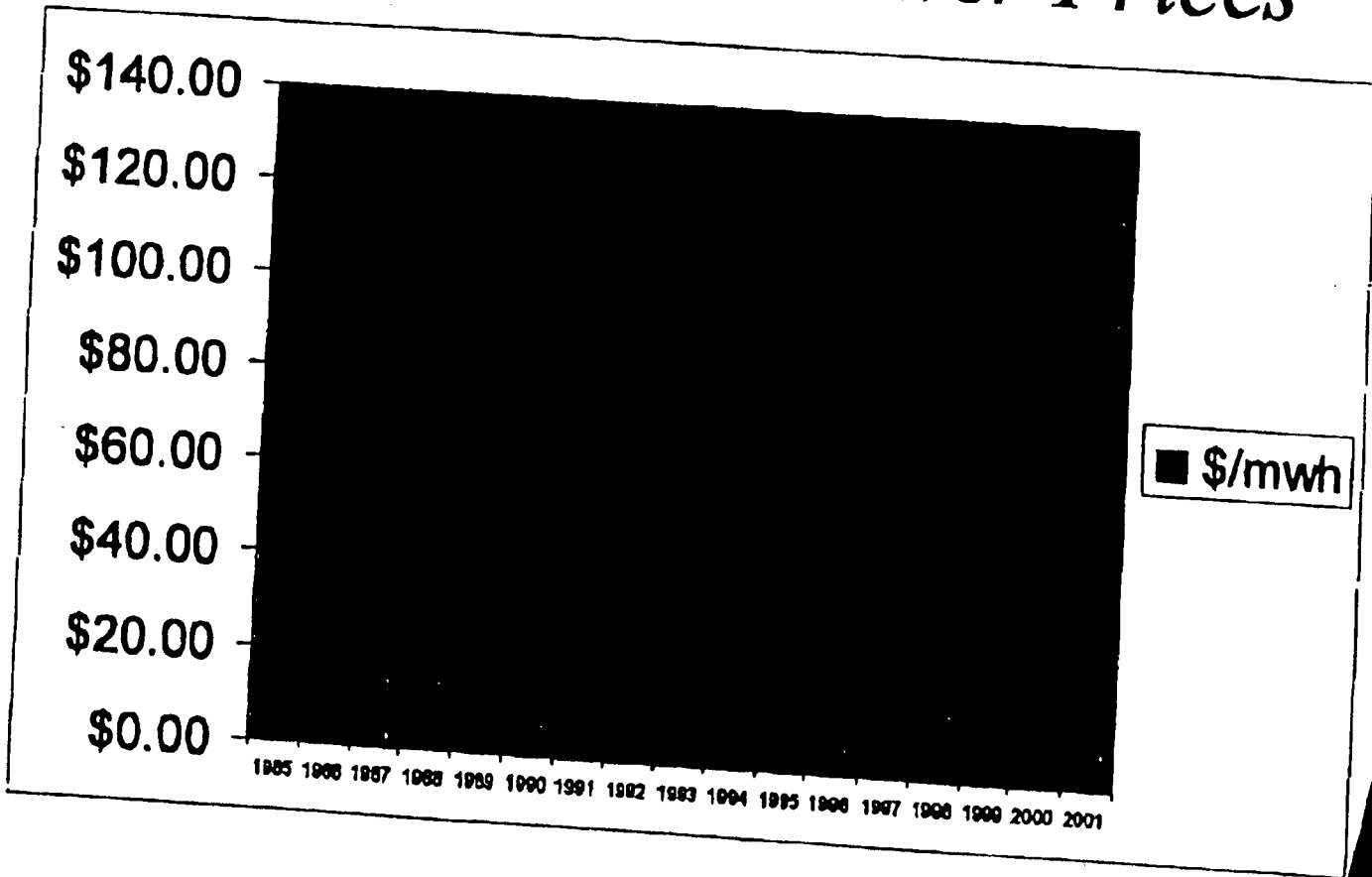
Cc: Ben Nighthorse Campbell  
Wayne Allard  
Joel Hefley  
George Perle

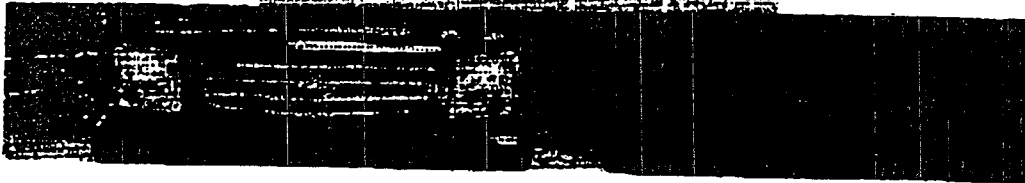
Bill O'Reilly

United States Senator  
United States Senator  
United States Representative  
President & Chief Executive Officer,  
Atmel Corporation  
Fox News Channel

21341

# Annual Purchase Power Prices





Dimensions & Specs	
Item	Description
Engine Type	AWD - High Output LQ9 6.0L OHV V8 2WD - 5.3L OHV V8
Fuel Delivery	AWD - Sequential fuel injection
Displacement	AWD - 364 / 5967 (cm <sup>3</sup> ) 2WD - 327 / 5328 (cm <sup>3</sup> )
Compression Ratio	AWD - 10:1
Horsepower/Torque (lb-ft)	AWD - 345 @ 5200 rpm 380 @ 4000 rpm 2WD - 285 @ 5200 rpm 325 @ 4000 rpm
Transmission	AWD - 4L60-E HD 2WD - Four-speed electronic- shift overdrive automatic with torque converter clutch, 4L60
Towing Capacity*	AWD - 8,500 lbs. 2WD - 7,700 lbs.
Final Drive Ratio	AWD - 3.73

- Specifications
- Fuel Economy
- Chassis Dimensions
- Interior Dimensions
- Exterior Dimensions

Back to top

**Fuel Economy**

Item	Description
EPA Estimated MPG	AWD - 12 City/16 highway* 2WD - 14 City/18 highway

Back to top

**Chassis Dimensions**

Item	Description
Wheelbase	116.0 in.
Tread (f/r)	65 in. /66 in.
Turning Diameter	39.54 ft.

[http://www.cadillac.com/escalade/feat\\_r\\_dims.htm](http://www.cadillac.com/escalade/feat_r_dims.htm)

05/06/2001

# ALL-NEW ENVOY

Introducing the all-new Envoy. The all-new Envoy is a compact SUV that's built to last. It's got a powerful 4.2-liter V6 engine, a 4-speed automatic transmission, and a 4-wheel drive system. The all-new Envoy is a compact SUV that's built to last. It's got a powerful 4.2-liter V6 engine, a 4-speed automatic transmission, and a 4-wheel drive system.



SELECT A TRIM LEVEL MODEL

CHOOSE AN OPTION MODEL

## Envoy/4WD/SLT

**Engine:**  
 Vortec™ 4200 inline six-cylinder  
**Fuel type:** Gasoline  
**Capacity:** 4.2 liters  
**Bore and Stroke (mm):** 83 x 102  
**Compression Ratio:** 10:1  
**Valve Train:** Double-overhead-cam with four valves per cylinder  
**Fuel Delivery:** Suspended fuel injection  
**SAE Net Horsepower @ RPM (psi):** 270 @ 6000  
**SAE Net Torque @ RPM (psi):** 275 @ 3400

**Engines:**  
 (Click on engine for specifications.)  
 Vortec™ 4200 inline six-cylinder - Standard

**Transmission:**  
 - 4L60-E Hydraulic 4-speed automatic with overdrive.  
 Powertrain: available with and without traction control

**Specifications:**

Overall Length:	191.8"
Overall Height:	71.9"
Overall Width:	74.7"
Wheelbase:	113.0"
Gross Vehicle Weight Rating (lbs):	5,750
Front Suspension:	Double-A front arm
Front Axle capacity (total lbs):	2,950
Front Spring capacity (total lbs):	3,100
Rear Suspension:	5 link
Rear Axle capacity (total lbs):	3,200
Rear Spring capacity (total lbs):	3,200
Brakes:	Vented 4-wheel disc with anti-lock braking system
Steering:	Hydraulic power-assist rack-and-pinion system
Fuel Tank Capacity (gallons):	18.7
Battery:	Delco Freedom
Cold Cranking AMPS rating:	Standard Heavy-duty 800CCA 180 AMPS
Alternator:	8,200
Maximum Towing Weight (LBS):	3,400
Tongue Weight:	10% - 15% of trailer weight up to 750 lbs

.../specs.cgi?brand=envoy&model=Envoy&trim=SLT&option1\_1=4WD&option1\_2=&eng05/06/2001





Colorado Springs Operations  
 1150 E. Cheyenne Mt. Blvd.  
 Colorado Springs, CO 80906  
 Fax 3 Fax (719) 540-1313

**Fax**

To: Vice President  
Dick Cheney From: Ralph Bohannon  
 Fax: (202) 456-2461 Pages: 8  
 Phone: \_\_\_\_\_ Date: May 11th 2001  
 Rec: \_\_\_\_\_ CC: \_\_\_\_\_

- Urgent       For Review       Please Comment       Please Reply

**Comments:**

Energy dates to follow.

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OFFICE OF THE VICE PRESIDENT  
WASHINGTON

023461

2001 OCT 19 A 10:00

September 20, 2001

The Honorable Spencer Abraham  
Secretary of Energy  
1000 Independence Avenue, SW  
Washington, D.C. 20585

Dear Mr. Secretary:

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Thank you for your assistance. I know these citizens will greatly appreciate receiving a response from the Department of Energy.

Sincerely

A handwritten signature in black ink, appearing to read "A. D. Lundquist".

Andrew D. Lundquist  
Director, National Energy Policy  
Development Group

21346

SP  
VP

To: Vice President Cheney, Fax 12024562461  
From: Suzanne Slezak  
Date: May 10, 2001 19:10 GMT  
Subject: Act to support clean energy

Vice President Dick Cheney  
The White House  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Dear Vice President Cheney:

As a university student, and future leader, I am writing to urge you to make renewable energy and energy efficiency a top priority as you craft a national energy policy. As the head of the President's energy task force you should recommend:

- Diversifying the power supply with additional renewable energy sources by enacting a national market-based Renewables Portfolio Standard (RPS). Diversifying our electricity mix by gradually increasing the percentage of electricity supplied from renewable resources-such as wind, solar, geothermal and biomass-will help avert natural gas price spikes that hit consumer's pocketbooks. Renewable power is not subject to the price volatility that plagues fossil fuel-fired power plants.
- Increasing funding for energy conservation through a national Public Benefits Fund (PBF). Investing in energy efficiency is by far the fastest, least expensive way to balance energy demand and supply needs. This fund will preserve programs to increase energy efficiency; provide low-income customer assistance and universal access; and increase investment in renewable technology research and development
- Increasing funding for the U.S. Department of Energy's (DOE) renewable energy and energy efficiency programs in the Fiscal Year 2002 (FY'02). The President previously stated that he supports renewables and efficiency. Now there are reports that the administration may cut DOE's energy efficiency and renewable energy research and development budget. These cost-effective programs are vital to the growth and commercialization of renewable energy technologies-solar, wind, geothermal, and biomass.

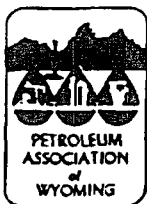
Short-sighted ideas, like drilling in the Arctic National Wildlife Refuge, will have virtually no impact on the nation's electricity power prices or supplies as only 2 to 3 percent of US electricity is generated from oil. Renewable energy and energy efficiency are the cheapest, safest and cleanest ways to cope with high electricity prices and reliability problems. Please put America on track to a clean and sustainable energy future by including the above policies in the Task Force's recommendations to the President and Congress.

Sincerely,

Suzanne Slezak

21347

DOE022-0228



## PETROLEUM ASSOCIATION OF WYOMING

951 Werner Court, Suite 100  
Casper, Wyoming 82601  
(307) 234-5333

fax (307) 266-2189  
e-mail: paw@pawyo.org  
www.pawyo.org

November 29, 2001

Mr. James Connaughton  
Chairman  
Council on Environmental Quality  
Executive Office of the President  
17<sup>th</sup> and G Streets, N.W.  
Washington, D.C. 20503

Attn: Ms. V.A. Stephens  
White House Energy Task Force

Dear Mr. Connaughton:

The Petroleum Association of Wyoming (PAW) would like to thank the Council on Environmental Quality (CEQ) for the opportunity to comment on issues affecting mineral access to federal lands. PAW is Wyoming's largest and oldest oil and gas organization, the members of which account for over ninety percent of the natural gas and over seventy percent of the crude oil produced in the State. This CEQ Task Force will focus on issues that directly affect members of PAW.

In your request for information, PAW would like to submit the following example, which should be placed in the "Exploration and Production" category:

- **Surface disturbing mitigation decisions determined by BLM that could have an affect on the gas transportation market:**

The Bureau of Land Management (BLM) has the responsibility of managing certain public lands in the West. Their management decisions include mitigation restrictions that revolve around the placement of oil and gas wells, roads, gathering lines, transportation pipelines, corridors, etc. The BLM Pinedale Field Office in Wyoming has recently made a decision that is concerning to PAW.

A producer, Double Eagle Petroleum Company, participated as a non-operator in the drilling of five wells in the Pinedale Anticline area during the summer and fall of 2001. The company then filed a right-of-way (ROW) application with BLM on October 9, 2001 (see Attachment A) for a four (4) inch temporary surface natural gas pipeline to transport its share of the produced gas to market. There are two existing sales pipelines in the area of the five wells. Both pipelines are owned by Pipeline A, an affiliate of the operator that drilled the wells. Due to economic concerns, the non-operating partner chose to apply for a two-and-one-half (2½) mile temporary surface pipeline to connect with another pipeline owned by a third party pipeline company (Pipeline B) and this temporary line was

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951 Werner Court, Suite 100  
Casper, Wyoming 82601

Mr. Chairman  
Council on Environmental Quality  
White House Energy Task Force  
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November 29, 2001

proposed to be placed twenty-five (25) feet from the existing pipeline which is within an existing pipeline corridor (see Attachment C).

To provide CEQ with additional information, most gas in the Pinedale Anticline area or southwest Wyoming goes into three (3) main plants for processing (removing of liquids to meet sales pipeline standards). These plants include: The Opal Plant, the Granger Plant, and Black Fork's Plant all owned by different companies. All three plants are located near the town of Opal (40-60 miles south of the Pinedale Anticline Field). After the gas is processed at the plants, it generally flows west out of Wyoming. Frequently the company gathering the gas at the wellhead does not own the entire line from the well to the plant; however, the pipeline company has agreed with other pipeline companies to transport gas to the specified plant.

According to Double Eagle, currently the preferred market to deliver this gas to is the Opal Plant since there are five (5) pipelines at its tailgate (owned by five separate companies) and that Plant offers the most competition and accordingly offers the best prices to the producer. The offer initially proposed to Double Eagle by Pipeline A was to take all of the gas to its Black's Fork Plant. The problem with this proposal is that Pipeline A owns the Plant and the only pipeline out of the Plant. Based on October's index prices, Pipeline A's price was \$.29/mcf below two other pipeline companies in the area.

The offer proposed by Pipeline B was to deliver gas to the Opal Plant for less gathering cost than Pipeline A. This would allow the operator less gathering cost and allow the delivery of gas to a preferable market. The only problem was that Pipeline B's interconnect was 2½ miles south of the five wells, hence the 2½ mile R-O-W request. Because of BLM's decision to reject the R-O-W application, the producer must use Pipeline A and pay more in gathering costs. This decision will in turn cause the producer to receive less money for the produced gas, pay more in transportation costs, and reduce the money paid to the royalty owners which in this case is the federal government.

BLM rejected the R-O-W application by stating that "[s]ince there is already sufficient capacity in existing pipelines to transport your natural gas, it has been determined that allowing this additional pipeline at this time would not be in the public interest and would cause undue and unnecessary degradation to the public lands" (see Attachment B)

It is not PAW's position to defend a particular company or project over another; however, PAW brings this example to CEQ's attention because there is a concern that BLM's land management decision to refuse granting the second pipeline connection based on surface disturbance will affect the market and potentially set a precedent for future projects on public lands. PAW believes that



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Casper, Wyoming 82601

Mr. Chairman  
Council on Environmental Quality  
White House Energy Task Force  
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November 29, 2001

it is not within BLM's authority to make land management decisions that significantly affect the gas transportation market (i.e. pricing, available pipeline capacity, transportation, etc.).

Clear and concise written instructions should be issued to BLM state and field offices immediately to guide land management, surface disturbing decisions, which may potentially affect the gas transportation market. Once instructions are issued, careful oversight must be provided by the Administration to ensure that such instructions are interpreted and implemented as were intended.

PAW appreciates this opportunity to provide meaningful comment to the CEQ Energy Task Force regarding issues that affect our ability to access public lands for purposes of natural resource development and industry will continue to strive for a balance between economic growth and environmental protection. Should you have questions or require additional information, please do not hesitate to contact me.

Sincerely,

Dru Bower  
Vice President  
Petroleum Association of Wyoming

Cc: The Honorable Gale Norton  
The Honorable Ann Veneman  
The Honorable Spencer Abraham  
The Honorable Jim Geringer  
The Honorable Craig Thomas  
The Honorable Mike Enzi  
The Honorable Barbara Cubin  
Mr. Steve Degenfelder  
Mr. Curt Parsons  
Mr. Kirk Steinle  
Mr. Rick Robitaille  
Mr. Gene George  
Mr. Joe Icenogle  
Ms. Claire Moseley  
Mr. Bob Ugland

21350

# Attachment A

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 13, 2001 11:21 AM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Cc:** 'commcoll@aol.com%internet'  
**Subject:** RE: State's comments on Transportation

Charlie,

You sent to DOT, right? They have the lead.

Margot

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Friday, April 13, 2001 10:58 AM  
**To:** Anderson, Margot  
**Cc:** commcoll@aol.com%internet  
**Subject:** State's comments on Transportation

fyi

----- Forwarded by Charles M. Smith/OVP/EOP on 04/13/2001  
10:57 AM -----

(Embedded  
image moved "Wheeler, Evelyn" <WheelerE@state.gov>  
to file: 04/13/2001 08:21:40 AM  
PIC24935.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: "McManus, Matthew T" <McManusMT@state.gov>, "Gallogly, Stephen J"  
<GalloglySJ@state.gov>  
Subject: State's comments on Transportation

In the version of Chapter 8 that we have, our comments were not  
incorporated

<<02\_30\_01\_DOS Comments.doc>> ]

Evelyn Wheeler  
EB/ESC/IEC/EPC - Room 3535  
Phone: (202) 647-4557  
Fax: (202) 647-4037  
This message is unclassified under precepts of EO 12958.



255

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 13, 2001 12:46 PM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Kelliher, Joseph  
**Subject:** revised chapter 1/2



new sec1 ma.81.doc

Charlie - with Joan's edits (see front page).

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 13, 2001 12:46 PM  
**To:** 'William\_Bettenberg@ios.doi.gov%internet'  
**Cc:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Subject:** RE: chapter 8 [Virus checked]

Received. Thanks.

-----Original Message-----  
**From:** William\_Bettenberg@ios.doi.gov%internet  
[mailto:William\_Bettenberg@ios.doi.gov]  
**Sent:** Friday, April 13, 2001 11:22 AM  
**To:** Anderson, Margot  
**Cc:** Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** Re: chapter 8 [Virus checked]

Margot – Attached are our edits for chapter 8 without the recommendations.  
Bill  
----- Forwarded by William Bettenberg/PPA/OS/DOI on 04/13/2001 11:10 AM  
-----

Deborah  
Weinstein      **To:** William Bettenberg/PPA/OS/DOI@DOI  
**cc:**  
04/13/2001      **Subject:** Re: chapter 8 [Virus checked]  
09:41 AM      (Document link: William Bettenberg)

Bill--  
I've attached a version with all recommendations and steps stripped out.  
If you need more work done to this, I'll be happy to do it. I have a 10am  
meeting at Jackson Place and then I'll be back.  
Deborah  
(See attached file: DOI chpt8 without recs.rtf)

**From:** William Bettenberg on 04/12/2001 06:47 PM

**To:** Deborah Weinstein/PPA/OS/DOI@DOI  
**cc:**

**Subject:** chapter 8

Deborah – I need a version of chapter 8 with the recommendations stripped  
out. Check with me and I'll explain.  
Bill

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 13, 2001 4:36 PM  
**To:** Braitsch, Jay; Carter, Douglas  
**Cc:** Kelliher, Joseph  
**Subject:** FW: chapter 8 [Virus checked]



DOI chpt8 without  
recs.rtf

Jay and Doug,

Margot

-----Original Message-----

**From:** William\_Bettenberg@ios.doi.gov%internet  
[mailto:William\_Bettenberg@ios.doi.gov]  
**Sent:** Friday, April 13, 2001 11:22 AM  
**To:** Anderson, Margot  
**Cc:** Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** Re: chapter 8 [Virus checked]

Margot -- Attached are our edits for chapter 8 without the recommendations.  
Bill

----- Forwarded by William Bettenberg/PPA/OS/DOI on 04/13/2001 11:10 AM -----

Deborah  
Weinstein      To: William Bettenberg/PPA/OS/DOI@DOI  
cc:  
04/13/2001      Subject: Re: chapter 8 [Virus checked]  
09:41 AM      (Document link: William Bettenberg)

Bill--

I've attached a version with all recommendations and steps stripped out.  
If you need more work done to this, I'll be happy to do it. I have a 10am  
meeting at Jackson Place and then I'll be back.

Deborah

(See attached file: DOI chpt8 without recs.rtf)

**From:** William Bettenberg on 04/12/2001 06:47 PM

**To:** Deborah Weinstein/PPA/OS/DOI@DOI  
**cc:**

**Subject:** chapter 8

Deborah -- I need a version of chapter 8 with the recommendations stripped  
out. Check with me and I'll explain.

Bill

**Martin, Adrienne**

b5

---

**From:** Anderson, Margot  
**Sent:** Monday, April 16, 2001 6:11 PM  
**To:** 'Symons.Jeremy@epamail.epa.gov%internet'  
**Cc:** 'Karen\_Y.\_Knutson@OVP.EOP.Gov%internet'; 'charles\_m.\_smith@OVP.EOP.Gov%internet'; 'Moss.Jacob@epamail.epa.gov%internet'; 'Gibson.Tom@epamail.epa.gov%internet'  
**Subject:** RE: EPA comments on chapters 7 and 8

Thanks Jeremy,

Margot

-----Original Message-----

**From:** Symons.Jeremy@epamail.epa.gov%internet  
[mailto:Symons.Jeremy@epamail.epa.gov]  
**Sent:** Monday, April 16, 2001 5:57 PM  
**To:** Anderson, Margot  
**Cc:** Karen\_Y.\_Knutson@OVP.EOP.Gov%internet;  
charles\_m.\_smith@OVP.EOP.Gov%internet;  
Moss.Jacob@epamail.epa.gov%internet; Gibson.Tom@epamail.epa.gov%internet  
**Subject:** EPA comments on chapters 7 and 8

Margot,

Attached are EPA comments on chapters 7 and 8.

You should have received comments on chapter 6 previously from Jacob.

Thanks!

Jeremy

---

Jeremy Symons  
EPA, Office of Air and Radiation  
(202) 564-9301  
Fax: (202) 501-0394

(S)(5)

**Williams, Ronald L**

---

**From:** McManus, Matthew T [McManusMT@state.gov]  
**Sent:** Tuesday, March 13, 2001 6:10 PM  
**To:** 'Kjersten Drager at OVP'; 'John Fenzel, NEPD'  
**Cc:** Anderson, Margot; 'Andrew Lundquist, OVP'; 'Karen Knutson at OVP'  
**Subject:** Preview of Chapter 10

**Martin, Adrienne**

b5

---

**From:** Anderson, Margot  
**Sent:** Monday, April 16, 2001 6:12 PM  
**To:** 'Symons.Jeremy@epamail.epa.gov%internet'  
**Cc:** 'Karen\_Y.\_Knutson@OVP.EOP.Gov%internet'; 'charles\_m.\_smith@OVP.EOP.Gov%internet'; 'Moss.Jacob@epamail.epa.gov%internet'; 'Gibson.Tom@epamail.epa.gov%internet'  
**Subject:** RE: EPA comments on chapters 7 and 8

Jeremy,

No attachment!

Margot

-----Original Message-----

**From:** Symons.Jeremy@epamail.epa.gov%internet  
[mailto:Symons.Jeremy@epamail.epa.gov]  
**Sent:** Monday, April 16, 2001 5:57 PM  
**To:** Anderson, Margot  
**Cc:** Karen\_Y.\_Knutson@OVP.EOP.Gov%internet;  
charles\_m.\_smith@OVP.EOP.Gov%internet;  
Moss.Jacob@epamail.epa.gov%internet; Gibson.Tom@epamail.epa.gov%internet  
**Subject:** EPA comments on chapters 7 and 8

Margot,

Attached are EPA comments on chapters 7 and 8.

Thanks!

Jeremy

---

Jeremy Symons  
EPA, Office of Air and Radiation  
(202) 564-9301  
Fax: (202) 501-0394

**Martin, Adrienne**

b5

**From:** Anderson, Margot  
**Sent:** Monday, April 16, 2001 6:14 PM  
**To:** Braitsch, Jay  
**Subject:** FW: CEA comments on chapter 8



CEA Comments on  
Chap 8.doc



CEA Comments on  
Chapter 7.doc

Margot

—Original Message—  
**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Monday, April 16, 2001 3:11 PM  
**To:** Anderson, Margot  
**Subject:** CEA comments

Margot:

Charlie

(See attached file: CEA Comments on Chap 8.doc)(See attached file: CEA  
Comments on Chapter 7.doc)

(b) (5)

**Kolevar, Kevin**

---

**From:** Faulkner, Doug  
**Sent:** Thursday, March 01, 2001 9:02 AM  
**To:** McSiarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Davis, Joseph; Whatley, Michael  
**Subject:** FW: Speech by Karen Knutson, Office of the Vice President, before NASEO

-----Original Message-----

**From:** Buddy Gartland  
**Sent:** Thursday, March 01, 2001 8:35 AM  
**To:** Faulkner, Doug  
**Cc:** Abe.Haspel@ee.doe.gov@DOE%HQ-NOTES; Sullivan, John  
**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

THanks,  
Buddy

----- Forwarded by Buddy Gartland/EE/DOE on 03/01/2001 08:28 AM -----

Michael York  
02/28/2001 02:45 PM

To: Buddy Gartland/EE/DOE@DOE, John Sullivan/EE/DOE@DOE  
cc:

Subject: Speech by Karen Knutson, Office of the Vice President, before NASEO

I just returned from the National Association of State Energy Officials (NASEO), 2001 Energy Outlook Conference which was held February 26 - 28, here in Washington DC. Of particular interest was a presentation by Karen Knutson, Deputy Director, National Energy Policy Development Group, Office of the Vice President. She discussed the development of the Administration's National Energy Policy.





**Kolevar, Kevin**

---

**From:** Davis, Joseph  
**Sent:** Thursday, March 01, 2001 9:17 AM  
**To:** Faulkner, Doug; McStarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Whatley, Michael  
**Subject:** RE: Speech by Karen Knutson, Office of the Vice President, before NASEO

-----Original message-----

**From:** Faulkner, Doug  
**Sent:** Thursday, March 01, 2001 9:02 AM  
**To:** McStarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Davis, Joseph; Whatley, Michael  
**Subject:** FW: Speech by Karen Knutson, Office of the Vice President, before NASEO

fyi. from an EERE staffer who attended karen's talk to the natl assoc of state energy offices earlier this week. some of first public explanation of direction of admin energy policy.

-----Original Message-----

**From:** Buddy Garland  
**Sent:** Thursday, March 01, 2001 8:35 AM  
**To:** Faulkner, Doug  
**Cc:** Abe.Haspel@ee.doe.gov@DOE%HQ-NOTES; Sullivan, John  
**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

Doug.

THanks,  
Buddy

----- Forwarded by Buddy Garland/EE/DOE on 03/01/2001 08:28 AM -----

<< OLE Object: Picture (Device Independent Bitmap) >>

Michael York  
02/28/2001 02:45 PM

**To:** Buddy Garland/EE/DOE@DOE, John Sullivan/EE/DOE@DOE  
**cc:**

**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

I just returned from the National Association of State Energy Officials (NASEO), 2001 Energy Outlook Conference which was held February 26 - 28, here in Washington DC. Of particular interest was a presentation by Karen Knutson, Deputy Director, National Energy Policy Development Group, Office of the Vice President. She discussed the development of the Administration's National Energy Policy.



Kolevar, Kevin

**From:** Kjersten\_S\_Drager@ovp.eop.gov%internet [Kjersten\_S\_Drager@ovp.eop.gov]  
**Sent:** Monday, March 12, 2001 5:49 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue\_ellen\_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; gallogysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C.\_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william\_bettenberg@ios.doi.gov%internet; tom\_fulton@ios.doi.gov%internet; kjersten\_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoil@aol.com%internet; Karen\_E.\_Keller@omb.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet; Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter(s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows:

Tomorrow, Tuesday, March 13: DOE @ 3:00.

Wednesday, March 14: EPA @ 10:00; State @ 11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized).

Let me know what meetings you plan to attend, if any. All meetings will be held in 263 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

65

**Kolevar, Kevin**

**From:** Cesar\_Conda@ovp.eop.gov%internet [Cesar\_Conda@ovp.eop.gov]  
**Sent:** Monday, April 02, 2001 2:50 PM  
**To:** Kolevar, Kevin  
**Subject:** NEPD Principals Meeting, 3 April 01, 3pm, Ceremonial Office

what's status of cafe?

----- Forwarded by Cesar Conda/OVP/EOP on 04/02/2001  
02:49  
PM -----

John Fenzel  
04/02/2001 01:03:14 PM

Record Type: Record

To: See the distribution list at the bottom of this message  
cc: See the distribution list at the bottom of this message  
Subject: NEPD Principals Meeting, 3 April 01, 3pm, Ceremonial Office

This is to confirm the NEPD Principals Meeting scheduled for tomorrow, April 3d at 3:00pm in the Vice President's Ceremonial Office. The meeting is expected to last until 4:30pm.

The agenda for the meeting is provided below.

John Fenzel

Message Sent

To: \_\_\_\_\_

Mitchell Daniels/OMB/EOP@EOP  
Joshua B. Bolten/WHO/EOP@EOP  
Lawrence B. Lindsey/OPD/EOP@EOP  
Ruben S. Barrales/WHO/EOP@EOP  
Robert G. Hubbard/CEA/EOP@EOP

Message Copied

To:

---

John W. Howard/WHO/EOP@EOP  
Robert C. McNally/OPD/EOP@EOP  
Mary J. Matalin/OVP/EOP@EOP  
Joel D. Kaplan/WHO/EOP@EOP  
Charles D. McGrath Jr/OVP/EOP@EOP  
Cesar Conda/OVP/EOP@EOP  
Juleanna R. Glover/OVP/EOP@EOP

**Kolevar, Kevin**

---

**From:** Kjersten\_S\_Drager@ovp.eop.gov%internet [Kjersten\_S\_Drager@ovp.eop.gov]  
**Sent:** Tuesday, April 03, 2001 9:53 AM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; Marcus\_Peacock@omb.eop.gov%internet; Mark\_A.\_Weatherly@omb.eop.gov%internet; Robert\_C.\_McNally@opd.eop.gov%internet; John\_L.\_Howard\_Jr@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Michael\_R\_LeBlanc@cea.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; Carol\_J\_Thompson@who.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori\_A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark\_J\_Sullivan@ovp.eop.gov%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet; Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** New topic for 4/3/01 Principals Meeting



PIC21176.PCX

IF YOU HAVE ANY QUESTIONS PLEASE LET US KNOW. THANKS, KJERSTEN  
----- Forwarded by Kjersten S. Drager/OVP/EOP on  
04/03/2001 09:47 AM -----

{Embedded  
image moved Charles M. Smith@ovp.eop.gov  
to file: 04/02/2001 04:52:20 PM  
PIC21176.PCX}

Record Type: Record

**To:** See the distribution list at the bottom of this message  
**cc:** Andrew D. Lundquist/OVP/EOP, Karen Y. Knutson/OVP/EOP, John Fenzel/OVP/EOP, Kjersten S. Drager/OVP/EOP  
**Subject:** New topic for 4/3/01 Principals Meeting

A heads-up regarding the 4/3/01 Principals Meeting

**21445**

DOE022-0326

Message Sent

To:

---

Joseph.Kelliher@HQ.DOE.gov  
Kmurphy@osec.doc.gov  
Dina.Ellis@do.treas.gov  
Sue\_Ellen\_Wooldridge@IOS.DOI.gov  
Keith.Collins@USDA.gov  
Joseph.Glauber@USDA.gov  
Galloglysj@State.gov  
McManusmt@State.gov  
Michelle.Poche@OST.DOT.Gov  
Patricia.Stahlschmidt@FEMA.gov  
Brenner.Rob@EPA.gov  
Symons.Jeremy@EPA.gov  
Beale.John@EPA.gov  
Marcus.Peacock/OMB/EOP  
Mark A. Weatherly/OMB/EOP  
Robert C. McNally/OPD/EOP  
John L. Howard Jr./CEQ/EOP  
William.bettenberg@ios.doi.gov  
Tom\_fulton@ios.doi.gov  
Michael R. LeBlanc/CEA/EOP  
Margot.Anderson@HQ.DOE.GOV  
Bruce.Baughman@FEMA.gov  
Charles.m.Hess@USACE.army.mil  
Carol J. Thompson/WHO/EOP  
Sandra L. Via/OMB/EOP  
Ronald L. Silberman/OMB/EOP  
Lori A. Krauss/OMB/EOP  
WheelerE@state.gov  
Kevin.Kolevar@hq.doe.gov  
Mark J. Sullivan/OVP/EOP



**Williams, Ronald L**

---

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 9:59 AM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D.\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; WheelerE@State.gov%internet  
**Cc:** Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; john\_fenzel@ovp.eop.gov%internet  
**Subject:** thoughts



Draft 3-23.doc

Attached are comments from John Howard that I'm forwarding for your consideration.

----- Forwarded by Charles M. Smith/OVP/EOP on 03/26/2001 09:09 AM -----

John L. Howard Jr.  
03/23/2001 04:28:08 PM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

cc: Karen Y. Knutson/OVP/EOP@EOP

Subject: thoughts

here are my comments to date on various papers -- please send them to the right folks -- call me (66540) if you have any questions -- thank you

(See attached file: Draft 3-23.doc)

**Williams, Ronald L**

---

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 10:00 AM  
**To:** Kelliher, Joseph; Anderson, Margot; Juleanna\_R\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloghysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E\_Keller@omb.eop.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet; Janet\_P\_Walker@opd.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori\_A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; john\_fenzel@ovp.eop.gov%internet  
**Subject:** New Chapter 9 from DOT



Ch9.03.26.doc



PIC30111.PCX

New chapter 9 from DOT.

Forwarded by Charles M. Smith/OVP/EOP on 03/26/2001  
09:18 AM

(Embedded  
image moved "Poche, Michelle" <Michelle.Poche@ost.dot.gov>  
to file: 03/26/2001 07:55:05 AM  
PIC30111.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, Charles M. Smith/OVP/EOP, John Fenzel/OVP/EOP

cc:  
Subject: New Chapter 9 from DOT

21451

DOE022-0332

edits/comments?  
Thanks very much.  
—Michelle  
<<Ch9.03.26.doc>>

**Williams, Ronald L**

---

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 10:02 AM  
**To:** Anderson, Margot  
**Subject:** chapter 6 graphics

Margot:

With respect to the graphics you sent along for Chapter 6, I need you to provide them with the information needed for the designer. Take a look at the guidance I sent out on March 8, 2001. I need captions to go along with them as well.

## Kolevar, Kevin

---

**From:** James Lucier [James.Lucier@att.net]  
**Sent:** Sunday, April 22, 2001 3:19 PM  
**To:** Cesar Conda; Jim Sims; Robert McNally@odp.eop.gov%internet;  
James\_E.Carter@ovp.eop.gov%internet; Dylan\_Glenn@opd.eop.gov%internet  
**Subject:** Wall Street's Views On the Energy Crisis -- And How You Should Pitch Your Plan To Investors

Memo to Cesar Conda and Jim Sims

From Jim Lucier

Wall Street's views on the energy crisis

From my daily conversations with institutional investors around the country, I believe the investment community is ready-in principle-to enthusiastically embrace a sound national energy strategy. There is only one important proviso, which is that investors and the investing public have to see a clear connection between the "top-line" policy proposals and the "bottom-line" issues of economic growth and value creation.

Having worked with Wall Street investors for two years now, I have come to realize that investors see the fundamental problem of an energy crisis in ways that are fundamentally different from those of an energy industry CEO or those of a strictly Washington-based policy analyst, such as I used to be.

Wall Street filters everything through market cap and growth potential. They want to know where the value is, and where new value is being created. That is part of the business of allocating capital to the most efficient uses. Wall Street investors are not interested in the fate of a particular industry per se - even an industry that seems big to Washington, such as "coal," "oil," or "nuclear."

Rather, what they will find most attractive about the national energy strategy is 1) moving the whole domestic economy to a higher state of efficiency and 2) creating a new generation of energy companies that will meet the nation's needs in hitherto unrealized ways.

An efficient economy is good for stock valuations across the board. Ending restrictions that inhibit today's energy companies from combining, operating, and deploying new concepts in ways that meet market demand could unleash an enormous new round of value creation.

The Wall Street mindset implies a set of do's and don'ts in presenting the National Energy Strategy to institutional investors. I will start with the don'ts, before getting to the more obvious do, which is the absolute mandate of explaining how a coherent set of policies, maintained over an extended

period of time, will in fact open the door to significant - if not enormous - new investment opportunities.

1. First, don't forget that Wall Street cares about large publicly traded companies. This may seem obvious, but Washingtonians may not realize its full import. Wall street defines large in terms of market cap. Coal companies may be large employers, large in significance to regional economies, and large in their importance as fuel suppliers to electric utilities, but they are not large in terms of market cap. Likewise, independent oil producers may be important as a group, but most IPAA companies have near-zero presence on Wall Street. The integrated oil companies do have a large presence on Wall Street, but it is much diminished from their days of glory, plus the sense from investors is that they are so large, and so exposed to global markets, that domestic U.S. policies won't have a major impact on them. The U.S. refining industry is enjoying an Indian summer of sorts, with a brief period of high margins and favorable prices in what is normally a low-margin business with little potential, due to regulatory constraints, to attract and reward new investments in the longer term.

2. Second, investors dislike anything that looks like direct intervention in the marketplace with a potential to distort market outcomes. Tax incentives and subsidies for uneconomic activities are especially unpopular. There is a sense that with natural gas prices, in particular, at the current levels, companies should have all the incentives to produce they need. Investors worry that too much reliance on tax preferences will lead to a classic boom and bust cycle in the subsidized industries, in which overbuilding ultimately leads to a collapse in valuation.

3. Taking points one and two together, you have a very serious problem in perceptions of what the National Energy Strategy is all about. In the press, investors read only about oil and the Arctic National Wildlife Refuge. When investors look at the legislation in Congress, they see (by their lights) mostly a hodge-podge of special interest legislation from the oil-patch states operating in cooperation with the coal states. In other words, investors see what appears to them as a confusing mass of junk that isn't directly relevant to the energy problem as they define it, which is creating 1) a fully integrated, deregulated, diversified national market for energy; 2) the infrastructure necessary to support such a market; and 3) growth opportunities for firms that produce and distribute energy, which is implied in the possibility these firms can offer new services and site new facilities.

4. Investors would welcome opening ANWR to drilling in an environmentally

responsible way. However, they are much more concerned with drilling for natural gas in the continental U.S. There is a sense of confusion about how much land is off-limits for drilling and why, which you could profitably address. However, there is a definite sense that reserves are not growing, and that new wells being drilled are not as productive as the older wells were in the prime, largely because the new wells are not in the most promising areas. Making some kind of coherent statement about federal lands irrespective of ANWR would serve you well.

5. Another theme that resonates with investors is the need to reverse thirty years' chronic under-investment in facilities and infrastructure of all kinds. Investors want to know what you are going to do about the pipelines and electric transmission lines needed to support the national marketplace they look forward to. No one I have ever talked to has the slightest sympathy for the fecklessness of the state of California; they can't believe Davis won't do the obviously right thing (as far as they are concerned) and let retail electricity prices float. You have an opportunity to make a powerful case that some kind of long term, market oriented plan is needed to allow private investment flows to build the new facilities.

6. Now you can see we are getting to some of the do's. A key variable in the equation for stock valuations is the potential for future growth. The way the equation works, even a little increased growth can mean sharply higher price-multiples. But the energy industry has had to deal with physical constraints on growth (no new drilling, siting allowed, etc.) and financial constraints on growth due to regulatory costs. Though companies have consistently increased their efficiency over time, and grown earnings (despite limited upside in revenues) by cutting costs and increasing productivity, these incremental cash flows have been eaten up by higher regulatory costs. As a result, the "g" factor in the P/E equation has been near zero. The investment community will therefore take note if you can make a credible case that 1) you will permit the industry to build out and expand capacity subject to undistorted market forces over an extended period of time and 2) you will do something about regulatory cost creep, so that companies which can meet or exceed environmental standards while cutting costs and improving productivity can actually return that increased "delta" to their shareholders. Our analysts believe that such a policy shift would allow a rise in energy industry P/E's across the board.

In summary, claiming that P/E's should go up or attempting to jawbone their increase is something the White House should absolutely not do on its own. But if you provide reasonable, credible, and reliable basis that your policies will allow capacity growth, earnings growth, and efficient new combinations, Wall Street analysts can connect the dots and perform the requisite calculations on their own.

So cut through the clutter. Don't make us think the entire energy policy is about ANWR, stripper wells in Texas, and employment in Appalachia. These are all important concerns, but things which investors consider to be second tier elements of a package that should properly focus on capacity and distribution, natural gas and electricity, and ending unjustified constraints on growth.

PS-It wouldn't hurt to tell us more about what a "hemispheric" energy policy means, because if an integrated national marketplace is a good thing, an integrated hemisphere would seem to be even better.

PPS-We would like to hear about the "comprehensiveness" of your energy policy in terms that recall the way businesses have undergone comprehensive restructurings and reorganizations in the context of a six-sigma or total quality management plan.



Martin, Adrienne

LE

From: Anderson, Margot  
Sent: Tuesday, April 17, 2001 8:36 AM  
To: Braitsch, Jay  
Subject: FW: chapter 7 and 8, attachments



EPA comments on Ch.  
8 4 16 01....



ch7 epa comments  
4-16-01.doc

Jay,

Please loom over EPA chapter 8 edits. I haven't looked at them yet but we will need to address. We can talk later in the morning.

margot

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet  
[mailto:Symons.Jeremy@epamail.epa.gov]  
Sent: Monday, April 16, 2001 6:32 PM  
To: Anderson, Margot  
Cc: Karen\_Y\_Knutson@OVP.EOP.Gov%internet;  
charles\_m\_smith@OVP.EOP.Gov%internet;  
Moss.Jacob@epamail.epa.gov%internet; Gibson.Tom@epamail.epa.gov%internet  
Subject: chapter 7 and 8, attachments

Sorry. Here are the attachments.

(See attached file: EPA comments on Ch. 8 4 16 01.doc)(See attached file:  
ch7 epa comments 4-16-01.doc)

---

Jeremy Symons  
EPA, Office of Air and Radiation  
(202) 564-9301  
Fax: (202) 501-0394

**Martin, Adrienne**

ks

**From:** Anderson, Margot  
**Sent:** Tuesday, April 17, 2001 1:52 PM  
**To:** Braitsch, Jay  
**Subject:** FW: More stuff for Chapter 8

Stay tuned.

Margot

—Original Message—

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, April 17, 2001 1:30 PM  
**To:** Anderson, Margot  
**Subject:** More stuff for Chapter 8

Margot:

Charlie

bs

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Tuesday, April 17, 2001 1:53 PM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Subject:** RE: More stuff for Chapter 8

Charlie,

Okay. Make a mental note that nuclear is treated in chapter one as well so we'll want to be sure they are consistent.

Margot

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, April 17, 2001 1:30 PM  
**To:** Anderson, Margot  
**Subject:** More stuff for Chapter 8

Margot:

Charlie

(b) (3)

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Wednesday, April 18, 2001 9:56 AM  
**To:** Braitsch, Jay  
**Subject:** FW: Edited chapter 8



ch.DOC



PIC20285.PCX

As we are discussing.

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Wednesday, April 18, 2001 9:41 AM  
**To:** Anderson, Margot  
**Subject:** Edited chapter 8

Margot:

FYI

----- Forwarded by Charles M. Smith/OVP/EOP on 04/18/2001  
09:40 AM -----

(Embedded  
image moved CommColl@aol.com  
to file: 04/18/2001 09:24:05 AM  
PIC20285.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Edited chapter 8

**21499**

DOE022-0380



6/5,  
**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Tuesday, April 17, 2001 4:01 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** chapter 6 (Joan + CEA, EPA, DOI)

Charlie and Joan,

Answering Joan's questions (my response in red):

GENERAL

GRAPHICS

EDITORIAL

1/5

Margot



energy efficiency w  
JOC edits....

**Martin, Adrienne**

b5

**From:** Anderson, Margot  
**Sent:** Wednesday, April 18, 2001 12:53 PM  
**To:** Braitsch, Jay  
**Subject:** FW: New chapter 8



ch.DOC



PIC24143.PCX

Jay,

Margot

-----Original Message-----

**From:** Charles M. Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Wednesday, April 18, 2001 12:47 PM  
**To:** Anderson, Margot  
**Subject:** New chapter 8

Margot:

See note  
----- Forwarded by Charles M. Smith/OVP/EOP on 04/18/2001  
12:46 PM -----

(Embedded  
image moved CommColl@aol.com  
to file: 04/18/2001 11:22:53 AM  
PIC24143.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:  
Subject: New chapter 8



17  
- 65

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, April 19, 2001 5:31 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** LIHEAP info

Charlie and Joan,

Margot

**Martin, Adrienne**

---

65

**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 8:41 AM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Subject:** RE: graphics and stuff

Charlie,

Margot

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Friday, April 20, 2001 8:16 AM  
**To:** Anderson, Margot  
**Subject:** graphics and stuff

Margot:

CHAPTER 6

**21542**

DOE022-0423



**Martin, Adrienne**

55

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**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 9:51 AM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** today's q and a

Q and A sent on 4/20/01.

CHAPTER 6



Graphics Captions  
Ch6.doc

b3

Graphics Captions – NEP Chapters 6

Martin, Adrienne

bs.

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**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 3:00 PM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Kelliher, Joseph; Braitsch, Jay  
**Subject:** chapter 8

Charlie,

Margot



ch 8 April 18 w DOI  
CEA EPA co...

21547

DOE022-0428

Martin, Adrienne

65

**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 4:57 PM  
**To:** Pumphrey, David; Angulo, Veronica; Kelliher, Joseph  
**Subject:** NEP international chapter



04\_05\_01\_NEPG  
Study\_R6b.doc



PIC29002.PCX

All,

Margot

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Friday, April 20, 2001 4:44 PM  
**To:** Anderson, Margot  
**Subject:** 6 B

----- Forwarded by Charles M. Smith/OVP/EOP on 04/20/2001  
04:44 PM -----

(Embedded  
image moved "McManus, Matthew T" <McManusMT@state.gov>  
to file: 04/20/2001 10:42:18 AM  
PIC29002.PCX)

Record Type: Record

**To:** 'Charles Smith at NEPD' <Charles\_M\_Smith@ovp.gov>, Charles M.  
Smith/OVP/EOP

**cc:**  
**Subject:** 6 B



Martin, Adrienne

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65

From: Anderson, Margot  
Sent: Friday, April 20, 2001 4:54 PM  
To: Braitsch, Jay; Breed, William; Kelliher, Joseph  
Subject: FW: Edited chapter 9



ch.DOC



PIC31207.PCX

AJL,  
AJL,

Margot

-----Original Message-----  
From: Charles M. Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Friday, April 20, 2001 4:44 PM  
To: Anderson, Margot  
Subject: Edited chapter 9

----- Forwarded by Charles M. Smith/OVP/EOP on 04/20/2001  
04:44 PM -----

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image moved CommColl@aol.com  
to file: 04/19/2001 11:58:19 AM  
PIC31207.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:  
Subject: Edited chapter 9

Charlie--  
Attached is the edited chapter 9. Please note a few things:  
TEXT

21577

DOE022-0458

65

That's about it.

---

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 5:02 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** chapter 6 graphics



Graphics Captions  
Ch6.doc



Ch 6 (efficiency)  
graphics.ppt...

65

Graphics Captions – NEP Chapters 6

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 5:10 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** chapter 7 graphics



Graphics Captions  
Ch7.doc



Renewable chapter  
graphics(ch ...



Renewable Energy  
Maps in a wor ...

(b)(5)

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Friday, April 20, 2001 5:37 PM  
**To:** Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; jkstier@bpa.gov; Conti, John; Friedrichs, Mark; Breed, William; Whatley, Michael; Scalingi, Paula; Kelliher, Joseph  
**Cc:** Haspel, Abe; Kripowicz, Robert; Magwood, William; PETTIS, LARRY  
**Subject:** Important: NEP Status Report.

All,

My contacts in each of the DOE offices are (these are the folks I interact with on chapters and questions):  
OSEC - Joe Kelliher  
FE - Jay Braitsch.  
EIA - Andy Kydes  
NE - Trevor Cook  
EE - MaryBeth Zimmerman  
SO - Paula Scalingi  
CI - Michael Whatley

Margot

(S) (S)

Williams, Ronald L

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**From:** Kelliher, Joseph  
**Sent:** Wednesday, March 14, 2001 8:56 AM  
**To:** Anderson, Margot; Haspel, Abe  
**Subject:** Cal conservation plan

Martin, Adrienne

125

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**From:** Anderson, Margot  
**Sent:** Monday, April 23, 2001 5:15 PM  
**To:** 'Charles Smith (E-mail)'; 'Joan O'Callahan (E-mail)'  
**Subject:** TWO (only 2) comments on chapter 9

Joan and Charlie,

Two important comments on chapter 9 (which we received as "final" on Friday 4/20).

Thanks,

Margot



Martin, Adrienne

---

From: Anderson, Margot  
Sent: Monday, April 23, 2001 6:14 PM  
To: Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'; Conti, John; Friedrichs, Mark; Breed, William; Whatley, Michael; Scalingi, Paula; Kelliher, Joseph  
Cc: Haspel, Abe; Kripowicz, Robert; Magwood, William; PETTIS, LARRY  
Subject: FW: Edited chapter 3



0413ch.DOC



PIC18682.PCX

All,

Another chapter for the NEP.

EIA - can you start fact-checking this one?

Please let me know who will be providing comments and by when.

Margot

-----Original Message-----

From: Charles M. Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Saturday, April 21, 2001 12:28 PM  
To: Anderson, Margot  
Subject: Edited chapter 3

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 04/21/2001  
12:26 PM -----

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image moved CommColl@aol.com  
to file: 04/13/2001 10:10:37 AM  
PIC18682.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

CC:  
Subject: Edited chapter 3

Here it comes!

21627

DOE022-0508

**Williams, Ronald L**

---

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 12:46 PM  
**To:** Anderson, Margot  
**Subject:** graphics

Margot:

With respect to graphics, the designer is going to plot them using data provided so that the graphics in each chapter will look uniform. In order to do that, we need to have the data used to build the bar charts. I don't think that it is a function of software.

In my e-mail of March 8, 2001, I asked for the following:

I am puzzled by your reference to photographs. I didn't raise that point in my last e-mail, but I do agree that we need to get agreement that we've got the right set. What is the time line for photos? Do we need to get together with DOE's photo librarian?

20  
**Martin, Adrienne**

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bs

**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 2:14 PM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** 'Joan O'Callahan (E-mail)'  
**Subject:** chapter 7 edit

Charlie and Joan,

So sorry but I have an edit and a revised graphic to the renewables chapter . First paragraph under **Current Markets...** should now read as below:

**Electronic graphics are attached (only figure 1 changes)**

**Am messenger a hard copy to Charlie right now.**

## **Current Markets for Alternative and Renewable Technologies**



Renewable chapter  
graphics.ch

311

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 4:37 PM  
**To:** Angulo, Veronica  
**Subject:** RE: comments are chapter 10

Veronica,

Margot

—Original Message—

**From:** Angulo, Veronica  
**Sent:** Tuesday, April 24, 2001 4:15 PM  
**To:** Anderson, Margot  
**Subject:** RE: comments are chapter 10

I sent to State, but not sure if they will be able to decipher. I do not know about other but I will send and email.

—Original Message—

**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 4:11 PM  
**To:** Angulo, Veronica  
**Subject:** comments are chapter 10

Veronica

Thanks for the comments on chapter 10. Did you send these into State and the White House already? I ask because this copy is hard to read. If I fax it to State, they won't be able to decipher. You will probably want to fax the original or use a redline method on the e-version. Do you know if others in IA are going to respond?

Margot

21 ✓  
**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 4:51 PM  
**To:** Angulo, Veronica  
**Subject:** RE: comments are chapter 10

Veronica,

Margot

-----Original Message-----

**From:** Angulo, Veronica  
**Sent:** Tuesday, April 24, 2001 4:45 PM  
**To:** Anderson, Margot  
**Subject:** RE: comments are chapter 10

Margot,

I would suggest that you send an email to FE, PO and EE and ask for their comments if they have any by COB tomorrow (if that indeed is sufficient time). I have asked Dave to send an email within IA asking if folks here to get their comments in by COB tomorrow. Does Policy have any comments?

Who is Charlie Smith?

Has any deadline been indicated?

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 4:37 PM  
**To:** Angulo, Veronica  
**Subject:** RE: comments are chapter 10

Veronica,

Margot

-----Original Message-----

**From:** Angulo, Veronica  
**Sent:** Tuesday, April 24, 2001 4:15 PM  
**To:** Anderson, Margot  
**Subject:** RE: comments are chapter 10

I sent to State, but not sure if they will be able to decipher. I do not know about other but I will send and email.

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Tuesday, April 24, 2001 4:11 PM  
**To:** Angulo, Veronica  
**Subject:** comments are chapter 10

Veronica

Thanks for the comments on chapter 10. Did you send these into State and the White House already? I ask because this copy is hard to read. If I fax it to State, they won't be able to decipher. You will probably want to fax the original or use a redline method on the e-version. Do you know if others in IA are going to respond?

Margot

bc5

30  
**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Wednesday, April 25, 2001 7:36 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** Chapter 1 edits



Chapter 1  
assignments.doc



April 25 new  
graphics.PPT

C - as far as we got today. Will finish off in a.m. Also waiting on Joe to provide inputs (see notes)

margot

31

151

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, April 26, 2001 2:19 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** more chapter 1 comments

Charlie,

Last of the chapter 1 questions.



Chapter 1  
assignments.doc

new graphics (the ones you requested) on the way.

Martin, Adrienne

From: Anderson, Margot  
Sent: Friday, April 27, 2001 11:12 AM  
To: Zimmerman, MaryBeth; Beschen, Darrell; York, Michael  
Subject: FW: Info. Needed To Complete Efficiency Chapter



Chapter Four  
Assignments.doc



CHAPTER 4 -  
original.doc

Need by 2:00 Firm. Answer any and all questions you think you can (there aren't very many). I also sent to USDA, EPA and DOT as I was uncertain about the sources. Not clear whether anyone there can answer. If you can, great!

Sorry for the deadline. I just walked in the door and found this.

Please let me know if you can make the deadline.

-----Original Message-----

From: Kjersten\_S\_Drager@ovp.eop.gov%internet  
[mailto:Kjersten\_S\_Drager@ovp.eop.gov]  
Sent: Thursday, April 26, 2001 8:16 PM  
To: McStarrow, Kyle; Anderson, Margot; Kelliher, Joseph  
Cc: Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet;  
Charles\_M\_Smith@ovp.eop.gov%internet  
Subject: Info. Needed To Complete Efficiency Chapter

(See attached file: Chapter Four Assignments.doc)  
(See attached file: CHAPTER 4 - original.doc)

Also attached is a copy of the Chapter Four draft that we've been working from so you can refer to that if you don't already have a copy.

Thanks so much! -Kjersten



2/1

b(7)

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Friday, April 27, 2001 5:50 PM  
**To:** 'Kjersten\_S\_Drager@ovp.eop.gov'  
**Subject:** Reply if you get this



Chapter Four  
Assignments2.doc

I'll fax this and the other fact checks.

201

b(5)

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Friday, April 27, 2001 6:21 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** just what you wanted

Chapter 8 comments for State. This is not a fact check version. Just comments.



D4\_05\_01\_NEPG  
Study\_R661.doc

247  
Martin, Adrienne

65

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From: Anderson, Margot  
Sent: Monday, April 30, 2001 8:55 AM  
To: 'Charles\_M\_Smith@ovp.eop.gov%internet'  
Subject: RE: Questions for Infrastructure chapter

Charlie,

We are going to need more than 6 hours to fact check.

Margot

—Original Message—

From: Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Monday, April 30, 2001 8:24 AM  
To: Kelliher, Joseph; Anderson, Margot;  
Michelle.Poche@OST.DOT.Gov%internet;  
William\_bettenberg@ios.doi.gov%internet;  
Tom\_fulton@ios.doi.gov%internet; Kjersten\_drager@ovp.eop.gov%internet  
Cc: Kjersten\_drager@ovp.eop.gov%internet;  
Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet  
Subject: Questions for Infrastructure chapter

With respect to the Infrastructure section, the following questions need to be addressed and answers provided by 3:00 PM, Monday, April 30, 2001. If you have any questions, give me a call. I'm on 456-7874. I've also attached a copy of the draft chapter we've been working from.

bcs) attached

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Monday, April 30, 2001 11:15 AM  
**To:** Carter, Douglas; KYDES, ANDY; Breed, William  
**Cc:** Kelliher, Joseph  
**Subject:** FW: Info. Needed for Chapter 5 by 3:00 TODAY...



Chapter Five  
Assignments.doc



CHAPTER 5 -  
original.doc

Doug and Andy,

We might be able to answer the questions. Doug, I think most of the questions fall to FE.

Andy. What's reasonable goal for fact checking this chapter?

Bill, PO should be on call to help if asked.

Margot

-----Original Message-----

**From:** Kjersten\_S\_Drager@ovp.eop.gov%internet  
[mailto:Kjersten\_S\_Drager@ovp.eop.gov]  
**Sent:** Monday, April 30, 2001 10:56 AM  
**To:** McSarrow, Kyle; Anderson, Margot; Kelliher, Joseph  
**Cc:** Karen\_Y\_Knutson@ovp.eop.gov%internet;  
Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** Info. Needed for Chapter 5 by 3:00 TODAY...

(See attached file: Chapter Five Assignments.doc)

(See attached file: CHAPTER 5 - original.doc)

Also attached is a copy of the Chapter Five draft that we've been working from so you can refer to that if you don't already have a copy.

Margot - we still need EIA to fact check Chapters 3, 5, 6, 7 and 8.

Thanks so much! -Kjersten

2.2  
**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Monday, April 30, 2001 4:56 PM  
**To:** 'Charles Smith (E-mail)'; 'kjersten.S.Drager@ovp.eop.gov'  
**Cc:** Kelliher, Joseph; Carter, Douglas; DeHoratiis, Guido  
**Subject:** chapter 5 + other NEP issues

Charlie and Kjersten,

Here are our answers on chapter 5. I told Charlie earlier that we will not have the chapter 5 fact check complete until Tuesday (along with fact check on chapter 7).

I will now compile our responses to chapter 7 and send to you by the end of the day.

Charlie - did you get an answer on the remaining graphic to chapter 1?

Kjersten and Charlie - we will also begin fact checking the remaining chapters you sent me (3, 6, and 8). Won't like to be able to complete until Wednesday. Please let me know the status of the edits we sent you Friday on the international chapter.

Margot



Chapter Five  
Assignments.doc

551

55

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Tuesday, May 01, 2001 9:55 AM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Freitas, Christopher  
**Subject:** infrastructure

Charlie,

Margot



chapter 9 DOE  
comments april 2...

**Martin, Adrienne**

---

65

**From:** Anderson, Margot  
**Sent:** Tuesday, May 01, 2001 1:10 PM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Kelliher, Joseph  
**Subject:** chapter 1

Charlie,

More for chapter 1

We are planning on giving you fact checks to 3, 5, and 7 today.

Margot



May 1 Chapter 1  
questions.doc

33-

Please get us responses to the open items by noon, Tuesday, May 1,  
2001.

**21745**

DOE022-0626



52  
**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Tuesday, May 01, 2001 11:53 AM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** chapter 3 answers

Charlie,

DOE answers to questions for chapter 3 (environment).



May 1 questions for  
Environment...

b5

The following are the remaining open items in the Environment chapter:

**21747**

DOE022-0628

b5

I need this literally first thing in the am. Chapter 3 is to be laid out starting about noon.

21748

DOE022-0629

301

b5

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Tuesday, May 01, 2001 12:01 PM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Cc:** Kelliher, Joseph  
**Subject:** RE: Clean up of Chapter 1: Consistency check

—Original Message—

**From:** Kelliher, Joseph  
**Sent:** Tuesday, May 01, 2001 11:56 AM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'; Anderson, Margot;  
'Robert\_C\_McNally@oa.eop.gov%internet'  
**Cc:** 'Andrew\_D\_Lundquist@ovp.eop.gov%internet';  
'Karen\_Y\_Knutson@ovp.eop.gov%internet';  
'Kjersten\_S\_Drager@ovp.eop.gov%internet'  
**Subject:** RE: Clean up of Chapter 1

Charlie, strike both hydropower paras and insert following:

—Original Message—

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Monday, April 30, 2001 4:42 PM  
**To:** Kelliher, Joseph; Anderson, Margot;  
Robert\_C\_McNally@oa.eop.gov%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet;  
Kjersten\_S\_Drager@ovp.eop.gov%internet  
**Subject:** Clean up of Chapter 1

21749

DOE022-0630

Please get us responses to the open items by noon, Tuesday, May 1, 2001.

be 5:10  
ext. 1000

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, May 04, 2001 3:51 PM  
**To:** KYDES, ANDY; Zimmerman, MaryBeth; Cook, Trevor; Breed, William; Braitsch, Jay  
**Subject:** Renewables



CitationsCHAPTER  
6.doc

~~Original Message~~

**From:** Elena\_S\_Melchert@ovp.eop.gov%internet  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 2:35 PM  
**To:** Anderson, Margot  
**Subject:** citations

(See attached file: CitationsCHAPTER 6.doc)  
Margot: here is the list for chapter 6. Thanks!

Thanks again!  
Elena

**Williams, Ronald L**

---

**From:** Carrier, Paul  
**Sent:** Monday, March 26, 2001 2:46 PM  
**To:** Anderson, Margot; Conti, John  
**Subject:** RE: help me I am sinking into NEP quicksand

Margot,

John and I are coordinating on this and will get something to you shortly.

Paul

—Original Message—

**From:** Anderson, Margot  
**Sent:** Monday, March 26, 2001 2:29 PM  
**To:** Carrier, Paul; Conti, John  
**Subject:** help me I am sinking into NEP quicksand

Margot << File: Ch9.03.26.doc >>

**Williams, Ronald L**

---

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 4:35 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna\_R\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E\_Keller@omb.eop.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet; Janet\_P\_Walker@opd.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori\_A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark\_J\_Sullivan@ovp.eop.gov%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** Additional EPA Recommendations



energy policy report chp  
and r...



eesolutions2.wpd

additional  
recommendations. I am attaching them for your information.

At the last NEPD Working Group Meeting on 3/23/01, EPA had some



Williams, Ronald L

---

**From:** Carrier, Paul  
**Sent:** Monday, March 26, 2001 4:44 PM  
**To:** Anderson, Margot; Conti, John  
**Subject:** RE: help me I am sinking into NEP quicksand  
**Importance:** High

Margot & John,

Paul



Ch9.03.26 - Paul's  
revisions.d...

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Monday, March 26, 2001 2:29 PM  
**To:** Carrier, Paul; Conti, John  
**Subject:** help me I am sinking into NEP quicksand

Margot << File: Ch9.03.26.doc >>

Williams, Ronald L

---

**From:** Breed, William  
**Sent:** Monday, March 26, 2001 4:56 PM  
**To:** Anderson, Margot  
**Subject:** coal and federal lands

Bill

William Breed  
Acting Director, Office of Energy Efficiency,  
Alternative Fuels, and Oil Analysis (PO-22)  
202-586-4763

—Original Message—

**From:** Anderson, Margot  
**Sent:** Monday, March 26, 2001 3:36 PM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea;  
Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas;  
Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William;  
'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs,  
Mark; Pumphrey, David; Kolevar, Kevin  
**Cc:** Kelliher, Joseph  
**Subject:** FW: Commerce Recommendations for NEP

All,

This is Commerce's wish list of Policy Options for the NEP. Mark F. - can you coordinate a DOE response so we can get to Joe Kelliher? By Wednesday COB? Thanks.

Margot

—Original Message—

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Monday, March 26, 2001 3:03 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;  
Juleanna\_R.\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet;  
Dina.Ellis@do.treas.gov%internet;  
Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet;  
Joel\_D.\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet;  
Joseph.Glauber@USDA.gov%internet; Galloghysj@State.gov%internet;  
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;  
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;  
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;  
MPeacock@omb.eop.gov%internet; Mark\_A.\_Weatherly@omb.eop.gov%internet;  
Robert\_C.\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet;  
William\_bettenberg@IOS.DOI.gov%internet;  
Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet;  
Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;  
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;  
commcoll@aol.com%internet; Karen\_E.\_Keller@omb.eop.gov%internet;

Carol\_J.\_Thompson@who.eop.gov%internet;  
Sandra\_L.\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet;  
Janet\_P.\_Walker@opd.eop.gov%internet;  
Ronald\_L.\_Silberman@omb.eop.gov%internet;  
Lori\_A.\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet;  
Mark\_J.\_Sullivan@ovp.eop.gov%internet  
Cc: Andrew\_D.\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
Subject: Commerce Recommendations

Attached are Commerce's draft recommendations for your review

(See attached file: DRAFT Commerce Recs.doc)

**Williams, Ronald L**

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**From:** KYDES, ANDY  
**Sent:** Monday, March 26, 2001 7:57 PM  
**To:** Anderson, Margot  
**Subject:** FW: March 25 version of Chapter 6



LIGHTV~1.PPT

As requested.

Andy

—Original Message—

**From:** Maples, John  
**Sent:** Monday, March 26, 2001 4:29 PM  
**To:** Kydes, Andy  
**Subject:** RE: March 25 version of Chapter 6

see attached

—Original Message—

**From:** Kydes, Andy  
**Sent:** Monday, March 26, 2001 3:53 PM  
**To:** Maples, John  
**Subject:** RE: March 25 version of Chapter 6

John

Andy

—Original Message—

**From:** Maples, John  
**Sent:** Monday, March 26, 2001 11:24 AM  
**To:** Kydes, Andy; Honeycutt, Crawford  
**Subject:** RE: March 25 version of Chapter 6

Andy,

John

—Original Message—

From: Kydes, Andy

Sent: Monday, March 26, 2001 10:47 AM

To: Honeycutt, Crawford; Maples, John

Subject: FW: March 25 version of Chapter 6

Crawford and John,

Can you

quickly

look at these and send me any changes/corrections (ASAP) Thanks.

Andy

—Original Message—

From: Margot Anderson\_at\_HQ-EXCH at X400PO

Sent: Sunday, March 25, 2001 3:57 PM

To: Kydes, Andy; John Conti\_at\_HQ-EXCH at X400PO; Andrea Lockwood\_at\_HQ-EXCH at X400PO; William Breed\_at\_HQ-EXCH at X400PO; Michael Whatley\_at\_HQ-EXCH at X400PO; Douglas Carter\_at\_HQ-EXCH at X400PO; Jay Braitsch\_at\_HQ-EXCH at X400PO; Elena Melchert\_at\_HQ-EXCH at X400PO; TREVOR COOK\_at\_HQ-EXCH at X400PO; 'jkstier@bpa.gov'\_at\_internet at X400PO; Christopher Freitas\_at\_HQ-EXCH at X400PO; Mark FRIEDRICHS\_at\_HQ-EXCH at X400PO; David Pumphrey\_at\_HQ-EXCH at X400PO; Kevin Kolevar\_at\_HQ-EXCH at X400PO; Abe Haspel\_at\_HQ-NOTES at X400PO; MaryBeth Zimmerman\_at\_HQ-NOTES at X400PO; Michael York\_at\_HQ-NOTES at X400PO

Cc: Joseph Kelliher\_at\_HQ-EXCH at X400PO

Subject: March 25 version of Chapter 6

Task Force Charlie: Please send this around with this note:

---

DOE

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Margot

3-

**Williams, Ronald L**

---

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, March 27, 2001 9:33 AM  
**To:** Anderson, Margot  
**Cc:** Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** status

Margot

I haven't received chapter 8 to circulate. More importantly, what is status of recommendations. Secondly, what is status of graphics and photographs? We need to get to closure on those as well. Please give me a point of contact for each chapter so we can work that issue in parallel with ongoing work. I'm beginning to get concerned that graphics and photographs may be on the critical path to getting this thing out.

Thanks

Charlie

000

Williams, Ronald L

---

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, March 27, 2001 11:11 AM  
**To:** Anderson, Margot  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet;  
John\_Fenzel@ovp.eop.gov%internet  
**Subject:** chapter 8 & graphics

Margot:

Nope. The last e-mail I got from you was a draft of chapter 6 Saturday afternoon. Did not get chapter 9 edits. Got chapter 10 material. OVP's server was down over the weekend because some painters pulled a plug in somebody's office and crashed the thing. Perhaps that's the reason.

Thanks for the resend of chapter 8. I got the fax re. interim report. We need to think about photos for chapters 1 & 2.

Graphics - yes please courier them over if they have the information needed by the designer that we had an e-mail conversation about yesterday.

Charlie

351  
Williams, Ronald L

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**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, March 27, 2001 11:24 AM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet  
**Cc:** Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** more on formatting

A couple of additional things re. formatting -



**Williams, Ronald L**

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**From:** Carter, Douglas  
**Sent:** Tuesday, March 27, 2001 11:30 AM  
**To:** Anderson, Margot  
**Cc:** Braitsch, Jay; Kripowicz, Robert; Rudins, George; DeHoratiis, Guido; Melchert, Elena  
**Subject:** Chapter 8, changes

Margot -



ch 8 march 27.doc

Doug Carter (FE-26)  
US DOE  
Washington, DC 20585  
202-586-9684

253  
bs  
**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Monday, May 07, 2001 1:05 PM  
**To:** 'McManus, Matthew T'; 'Andrew Lundquist, OVP'; 'Karen Knutson at OVP'; 'John Fenzel, Task Force/Special Forces'; 'Charles Smith at NEPD'  
**Cc:** 'Gallogly, Stephen J'; 'Borg, Anna'; 'Rumphrey, David'; Price, Bob  
**Subject:** RE:

Margot

—Original Message—

**From:** McManus, Matthew T [mailto:McManusMT@state.gov]  
**Sent:** Monday, May 07, 2001 11:21 AM  
**To:** Anderson, Margot; 'Andrew Lundquist, OVP'; 'Karen Knutson at OVP'; 'John Fenzel, Task Force/Special Forces'; 'Charles Smith at NEPD'  
**Cc:** Gallogly, Stephen J; Borg, Anna  
**Subject:**

A policy call for NEPD and DOE:

21780

DOE022.0661

204  
65  
**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Monday, May 07, 2001 3:43 PM  
**To:** 'elena\_S\_Merchant@ovp.doe.gov'  
**Subject:** FW: some additions

-----Original Message-----

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 3:40 PM  
**To:** Anderson, Margot  
**Subject:** FW: some additions

Margot:

Bill

William Breed  
Acting Director, Office of Energy Efficiency,  
Alternative Fuels, and Oil Analysis (PO-22)  
202-586-4763

-----Original Message-----

**From:** Schoeberlein, Dave  
**Sent:** Monday, May 07, 2001 3:37 PM  
**To:** Breed, William  
**Cc:** Conti, John  
**Subject:** RE: some additions

Attached is the file with my reponses for questions 20 through 40.  
I'm working on the new stuff that you sent now.

Dave S.



PD21\_Citations  
CHAPTER 1.doc

-----Original Message-----

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 2:52 PM  
**To:** Schoeberlein, Dave  
**Subject:** some additions  
**Importance:** High

<< File: Ch1Citations needed as of May 6.doc >>

Dave:

can you check on any electricity-related items in here?

how is this mornings set going?

Thanx, bill

William Breed  
Acting Director, Office of Energy Efficiency,  
Alternative Fuels, and Oil Analysis (PO-22)  
202-586-4763

-----Original Message-----

**From:** Schoeberlein, Dave  
**Sent:** Monday, May 07, 2001 10:49 AM  
**To:** Breed, William  
**Cc:** Conti, John  
**Subject:** my e-mail address

Bill,

Please send any e-mail correspondences to me via reply to this e-mail. I don't think that EIA (where I worked until October) removed me completely from their mail server and once in a while I get e-mail that went to the EIA server, hung out there for a week or two, and was then forwarded to me.

Dave Schoeberlein

250  
Martin, Adrienne

b5

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**From:** Anderson, Margot  
**Sent:** Monday, May 07, 2001 6:27 PM  
**To:** 'Elena Melchert (E-mail)'  
**Subject:** FW: NEP - Chapter 7



CITATI-9.DOC

Elena,

More on 7.

Margot

—Original Message—  
**From:** HOLTE, SUSAN  
**Sent:** Monday, May 07, 2001 9:08 PM  
**To:** Anderson, Margot  
**Cc:** HUTZLER, MARY; KYDES, ANDY  
**Subject:** NEP - Chapter 7

Some fact checking on Chapter 7.

Susan H. Holte  
202/586-4838

55  
Martin, Adrienne

b5

**From:** Anderson, Margot  
**Sent:** Tuesday, May 08, 2001 11:12 AM  
**To:** 'Poche, Michelle'  
**Cc:** 'Elena(u)S.(u)Melchert(a)ovp.eop.gov'  
**Subject:** RE: URGENT: National Energy Policy: citations request

**Sensitivity:**



Citations Chapter 7

.doc

Michelle,

This is what we delivered to WH yesterday. Can you incorporate into yours?

Margot

—Original Message—

**From:** Poche, Michelle [mailto:Michelle.Poche@ost.dot.gov]  
**Sent:** Tuesday, May 08, 2001 10:55 AM  
**To:** Anderson, Margot; Lawson, Linda; Joost, Elaine (060)RSPA(062);  
Brigham, Edward (060)RSPA(062); O'Leary, Jeanne; Kelliher, Joseph;  
'Moss.Jacob(a)epamail.epa.gov'; 'Kmurphy(a)osec.doc.gov'; Ebersold, Bill  
(060)MARAD(062); Brown, Manson CAPT(060)USCG(062);  
'Tom(u)Fulton(a)OS.DOI.gov'; 'Sue(u)Ellen(u)Wooldridge(a)IOS.DOI.gov'  
**Cc:** 'Elena(u)S.(u)Melchert(a)ovp.eop.gov'  
**Subject:** URGENT: National Energy Policy: citations request  
**Importance:** High  
**Sensitivity:**

Thanks,  
Michelle

---

Michelle Poché  
Office of Secretary Norman Y. Mineta  
U.S. Department of Transportation  
202-366-0251

—Original Message—  
From: Elena\_S\_Melchert@ovp.eop.gov  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
Sent: Monday, May 07, 2001 2:27 PM  
To: Poche, Michelle  
Subject: National Energy Policy: citations request

(See attached file: CitationsCHAPTER 7.doc)

Please call me if you have any questions.  
Thanks fo ryour help on this.  
Elena  
202/456-5348

2-0  
Martin, Adrienne

bs

**From:** Anderson, Margot  
**Sent:** Thursday, May 10, 2001 10:52 AM  
**To:** Zimmerman, MaryBeth; Beschen, Darrell; York, Michael  
**Subject:** FW: Ch 1 fact we need to find



PIC14331.PCX

MaryBeth,

Can you fill in a date on commercial buildings and send to Elena (scroll down to see the question). Thank you.

-----Original Message-----

**From:** Elena\_S\_Melchert@ovp.eop.gov%internet  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Thursday, May 10, 2001 10:42 AM  
**To:** Anderson, Margot  
**Subject:** Ch 1 fact we need to find

Margot: can we answer Karen's question below?  
This is the pull box she is referring to:

THANKS!

Elena

----- Forwarded by Elena S. Melchert/OVP/EOP on 05/10/2001  
10:37 AM -----

Karen Y. Knutson 05/10/2001 08:49:46 AM  
(Embedded image moved to file: PIC14331.PCX)

Record Type: Record

To: Elena S. Melchert/OVP/EOP@EOP

cc:  
Subject: Ch 1 fact we need to find



201  
Martin, Adrienne

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b5

**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 11:56 AM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Kelliher, Joseph  
**Subject:** as you requested



sec1.6.doc

Margot

Martin, Adrienne

b5

From: Anderson, Margot  
Sent: Thursday, March 01, 2001 12:47 PM  
To: 'Charles\_M\_Smith@ovp.eop.gov%internet'  
Subject: RE: Feedback on captions

-----Original Message-----

From: Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Thursday, March 01, 2001 12:38 PM  
To: Anderson, Margot  
Subject: Feedback on captions

Margot:

I'm not sure whose nickel this is but I thought that I'd send along suggested captions for the figures that may be used in the interim report.

----- Forwarded by Charles M. Smith/OVP/EOP on 03/01/2001 12:32 PM -----

(Embedded  
image moved CommCoil@aol.com  
to file: 03/01/2001 11:43:01 AM  
PIC05332.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:  
Subject: Feedback on captions

Charlie--

Following are some proposed captions. FYI, I was able to translate the text document you sent, but not the graphics. If you'd like my feedback on the graphics, you might ask whoever sent them to you to fax me hard copy

[

] (b)(6)



30

55

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 1:50 PM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Cc:** Kelliher, Joseph  
**Subject:** RE: Feedback on captions

Charlie,

I am trying to send you a copy of the revised regional map but our lan PowerPoint is hopelessly jammed up and we can't get the edits in (not a good omen). I might have to bring a less than optimal version to the meeting for review. Unless you want a faxed copy (less than perfect now).

Margot

-----Original Message-----  
**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Thursday, March 01, 2001 12:38 PM  
**To:** Anderson, Margot  
**Subject:** Feedback on captions

Margot:

I'm not sure whose nickel this is but I thought that I'd send along suggested captions for the figures that may be used in the interim report.

Let me know how you think the graphics are going to get inserted.

----- Forwarded by Charles M. Smith/OVP/EOP on 03/01/2001 12:32 PM -----

(Embedded  
image moved CommColl@aol.com  
to file: 03/01/2001 11:43:01 AM  
PIC05332.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:  
Subject: Feedback on captions





25  
25  
**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 1:22 PM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Subject:** RE: Feedback on captions

—Original Message—

**From:** Charles\_M\_Smith@ovp.eop.gov%Internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Thursday, March 01, 2001 1:06 PM  
**To:** Anderson, Margot  
**Subject:** RE: Feedback on captions

Margot:

Does that help?

Charlie

2/28  
**Martin, Adrienne**

CS

---

**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 1:58 PM  
**To:** 'Charles Smith (E-mail)'  
**Cc:** Kelliher, Joseph  
**Subject:** regional map

Fixed it!



regional map1.ppt

New regional map.



**Martin, Adrienne**

65

**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 11:39 PM  
**To:** 'Andrew\_D\_Lundquist@ovp.eop.gov'; 'John\_Fenzel@ovp.eop.gov'; 'kjersten\_s\_drager@ovp.eop.gov'; 'jkelliher@aol.com.'; Kelliher, Joseph  
**Subject:** interim report

All,

Okay, my Powerpoint just died so this is a good time to quit. Got in all but 2 Agency edits (which were not crucial) and many of the editor's good comments on clarity, etc.

New Regional map, too.

Graphics finished (except one small detail that we are working on).

Spoke with DOE production folks and we will be good to go in a.m.

**We need some proof readers, please.** I am sure I missed stuff.

Margot



sec1.B.doc



interim report  
graphs.PPT



regional map for interim  
report...

67

b5

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, March 02, 2001 9:01 AM  
**To:** 'Karen\_Y\_Knutson@ovp.eop.gov'  
**Subject:** FW: interim report

Please let me know if you received.

—Original Message—

**From:** Anderson, Margot  
**Sent:** Thursday, March 01, 2001 11:39 PM  
**To:** 'Andrew\_D\_Lundquist@ovp.eop.gov'; 'John\_Fenzel@ovp.eop.gov'; 'kjersten\_s\_drager@ovp.eop.gov'; 'jkelliher@aol.com.';  
Kelliher, Joseph  
**Subject:** interim report

All,

Okay, my Powerpoint just died so this is a good time to quit. Got in all but 2 Agency edits (which were not crucial) and many of the editor's good comments on clarity, etc.

New Regional map, too.

Graphics finished (except one small detail that we are working on).

Spoke with DOE production folks and we will be good to go in a.m.

**We need some proof readers, please.** I am sure I missed stuff.

Margot.



sec1.8.doc



interim report  
graphs.PPT



regional map for interim  
report...

52

55

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Thursday, March 08, 2001 1:08 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** corrections to interim

Charlie.



electricity generatio 99  
and 20....

**Martin, Adrienne**

65

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**From:** Anderson, Margot  
**Sent:** Thursday, March 08, 2001 3:29 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** comments on chapter 10



FW: template



FW: Chapter 10  
revision



comments on your  
chapter

These are comments I sent earlier to State on Chapter 10. They may have already received but just in case.

Margot

tin, Adrienne

66

From: Anderson, Margot  
Sent: Thursday, March 08, 2001 3:04 PM  
To: 'Kjersten\_S\_Drager@ovp.eop.gov%internet'  
Subject: RE: DOE Peer Review Meeting on 3/13 @ 4:00 p.m.

Okay, I'll let you know. Not sure yet what Joe wants to do and he is out until Monday.

Can you add Kevin Kolevan to our list. He will likely sub for Joe on policy matters.

66

—Original Message—

From: Kjersten\_S\_Drager@ovp.eop.gov%internet  
[mailto:Kjersten\_S\_Drager@ovp.eop.gov]  
Sent: Thursday, March 08, 2001 2:59 PM  
To: Anderson, Margot  
Subject: DOE Peer Review Meeting on 3/13 @ 4:00 p.m.

Margot - when you get a chance can you let me know who from DOE will be attending the DOE peer review meeting on Tuesday? If there is anyone other than you and Joe we'll need to get their full names, SS#'s and DOB's so they can be waived in.

Thanks so much, Kjersten

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, March 08, 2001 3:25 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** FW: NEP, chapter 9

C - forgot to CC to you guys.

Margot

—Original Message—

**From:** Anderson, Margot  
**Sent:** Thursday, March 08, 2001 3:22 PM  
**To:** 'Michelle.Poche@OST.DOT.Gov'  
**Subject:** NEP, chapter 9

Michelle,

No sure you received DOEs' comments on chapter 9.  
questions 586-2589.

Call if

Margot



DOE comments  
chapter 9.doc



Chapter 9 (EIA).WPD

27 /

65

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Thursday, March 08, 2001 3:22 PM  
**To:** 'Michelle.Poche@OST.DOT.Gov'  
**Subject:** NEP, chapter 9

Michelle,

No sure you received DOE's comments on chapter 9.  
questions 586-2589.

Call if

Margot



DOE comments  
chapter 9.doc



Chapter 9 (EIA).WPD

Martin, Adrienne

---

From: Anderson, Margot  
Sent: Friday, March 09, 2001 3:43 PM  
To: 'Karen\_Y\_Knutson@ovp.eop.gov%internet'  
Cc: Kolevar, Kevin  
Subject: a few thoughts

KK,

Happy to work on your doc. Check out

<http://www.eia.doe.gov/emeu/steo/pub/steo.html>

Margot



31  
Martin, Adrienne

65

**From:** Anderson, Margot  
**Sent:** Friday, March 09, 2001 5:17 PM  
**To:** 'Karen\_Y\_Knutson@ovp.eop.gov%internet'  
**Subject:** RE: talking points

KK,



ms TALKING POINTS  
for members ...

-----Original Message-----

**From:** Karen\_Y\_Knutson@ovp.eop.gov%internet [mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
**Sent:** Friday, March 09, 2001 4:06 PM  
**To:** Anderson, Margot  
**Subject:** RE: talking points

(See attached file: TALKING POINTS for members of task force.doc)

(Embedded  
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
to file: 03/09/2001 04:03:35 PM  
PIC21973.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP. "McSiarrow, Kyle"  
<Kyle.McSiarrow@hq.doe.gov>

cc:  
Subject: RE: talking points  
KK,

Happy to help but no attachment.

Margot

-----Original Message-----

**From:** Karen\_Y\_Knutson@ovp.eop.gov%internet  
[mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
**Sent:** Friday, March 09, 2001 3:56 PM  
**To:** McSiarrow, Kyle; Anderson, Margot  
**Subject:** talking points

<< File: PIC21973.PCX >> << File: TALKING POINTS for members of task force.doc >>

3

b5

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Friday, March 09, 2001 6:06 PM  
**To:** 'Karen\_Y\_Knutson@ovp.eop.gov'  
**Subject:** trying again



ma TALKING POINTS  
for members ...

Let me know if it works.

2  
Martin, Adrienne

66

**From:** Anderson, Margot  
**Sent:** Friday, March 09, 2001 6:28 PM  
**To:** 'Karen\_Y\_Knutson@ovp.eop.gov%internet'  
**Subject:** RE: talking points

Karen,

I am outta here. Call me at home if you need anything this weekend,

b)(6)  
Margot

-----Original Message-----

**From:** Karen\_Y\_Knutson@ovp.eop.gov%internet [mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
**Sent:** Friday, March 09, 2001 5:56 PM  
**To:** Anderson, Margot  
**Subject:** RE: talking points

I got your message but can't see an attachment..... maybe I am doing something wrong...

(Embedded  
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
to file: 03/09/2001 05:51:45 PM  
pic01665.pcx)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP

cc:  
Subject: RE: talking points  
<< File: pic01665.pcx >>

Please let me know if you get this.

-----Original Message-----

**From:** Karen\_Y\_Knutson@ovp.eop.gov%internet [mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
**Sent:** Friday, March 09, 2001 5:45 PM  
**To:** Anderson, Margot  
**Subject:** RE: talking points

That is what I was worried about! Did you send a document? If you did, I didn't get it..... Thanks again. Karen

(Embedded  
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
to file: 03/09/2001 05:17:18 PM  
pic19364.pcx)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP

cc:  
Subject: RE: talking points  
KK,

File: pic19364.pcx >>

-----Original Message-----

From: Karen\_Y.\_Knutson@ovp.eop.gov%internet [mailto:Karen\_Y.\_Knutson@ovp.eop.gov]  
Sent: Friday, March 09, 2001 4:06 PM  
To: Anderson, Margot  
Subject: RE: talking points

(See attached file: TALKING POINTS for members of task force.doc)

(Embedded  
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
to file: 03/09/2001 04:03:35 PM  
PIC21973.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, "McSiarrow, Kyle"  
<Kyle.McSiarrow@hq.doe.gov>

cc:  
Subject: RE: talking points  
KK,

Happy to help but no attachment.

Margot

-----Original Message-----

From: Karen\_Y.\_Knutson@ovp.eop.gov%internet  
[mailto:Karen\_Y.\_Knutson@ovp.eop.gov]  
Sent: Friday, March 09, 2001 3:56 PM  
To: McSiarrow, Kyle; Anderson, Margot  
Subject: talking points

<< File: PIC21973.PCX >> << File: TALKING POINTS for members of task force.doc >>  
<< File: ma TALKING POINTS for members of task force.doc >>  
<< File: ma TALKING POINTS for members of task force.doc >>

3/6

b5

**Martin, Adrienne**

**From:** Anderson, Margot  
**Sent:** Monday, March 12, 2001 5:50 PM  
**To:** Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jks-tier@bpa.gov'; O'Donovan, Kevin; Kolevar, Kevin; Scalingi, Paula; Johnson, Nancy  
**Cc:** Kelliher, Joseph  
**Subject:** RE: NEP Policy Options

Revised goal list.



NEP Policy Issues.doc



template for policy ideas.doc

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Monday, March 12, 2001 8:43 AM  
**To:** Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jks-tier@bpa.gov'; O'Donovan, Kevin; Kolevar, Kevin; Scalingi, Paula  
**Cc:** Kelliher, Joseph  
**Subject:** NEP Policy Options

All,

<< File: Short titles.doc >>

307  
**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Wednesday, March 14, 2001 1:08 PM  
**To:** 'Karen Knutson (E-mail)'  
**Subject:** comment

Karen,

These are the same as I sent you on Friday. I haven't made any changes.

Margot



me TALKING POINTS  
for members ...

591

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Wednesday, March 21, 2001 12:16 PM  
**To:** 'Charles Smith (E-mail)'; 'Karen Knutson (E-mail)'  
**Cc:** Kelliher, Joseph  
**Subject:** chapter 3 questions

Charlie and Karen,

Margot

5/1  
b5  
**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Wednesday, March 21, 2001 7:07 PM  
**To:** 'Charles\_M\_Smith@ovp.eop.gov%internet'  
**Subject:** RE: comments on graphics

Charlie,

Just a reminder but I still don't have this.

Margot

—Original Message—

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Wednesday, March 21, 2001 2:19 PM  
**To:** Anderson, Margot  
**Subject:** comments on graphics

Below are the comments/suggestions re. graphics for the interim report

FYI,

I'll be in tomorrow morning, but out for the rest of the day. If you think you'll need me for a meeting on graphics early next week, please let me know

ASAP, since I currently have afternoon meetings scheduled for Monday and Tuesday afternoons (which I can reschedule with sufficient notice).

21890

DOE022-0771





**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, March 22, 2001 12:35 PM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Meichert, Elena; Cook, Trevor; Breed, William; jkstier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark  
**Cc:** Kelliher, Joseph  
**Subject:** FW: Bush-Cheney Energy Initiatives



Bush Energy  
Initiatives.doc

NEPers,

This might help you as you continued drafting.

Margot

-----Original Message-----

**From:** Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Thursday, March 22, 2001 12:07 PM  
**To:** Kelliher, Joseph; Anderson, Margot; Kmurphy@osec.doc.gov%internet;  
Dina.Ellis@do.treas.gov%internet;  
Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet;  
Joe\_D\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet;  
Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet;  
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;  
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;  
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;  
M.Peacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet;  
Robert\_C\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet;  
William\_bettenberg@IOS.DOI.gov%internet;  
Tom\_fulton@IOS.DOI.gov%internet; Mleblanc@ceq.eop.gov%internet;  
Bruce.Baughman@FEMA.gov%internet;  
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;  
commcoll@aol.com%internet; Karen\_E\_Keller@omb.eop.gov%internet;  
Carol\_J\_Thompson@who.eop.gov%internet;  
Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet;  
Janet\_P\_Walker@opd.eop.gov%internet;  
Ronald\_L\_Silberman@omb.eop.gov%internet;  
Lori\_A\_Krauss@omb.eop.gov%internet;  
Charles\_D\_McGrath\_Jr@ovp.eop.gov%internet;  
Robert\_C\_McNally@oa.eop.gov%internet;  
Margaret\_Bradley@IOS.DOI.gov%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** Bush-Cheney Energy Initiatives

393

b6

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Thursday, March 22, 2001 1:54 PM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jkstier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David  
**Cc:** Kelliher, Joseph; 'Charles Smith (E-mail)'  
**Subject:** Chapter 6

Please let me know if you are going to comment (specific text inserts, please). Soon.

Margot



ch 6 march 22.doc

507  
Martin, Adrienne

b5

---

From: Anderson, Margot  
Sent: Friday, March 23, 2001 8:57 AM  
To: 'Charles\_M\_Smith@ovp.eop.gov%internet'; Kelliher, Joseph  
Cc: 'Andrew\_D\_Lundquist@ovp.eop.gov%internet'; 'Karen\_Y\_Knutson@ovp.eop.gov%internet'  
Subject: RE: Ch. 6 - energy efficiency

Charlie,

Margot

-----Original Message-----

From: Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Friday, March 23, 2001 8:31 AM  
To: Kelliher, Joseph; Anderson, Margot  
Cc: Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet  
Subject: Ch. 6 - energy efficiency

Joe  
Margot

Some observations from John Howard re. chapter 6  
----- Forwarded by Charles M. Smith/OVP/EOP on 03/23/2001  
08:27 AM -----

John L. Howard Jr.  
03/23/2001 07:15:38 AM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP.  
cc: Karen Y. Knutson/OVP/EOP@EOP  
Subject: Ch. 6 - energy efficiency

300

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Saturday, March 24, 2001 11:00 AM  
**To:** Melchert, Elena; Carter, Douglas; Braitsch, Jay; Kripowicz, Robert  
**Subject:** FW: Chapter 8 (Increased production of U.S. Energy Resources).

Resending (bounced back from FE addressees)

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Saturday, March 24, 2001 10:41 AM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin  
**Cc:** Kelliher, Joseph  
**Subject:** Chapter 8 (Increased production of U.S. Energy Resources).

Chapter 8 (Increased production of U.S. Energy Resources).



ch 8 march 24.doc



chapter 8 graphics.  
March 24.p...

3044

65

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Saturday, March 24, 2001 10:41 AM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; jkstier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin  
**Cc:** Kelliher, Joseph  
**Subject:** Chapter 8 (Increased production of U.S. Energy Resources).

Chapter 8 (Increased production of U.S. Energy Resources).



ch 8 march 24.doc



chapter 8 graphics,  
March 24 p...

202

**Martin, Adrienne**

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**From:** Anderson, Margot  
**Sent:** Sunday, March 25, 2001 3:59 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** FW: March 25 version of Chapter 6

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DOE

Margot



Federal Energy  
Efficiency Prog...



ch 6 march 25.doc



Ch 6 (efficiency)  
graphics.ppt..

Martin, Adrienne

b5

**From:** Anderson, Margot  
**Sent:** Sunday, March 25, 2001 3:57 PM  
**To:** Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melcherf, Elena; Cook, Trevor; Breed, William; jkstier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin  
**Cc:** Kelliher, Joseph  
**Subject:** March 25 version of Chapter 6

---

DOE

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Margot



Federal Energy  
Efficiency Prog...



ch 6 march 25.doc



Ch 6 (efficiency)  
graphics.ppt...



457

65

**Martin, Adrienne**

---

**From:** Anderson, Margot  
**Sent:** Thursday, March 22, 2001 4:51 PM  
**To:** 'Charles Smith (E-mail)'  
**Subject:** as we discussed.



energyinfrastructure2.d  
cc

Margot

(b)(5) + (b)(6)

**Williams, Ronald L**

---

**From:** Keith Collins [Keith.Collins@usda.gov]  
**Sent:** Friday, March 16, 2001 3:13 PM  
**To:** Anderson, Margot; Joseph.Glauber@usda.gov%internet; Mleblanc@ceq.eop.gov%internet  
**Subject:** some great policy ideas

**Sensitivity:** Personal



epdgshort.wpd

41

**Williams, Ronald L**

---

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, March 27, 2001 12:39 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet  
**Cc:** Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** photographs

Margot asked a question with respect to what media the photographs should be in.

We want the following: either prints, slides, or transparencies.

07

**Williams, Ronald L**

---

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Tuesday, March 27, 2001 1:16 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet  
**Cc:** Andrew\_D.\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; John\_Fenzel@ovp.eop.gov%internet  
**Subject:** more photo/graphic guidance

Margot asked another clarifying question regarding graphics that are photo-like, such as maps. We would like hard copy from a laser printer rather than a pdf file.

Secondly, with respect to photographs, the print that I referred to previously is a print from a negative - just in case there was any confusion/question.

You know, if I ever have to do this again, I'll be able to give one comprehensive set of guidance/instructions - wouldn't that be helpful? Bear with us, we're all learning this together.

Charlie



<Charles\_M\_Smith@ovp.eop.gov> on 03/30/2001 02:46:28 PM

To: Jay Braitsch@HQMAIL, MaryBeth Zimmerman/EE/DOE@DOE@HQMAIL  
cc: Margot Anderson@HQMAIL

Subject: Photographs for National Energy Policy Development Report

MaryBeth  
Jay

Margot has suggested that you would be the appropriate points of contact for recommendation/selection of photographs for a number of chapters in the NEP report.

Let me know.

Thanks

Charlie



<Charles\_M\_Smith@ovp.eop.gov> on 04/02/2001 05:59:22 PM

To: MaryBeth Zimmerman/EE/DOE@DOE@HQMAIL  
cc:

Subject: Meeting on photos

MaryBeth

I'm going to meet with Jay at 9:00 am on Wednesday. Can I get together with you at 10:00?

Charlie

**21958**

DOE022-0839

Michael York  
04/26/2001 05:53 PM

To: emelcher@ovp.eop.gov  
cc: Abe Haspel/EE/DOE@DOE, Randy Steer/EE/DOE@DOE, Robert Dixon/EE/DOE@DOE, Tom Gross/EE/DOE@DOE, Doug Faulkner@HQMAIL@HQDOE, MaryBeth Zimmerman/EE/DOE@DOE, William Parks/EE/DOE@DOE

Subject: NEP one-page documents for Distributed Energy Resources and Fuel Cell

Elena, attached are the one-pagers on Distributed Energy Resources and Fuel Cells. If you have any questions, please call Bill Parks office, as mentioned in my previous message. I will be out of the office Friday...



Fuel Cells.doc Der.doc

21959

DOE022-0840



Michael York  
04/26/2001 05:26 PM

To: emelcher@ovp.eop.gov  
cc: Abe Haspel/EE/DOE@DOE, Randy Steer/EE/DOE@DOE, Robert Dixon/EE/DOE@DOE, Tom Gross/EE/DOE@DOE, Doug Faulkner/HQMAIL@HQDOE, MaryBeth Zimmermar/EE/DOE@DOE, William Parks/EE/DOE@DOE

Subject: NEP graphics for Distributed Energy Resources and Fuel Cell



Capstone Microturbines.pj Proton Exchange Membrane Fuel Cell Installation at Reside



**Hutto, Chase**

---

**From:** Faulkner, Doug  
**Sent:** Thursday, March 01, 2001 9:02 AM  
**To:** McStarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Davis, Joseph; Whatley, Michael  
**Subject:** FW: Speech by Karen Knutson, Office of the Vice President, before NASEO

-----Original Message-----

**From:** Buddy Garland  
**Sent:** Thursday, March 01, 2001 8:35 AM  
**To:** Faulkner, Doug  
**Cc:** Abe.Haspel@ee.doe.gov@DOE%HQ-NOTES; Sullivan, John  
**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

Doug,

THanks,  
Buddy

----- Forwarded by Buddy Garland/EE/DOE on 03/01/2001 08:28 AM -----

Michael York  
02/28/2001 02:45 PM

**To:** Buddy Garland/EE/DOE@DOE, John Sullivan/EE/DOE@DOE  
**cc:**

**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

I just returned from the National Association of State Energy Officials (NASEO), 2001 Energy Outlook Conference which was held February 26 - 28, here in Washington DC. Of particular interest was a presentation by Karen Knutson, Deputy Director, National Energy Policy Development Group, Office of the Vice President. She discussed the development of the Administration's National Energy Policy.



**Kolevar, Kevin**

---

**From:** Davis, Joseph  
**Sent:** Thursday, March 01, 2001 9:17 AM  
**To:** Faulkner, Doug; McStarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Whatley, Michael  
**Subject:** RE: Speech by Karen Knutson, Office of the Vice President, before NASEO

-----Original Message-----

**From:** Faulkner, Doug  
**Sent:** Thursday, March 01, 2001 9:02 AM  
**To:** McStarrow, Kyle; Kelliher, Joseph; Garrish, Ted; Hutto, Chase; Kolevar, Kevin; Davis, Joseph; Whatley, Michael  
**Subject:** FW: Speech by Karen Knutson, Office of the Vice President, before NASEO

-----Original Message-----

**From:** Buddy Garland  
**Sent:** Thursday, March 01, 2001 8:35 AM  
**To:** Faulkner, Doug  
**Cc:** Abe.Haspel@ee.doe.gov@DOE%HQ-NOTES; Sullivan, John  
**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

Doug,

THanks,  
Buddy

----- Forwarded by Buddy Garland/EE/DOE on 03/01/2001 05:28 AM -----

<< OLE Object: Picture (Device Independent Bitmap) >>

Michael York  
02/28/2001 02:45 PM

**To:** Buddy Garland/EE/DOE@DOE, John Sullivan/EE/DOE@DOE  
**cc:**

**Subject:** Speech by Karen Knutson, Office of the Vice President, before NASEO

I just returned from the National Association of State Energy Officials (NASEO), 2001 Energy Outlook Conference which was held February 26 - 28, here in Washington DC. Of particular interest was a presentation by Karen Knutson, Deputy Director, National Energy Policy Development Group, Office of the Vice President. She discussed the development of the Administration's National Energy Policy.



## Kolevar, Kevin

---

**From:** Kjersten\_S\_Drager@ovp.eop.gov%internet [Kjersten\_S\_Drager@ovp.eop.gov]  
**Sent:** Monday, March 12, 2001 5:49 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue\_ellen\_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C.\_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william\_bettenberg@ios.doi.gov%internet; tom\_fulton@ios.doi.gov%internet; kjersten\_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E.\_Keller@omb.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D.\_Moran@ovp.eop.gov%internet; Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y.\_Knutson@ovp.eop.gov%internet; Charles\_M\_Smith@ovp.eop.gov%internet  
**Subject:** NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows:

Tomorrow, Tuesday, March 13: DOE @ 3:00.

Wednesday, March 14: EPA @ 10:00; State @ 11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

2001

## Kolevar, Kevin

---

**From:** Chip Rodgers [crodgers@rer.org]  
**Sent:** Wednesday, March 21, 2001 4:37 PM  
**To:** Kolevar, Kevin  
**Subject:** RE: Meeting

Kevin -

In the interest of zeroing in on a place to meet Friday, we were thinking 701 Pennsylvania may be convenient for both of you. If that does not sound good, perhaps Oceanaire (1201 F Street) would be an option.

In any event we look forward to seeing you guys - perhaps 12:00 noon?

All best

Chip

-----Original Message-----

**From:** Kolevar, Kevin [SMTP:Kevin.Kolevar@hq.doe.gov]  
**Sent:** Thursday, March 15, 2001 5:30 PM  
**To:** 'Chip Rodgers'  
**Subject:** RE: Meeting

Chip, Wednesday does not work for us. You want to try for another day?

Kevin

-----Original Message-----

**From:** Chip Rodgers [mailto:crodgers@rer.org]  
**Sent:** Thursday, March 15, 2001 3:22 PM  
**To:** Kolevar, Kevin  
**Subject:** RE: Meeting

Kevin -

My colleague Roger Platt asks if there is any way we could reschedule our lunch meeting to Wednesday 3/21. If not, we look forward to meeting with you on 3/23.

Many thanks.

Chip

-----Original Message-----

**From:** Kolevar, Kevin [SMTP:Kevin.Kolevar@hq.doe.gov]  
**Sent:** Tuesday, March 13, 2001 5:20 PM  
**To:** 'Chip Rodgers'  
**Cc:** Hurto, Chase  
**Subject:** RE: Meeting

Sounds good, Chip.

Kevin

-----Original Message-----

**From:** Chip Rodgers [mailto:crodgers@rer.org]  
**Sent:** Tuesday, March 13, 2001 4:37 PM  
**To:** Kolevar, Kevin  
**Cc:** Roger Platt  
**Subject:** RE: Meeting

Kevin -

Let's shoot for lunch on the Friday, the 23rd. In the meantime, I'll check on the matter we discussed and

get back to you.

Many thanks and all best

Chip

—Original Message—

**From:** Kolevar, Kevin [SMTP:Kevin.Kolevar@hq.doe.gov]  
**Sent:** Tuesday, March 13, 2001 4:04 PM  
**To:** 'Chip Rodgers'  
**Subject:** RE: Meeting

Sounds good, Chip. Give me a call at 586-8567 and we'll discuss. I'm working to prepare him for Thursday's hearing, so Friday or next week would be best.

Kevin

—Original Message—

**From:** Chip Rodgers [mailto:[crodgers@rer.org](mailto:crodgers@rer.org)]  
**Sent:** Tuesday, March 13, 2001 3:46 PM  
**To:** Kolevar, Kevin  
**Subject:** Meeting

Kevin -

As you know, energy policy is a critical issue for the commercial real estate industry. Our organization has historically been very active in a number of energy matters affecting commercial property.

As your schedule permits, Roger Platt and I would like to meet with you to compare notes and initiate a dialogue with you and your colleagues about the role of real estate in a national energy strategy.

We look forward to meeting with you.

Many thanks and all best

Chip

Clifton E. Rodgers, Jr.  
Vice President  
The Real Estate Roundtable  
1420 New York Avenue, NW  
Suite 1100  
Washington, DC 20005

Telephone: 202.639.8400  
Facsimile: 202.639.8442  
E-mail: [crodgers@rer.org](mailto:crodgers@rer.org)  
Mobile: 202.258.1431  
Website: [www.rer.org](http://www.rer.org)

Williams, Ronald L

---

**From:** Charles\_M.\_Smith@ovp.eop.gov%internet [Charles\_M.\_Smith@ovp.eop.gov]  
**Sent:** Wednesday, March 28, 2001 2:04 PM  
**To:** Anderson, Margot  
**Subject:** chapter 6

Margot:

Yes, I sent out Chapter 6 to all and asundry. Is that how you spell asundry? My recognition vocabulary is much greater than my use vocabulary.

I think that I missed the courier. I didn't get to lunch until late and had a message from a DOE courier. It might have been from EIA. Regardless, I missed a courier.

Keep the faith.

Charlie



Williams, Ronald L

**From:** Charles\_M\_Smith@ovp.eop.gov%internet [Charles\_M\_Smith@ovp.eop.gov]  
**Sent:** Wednesday, March 28, 2001 5:06 PM  
**To:** Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna\_R\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E\_Keller@omb.eop.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori\_A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; John\_fenzel@ovp.eop.gov%internet; Margaret\_Bradley@IOS.DOI.gov%internet; Jean\_M\_Russell@opd.eop.gov%internet  
**Cc:**  
**Subject:** Agenda for 3/29/01 NEPD Working Group Meeting

The NEPD Working Group Meeting is scheduled for 3/29/01 from 11:00 AM to 1:00 PM. We will meet at the White House Conference Center in the Eisenhower Room.

See you tomorrow.

Williams, Ronald L

---

From: KYDES, ANDY  
Sent: Wednesday, March 28, 2001 8:32 PM  
To: Anderson, Margot  
Subject: FW: chapter 3 3/27 version



CHAPTE-1.DOC

Margot

This doesn't make it any easier for you but I got these back 3 minutes ago. rather than delaying I thought I would forward two separate pieces. The comments below are from Dwight French and the annotated version, attached, is from Mark Rodekoehr. I apologize.

Andy

—Original Message—

From: French, Dwight  
Sent: Wednesday, March 28, 2001 4:03 PM  
To: Rodekoehr, Mark; Kydes, Andy  
Cc: Kilgore, Cal; Rodekoehr, Mark  
Subject: RE: chapter 3 3/27 version

My comments are as follows:

(b)(5)

-----Original Message-----

From: Rodekoher, Mark  
Sent: Wednesday, March 28, 2001 1:01 PM  
To: Kydes, Andy  
Cc: French, Dwight; Kilgore, Cal  
Subject: FW: chapter 3 3/27 version

-----Original Message-----

From: Kilgore, Cal  
Sent: Wednesday, March 28, 2001 9:23 AM  
To: Rodekoher, Mark  
Subject: FW: chapter 3 3/27 version

Please look this over and get back to Andy.

Cal Kilgore

-----Original Message-----

From: Kydes, Andy  
Sent: Wednesday, March 28, 2001 9:18 AM  
To: Kilgore, Cal  
Cc: French, Dwight; Cato, Derriell; Hutzler, Mary; Pettis, Larry  
Subject: FW: chapter 3 3/27 version

Cal,

I think alot of this material is in your area. Could you ask your fols to review and comment on this by COB today. The delivery date for the whole is pretty tight.

(5, 1)

Thanks.

—Original Message—

From: Margot Anderson\_at\_HQ-EXCH at X400PO

Sent: Tuesday, March 27, 2001 6:42 PM

To: Kydes, Andy; John Conti\_at\_HQ-EXCH at X400PO; Andrea

Lockwood\_at\_HQ-EXCH at X400PO; William Breed\_at\_HQ-EXCH at X400PO;

Michael Whatley\_at\_HQ-EXCH at X400PO; Douglas Carter\_at\_HQ-EXCH at X400PO; Jay Braitsch\_at\_HQ-EXCH at X400PO; Elena Melchert\_at\_HQ-EXCH at X400PO; TREVOR COOK\_at\_HQ-EXCH at X400PO; 'jkstier@bpa.gov'\_at\_internet at X400PO; Christopher Freitas\_at\_HQ-EXCH at X400PO; Mark

FRIEDRICHS\_at\_HQ-EXCH at X400PO; David Pumphrey\_at\_HQ-EXCH at X400PO;

Kevin Kolevar\_at\_HQ-EXCH at X400PO; Abe Haspel\_at\_HQ-NOTES at X400PO;

MaryBeth Zimmerman\_at\_HQ-NOTES at X400PO; Michael York\_at\_HQ-NOTES at X400PO

Cc: Charles\_M\_Smith@ovp.eop.gov\_at\_internet at X400PO; Joseph

Kelliher\_at\_HQ-EXCH at X400PO

Subject: chapter 3 3/27 version

Charlie,

Please send this around with this note (and let me know if you get this e-mail).

---

DOE -

Suggestions for graphics to illustrate topics would be most helpful.

Margot



MaryBeth Zimmerman

02/13/2001 05:32 PM

To: Nancy Jeffery/EE/DOE@DOE, Joel Rubin/EE/DOE@DOE  
cc:

Subject: FW: NEP Draft outline

----- Forwarded by MaryBeth Zimmerman/EE/DOE on 02/13/2001 05:27 PM -----

Margot Anderson@HQMAIL on 02/13/2001 02:58:46 PM



To: MaryBeth Zimmerman/EE/DOE@DOE@HQMAIL  
cc:

Subject: FW: Draft outline

MB,

Margot

-----Original Message-----

From: Kelliher, Joseph  
Sent: Tuesday, February 13, 2001 1:05 PM  
To: Anderson, Margot  
Subject: FW: Draft outline

This is from the White House. Please review and comment. I have a meeting at the White House at 3:00.

-----Original Message-----

From: Karen\_Y.\_Knutson@ovp.eop.gov<internet  
[mailto:Karen\_Y.\_Knutson@ovp.eop.gov]>  
Sent: Tuesday, February 13, 2001 12:53 PM  
To: Kelliher, Joseph; Bruce.Baughman@FEMA.gov<internet>;  
Beale.John@EPA.gov<internet>; Brenner.Rob@EPA.gov<internet>;  
Keith.Collins@USDA.gov<internet>; Dina.Ellis@do.treas.gov<internet>;  
John\_Fenzel@ovp.eop.gov<internet>;  
Tom\_Fulton@iosiscnsl.ios.DOI.gov<internet>;  
Galloglysj@State.gov<internet>; Joseph.Glauber@USDA.gov<internet>;  
Karen\_Y.\_Knutson@ovp.eop.gov<internet>;  
Andrew\_D.\_Lundquist@ovp.eop.gov<internet>; McManusmt@State.gov<internet>;  
Robert\_C.\_McNally@opd.eop.gov<internet>; KMurphy@Osec.doc.gov<internet>;

21978

DOE022-0859

MPeacock@omb.eop.gov; Michelle.Poche@OST.DOT.gov;  
Patricia.Stahlschmidt@FEMA.gov; Symons.Jeremy@EPA.gov;  
Sue\_Ellen\_Wooldridge@IOS.DOI.gov  
Subject: Draft outline

(See attached file: Draft outline.doc)

Attached is the draft outline. It looks like a great start.

Karen



Draft outline.

427

DOE

From: Mary Thacker

Mon 01/30/2001 05:07 PM GMT

To: president@Whitehouse.GOV  
cc:  
Subject: Energy task force needs others

---

Dear President Bush,

from The New York Times, January 30, 2001  
"Along with Mr. Cheney, Mr. Bush's energy task force includes Treasury Secretary Paul H. O'Neill; Energy Secretary Spencer Abraham; Commerce Secretary Donald L. Evans; Agriculture Secretary Ann M. Veneman and Transportation Secretary Norman Y. Mineta. It is also to include the Environmental Protection Agency administrator-designate, Christie Whitman, and the Interior secretary-designate, Gale A. Norton."

It is is group of "insiders" who will certainly follow your pronouncements and ill-chosen policy. Diversity of thought and diversity of solutions must be part of the discussion.

This committee is not representative of the wide concerns, diversity of thought, and depth of research on the oil drilling and energy issue. THERE MUST BE REPRESENTATIVES OF CONSERVATION, RESEARCH, AND ENVIRONMENTAL GROUPS AT THE TABLE.

It is my hope, as you move to create the world according to George W. Bush, that you will be thoughtful every day of this fact: THE MAJORITY OF THE AMERICAN PEOPLE VOTED FOR ANOTHER CANDIDATE FOR PRESIDENT OF THE UNITED STATES.

Mary Thacker

(b)(6)

21982

DOE032-000



421

65

**Martin, Adrienne**

---

**From:** McManus, Matthew T. [McManusMT@state.gov]  
**Sent:** Monday, May 07, 2001 11:21 AM  
**To:** Anderson, Margot; 'Andrew Lundquist, OVP'; 'Karen Knutson at OVP'; 'John Fenzel, Task Force/Special Forces'; 'Charles Smith at NEPD'  
**Cc:** Gallogly, Stephen J; Borg, Anna  
**Subject:**

A policy call for NEPD and DOE:

65

**Martin, Adrienne**

---

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 11:35 AM  
**To:** Anderson, Margot  
**Subject:** FW: Question from Joe

-----Original Message-----

**From:** McNutt, Barry  
**Sent:** Monday, May 07, 2001 11:30 AM  
**To:** Breed, William  
**Subject:** RE: Question from Joe

-----Original Message-----

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 11:20 AM  
**To:** McNutt, Barry  
**Subject:** RE: Question from Joe

-----Original Message-----

**From:** McNutt, Barry  
**Sent:** Monday, May 07, 2001 9:21 AM  
**To:** Breed, William  
**Cc:** White, Thomas  
**Subject:** RE: Question from Joe

-----Original Message-----

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 7:59 AM  
**To:** McNutt, Barry; White, Thomas  
**Subject:** FW: Question from Joe

Please look up the relevant #'s for the below q's from Joe K -- probably should be accompanied by source --

Thanks, Bill

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Monday, May 07, 2001 7:54 AM  
**To:** Breed, William  
**Subject:** FW: Question from Joe

Bill,

Margot

-----Original Message-----

From: Karen\_Y\_Knutson@ovp.eop.gov%internet  
[mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
Sent: Saturday, May 05, 2001 12:22 PM  
To: Anderson, Margot  
Subject: Question from Joe

h(5) citations

**Martin, Adrienne**

---

**From:** Carter, Douglas  
**Sent:** Friday, May 04, 2001 1:04 PM  
**To:** Anderson, Margot  
**Cc:** Braitsch, Jay  
**Subject:** FW: Citations for the NEP Report



CitationsOverview.doc



Citations CHAPTER  
1.doc



CitationsCHAPTER  
2.doc

Margot -

1) I forwarded Cathy's request to Guido and assume he answered it.

Doug

-----Original Message-----

**From:** Rudins, George  
**Sent:** Friday, May 04, 2001 9:04 AM  
**To:** Carter, Douglas  
**Subject:** FW: Citations for the NEP Report

-----Original Message-----

**From:** Elena\_S\_Melchert@ovp.eop.gov%internet  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 8:42 AM  
**To:** Rudins, George; HUTZLER, MARY; moss.jacob@epa.gov%internet  
**Subject:** Citations for the NEP Report

Please use only WORD for your typing and use conventional notation for citing references. Then I can just cut and paste as needed.

We will be working all weekend on this so I'll need your response by COB today. Thanks again for your help!

I have to send these files in batches. More to come.....

Elena  
Office of the Vice President  
National Energy Policy Development Group  
202/456-5348

Martin, Adrienne

---

From: Carter, Douglas  
Sent: Friday, May 04, 2001 1:49 PM  
To: Anderson, Margot  
Subject: FW: Citations



CitationsCHAPTER  
5.doc

Here's chapter 5.

-----Original Message-----

From: Rudins, George  
Sent: Friday, May 04, 2001 1:10 PM  
To: Carter, Douglas  
Subject: FW: Citations

-----Original Message-----

From: Elena S. Melchert@ovp.eop.gov%internet  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
Sent: Friday, May 04, 2001 10:59 AM  
To: Anderson, Margot; Rudins, George  
Subject: Citations

see below  
Elena

----- Forwarded by Elena S. Melcher/OVP/EOP on 05/04/2001  
10:58 AM -----

Elena S. Melchert  
05/04/2001 10:56:55 AM

Record Type: Record

To: Mary.hutzler@eia.doe.gov @ inet, guido.dehoratiis@hq.doe.gov @ inet,  
jay.braitsch@hq.doe.gov @ inet

cc:  
Subject: Citations

(See attached file: CitationsCHAPTER 5.doc)

Please use only WORD for your typing and use conventional notation for citing references. Then I can just cut and paste as needed.

We will be working all weekend on this so I'll need your response by COB today. Thanks again for your help!

I will have to send these files in batches. More to come.....

Elena  
Office of the Vice President  
National Energy Policy Development Group  
202/456-5348

**Martin, Adrienne**

---

**From:** Carter, Douglas  
**Sent:** Friday, May 04, 2001 1:50 PM  
**To:** Anderson, Margot  
**Subject:** FW: Citations batch 2



CitationsCH3.doc



CitationsCHAPTER  
4.doc

This conveys Ch 3 and 4.

-----Original Message-----

**From:** Rudins, George  
**Sent:** Friday, May 04, 2001 9:05 AM  
**To:** Carter, Douglas  
**Subject:** FW: Citations batch 2

-----Original Message-----

**From:** Elena\_S\_Melchert@ovp.eop.gov%internet  
[mailto:Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 8:43 AM  
**To:** Rudins, George; moss.jacob@epa.gov%internet;  
mary.hutzler@eia.doe.gov%internet  
**Subject:** Citations batch 2

(See attached file: CitationsCH3.doc)(See attached file: CitationsCHAPTER  
4.doc)

I'll send more files later today.

Thanks!  
Elena



**Martin, Adrienne**

---

**From:** → Elena\_S\_Melchert@ovp.eop.gov%internet [Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 2:35 PM  
**To:** Anderson, Margot  
**Subject:** citations



CitationsCHAPTER  
6.doc

(See attached file: CitationsCHAPTER 6.doc)  
Margot: here is the list for chapter 6. Thanks! As we discussed, please send in facts as they become available. We'll take whatever we can get as soon as we can get it. We appreciate all your help. I'm sorry about sending the earlier messages to the wrong person. I'll send Ch7 and Ch8 as soon as I have them ready.  
Thanks again!  
Elena

4  
**Martin, Adrienne**

**From:** John\_Fenzel@ovp.eop.gov%internet [John\_Fenzel@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 12:43 PM  
**To:** Kelliher, Joseph; Anderson, Margot; Juleanna\_R\_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue\_Ellen\_Wooldridge@IOS.DOI.gov%internet; Joel\_D\_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmi@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark\_A\_Weatherly@omb.eop.gov%internet; Robert\_C\_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William\_bettenberg@IOS.DOI.gov%internet; Tom\_fulton@IOS.DOI.gov%internet; → Kjersten\_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen\_E\_Keller@omb.eop.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet; Janet\_P\_Walker@opd.eop.gov%internet; Ronald\_L\_Silberman@omb.eop.gov%internet; Lori\_A\_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Karen\_L\_Zent@who.eop.gov%internet; Mark\_J\_Sullivan@ovp.eop.gov%internet; James\_T\_Sims@ovp.eop.gov%internet; Alice\_H\_Williams@cea.eop.gov%internet; moss.jacob@EPA.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet  
**Cc:** → Andrew\_D\_Lundquist@ovp.eop.gov%internet; Karen\_Y\_Knutson@ovp.eop.gov%internet; Charles\_M\_Smith@ovp.eop.gov%internet; Charles\_D\_McGrath\_Jr@ovp.eop.gov%internet; Robert\_C\_McNally@oa.eop.gov%internet; Cesar\_Conda@ovp.eop.gov%internet; Jean\_M\_Russell@opd.eop.gov%internet; Jennifer\_H\_Mayfield@ovp.eop.gov%internet; Mary\_J\_Matalin@ovp.eop.gov%internet; Nancy\_P\_Dom@who.eop.gov%internet; Margaret\_Bradley@IOS.DOI.gov%internet; Jean\_M\_Russell@opd.eop.gov%internet; Karen\_Hughes@who.eop.gov%internet; Karl\_C\_Rove@who.eop.gov%internet; Mitchell\_Daniels@omb.eop.gov%internet; Joshua\_B\_Bollen@who.eop.gov%internet; Lawrence\_B\_Lindsey@opd.eop.gov%internet; Andrew\_H\_Card@who.eop.gov%internet; Lewis\_Libby@ovp.eop.gov%internet; Lawrence\_A\_Fleischer@who.eop.gov%internet; Melissa\_S\_Bennett@who.eop.gov%internet; Josephine\_B\_Robinson@who.eop.gov%internet; Carol\_J\_Thompson@who.eop.gov%internet; Susan\_B\_Ralston@who.eop.gov%internet; Jennifer\_H\_Mayfield@ovp.eop.gov%internet; Janet\_P\_Walker@opd.eop.gov%internet; Karen\_E\_Keller@omb.eop.gov%internet; Sandra\_L\_Via@omb.eop.gov%internet; Megan\_D\_Moran@ovp.eop.gov%internet; Debra\_Heiden@ovp.eop.gov%internet; Ashley\_M\_Snee@ovp.eop.gov%internet  
**Subject:** Review Comments/Suggested Edits for the Draft NEPD Group Draft Report

As a reminder, please return your Draft copies of the NEPD Group Draft Reports to our office today by 5:00pm with your review comments and suggested edits. We will be processing them through the weekend.

Many Thanks for Your Assistance.

John Fenzel

4- /

**Martin, Adrienne**

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**From:** Elena\_S\_Melchert@ovp.eop.gov%internet [Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 6:33 PM  
**To:** Anderson, Margot  
**Subject:** Citations Chapter 7



CitationsCHAPTER  
7.doc

(See attached file: CitationsCHAPTER 7.doc)

Martin, Adrienne

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**From:** Elena\_S\_Melchert@ovp.eop.gov%internet [Elena\_S\_Melchert@ovp.eop.gov]  
**Sent:** Friday, May 04, 2001 7:35 PM  
**To:** Anderson, Margot  
**Subject:** citatoins for Chapter 8



CitationsCHAPTER  
8.doc

(See attached file: CitationsCHAPTER 8.doc)

4 : 1  
**Martin, Adrienne**

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**From:** Karen\_Y.\_Knutson@ovp.eop.gov%internet [Karen\_Y.\_Knutson@ovp.eop.gov]  
**Sent:** Saturday, May 05, 2001 12:22 PM  
**To:** Anderson, Margot  
**Subject:** Question from Joe

**Martin, Adrienne**

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**From:** Karen\_Y.\_Knutson@ovp.eop.gov%internet [Karen\_Y.\_Knutson@ovp.eop.gov]  
**Sent:** Sunday, May 06, 2001 6:14 PM  
**To:** Anderson, Margot; Kelliher, Joseph  
**Cc:** Elena\_S.\_Melchert@ovp.eop.gov%internet  
**Subject:** HYDROPOWER PROJECTS REGULATED BY FERC

This is for Chapter 1

6(5)

**Martin, Adrienne**

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**From:** Breed, William  
**Sent:** Monday, May 07, 2001 10:40 AM  
**To:** 'Elena\_S\_Melchert@ovp.eop.gov'  
**Cc:** Anderson, Margot  
**Subject:** NEP citations - chap 7

Elena:



CitationsCHAPTER  
7 docRBDM doc

Bill

William Breed  
Acting Director, Office of Energy Efficiency,  
Alternative Fuels, and Oil Analysis (PO-22)  
202-586-4763

505)  
**Martin, Adrienne**

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**From:** Breed, William  
**Sent:** Monday, May 07, 2001 11:01 AM  
**To:** Anderson, Margot  
**Subject:** FW: Question from Joe

**Importance:** High

Margot:

Bill

-----Original Message-----

**From:** McNutt, Barry  
**Sent:** Monday, May 07, 2001 9:21 AM  
**To:** Breed, William  
**Cc:** White, Thomas  
**Subject:** RE: Question from Joe

-----Original Message-----

**From:** Breed, William  
**Sent:** Monday, May 07, 2001 7:59 AM  
**To:** McNutt, Barry; White, Thomas  
**Subject:** FW: Question from Joe

Please look up the relevant #'s for the below q's from Joe K -- probably should be accompanied by source --

Thanks, Bill

-----Original Message-----

**From:** Anderson, Margot  
**Sent:** Monday, May 07, 2001 7:54 AM  
**To:** Breed, William  
**Subject:** FW: Question from Joe

Bill,

Margot

-----Original Message-----

**From:** Karen\_Y\_Knutson@ovp.eop.gov%internet  
[mailto:Karen\_Y\_Knutson@ovp.eop.gov]  
**Sent:** Saturday, May 05, 2001 12:22 PM  
**To:** Anderson, Margot  
**Subject:** Question from Joe





b's )

Martin, Adrienne

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From: Breed, William  
Sent: Monday, May 07, 2001 11:06 AM  
To: Anderson, Margot  
Subject: RE: Question from Joe

-----Original Message-----  
From: Anderson, Margot  
Sent: Monday, May 07, 2001 11:04 AM  
To: Breed, William  
Subject: RE: Question from Joe

-----Original Message-----  
From: Breed, William  
Sent: Monday, May 07, 2001 11:01 AM  
To: Anderson, Margot  
Subject: FW: Question from Joe  
Importance: High

Margot:

Bill  
-----Original Message-----  
From: McNutt, Barry  
Sent: Monday, May 07, 2001 9:21 AM  
To: Breed, William  
Cc: White, Thomas  
Subject: RE: Question from Joe

-----Original Message-----  
From: Breed, William  
Sent: Monday, May 07, 2001 7:59 AM  
To: McNutt, Barry; White, Thomas  
Subject: FW: Question from Joe

Please look up the relevant #s for the below q's from Joe K – probably should be accompanied by source –

Thanks, Bill

-----Original Message-----  
From: Anderson, Margot  
Sent: Monday, May 07, 2001 7:54 AM

To: Breed, William  
Subject: FW: Question from Joe

Bill,

Margot

-----Original Message-----

From: Karen\_Y\_Knutson@ovp.eop.gov%internet

[mailto:Karen\_Y\_Knutson@ovp.eop.gov]

Sent: Saturday, May 05, 2001 12:22 PM

To: Anderson, Margot

Subject: Question from Joe

Martin, Adrienne

---

From: Elena\_S\_Melchert@ovp.eop.gov%internet [Elena\_S\_Melchert@ovp.eop.gov]  
Sent: Monday, May 07, 2001 1:40 PM  
To: Anderson, Margot  
Subject: Please clarify this cite

Elena

Martin, Adrienne

65

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From: KYDES, ANDY  
Sent: Monday, April 30, 2001 8:27 PM  
To: Anderson, Margot  
Cc: HUTZLER, MARY  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...

Andy

-----Original Message-----

From: Schnapp, Robert  
Sent: Monday, April 30, 2001 4:15 PM  
To: Kydes, Andy  
Cc: Kanhouwa, Suraj; Geidl, John  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...

Andy,

Here are Suraj's comments. If you have any further questions, please give him a call at 7-1919.

Thanks,

Bob

-----Original Message-----

From: Kanhouwa, Suraj  
Sent: Monday, April 30, 2001 4:10 PM  
To: Schnapp, Robert  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...  
Importance: High

Bob:

Some amendments to what I sent earlier:

Suraj

-----Original Message-----

From: Kanhouwa, Suraj  
Sent: Monday, April 30, 2001 03:49 PM  
To: Schnapp, Robert  
Subject: RE: Info. Needed for Chapter 5 by 3:00 TODAY...  
Importance: Low

Bob:

have gone through the document very rapidly.

Suraj

-----Original Message-----

From: Schnapp, Robert  
Sent: Monday, April 30, 2001 02:45 PM  
To: Kanhouwa, Suraj  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...  
Importance: High

Suraj,

Can you please look at this right away and let me know if there are any errors.  
They need it by 3 today.

Thanks,

Bob

-----Original Message-----

From: Kydes, Andy  
Sent: Monday, April 30, 2001 1:59 PM  
To: Schnapp, Robert; Benneche, Joseph  
Cc: Pettis, Larry; Hutzler, Mary  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...

Bob:

Thanks for your help.

Andy

-----Original Message-----

From: Margot Anderson\_at\_HQ-EXCH at X400PO  
Sent: Monday, April 30, 2001 11:15 AM  
To: Kydes, Andy; Douglas Carter\_at\_HQ-EXCH at X400PO; William  
3reed\_at\_HQ-EXCH at X400PO  
Cc: Joseph Kelliher\_at\_HQ-EXCH at X400PO  
Subject: FW: Info. Needed for Chapter 5 by 3:00 TODAY...

Doug and Andy,

Margot

-----Original Message-----

From: Kjersten\_S\_Drager@ovp.eop.gov%internet  
[mailto:Kjersten\_S\_Drager@ovp.eop.gov]  
Sent: Monday, April 30, 2001 10:56 AM  
To: McSlarrow, Kyle; Anderson, Margot; Kelliher, Joseph  
Cc: Karen\_Y\_Knutson@ovp.eop.gov%internet;  
Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Charles\_M\_Smith@ovp.eop.gov%internet  
Subject: Info. Needed for Chapter 5 by 3:00 TODAY...

(See attached file: Chapter Five Assignments.doc)

(See attached file: CHAPTER 5 - original.doc)

Also attached is a copy of the Chapter Five draft that we've been working from so you can refer to that if you don't already have a copy.

Thanks so much! -Kjersten

154

b(5)

Martin, Adrienne

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From: Kelliher, Joseph  
Sent: Tuesday, May 01, 2001 10:39 AM  
To: Anderson, Margot  
Subject: RE: Going to Press: Clean up of Chapter 1  
  
Importance: High

-----Original Message-----  
From: Anderson, Margot  
Sent: Tuesday, May 01, 2001 8:40 AM  
To: KYDES, ANDY; Carter, Douglas; Kelliher, Joseph  
Subject: Going to Press: Clean up of Chapter 1

Need before 10:00 if possible.

Margot

-----Original Message-----  
From: Charles\_M\_Smith@ovp.eop.gov%internet  
[mailto:Charles\_M\_Smith@ovp.eop.gov]  
Sent: Monday, April 30, 2001 4:42 PM  
To: Kelliher, Joseph; Anderson, Margot;  
Robert\_C\_McNally@oa.eop.gov%internet  
Cc: Andrew\_D\_Lundquist@ovp.eop.gov%internet;  
Karen\_Y\_Knutson@ovp.eop.gov%internet;  
Kjersten\_S\_Drager@ovp.eop.gov%internet  
Subject: Clean up of Chapter 1

Please get us responses to the open items by noon, Tuesday, May 1, 2001.



22141  
9

Tucker, Irma

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**From:** Squitieri, Ray  
**Sent:** Wednesday, March 28, 2001 6:30 PM  
**To:** Ellis, Dina  
**Subject:** mcnally response



NEP call question 30%  
mcnally...

36

ABE NEW NEP FOIA  
CN=John Sullivan/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<07/13/2001 12:15:08 PM>----<Re: Operational Program Review of EERE  
----- Message body -----

Abe Haspel 07/13/2001 11:39 AM To: John Sullivan/EE/DOE cc: Subject: Re: Operational Program Review of EERE John: David thinks you volunteered EERE (in his presence) to be the pilot. Abe From: John Sullivan on 07/13/2001 11:26 AM To: Richard Sweeney/CR/DOE@CRDOE, Thomas Fisher/CR/DOE@CRDOE, Tom Palmieri@HOMAIL@HQDOE cc: John Kersten/SMTP/NRELEX@NRELEXchange, Frank Stewart/SMTP/NRELEX@NRELEXchange, Abe Haspel, Doug Faulkner/EE/DOE@DOE, David Garman/FF/DOE@HQLNC. Bruce Carnes@HOMAIL@HODOE Subject: Ober

CN=John Sullivan/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<07/13/2001 12:15:08 PM>----<Re: Operational Program Review of EERE  
----- Message body -----

Abe Haspel 07/13/2001 11:39 AM To: John Sullivan/EE/DOE cc: Subject: Re: Operational Program Review of EERE John: David thinks you volunteered EERE (in his presence) to be the pilot. Abe From: John Sullivan on 07/13/2001 11:26 AM To: Richard Sweeney/CR/DOE@CRDOE, Thomas Fisher/CR/DOE@CRDOE, Tom Palmieri@HOMAIL@HQDOE cc: John Kersten/SMTP/NRELEX@NRELEXchange, Frank Stewart/SMTP/NRELEX@NRELEXchange, Abe Haspel, Doug Faulkner/EE/DOE@DOE, David Garman/EE/DOE@HQLNC. Bruce Carnes@HOMAIL@HODOE Subject: Ober

ABE NEW NEP FOIA

CN=Abe Haspel/OU=EE/O=DOE>---<John Sullivan/EE/DOE>---<Re: Operational Program Review of EERE

----- Message body -----

Abe From: John Sullivan on 07/13/2001 11:26 AM To: Richard Sweeney/CR/DOE@CRDOE, Thomas Fisher/CR/DOE@CRDOE, Tom Palmieri@HQMAIL@HQDOE cc: John Kersten/SMTP/NRELEX@NRELEXchange, Frank Stewart/SMTP/NRELEX@NRELEXchange, Abe Haspel, Doug Faulkner/EE/DOE@DOE

CN=Abe Haspel/OU=EE/O=DOE>---<John Sullivan/EE/DOE>---<Re: Operational Program Review of EERE

----- Message body -----

John: David thinks you volunteered EERE (in his presence) to be the pilot.  
Abe From: John Sullivan on 07/13/2001 11:26 AM To: Richard Sweeney/CR/DOE@CRDOE, Thomas Fisher/CR/DOE@CRDOE, Tom Palmieri@HQMAIL@HQDOE cc: John Kersten/SMTP/NRELEX@NRELEXchange, Frank Stewart/SMTP/NRELEX@NRELEXchange, Abe Haspel, Doug Faulkner/EE/DOE@DOE, David Garman/EE/DOE@HOLNC, Bruce Car

(b)(5)

CN=Abe Haspel/OU=EE/O=DOE>---<david.garman@ee.doe.gov>---<Gold award

----- Message body -----

David: I trust everything went well this morning. I thought a little more about the wording for the gold award. I am truly grateful for the recognition and appreciate the sentiment being expressed by the front office. However, I am a bit uncomfortable with the language as it is now written since it seems to imply a much more direct role in the NEP than I had. If anyone deserves an award for the NEP in DOE its MaryBeth. I would be more comfortable if the award said something like "For your [outstanding] leadership of the Office of Energy Efficiency and Renewable Energy during the dev

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ABE NEW NEP FOIA

elopment of the National Energy Policy ...". I realize that the statement as written is true in that as the Acting Director it all happened on my watch and I therefore can take credit for it. Nevertheless, the contribution I believe I made (and would like recognized) is my successful leadership of EERE during the transition. What do you think? Also, the China building papers are now here. I will sign them on Monday. Construction has begun. The President is planning to visit Beijing in October and the embassy is planning to have him come to the building site and participate an event dealing with energy efficiency. Not bad after 7 1/2 years of negotiation. You should know that I would never have been able to accomplish this without MaryBeth and I'd like you to consider awarding her the DOE bronze medal (which you have the authority to give her) for this accomplishment. Talk to you Monday. Abe

*Be*

CN=Abe Haspel/OU=EE/O=DOE>---<david.garman@ee.doe.gov>---<Gold award  
----- Message body -----

David: I trust everything went well this morning. I thought a little more about the wording for the gold award. I am truly grateful for the recognition and appreciate the sentiment being expressed by the front office. However, I am a bit uncomfortable with the language as it is now written since it seems to imply a much more direct role in the NEP than I had. If anyone deserves an award for the NEP in DOE its MaryBeth. I would be more comfortable if the award said something like "For your [outstanding] leadership of the Office of Energy Efficiency and Renewable Energy during the development of the National Energy Policy ...". I realize that the statement as written is true in that as the Acting Director it all happened on my watch and I therefore can take credit for it. Nevertheless, the contribution I believe I made (and would like recognized) is my successful leadership of EERE during the transition. What do you think? Also, the China building papers are now here. I will sign them on Monday. Construction has begun. The President is planning to visit Beijing in October and the embassy is planning to have him come to the building site and participate an event dealing with energy efficiency. Not bad after 7 1/2 years of negotiation. You should know that I would never have been able to accomplish this without MaryBeth and I'd like you to consider awarding her the DOE bronze medal (which you have the authority to give her) for this accomplishment. Talk to you Monday. Abe

*Be!*

CN=John Sullivan/OU=EE/O=DOE>---<CN=Richard Sweeney/OU=CR/O=DOE@CRDOE;CN=Thomas Fisher/OU=CR/O=DOE@CRDOE;Tom Palmieri@HQMAIL@HQDOE>---<07/13/2001 11:26:33 AM>---<Operational Program Review of EERE  
----- Message body -----

CN=John Sullivan/OU=EE/O=DOE>---<CN=Richard Sweeney/OU=CR/O=DOE@CRDOE;CN=Thomas Fisher/OU=CR/O=DOE@CRDOE;Tom Palmieri@HQMAIL@HQDOE>---<07/13/2001 11:26:33 AM>---<Operational Program Review of EERE  
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CN=Michael McCabe/OU=EE/O=DOE>---<David.Garman@ee.doe.gov;Douglas Faulkner@ee\_ccmail;CN=Abe Haspel/OU=EE/O=DOE@DOE>---<07/12/2001 02:33:44 PM>---<Energy Star event opportunity

----- Message body -----

Dave, you could do this. However, it would mean that someone would have to cover for your 1:30 NEP presentation to the field managers. I think it would be a good if either the Secretary or you could participate in the Energy Star event with EPA and Canada. If you were to do the event, I would suggest that Abe do the NEP briefing for field managers. Michael

*Handwritten:* 12/12/01

----- Forwarded by Michael McCabe/EE/DOE on 07/12/2001 02:30 PM -----  
----- Mark Ginsberg 07/12/2001 01:08 PM To: David Garman/EE/DOE@DOE, Doug Faulkner/EE/DOE@DOE, Michael McCabe/EE/DOE@DOE cc: Steven Lee/EE/DOE, William Noel/EE/DOE@DOE Subject: Energy Star event opportunity Because of the short fuse on this, I decided to send it forward without the complete event request since we don't have all the details. I think it's important that DOE be a full and equal partner at events like this. We can prepare an event request for either the Secretary or you. Sorry for the short notice, but we just got word of this.

*Handwritten:* 12/12/01

----- Forwarded by Mark Ginsberg/EE/DOE on 07/12/2001 01:03 PM -----  
----- William Noel 07/12/2001 01:01 PM To: Mark Ginsberg/EE/DOE@DOE cc: Gail McKinley/EE/DOE@DOE, Marsha Penhaker/EE/DOE@DOE Subject: Energy Star event opportunity The EPA Administrator is going to participate in an announcement of the Canadian government's signing an agreement to use the Energy Star symbol to promote energy efficient products in Canada. DOE and EPA both signed the letter of cooperation between the U.S. and Canada a couple months ago and Canada is now developing a program. I was asked to see whether senior DOE management would also like to participate (S-1? EE-1?). Date: Thursday, July 19th Time: 1:30 - 3:30 p.m. Location: EPA is looking for a Sears store in the DC area to host the event. Bill 66149

CN=John Sullivan/OU=EE/O=DOE>---<CN=Steven Lee/OU=EE/O=DOE@DOE;Abe Haspel>---<07/12/2001 08:03:31 AM>---<Lundquist Meeting with S-1

----- Message body -----

I like his style. About time we had a guy with some back bone.

----- Forwarded by John Sullivan/EE/DOE on 07/12/2001 08:02 AM -----  
----- David Garman 07/11/2001 08:43 PM To: Kyle McSlarro w@HQMMAIL@HQDOE cc: (bcc: John Sullivan/EE/DOE) Subject: Lundquist Meeting with S-1 Kyle, One of the things Andrew may mention in his meeting tomorrow is his desire that I hire Charlie Smith into an SES slot here at EERE.

*Handwritten:* 12/12/01

Charlie worked hard on the NEP and deserves some kudos for that. I think I am willing to take Charlie as an ACTING Deputy Assistant Secretary for BTS... but I want him to compete for the job on a permanent basis against the GS-15s I have down here who also want it, or I will have a rather large morale issue. More importantly, it is the right thing to do. After spending some time as Acting DAS in the position, Charlie would have a superb shot at landing the job... but it wouldn't be a guaranteed thing. I think Charlie wants the sure thing... no competition... no time in the slot as Acting... and I must push back on that one. Just wanted you to know in case that comes up in the meeting. Thanks, David

ABE NEW NEP FOIA

CN=Randy Steer/OU=EE/O=DOE>---<#EE-DAS;#EE-ADAS;CN=Fred Glatstein/OU=EE/O=DOE@DOE;CN=Richard Budzich/OU=EE/O=DOE@DOE;CN=John Crupi/OU=EE/O=DOE@DOE;CN=Joel Rubin/OU=EE/O=DOE@DOE;CN=David J Smith/OU=EE/O=DOE@DOE;CN=Leshawn Sutton/OU=EE/O=DOE@DOE;CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE;CN=Michael York/OU=EE/O=DOE@DOE;CN=Darrell Beschen/OU=EE/O=DOE@DOE;CN=Phillip Tseng/OU=EE/O=DOE@DOE;CN=Tom Kimbis/OU=EE/O=DOE@DOE;CN=Buddy Garland/OU=EE/O=DOE@DOE;CN=Nancy Jeffery/OU=EE/O=DOE@DOE;CN=Sam Baldwin/OU=EE/O=DOE@DOE;CN=Brian Connor/OU=EE/O=DOE@DOE;CN=Michael McCabe/OU=EE/O=DOE@DOE;CN=Robert Brewer/OU=EE/O=DOE@DOE;CN=Thomas Heavey/OU=EE/O=DOE@DOE;CN=Jim Coyle/OU=EE/O=DOE@DOE;CN=Patrick Booher/OU=EE/O=DOE@DOE;CN=Gloria Elliott/OU=EE/O=DOE@DOE;CN=Noel Cole/OU=EE/O=DOE@DOE;CN=Schuyler Schell/OU=EE/O=DOE@DOE;CN=Henry Kenchington/OU=EE/O=DOE@DOE;CN=Scott Richlen/OU=EE/O=DOE@DOE;CN=Michael Mills/OU=EE/O=DOE@DOE>---<07/11/2001 10:55:13 AM>---<Re: Preparing for Garman's FY03 mtg w/ DepSec & CFO

----- Message body -----  
we've been talking over David Garman's presentation strategy within PBM, and also other demands on your time over the next two days such as the R&D portfolio management workshop, and have decided to make this exercise optional. A fair amount of relevant material exists from preparation of the FY03 CRB and NEP responses that we and David can use. If you have some already-prepared materials that you believe would be helpful in preparing David to respond to the types of questions I cited in my memo, we'd be happy to receive them, but you don't need to create new products or let this interfere with program managers' attention to the SPR and the portfolio management workshop. Randy.

*Handwritten notes:*  
N  
Ref: ad

CN=John Sullivan/OU=EE/O=DOE>---<CN=Randy Steer/OU=EE/O=DOE@DOE>---<07/11/2001 07:59:23 AM>---<Re: Preparing for Garman's FY03 mtg w/ DepSec & CFO

----- Message body -----  
We need to have a presentation strategy session with the gang asap. Check Dave and Doug's calendar. From: Randy Steer on 07/10/2001 07:45 PM To: #EE-DAS, #EE-ADAS cc: Fred Glatstein/EE/DOE@DOE, Richard Budzich/EE/DOE@DOE, John Crupi/EE/DOE@DOE, Joel Rubin/EE/DOE@DOE, David J Smith/EE/DOE@DOE, Leshawn Sutton/EE/DOE@DOE, MaryBeth Zimmerman/EE/DOE@DOE, Michael York/EE/DOE@DOE, Darrell Beschen/EE/DOE@DOE, Phillip Tseng/EE/DOE@DOE, Tom Kimbis/EE/DOE@DOE, Buddy Garland/EE/DOE@DOE, Nancy Jeffery/EE/DOE@DOE, Sam Baldwin/EE/DOE@DOE, Brian Connor/EE/DOE@DOE, Michael McCabe/EE/DOE@DOE, Robert Brewer/EE/DOE@DOE, Thomas Heavey/EE/DOE@DOE, Jim Coyle/EE/DOE@DOE, Patrick Booher/EE/DOE@DOE, Gloria Elliott/EE/DOE@DOE, Noel Cole/EE/DOE@DOE, Schuyler Schell/EE/DOE@DOE, Henry Kenchington/EE/DOE@DOE, Scott Richlen/EE/DOE@DOE, Michael Mills/EE/DOE@DOE Subject: Preparing for Garman's FY03 mtg w/ DepSec & CFO We've received some feedback from the CFO staff on how the first meetings with the Deputy Secretary and the CFO have been going. The meetings are primarily Deputy Secretary Blake's show. CFO Carnes is not setting the agenda, although his staff controls the format of materials. Blake likes to get down into the weeds on budget detail. Blake is asking programs to justify their programs as if we were doing zero-based budgeting. Those who can't justify what they're doing from zero up are dismissed and told to come back when they can. Blake wants really well-articulated statements of what the government and the public will get for the at-target budget. These preliminary insights into the CRB process suggest that the following information will help David Garman make the best possible presentation. Please try to respond with whatever materials you can muster by Thursday night. 1. We are in pretty good shape to defend the over-target options. The one thing that would be useful is to have NEP citations for every thing in the over-target list. Please go to: P:\FY\_2003\CRB\Final\_Materials\EE\_ranking\_final\_CRB-prep.xls and try to fill in the last column with really relevant citations of NEP recommendations. (Don't stretch the interpretation -- if Garman cites a recommendation in the briefing, we do not want it to be easily challenged by CFO staff.) Just hand-mark a print out of the spreadsheet -- the file on the P drive is read-only. 2. Provide, in ONE PAGE PER SECTOR\*, a summary of the key performance measures and Page 5

*Handwritten notes:*  
P  
Carnes

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projected accomplishments in the "decrement" (i.e. basically FY 2002 request) level budget, and identify the items that also would be accomplished at target. (The extra items added to get from decrement to target are shown in the spreadsheet cited above.) Pick the big ones -- don't try to document everything in a 1-pager. If Blake needs obscure details, we can refer to the full budget document. \* The budget briefing will be organized by the CFO according to budget structure, not EE sector organization, so the materials need to be in budget structure. For those sectors that straddle two appropriations, provide separate write-ups and we will merge them (e.g. we will paste a Transportation biofuels write-up into Renewable Energy). Conservation DER should be presented as a sector. Use a format like the following: Renewable Energy / Energy Supply At Decrement Level (\$281.153 million) - Key item(s) for biopower - Key item(s) for biofuels - Key item(s) for PV - Key item(s) for wind - Key item(s) for geothermal - Key item(s) for hydrogen - Key item(s) for electric energy systems & storage - Added from Decrement to Target (\$312.953 million) - Accelerate work on low-speed wind turbines (\$7.5 million) - 2 cost-shared geothermal projects to apply new technology to existing facilities. (\$5.0 million) - Fund university PV science initiative on next-gen materials: achieve 14% efficiency by 2005, 18% by 2010. (\$5.0 million) - Initiate new program on PV/thermal and other hybrid systems ("solar cogeneration" or "solar CHP" \$2.0 million) - Boost international funding to develop new markets and engage developing countries in climate change action. (\$4.0 million) - Double the biorefinery solicitation. (What does this accomplish?) (\$2.3 million) - Fund about 10 competitively-awarded Indian renewable-energy projects. (\$3.0 million) - Increase OPT program direction to handle expanded programs. (\$1.0 million) - Increase DEMP. (Which gets us ...?) (\$2.0 million) One-pagers are needed for: Renewable Energy/Energy Supply (can be more than 1 page; less than 2) Buildings Transportation (separate write-up on biofuels to merge into Energy Supply) Industry FEMP (separate write-up on DEMP to merge into Energy Supply) Distributed Energy Resources (Conservation) The DepSec and CFO are trying to show themselves to be tough, so concise, quantitative performance statements are what Dave Garman needs to be able to respond authoritatively. Thank you for helping to prepare these reference materials. If you have questions, give me a call. Randy

Retros

CN=Randy Steer/OU=EE/O=DOE>---<#EE-DAS;#EE-ADAS>---<07/10/2001 07:45:41 PM>---<Preparing for Garman's FY03 mtg w/ DepSec & CFO

----- Message body -----

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work (that Devra mentioned you helped sponsor) by the Working Group on > Public Health and Fossil Fuel Combustion which resulted in the publication > of the highly significant article in the Lancet. We are planning the > current activity in cooperation with the EPA Integrated Environmental > Strategies (IES) Program (for which NREL is the main contractor) as well > as WHO/Geneva and country colleagues from Chile, Brazil, China, and annex > I countries, etc. We have been speaking with folks at the World Bank, > UNEP, USAID, and OECD as well, about their support for this effort. > > An initial planning meeting will take place in Garmisch, Germany, > September 5-6 (back-to-back with an ISEE meeting), where a framework will > be developed to assess near term public health impacts of various > energy/technology scenarios that are available to reduce GHGs. I have > attached additional detailed information including a concept paper on the > experts workshop and a general factsheet on the NREL/EPA IES program. > > I am asking for your help, in two regards. For the longer term, there is > a need for developing country support and sponsorship of the framework > which will be developed. For the short term, at this point, while the > workshop has been scheduled, funds for travel have not been fully secured > to cover all necessary developed and developing country participants and > experts. > > Travel and per diems for the workshop will run from \$50-75K. As many of > the participants will already be in attendance at the ISEE, the full cost > of the workshop would otherwise be approximately \$120K. > > It would be of great value if DOE could provide support for this workshop > and for follow up activities that will be conducted in developing > countries. Of course, it also would be great if you or appropriate > experts from DOE could attend the meeting and help us to shape this 3 year > long project in a way that would maximize its utility to the climate > debate. > > If you have any questions regarding the attached materials, please do not > hesitate to ask. I'll try to give you a call in the next few days to try > to follow up > > Best regards, > Collin Green > > <<concept.one-pager.WB.doc>> <<Support for Experts HE meeting.doc>> > > > Collin Green > National Renewable Energy Laboratory > 901 D Street, S.W., Suite 930 > Washington, DC 20024-2157 > Phone: 202-646-5034 > Fax: 202-646-7780 > e-mail: collin\_green@nrel.gov > > >

*Collin*

----- Attachments -----  
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 Extracted Support for Experts HE meeting.doc: 23552 bytes  
 Extracted IES factsheet.doc: 52736 bytes

CN=Doug Faulkner/OU=EE/O=DOE>---<CN=John Sullivan/OU=EE/O=DOE@DOE;CN=Abe Haspel/OU=EE/O=DOE@DOE>---<07/10/2001 01:35:53 PM>---<Questions & Answers for Town Halls

----- Message body -----  
 let's talk pls asap. ----- Forwarded by Doug Faulkner/EE/DOE on 07/10/2001 01:35 PM ----- David Garman 07/10/2001 01:30 PM To: doug.faulkner@ee.doe.gov cc: Subject: Questions & Answers for Town Halls ----- Forwarded by David Garman/EE/DOE on 07/10/2001 01:30 PM ----- Cathy Tripodi@HQMAIL IL on 07/10/2001 01:24:50 PM To: David Garman/EE/DOE@DOE@HQMAIL cc: Subi

CN=David Garman/OU=EE/O=DOE>---<buddy.garland@ee.doe.gov;CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE;CN=Abe Haspel/OU=EE/O=DOE@DOE;CN=John Sullivan/OU=EE/O=DOE@DOE>---<07/09/2001 08:18:18 PM>---<NEP Dollar Impact on our budget

----- Message body -----  
 A plethora of questions I forgot to ask... Did we ever get something to CF



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On NEP impacts? If so, what was it? Are they satisfied with it? Are we?

CN=MaryBeth Zimmerman/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<07/09/2001 06:13:27 PM>----<Re: EERE NEP Action Plan comments needed

----- Message body -----

You may want to review the final DAS submissions when they come in next Tuesday. I don't think it would be time-efficient for you to review it ahead of their comments. Abe Haspel 07/09/2001 05:26 PM To: MaryBeth Zimmerman/EE/DOE@DOE cc: Subject: Re: EERE NEP Action Plan comments needed What specifically do you need me to do? MaryBeth Zimmerman 07/09/2001 04:51 PM To: #EE-DAS cc: #EE-ADAS, Nancy Jeffery/EE/DOE@DOE, Jerry Dion/EE/DOE@DOE, Philip Patterson/EE/DOE@DOE, David Rodgers/EE/DOE@DOE, Kenneth Friedman/EE/DOE@DOE, Patricia Hoffman/EE/DOE@DOE, Lawrence Mansueti/EE/DOE@DOE, Tina Kaarsberg/EE/DOE@DOE, David Bassett/EE/DOE@DOE, Nancy Jeffery/EE/DOE@DOE, Phillip Tseng/EE/DOE@DOE, Michael York/EE/DOE@DOE, Darrell Beschen/EE/DOE@DOE, Sam Baldwin/EE/DOE@DOE, John Sullivan/EE/DOE@DOE, Lynn Campbell/EE/DOE@DOE, Buddy Garland/EE/DOE@DOE, Abe Haspel/EE/DOE@DOE, Randy Steer/EE/DOE@DOE, Joseph Malinovsky/EE/DOE@DOE, William Noel/EE/DOE@DOE, Edward Pollock/EE/DOE@DOE, Peter Goldman/EE/DOE@DOE, John Ferrell/EE/DOE@DOE, Philip Overholt/EE/DOE@DOE, Marshall Reed/EE/DOE@DOE, Stephen Goguen/EE/DOE@DOE, John Millhone/EE/DOE@DOE Subject: EERE NEP Action Plan comments needed Type: DAS Review Re: EERE NEP Action Plan From: Mary Beth Zimmerman (6-7249) Distribution: DAS; ADAS; staff with lead item(s) in draft Action Plan Response Date: Tuesday, July 17 Respond To: Michael York (6-5669) First, much thanks to your staffs for helping develop a draft EERE NEP Action Plan for David Garman's meeting with Deputy Secretary Blake on Thursday morning. Our guidances for this Plan evolved significantly, and your staffs di

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CN=Abe Haspel/OU=EE/O=DOE>----<CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE>----<Re: EERE NEP Action Plan comments needed

----- Message body -----

what specifically do you need me to do? MaryBeth Zimmerman 07/09/2001 04:51 PM To: #EE-DAS cc: #EE-ADAS, Nancy Jeffery/EE/DOE@DOE, Jerry Dion/EE/DOE@DOE, Philip Patterson/EE/DOE@DOE, David Rodgers/EE/DOE@DOE, Kenneth Friedman/EE/DOE@DOE, Patricia Hoffman/EE/DOE@DOE, Lawrence Mansueti/EE/DOE@DOE, Tina Kaarsberg/EE/DOE@DOE, David Bassett/EE/DOE@DOE, Nancy Jeffery/EE/DOE@DOE, Phillip Tseng/EE/DOE@DOE, Michael York/EE/DOE@DOE, Darrell Beschen/EE/DOE@DOE, Sam Baldwin/EE/DOE@DOE, John Sullivan/EE/DOE@DOE, Lynn Campbell/EE/DOE@DOE, Buddy Garland/EE/DOE@DOE, Abe Haspel/EE/DOE@DOE, Randy Steer/EE/DOE@DOE, Joseph Malinovsky/EE/DOE@DOE, William Noel/EE/DOE@DOE, Edward Pollock/EE/DOE@DOE, Peter Goldman/EE/DOE@DOE, John Ferrell/EE/DOE@DOE, P

Page 9

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Philip Overholt/EE/DOE@DOE, Marshall Reed/EE/DOE@DOE, Stephen Goguen/EE/DOE@DOE, John Millhone/EE/DOE@DOE Subject: EERE NEP Action Plan comments needed Type: DAS Review Re: EERE NEP Action Plan From: Mary Beth Zimmerman (6-7249) Distribution: DAS; ADAS; staff with lead item(s) in draft Action Plan Response Date: Tuesday, July 17 Respond To: Michael York (6-5669) First, much thanks to your staffs for helping develop a draft EERE NEP Action Plan for David Garman's meeting with Deputy Secretary Blake on Thursday morning. Our guidances for this Plan evolved significantly, and your staffs

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CN=MaryBeth Zimmerman/OU=EE/O=DOE>---<#EE-DAS>---<07/09/2001 04:51:08 PM>---<EERE NEP Action Plan comments needed

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Type: DAS Review Re: EERE NEP Action Plan From: Mary Beth Zimmerman (6-7249) Distribution: DAS; ADAS; staff with lead item(s) in draft Action Plan Response Date: Tuesday, July 17 Respond To: Michael York (6-5669) First, much thanks to your staffs for helping develop a draft EERE NEP Action Plan for David Garman's meeting with Deputy Secretary Blake on Thursday morning. Our guidances for this Plan evolved significantly, and your staffs did a

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- Renamed to "NEP DRAFT Action Plan705011.xls" to preserve uniqueness

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AIL;rharris@tva.gov@internet@HQMAIL;jhaydel@icfconsulting.com@internet@HQMAIL;herbert\_hayden@apsc.com@internet@HQMAIL;christy\_herig@nrel.gov@internet@HQMAIL;higley@earthsys.org@internet@HQMAIL;Hirstea@ornl.gov@internet@HQMAIL;tomhoff@clean-power.com@internet@HQMAIL;dhoffman@celerityenergy.com@internet@HQMAIL;sholte@eia.doe.gov@internet@HQMAIL;ahouston@xenergy.com@internet@HQMAIL;hudsonr@ornl.gov@internet@HQMAIL;ken.humphreys@pnl.gov@internet@HQMAIL;Hillh@stanford.edu@internet@HQMAIL;jwitch@sentech.org@internet@HQMAIL;MHutzler@eia.doe.gov@internet@HQMAIL;joe@dual.com@internet@HQMAIL;deb1703@aol.com@internet@HQMAIL;sjayanth@mines.edu@internet@HQMAIL;valjensen@icfconsulting.com@internet@HQMAIL;johnson.kurt@epa.gov@internet@HQMAIL;pjohns06@apsc.com@internet@HQMAIL;tina.kaarsberg@ee.doe.gov@internet@HQMAIL;skalland@mcneiltech.com@internet@HQMAIL;dkash@osfl.gmu.edu@internet@HQMAIL;jmkehoe@bpa.gov@internet@HQMAIL;kerr.tom@epa.gov@internet@HQMAIL;ehsan.khan@science.doe.gov@internet@HQMAIL;richard.king@ee.doe.gov@internet@HQMAIL;jking@nwppc.org@internet@HQMAIL;kirbyb@ornl.gov@internet@HQMAIL;david\_kline@nrel.gov@internet@HQMAIL;kklunder@sentech.org@internet@HQMAIL;RLKOENIGS@wp2.com@internet@HQMAIL;GJKOLB@sandia.gov@internet@HQMAIL;koskbh@inel.gov@internet@HQMAIL;Gerald\_Kotas@nrel.gov@internet@HQMAIL;akydes@eia.doe.gov@internet@HQMAIL;la itiner.skip@epa.gov@internet@HQMAIL;lamont1@lnl.gov@internet@HQMAIL;ronallarson@qwest.net@internet@HQMAIL;dlashof@nrdc.org@internet@HQMAIL;Boblaw424@aol.com@internet@HQMAIL;Mlaz@telus.org@internet@HQMAIL;rlegassie@tms-hq.com@internet@HQMAIL;pl@rdcnet.com@internet@HQMAIL;brownma@ornl.gov@internet@HQMAIL;clinderman@eei.org@internet@HQMAIL;dlochtef@state.ut.us@internet@HQMAIL;dlogan@resdata.com@internet@HQMAIL;kmalloy@caem.org@internet@HQMAIL;c.marnay@lbl.gov@internet@HQMAIL;r1sanmar@mindspring.com@internet@HQMAIL;mmarvin@bcse.org@internet@HQMAIL;mmasri@energy.state.ca.us@internet@HQMAIL;fred.mayes@eia.doe.gov@internet@HQMAIL;cmcgowin@epri.com@internet@HQMAIL;brenda.mcguire@bchydro.bc.ca@internet@HQMAIL;jmclean@torontohydro.com@internet@HQMAIL;agmeltzer@ad.com@internet@HQMAIL;ameyer@acsusa.org@internet@HQMAIL;john.delmonaco@pseg.com@internet@HQMAIL;Morgan.Rick@epamail.epa.gov@internet@HQMAIL;cmorris@ccap.org@internet@HQMAIL;dmorris@ilsr.org@internet@HQMAIL;SRISolar@aol.com@internet@HQMAIL;nemtzw@ase.org@internet@HQMAIL;andrew.nicholls@pnl.gov@internet@HQMAIL;knichols@barber-nichols.com@internet@HQMAIL;tocchionero@agcc.org@internet@HQMAIL;ogden@princeton.edu@internet@HQMAIL;jim\_ohi@nrel.gov@internet@HQMAIL;toliver@bpa.gov@internet@HQMAIL;orans@ethree.com@internet@HQMAIL;gepalomi@SRP.gov@internet@HQMAIL;CN=William Parks/OU=EE/O=DOE@DOE@HQMAIL;Brian.Parsons@nrel.gov@internet@HQMAIL;TPetersi@eia.doe.gov@internet@HQMAIL;tpeterson@epri.com@internet@HQMAIL;philpott@wri.org@internet@HQMAIL;hugh.pitcher@pnl.gov@internet@HQMAIL;m.placet@pnl.gov@internet@HQMAIL;rpoore@globalenergyconcepts.com@internet@HQMAIL;henry\_price@nrel.gov@internet@HQMAIL;jpulaski@austin.rr.com@internet@HQMAIL;krabago@ch2m.com@internet@HQMAIL;krackstraw@compuserve.com@internet@HQMAIL;ramakum@okstate.edu@internet@HQMAIL;CN=James Rannels/OU=EE/O=DOE@DOE@HQMAIL;rawls@greenmountain.com@internet@HQMAIL;dreicher@capu.net@internet@HQMAIL;rivest.m@adlittle.com@internet@HQMAIL;RobinRodensky@icfconsulting.com@internet@HQMAIL;jromm@getf.org@internet@HQMAIL;shross@tva.gov@internet@HQMAIL;CN=Thomas Rueckert/OU=EE/O=DOE@DOE@HQMAIL;Matthias\_Ruth@umail.umd.edu@internet@HQMAIL;CN=Thomas Sacco/OU=EE/O=DOE@DOE@HQMAIL;sahley@aol.com@internet@HQMAIL;wsaylor@rmii.com@internet@HQMAIL;schafer2@patriot.net@internet@HQMAIL;rscheer@energeticsinc.com@internet@HQMAIL;empainc@aol.com@internet@HQMAIL;ttschweizer@perihq.com@internet@HQMAIL;CSeiple@resdata.com@internet@HQMAIL;aserchuk@primen.com@internet@HQMAIL;bshanner@celerityenergy.com@internet@HQMAIL;larry.shirley@ncmail.net@internet@HQMAIL;jsiegel@winrock.org@internet@HQMAIL;richard@rand.org@internet@HQMAIL;CN=Linda Silverman/OU=EE/O=DOE@DOE@HQMAIL;alison.silverstein@puc.state.tx.us@internet@HQMAIL;Marvin Singer@HQMAIL;virinders@repp.org@internet@HQMAIL;fsissine@crs.loc.gov@internet@HQMAIL;ssitzer@eia.doe.gov@internet@HQMAIL;sjodingd@energy.wsu.edu@internet@HQMAIL;Solarsklar@aol.com@internet@HQMAIL;Skudb@gao.gov@internet@HQMAIL;msmith@erols.com@internet@HQMAIL;Csmith@electrotek.com@internet@HQMAIL;BSoholt@iwla.org@internet@HQMAIL;south@energyresources.com@internet@HQMAIL;aspahn@naruc.org@internet@HQMAIL;nep@sp ratley.com@internet@HQMAIL;roya\_stanley@nrel.gov@internet@HQMAIL;stantonm@n iagaraMohawk.com@internet@HQMAIL;kelsostarrs@home.com@internet@HQMAIL;jaimesteve@awea.org@internet@HQMAIL;thomas\_stoffel@nrel.gov@internet@HQMAIL;ran

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Extracted Forum Outline.doc: 28672 bytes

CN=Linda Silverman/OU=EE/O=DOE>----<CN=Robert Dixon/OU=EE/O=DOE@DOE;CN=Abe H  
aspel/OU=EE/O=DOE@DOE>----<07/03/2001 04:06:06 PM>----<RE: Consumer Informati  
on Feedback Form

----- Message body -----  
fyi -- the doe webmaster doesn't think the NEP warrants remaining on the fr  
ont page of energy.gov. i wonder what our constituents think of that. ---  
----- Forwarded by Linda Silverman/EE/DOE on 07/03/2001 04:04  
PM ----- "WEBMASTER, DOE" <DOE.WEBMASTER@hq.do  
e.gov> on 07/03/2001 02:08:49 PM To: Linda Silverman/EE/DOE@DOE cc: S  
ubject: RE: Consumer Information Feedback Form The National Energy Pol  
icy was announced on May 17th by President Bush. The information was on the  
front page, but has been replaced with more recent news. The documents a  
re available at <http://www.whitehouse.gov>, [http://www.energy.gov/HQPress/re  
leases01/maypr/energy\\_policy.htm](http://www.energy.gov/HQPress/rel<br/>eases01/maypr/energy_policy.htm) and <http://your.energy.gov> -----Origina  
l Message----- From: Linda.Silverman@EE.DOE.GOV%internet [mailto:linda.silv  
erman@EE.DOE.GOV] Sent: Tuesday, July 03, 2001 9:28 AM To: Consumer Informa  
tion; WEBMASTER, DOE Subject: Consumer Information Feedback Form FROM: li  
nda.silverman@ee.doe.gov SUBJECT: national energy plan PARM.1: TO:Consumer  
.Information@hq.doe.gov CC:DOE.WebMaster@hq.doe.gov SUBJECT:Consumer\_Inform  
ation\_Feedback\_Form TOPIC: No Answer SUBMIT: Send your Message MESSAGE: De  
ar DOE web Team, no link to national energy plan that was just announced.  
should be on cover page. what is link? PURPOSE: No Answer TEXTFIELD: linda  
silverman AFFILIATION: No Answer ORGANIZATION: RELATIONSHIP:

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CN=Linda Silverman/OU=EE/O=DOE>---<CN=Robert Dixon/OU=EE/O=DOE@DOE;CN=Abe H  
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----- Forwarded by Linda Silverman/EE/DOE on 07/03/2001 04:04  
PM ----- "WEBMASTER, DOE" <DOE.WEBMASTER@hq.do  
e.gov> on 07/03/2001 02:08:49 PM To: Linda Silverman/EE/DOE@DOE cc: S  
ubject: RE: Consumer Information Feedback Form The National Energy Pol  
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front page, but has been replaced with more recent news. The documents a  
re available at <http://www.whitehouse.gov>, [http://www.energy.gov/HQPress/releases01/maypr/energy\\_policy.htm](http://www.energy.gov/HQPress/releases01/maypr/energy_policy.htm) and <http://your.energy.gov> -----Origina  
l Message----- From: linda.silverman@EE.DOE.GOV%internet [mailto:linda.silv  
erman@EE.DOE.GOV] Sent: Tuesday, July 03, 2001 9:28 AM To: Consumer Informa  
tion; WEBMASTER, DOE Subject: Consumer Information Feedback Form FROM: li  
nda.silverman@ee.doe.gov SUBJECT: national energy plan PARM.1: TO:Consumer  
.Information@hq.doe.gov CC:DOE.webMaster@hq.doe.gov SUBJECT:Consumer Inform  
ation\_Feedback\_Form TOPIC: No Answer SUBMIT: Send your Message MESSAGE: De  
ar DOE web Team, no link to national energy plan that was just announced.  
should be on cover page. what is link? PURPOSE: No Answer TEXTFIELD: linda  
silverman AFFILIATION: No Answer ORGANIZATION: RELATIONSHIP:

CN=MaryBeth Zimmerman/OU=EE/O=DOE>---<#EE-DAS>---<07/03/2001 02:35:12 PM>---  
-<NEP Action Plan review/completion needed.

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CN=MaryBeth Zimmerman/OU=EE/O=DOE>---<#EE-DAS>---<07/03/2001 02:35:12 PM>---  
-<NEP Action Plan review/completion needed.

----- Message body -----  
Attached is a draft action plan for EERE National Energy Policy recommendat  
ions for your immediate review. It has been developed through discussions  
with sector analysts and discussions with David Garman. It does not yet  
include information that the sector analysts (Dion, Friedman, Booher, and  
Patterson) have been collecting over the last 2 days. Unfortunately, we n  
eed to have a final EERE NEP Action Plan for the Deputy Secretary by Thurs  
day morning. We will try to work with each of you this afternoon to get y  
our input on the plan. 2:30 Meeting with OPT.

----- Attachments -----  
Extracted NEP DRAFT Action Plan.xls: 130048 bytes  
- Renamed to "NEP DRAFT Action Plan0.xls" to preserve uniqueness

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Message body

walker, Melodie would like to recall the message, "Energy Analysis Forum".

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te.tx.us@internet@HQMMAIL; ameyer@acsusa.org@internet@HQMMAIL; andrew.nicholls@pnl.gov@internet@HQMMAIL; aserchuk@primen.com@internet@HQMMAIL; aspahn@naruc.org@internet@HQMMAIL; bobz@electrotek.com@internet@HQMMAIL; brenda.mcguire@bchydro.bc.ca@internet@HQMMAIL; brownma@ornl.gov@internet@HQMMAIL; bshanner@celeryteergy.com@internet@HQMMAIL; bthapa@icfconsulting.com@internet@HQMMAIL; c.marnay@lbl.gov@internet@HQMMAIL; clinderman@eei.org@internet@HQMMAIL; cmcgowin@epri.com@internet@HQMMAIL; cmorris@ccap.org@internet@HQMMAIL; coloradotombaris@earthlink.net@internet@HQMMAIL; CSeiple@resdata.com@internet@HQMMAIL; dlochtef@state.ut.us@internet@HQMMAIL; dlogan@resdata.com@internet@HQMMAIL; dmorris@ilsr.org@internet@HQMMAIL; dreicher@capu.net@internet@HQMMAIL; dwooley@igc.org@internet@HQMMAIL; empainc@aol.com@internet@HQMMAIL; fred.mayes@eia.doe.gov@internet@HQMMAIL; fsissine@crs.loc.gov@internet@HQMMAIL; fwood@onlocationinc.com@internet@HQMMAIL; gepalomi@SRP.gov@internet@HQMMAIL; hugh.pitcher@pnl.gov@internet@HQMMAIL; HZAININGER@aol.com@internet@HQMMAIL; iwhite@aol.com@internet@HQMMAIL; jaimesteve@aewa.org@internet@HQMMAIL; jane@irecusa.org@internet@HQMMAIL; jean.wilson@pacificcorp.com@internet@HQMMAIL; jmclean@torontohydro.com@internet@HQMMAIL; john.delmanaco@pseg.com@internet@HQMMAIL; jpulaski@austin.rr.com@internet@HQMMAIL; jrmmm@getf.org@internet@HQMMAIL; jsiegel@winrock.org@internet@HQMMAIL; jszaro@fse.c.ucf.edu@internet@HQMMAIL; karend@ep.cted.wa.gov@internet@HQMMAIL; kelsostarrs@home.com@internet@HQMMAIL; kmalloy@caem.org@internet@HQMMAIL; knichols@barber-nichols.com@internet@HQMMAIL; krabago@ch2m.com@internet@HQMMAIL; krackstraw@compuserve.com@internet@HQMMAIL; larry.shirley@ncmail.net@internet@HQMMAIL; CN=Lawrence Mansueti/OU=EE/O=DOE@DOE@HQMMAIL; CN=Linda Silverman/OU=EE/O=DOE@DOE@HQMMAIL; Marvin Singer@HQMMAIL; CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE@HQMMAIL; Matt hias\_Ruth@umail.umd.edu@internet@HQMMAIL; CN=Michael York/OU=EE/O=DOE@DOE@HQMMAIL; Mlaz@tellus.org@internet@HQMMAIL; mmargin@bcse.org@internet@HQMMAIL; mmasri@energy.state.ca.us@internet@HQMMAIL; Morgan.Rick@epamail.epa.gov@internet@HQMMAIL; msmith@erols.com@internet@HQMMAIL; mwalls@mines.edu@internet@HQMMAIL; nemt-zow@ase.org@internet@HQMMAIL; nep@spratley.com@internet@HQMMAIL; ogden@princeton.edu@internet@HQMMAIL; jim\_ohi@nrel.gov@internet@HQMMAIL; orans@ethree.com@internet@HQMMAIL; Brian\_Parsons@nrel.gov@internet@HQMMAIL; perez@asrc.cestm.albany.edu@internet@HQMMAIL; philpott@wri.org@internet@HQMMAIL; m.placet@pnl.gov@internet@HQMMAIL; pll@rdcnet.com@internet@HQMMAIL; poppacarl@aol.com@internet@HQMMAIL; henry\_price@nrel.gov@internet@HQMMAIL; ramakum@okstate.edu@internet@HQMMAIL; randy\_swisher@aewa.org@internet@HQMMAIL; rawls@greenmountain.com@internet@HQMMAIL; rhwiser@lal.gov@internet@HQMMAIL; richard@rand.org@internet@HQMMAIL; rivest.m@adlittle.com@internet@HQMMAIL; rlegassie@tms-hq.com@internet@HQMMAIL; rlsanmar@mindspring.com@internet@HQMMAIL; RobinRodensky@icfconsulting.com@internet@HQMMAIL; rpoore@globalenergyconcepts.com@internet@HQMMAIL; rscheer@energeticsinc.com@internet@HQMMAIL; rwilliam@princeton.edu@internet@HQMMAIL; sahley@aol.com@internet@HQMMAIL; schaffer2@patriot.net@internet@HQMMAIL; shaine\_tyson@nrel.gov@internet@HQMMAIL; shross@tva.gov@internet@HQMMAIL; sjodingd@energy.wsu.edu@internet@HQMMAIL; solarsklar@aol.com@internet@HQMMAIL; south@energyresources.com@internet@HQMMAIL; SRISolar@aol.com@internet@HQMMAIL; ssitzer@eia.doe.gov@internet@HQMMAIL; roya\_stanley@nrel.gov@internet@HQMMAIL; stantonm@NiagaraMohawk.com@internet@HQMMAIL; thomas\_stoffel@nrel.gov@internet@HQMMAIL; CN=Thomas Rueckert/OU=EE/O=DOE@DOE@HQMMAIL; CN=Thomas Sacco/OU=EE/O=DOE@DOE@HQMMAIL; tocchionero@agcc.org@internet@HQMMAIL; tolover@bpa.gov@internet@HQMMAIL; toman@rff.org@internet@HQMMAIL; TPetersi@eia.doe.gov@internet@HQMMAIL; tpeterson@epri.com@internet@HQMMAIL; tschweizer@perihq.com@internet@HQMMAIL; TuckerRE@aol.com@internet@HQMMAIL; virinders@repp.org@internet@HQMMAIL; walshme@ornl.gov@internet@HQMMAIL; robert\_westby@nrel.gov@internet@HQMMAIL; weyant@stanford.edu@internet@HQMMAIL; CN=William Parks/OU=EE/O=DOE@DOE@HQMMAIL; wsaylor@rmii.com@internet@HQMMAIL>---<07/03/2001 11:35:25 AM>---<Energy Analysis Forum

Message body

Dear Colleagues, The National Renewable Energy Laboratory invites you the first Energy Analysis Forum "The Role of Renewables in Regional Power Markets" August 14-15, 2001 in Golden, Colorado. The Energy Analysis Forum is a critical step in establishing an analytical agenda for the near- and long-term. Detailed information regarding this seminal event is attached to this email. While the two-day forum is free to all attendees, the attached registration form must be returned by July 27, 2001. After looking over the attached information, please take a minute to return the registration form t

ABE NEW NEP FOIA  
CN=David Garman/OU=EE/O=DOE>----<DL-ALLEE>----<06/30/2001 07:45:37 PM>----<Principal Deputy Assistant Secretary  
----- Message body -----

..  
CN=David Garman/OU=EE/O=DOE>----<CN=Michael York/OU=EE/O=DOE@DOE;CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE;CN=Abe Haspel/OU=EE/O=DOE@DOE>----<06/30/2001 06:14:45 PM>----<NEP Implementation  
----- Message body -----

make some sense. Thanks, David

CN=David Garman/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<06/30/2001 05:45:14 PM>----<3-Pollutants  
----- Message body -----  
Abe, Thoughts on who we should offer up? David ----- For

CN=Randy Steer/OU=EE/O=DOE>----<CN=David Garman/OU=EE/O=DOE@DOE;#EE-DAS;#EE-ADAS>----<06/29/2001 08:25:32 PM>----<FY03 CRB & Beyond Look-Ahead  
----- Message body -----

ABE NEW NEP FOIA

Subject: New Legislative Ideas and Reauthorizations Abe -- We have checked with both our programs and John Herrick at the Golden Field Office. Essentially, everything we do is covered by the DOE Organizational Act (1997, P.L. 95-97), the Energy Security Act (1980, P.L. 96-294); the Renewable Energy and Energy Efficiency Technology Competitiveness Act of 1989 (P.L. 101-218), and the Energy Policy Act of 1992 (P.L. 102-486). The latter (EPACT 92) has been consistently interpreted by the Department as still valid, even though it is written along the lines of "The Secretary shall implement a 5-year program to ....." In general, EPACT set program priorities, established cost-sharing and other requirements, and set funding authorizations for varying periods of times. For the most part, DOE's R&D authorities were (and are) also based on previously existing law. Core aspects of our Hydrogen Program is the exception to our otherwise more or less permanent and broad-based legislative authorities. Current authorization for this program expires after this year, so there are two bills (House and Senate) that are already moving through committees to reauthorize this program. Basic details on the history of the Hydrogen Program authorities follow below. Hydrogen P.L. 101-566: Spark M. Matsunaga Hydrogen Research, Development and Demonstration Program Act of 1990 P.L. 104-271: Hydrogen Future Act of 1996 (valid through 2001) H.R. 2174: Robert S. Walker and George E. Brown, Jr. Hydrogen Future Act of 2001 (extends Hydrogen Program authorization starting in 2002) S. 1053 George E. Brown, Jr. Hydrogen Future Act of 2001 (extends Hydrogen Program authorization starting in 2002) New Areas As far as we understand, authority for the Clean Energy Technology Exports activities currently exists only in the FY 2001 Senate Energy and Water Development Appropriations language. CETE was picked up and supported by the NEP, but there is apparently no underlying foundational law (to our knowledge).

CN=Abe Haspel/OU=EE/O=DOE>---<CN=Robert Dixon/OU=EE/O=DOE@DOE>---<3-Pollutants

----- Message body -----

Do you have a logical person to do this? ----- Forwarded by Abe Haspel/EE/DOE on 06/29/2001 02:29 PM ----- D David Garman 06/29/2001 01:10 PM To: Abe Haspel/EE/DOE@DOE cc: Subject: 3 -Pollutants Abe, your thoughts? ----- Forwarded by David Garman/EE/DOE on 06/29/2001 01:09 PM ----- Margot

CN=Patrick Booher/OU=EE/O=DOE>---<CN=Abe Haspel/OU=EE/O=DOE@DOE;CN=Robert Dixon/OU=EE/O=DOE@DOE;CN=William Parks/OU=EE/O=DOE@DOE>---<06/29/2001 02:03:30 PM>---<New Legislative Ideas and Reauthorizations

ABE NEW NEP FOIA

rent authorization for this program expires after this year, so there are two bills (House and Senate) that are already moving through committees to reauthorize this program. Basic details on the history of the Hydrogen Program authorities follow below. Hydrogen P.L. 101-566: Spark M. Matsunaga Hydrogen Research, Development and Demonstration Program Act of 1990 P.L. 104-271: Hydrogen Future Act of 1996 (valid through 2001) H.R. 2174 : Robert S. Walker and George E. Brown, Jr. Hydrogen Future Act of 2001 (extends Hydrogen Program authorization starting in 2002) S. 1053 George E. Brown, Jr. Hydrogen Future Act of 2001 (extends Hydrogen Program authorization starting in 2002) New Areas As far as we understand, authority for the Clean Energy Technology Exports activities currently exists only in the FY 2001 Senate Energy and Water Development Appropriations language. CETE was picked up and supported by the NEP, but there is apparently no underlying foundational law (to our knowledge).

CN=MaryBeth Zimmerman/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<06/29/2001 01:58:25 PM>----<Re: 3-Pollutants  
----- Message body -----

CN=Abe Haspel/OU=EE/O=DOE>----<CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE>----<3-Pollutants  
----- Message body -----

CN=David Garman/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@DOE>----<06/29/2001 01:10:24 PM>----<3-Pollutants  
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22324

DOE023-0264

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rry.net)

CN=David Garman/OU=EE/O=DOE>----<Michael.York@ee.doe.gov;CN=MaryBeth Zimmerman/OU=EE/O=DOE@DOE;abe.haspel@ee.doe.gov@DOE>----<09/24/2001 10:34:21 AM>----  
<NEP Deliverable  
----- Message body -----

CN=David Garman/OU=EE/O=DOE>----<Robert Card@HQMAIL@HQDOE>----<09/23/2001 08:05:27 PM>----<Delegation of Authority  
----- Message body -----

I will be in Chicago on Monday, September 24, appearing before a Brownfield  
s Conference. (Promoting DER and combined heat and power at Brownfields s  
ites pursuant to the NEP) Doug Faulkner will be acting in my absence. He  
can be rea  
you. B-C

CN=Abe Haspel/OU=EE/O=DOE>----<CN=Michael York/OU=EE/O=DOE@DOE>----<Re: OPT's  
environmental barriers report for the NEP  
----- Message body -----

22332

DOE023-0272

PT's environmental barriers report for the NEP  
----- Message body -----

CN=John Sullivan/OU=EE/O=DOE>----<CN=Abe Haspel/OU=EE/O=DOE@HQLNC>----<09/20/  
2001 12:40:48 PM>----<Re: Update on the NEP  
----- Message body -----

we'll chat when I get back...but, as Mike said, everyone is peddling as fast  
as they can. ----- Sent from my BlackBerry wireless Handheld (www.BlackBerry.net) ----- Original Message ----- From:CN=Abe  
Haspel/OU=EE/O=DOE To:david.garman@ee.doe.gov, doug.faulkner@ee.doe.gov,  
Karen.kimball@mail.house.gov, michael.mccabe@ee.doe.gov Cc:john.sullivan.

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Support for Experts HE meeting	23 KB	Microsoft Word Document
Scorecard	788 KB	Microsoft Access Application
Response	11 KB	Coral WordPerfect 8 Document
Registration Form	47 KB	Microsoft Word Document
R&D Criteria Tracking - OMB Struct	18 KB	Microsoft Excel Worksheet
PBM suggestions	34 KB	Microsoft Word Document
OMB R & D Criteria Guidance letter to S-1	1,061 KB	Coral WordPerfect 8 Document
NEP DRAFT Action Plan 8.23.01	185 KB	Microsoft Excel Worksheet
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EERE FY03 ASEE mark 8-22-01	310 KB	Microsoft Excel Worksheet
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bp2yb0hx	4 KB	File
appeal	50 KB	Microsoft Word Document
Allocation Principles	22 KB	Microsoft Word Document
	252 KB	Text Document

Type: Text Document Size: 251 KB

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DOE023-0295



2001-011376 5/1 P 3:24



Josephine S. Cooper  
President & CEO

May 1, 2001

The Honorable Spencer Abraham  
~~Secretary~~  
Department of Energy  
Forrestal Building  
1000 Independence Avenue, S.W.  
Washington, DC 20585

Dear Secretary Abraham:

The Board of Directors of the Alliance of Automobile Manufacturers will convene in Washington on May 24<sup>th</sup> for its annual meeting. On behalf of the Alliance member companies, I would like to invite you to address our member company executives at a time that fits in your schedule. We know you fully understand the substantial contribution the automobile industry makes to the economic growth of the U.S. Our Board members would welcome the opportunity to discuss the critical role the auto industry can play in the development of a national energy policy.

As detailed in the enclosed primer, Alliance members are leaders in the development of advanced energy efficient vehicle technologies. These technologies include hybrid electric, fuel cell and battery electric powered vehicles, advanced lean burn technology, dual fuel, and dedicated alternative fuel vehicles.

Recently, the Alliance adopted a national energy policy position that endorses an energy policy based on broad, market-oriented principles. The policy position addresses the role of the light duty fleet as part of a national energy plan. A copy of this energy policy position, which previously was provided to you and other members of the Administration Energy Task Force, also is enclosed.

Key Alliance recommendations for energy policy include: tax credits to help consumers purchase advanced technology vehicles; tax incentives for alternative fuel infrastructure development; extension of the dual-fuel vehicle corporate average fuel economy (CAFE) credit; development of a market for advanced vehicles/fuels; government-industry partnerships for research; development of fuel efficient technologies; and increased efforts to mitigate traffic congestion nationwide.

BMW Group • DaimlerChrysler • Fiat • Ford Motor Company • General Motors  
Isuzu • Mazda • Mitsubishi Motors • Nissan • Porsche • Toyota • Volkswagen • Volvo

---

1401 H Street, NW—Suite 900, Washington, DC 20005 • Phone 202.326.5500 • Fax 202.326.5567 • [www.autoalliance.org](http://www.autoalliance.org)

22595

DOE024-0001

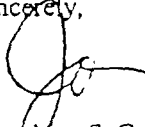
The Honorable Spencer Abraham  
Page 2

The 13 members of the Alliance represent over 90 percent of the car and light truck sales in the United States. Alliance members have more than 250 manufacturing facilities in 35 states and employ more than 620,000 persons. When jobs dependent on the industry are included, the auto industry is responsible for 6.6 million jobs nationwide or 5 percent of private sector jobs, according to a recent study completed by the University of Michigan for the Alliance. The study also shows that more than 3.7 percent of America's gross domestic product is generated by the sale and production of new light vehicles.

Mr. Secretary, Alliance members believe they can make an important contribution to the key issues facing our country and would welcome a discussion regarding how our plans and positions fit with your Department's objectives and goals.

I hope you can join us on May 24<sup>th</sup>. I will call your office shortly to follow-up on this request.

Sincerely,



Josephine S. Cooper  
President & CEO

JSC/sf

Enclosures

cc: Kyle McSarrow, Chief of Staff

22596

DOE024-0002

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**Joseph Folz – Volkswagen of America, Inc.**  
General Counsel

## **ENERGY POLICY POSITION** of the **Alliance of Automobile Manufacturers**

---

The Alliance of Automobile Manufacturers (Alliance) members are BMW of North America, Inc., DaimlerChrysler Corporation, Fiat, Ford Motor Company, General Motors Corporation, Isuzu Motors of America, Mazda, Mitsubishi, Nissan North America, Porsche, Toyota, Volkswagen of America, and Volvo. Alliance member companies have more than 620,000 employees in the United States, with more than 250 manufacturing facilities in 35 states.

### Overview

The Alliance supports efforts to create an effective energy policy based on broad, market oriented principles. Policies that provide manufacturers incentives to produce more energy efficient products, and consumers the incentives to purchase such products, should be the cornerstones. Within the transportation sector, policies that promote and support the intense competition among the automobile manufacturers worldwide are the keys to addressing product efficiency and energy use concerns. This approach will enable automakers to work effectively within the private sector, and with public sector support, develop the advanced technologies for use in vehicles both near and long-term. In addition, incentives for the increased market penetration of advanced energy saving technologies will help pull them into the marketplace as rapidly as possible. These complementary approaches to energy supply and conservation are necessary in today's competitive environment.

For the past 26 years, since enactment of the Energy Policy Conservation Act of 1975, vehicle fuel economy has been regulated through the Corporate Average Fuel Economy (CAFE) program. For several reasons, CAFE is an ineffective energy policy. First, it focuses only on new vehicle production and does nothing to spur the demand for fuel-efficient vehicles. With falling gasoline prices and adequate supplies instead of projected shortages, demand for fuel-efficient vehicles never materialized. Second, CAFE does not address the continued use of the approximately 200 million vehicles on the road. The growth in registered vehicles, together with the relatively inexpensive cost of fuel and increased vehicle fuel efficiency, has led to a doubling of vehicle miles traveled. Third, consumers have based purchase decisions on other vehicle attributes, such as usefulness, safety, performance and comfort. Fourth, like any artificial structure, it has disproportionate effects on some vehicle manufacturers. With this background, we propose the following:

### Provide Tax Credits to Consumers for Advanced Technology Vehicles

- Fuel Cell Vehicle
- Hybrid Vehicle
- Battery Electric Vehicles
- Advanced Lean Burn
- Dual Fuel and Dedicated Alternative Fuel Vehicles

### Provide Tax Incentives for Alternative Fuel Infrastructure Development

- Distribution Equipment
- Installation Costs
- Distributor Credit for Fuel Distribution

### The Administration should extend the Dual-Fuel Vehicle CAFE Credits

- Release the DOT report originally required September 30, 2000.
- Initiate rulemaking that would extend credit through 2008 at the maximum levels provided in the current legislation.
- Congress should enact legislation to extend the credits at 1.2 mpg through 2012.

### Advanced Fuel/Vehicle Market Development

- Government purchase XXXX advanced technology vehicles per year.
- Promote early introduction of clean, low sulfur gasoline and diesel fuels.

### Encourage Government/Industry Partnerships for Research and Development on Fuel Efficient Technologies

- Promote research and development for lean burn emissions control technologies.
- Accelerate development of advanced engine and emission control systems to enable earlier technology deployment (e.g. NOx traps)
- Accelerate advanced fuels development, which will be needed for compression-ignition, direct injection engines to meet Tier 2 emission standards.
- Accelerate development of advanced batteries and power electronics for energy efficient hybrid-electric vehicles.
- Enhance fuel cell development efforts:
  - Accelerate development of high temperature membranes for fuel cell vehicles and efficient electrodes.
  - Increase support for use of fuel cell auxiliary power for passenger cars and trucks.
  - Initiate technology demonstrations to support introduction of fuel cell vehicles and hydrogen infrastructure.
  - Development of off-board generation of hydrogen and storage from various feedstocks.
- Increase the R&D effort for advanced carbon composite materials.

Evaluate Additional Policies to Reduce Transportation Sector Energy Consumption

- Traffic light timing
- Congestion Mitigation
- HOV lanes
- Other measures to control or reduce VMT

TED STRICKLAND  
8TH DISTRICT, OHIO

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AND THE ENVIRONMENT



# Congress of the United States

House of Representatives

Washington, DC 20515-3506

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FOUNDER AND CO-CHAIR

TO: Secretary Abraham FAX: 586-7644

FROM: Rep. Strickland DATE: \_\_\_\_\_

PHONE: (202)225-5705 FAX: (202)225-5907

PAGES TO FOLLOW (not including this cover page): 5

COMMENTS:

2001-012302 May 15 p 4:47

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TED STRICKLAND  
8TH DISTRICT, OHIO

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SUBCOMMITTEE ON ENERGY  
AND AIR QUALITY

SUBCOMMITTEE ON  
OVERSIGHT AND INVESTIGATIONS



Congress of the United States  
House of Representatives  
Washington, DC 20515-3506

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CONGRESSIONAL CORRECTIONAL  
OFFICERS CAUCUS  
FOUNDER AND CO-CHAIR

May 15, 2001

The Honorable Richard Cheney  
Vice President of the United States  
The Old Executive Office Building  
Washington, DC 20501

Dear Mr. Vice President:

I am disturbed by early reports that the Energy Task Force recommendations fail to recognize the need to include a path forward for assuring that this country is capable of providing a reliable and economic source of nuclear fuel for commercial nuclear reactors. As you know, nuclear power is the second largest supplier of electricity generation in the country. Unfortunately, it is not unreasonable to expect that the U.S. could have an OPEC-like dependency on foreign sources of nuclear fuel supplies in the near future. To prevent such a situation, the U.S. needs to deploy cost competitive uranium enrichment technology or we will rely on foreign supplies to meet nearly one quarter of our electricity needs.

There have been adverse consequences to the nation's energy security as a result of the privatization of the United States Enrichment Corporation (USEC) in July 1998. USEC is the only domestic supplier of uranium enrichment services in the U.S. When it was privatized, USEC operated two gaseous diffusion plants located in Piketon, Ohio and Paducah, Kentucky. However, last June, USEC made the decision to cease operations at the Piketon Gaseous Diffusion Plant (GDP) ignoring the advice of the Departments of Energy and Treasury. The targeted date for turning the key to the "off position" is June 1, 2001.

A Department of Energy report issued on January 19, 2001 describes the need for the U.S. "to be able to reliably meet the continuing demand for approximately 11 million separative work units (SWU) per year." However, the Paducah plant can only produce approximately 4.5 million SWU per year in an economic manner. The balance of requirements comes from 5.5 million SWU derived from blended down weapons grade uranium imported from Russia under the U.S.-Russia HEU Agreement and some European supplies. It is evident that the operation of a single enrichment plant in the country, coupled with a history of five interruptions in the delivery of enriched uranium under the Highly Enriched Uranium Purchase Agreement with Russia, raises questions about the vulnerability of the U.S. to a disruption in the supply of enriched uranium.

D.C. OFFICE  
305 CAPITOL MOWER OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 227-6708

MAIN OFFICE  
1234 GALLIA STREET  
PORTSMOUTH, OH 43082  
(740) 253-6171  
TOLL FREE IN SOUTHEAST OHIO:  
(888) 706-1830

WESTERN OFFICE  
38 E. LOCUST STREET  
WASHINGTON, OH 43177  
(614) 582-4545

CENTRAL OFFICE  
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JACKSON, OH 45640  
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(740) 255-8847

EASTERN OFFICE  
254 FRONT STREET  
MAZETTA, OH 45750  
(740) 276-0985

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22603

DOE024-0009

The Honorable Richard Cheney  
May 15, 2001  
Page Two

This supply mix may change even further to the detriment of energy security. First, an August 2000 Nuclear Regulatory Commission report on USEC's viability suggests that USEC is unlikely to enrich uranium profitably at the Paducah plant beyond 2003. Second, USEC is trying to expand U.S. dependency on Russian nuclear fuel supplies beyond the 5.5 million separative work units (SWU) that it imports each year as Executive Agent under the U.S.- Russia HEU Agreement. USEC has been proposing additional imports of commercial enriched uranium through Tenex, the Russian export agent. One interim solution to maintain insurance against nuclear fuel supply disruptions from Russia is through a cold standby operation for the Piketon, Ohio enrichment plant. I am pleased that Secretary Abraham has taken the steps to provide for cold standby through fiscal year 2002. However, this standby plan must be linked to deployment of cost-competitive technology, such as gas centrifuge technology, and must be extended until the new technology is fully deployed. I fear there has not been adequate attention given to what happens beyond fall 2002 and this is particularly troubling because the Department of Energy's testimony before the Energy and Air Quality Subcommittee on March 27, 2001 indicates that after five or six years of cold standby there would be significant degradation to the Piketon plant.

I am aware that the Europeans have competitive centrifuge technology, and I understand that the Oak Ridge National Laboratories have a plan to develop cost-competitive U.S.-origin centrifuge technology within a three year time period. However, at present, there is virtually no effort toward domestic self-sufficiency in enrichment services, no clear path forward for deployment from the private sector, and no government policy in effect to address the matter. Privatization has failed to deploy the advanced laser enrichment technology (AVLIS) that received nearly \$2 billion in federal R&D. Indeed, two years have passed since USEC announced it was terminating the AVLIS Program and nothing has emerged to replace the WW-II era gaseous diffusion plants in the next decade. Indeed, USEC's impaired credit ratings make it unlikely that they could obtain financing to deploy any technology.

Given the short-term nature of the Administration's cold standby plan and the absence of any long-term strategy to utilize the Piketon facility and deploy next generation enrichment technology, the plan for Piketon presently falls well-short of the commitment made by President Bush during the campaign. In an enclosed October 4, 2001 letter to Ohio Governor Bob Taft, then-Governor Bush expressed his concern about USEC's decision to cease operations at the Piketon plant. He stated, "I am concerned that the closure of the Piketon site, which would leave only one uranium enrichment plant operational in the United States, would compromise our long-term national security interest in a continued safe supply of enriched uranium for our defense and energy needs." He further committed in that letter, "If I am elected President, my Administration will aggressively explore how the workforce and facilities at the Piketon site can continue to serve our national interest. I believe that our nation must continue to pursue research and development of new technologies for use in uranium enrichment." Release of the Energy Task Force report is the best opportunity for the Administration to follow through on its commitment to the Piketon community and our nation's nuclear energy security.

22604

The Honorable Richard Cheney  
May 15, 2001  
Page Three

The need for a secure, domestic uranium enrichment supply is underscored by the fact that nuclear power is enjoying improved operating economics and increased average efficiency of reactors. Demand is likely to remain stable or grow, as approximately 40% of the domestic nuclear reactors are currently seeking license renewals. During a hearing on nuclear power before the Energy and Air Quality Subcommittee on March 27, 2001, there was discussion about building the next generation nuclear reactors in the not-so-distant future. These next generation reactors will require 8-10% U-235 enrichment, compared with the 4-5% levels required for the current generation of boiling water reactors. It is troubling that USEC is closing the Piketon facility which is the only U.S. enrichment plant that is licensed to enrich uranium to 10% assay, when there is a trend toward higher assay fuel.

During the March 27, 2001 Energy and Air Quality Subcommittee hearing, testimony was offered which stated:

"USEC utilized only about 29% of its nameplate GDP capacity in 2000, and over the next year will supply a majority of its customers needs from Russian and U.S. HEU blending." (Testimony of John R. Longenecker, former USEC official).

Mr. Longenecker further states:

"USEC is finding it more profitable to operate as a trader of blended HEU rather than as a primary producer. This approach appears to lead inevitably to USEC exiting the market as a primary producer. As a result, constructing replacement enrichment capacity in the U.S. should be the key focus for the decade ahead."

In addition, during a June 8, 2000 hearing before the Commerce Subcommittee on Energy and Power, testimony was submitted stating that the front end of the nuclear fuel cycle is endangered:

"Since 1998, expenditures for uranium exploration and mine development have declined by 59%; three uranium processing facilities have closed during 1999 (two in Texas and one in Louisiana); employment in U.S. uranium exploration, mining, milling and process has decreased by almost 30%. Last year, production at ConverDyn, the sole remaining uranium converter in the U.S. was cut back by 25% and employment was reduced by over 12%." (Testimony of Mr. James Graham, President and CEO of ConverDyn).

If this nation's energy policy is going to place a greater emphasis on nuclear power, it must do so in a comprehensive fashion. An energy policy that ignores the reliability of the front end of the domestic nuclear fuel industry falls short of assuring needed energy security in this country. I urge you to carefully consider the needs of the entire nuclear fuel cycle as you prepare

22605

The Honorable Richard Cheney  
May 15, 2001  
Page Four

to issue your recommendations for a national energy strategy. I know you will agree that Americans would find it unwise and unacceptable to depend on foreign sources for the second largest supplier of U.S. electricity generation, nuclear power.

Thank you for your attention to this important matter.

Sincerely,

*Ted Strickland*

Ted Strickland  
Member of Congress

cc: The Honorable Spencer Abraham  
The Honorable Bob Taft  
The Honorable Mike DeWine  
The Honorable George Voinovich  
The Honorable W. J. "Billy" Tauzin  
The Honorable John Dingell  
The Honorable Joe Barton  
The Honorable Rick Boucher

22606

DOE024-0012



GEORGE W. BUSH

October 4, 2000

The Honorable Bob Taft  
Governor, State of Ohio  
77 South High Street, 70<sup>th</sup> Floor  
Columbus, Ohio 43215-6117

Dear Governor Taft:

I am writing regarding my growing concern over the events surrounding the decision by the United States Enrichment Corporation (USEC) to shut down the Portsmouth Gaseous Diffusion Facility at Piketon. As you know, on September 29, 2000, USEC gave notice to the United States Department of Energy (DOE) to cancel its contract for electric power. As the current congressional appropriations process for fiscal year 2001 comes to a close, I am further concerned that the DOE has yet to articulate a plan for future clean-up and use of the site in Portsmouth, as well as for the more than 2,000 employees at the Portsmouth facility.

I am concerned that the closure of the Piketon site, which would leave only one uranium enrichment plant operational in the United States, would compromise our long-term national security interest in a continued safe supply of enriched uranium for our defense and energy needs. The Clinton-Gore Administration has not articulated a cohesive and aggressive plan for the highly skilled workforce and the highly specialized equipment at the Piketon plant. This demonstrates a lack of leadership relative to a key national security issue that I will not tolerate as President.

If I am elected President, my Administration will aggressively explore how the workforce and facilities at the Piketon site can continue to serve our national interest. I believe that our nation must continue to pursue research and development of new technologies for use in uranium enrichment. Furthermore, I will ensure that the resources that have been committed by Congress for Decontamination and Decommissioning (D&D) of this site will be available in a timely manner. Finally, I will direct the DOE to explore other research opportunities that will continue to utilize the resources at Piketon. Simply stated, if I am elected President, I will work with Congress to help the Piketon workforce remain productive, ensure federal D&D obligations are met, and ensure new opportunities for R&D are explored.

I know you are actively working at the state level to ensure opportunities for the workers at Piketon and their families. I look forward to working with you on this critical Ohio issue in the future.

Sincerely,

George W. Bush

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22607

DOE024-0013



# Florida House of Representatives

**Jerry Paul**  
Deputy Majority Whip  
Representative, District 71

456 Tamiami Trail, Suite B-14  
Port Charlotte, FL 33980-2136  
(941) 764-1100  
(800) 729-1101

May 25, 2001

319 The Capitol  
402 South Monroe Street  
Tallahassee, FL 32399-1300  
(850) 488-0060

The Honorable Spencer Abraham  
Secretary  
U.S. Department of Energy  
1000 Independence Ave., S.W.  
Washington, DC 20585

Dear Mr. Secretary:

Enclosed is an article appearing in the *Charlotte Sun Herald* in Port Charlotte, Florida relating to our energy policy.

As a member of our Southern State's Energy Board, I was pleased to provide input to Vice President Cheney's Energy Task Force. As a former power plant engineer, nuclear engineer, and State Legislator I cannot overstate the extent to which I am pleased with the responsible, accurate and comprehensive recommendations of the Task Force Report.

I would welcome an opportunity to assist you in any way on issues relating to our nation's energy policy.

Please call on me any time.

Respectfully,

Jerry Paul  
District 71

Enclosure

JP:jh

# Paul: Nuclear needed

## Says he'll use education to provide oversight

Charlotte Sun 5-23-01

By GREG MARTIN  
Staff Writer

President George Bush's administration contends that nuclear power should be included among the solutions to address the nation's "energy crisis" — and Florida should be no exception, according to state Rep. Jerry Paul, R-Port Charlotte.

However, Florida Power and Light officials said in a recent annual report that Florida doesn't face an energy crisis. FPL plans to increase its generating capacity by 33 percent over the next 10 years, "using environmentally friendly natural-gas



PAUL

technology," according to the report.

Rep. Paul, however, cited the fact that nuclear power has proven to be "the safest and cheapest

source of electrical power, compared to coal, gas and oil-fired plants.

"We've got to make sure Florida does not get trapped in a California scenario," Paul said. "If we don't have the capacity then our electric rates will go up."

"Really, the touchstone in all of this, the primary goal, has got to be to keep the cost of electrical power as low as possible."

Paul, a member of the state's House Committee on Utilities and Telecommunications, was appointed this year by House Speaker Tom Feeney to the Southern States Energy Board. Florida Sen. Tom Lee,

Please see PAUL, page 8

The Crystal River nuclear power plant is one of three nuclear power generating stations in Florida.

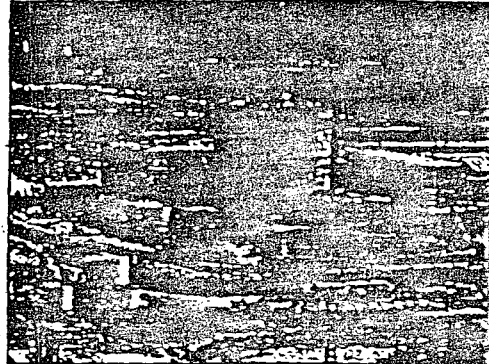


Photo provided

### AGE ONE

The Sun / Wednesday, May 23, 2001

#### ★ PAUL

From page 1

R-Brandon, is the state's other representative on the board.

Paul was reached in Miami Tuesday where he was attending a two-day meeting of the SSE board to discuss the hurdles to nuclear power projects in the Southeastern United States.

Paul said he hopes to use his educational background to oversee the expansion of nuclear power in Florida. The Port Charlotte attorney earned degrees in marine engineering at the Merchant Marine Academy in Maine in 1988, and in nuclear engineering at the University of Florida in 1991.

"We're talking about the states' role in overseeing our nuclear industry," Paul said.

One of the biggest issues for the state is the storage of spent fuel rods, Paul said.

In Florida, these hazardous materials have been indefinitely stored in pools on the sites of FPL's three nuclear power generating stations.

Those stations include: two reactors at Turkey Point near Homestead, two reactors at St. Lucie and one reactor at Crystal River.

Board members from other states also discussed their concerns, including how to dispose of radioactive wastes from nuclear weapons facilities. Paul said Florida currently

has no such facilities.

Paul argues that nuclear materials are naturally found in the ground and could be stored there. One factor that has held the industry back has been the federal government's reluctance to establish a national nuclear waste storage facility, Paul said.

Former President Jimmy Carter closed two facilities that reprocessed spent fuel rods so they could be fissioned a second time, Paul said.

"He forced every state to basically store its own waste," Paul said. "That cost us all a lot."

Some 20 years ago, Congress vowed to establish a nuclear storage facility by the year 2000 at Yucca Mountain, Utah. However, that facility is currently 10 years behind schedule, according to Paul.

Paul said Florida currently produces about 40,000 megawatts of power, with 20 percent derived from nuclear power.

The state has a "deficit of about 13,000 megawatts" due to growth projections and increased use of computer technology, he said.

To avoid a crisis like California's, Florida needs to diversify its power sources, Paul said. California not only depended heavily on natural gas, but it also was blocked by "extremist groups" from building new power plants for the past 10 years, Paul said.

However, Paul emphasized

that Florida needs to first promote energy conservation and alternative sources such as wind, solar and "biomass" fuels.

After nuclear power, the next cheapest is coal. But coal pollutes the air with sulfur dioxide, Paul noted. Natural gas is cleaner, but Florida would require pipelines to get the gas, he added.

"There is no free lunch," he said. "It is costing us a lot. And there is an environmental toll."

However, FPL, in an annual report filed with the Public Service Commission in April, projected a 20-percent generating reserve margin for this summer, assuring its customers that there would be a sufficient supply of electricity.

Also, FPL's report outlines its 10-year plan to increase capacity by 33 percent using natural gas.

A pipeline has also been recently permitted to run from Texas through the Gulf of Mexico to Port Manatee. The pipeline will then cross the state to Fort Pierce with a spur to the south.

"Unlike California, Florida customers enjoy an adequate supply of electricity," said FPL President Paul Evanson. "Our expansion program reflects our commitment to maintain sufficient reserves while remaining one of the cleanest utilities in the country."

You can e-mail Greg Martin at [gmartin@sun-herald.com](mailto:gmartin@sun-herald.com)

22609

DOE024-0015

2001-016387 7/9 P 12:47

Secretary, The

**From:** Mackall, Brenda  
**Sent:** Monday, May 14, 2001 3:23 PM  
**To:** Secretary, The  
**Subject:** FW: In Response to Your Inquiry: Solar Energy R&D

016387

2001 JUL -9 P 12:47

-----Original Message-----

**From:** Burrow, Richard  
**Sent:** Monday, May 14, 2001 2:04 PM  
**To:** 'Joseph Brown'  
**Subject:** In Response to Your Inquiry: Solar Energy R&D

Mr. Brown,

Thank you for sharing your views on alternative energy technologies and on solar energy in particular. As you may already know, Vice-President Cheney is leading an influential energy task force in a review our national energy policy. Their report is due out later this week and will address energy production and environmental issues.

I would like to point out that the Department of Energy has extensive research and development programs in new or alternative energy technologies, including solar, wind and photovoltaic energy technologies. These programs are conducted at our national labs and in joint programs with industry. I've attached a copy of our most recent Energy R&D Portfolio Report, which summarizes what is being done in our energy R&D programs, why the investment is necessary, and what outcomes are expected. This and other DOE mission area R&D portfolio reports may be downloaded from <http://www.osti.gov/portfolio/>. The report profiles the R&D being undertaken by the Department of Energy to address energy production, distribution and utilization. I hope you find it interesting.



EnergyFinal.pdf

I have forwarded your e-mail message to the Office of the Executive Secretariat for reassignment to the appropriate office within the Department of Energy for a more comprehensive response to your solar energy questions. Someone will contact you separately to follow-up on your concerns.

Sincerely,

Richard Burrow  
Deputy Director  
Secretary of Energy Advisory Board

.....  
**From:** Joseph Brown  
**Sent:** Thursday, May 10, 2001 3:32 PM  
**To:** Burrow, Richard  
**Subject:** The Current Energy Crisis  
**Message Flag:** Follow up  
**Due By:** Monday, May 14, 2001 5:00 PM  
**Flag Status:** Flagged



Joseph Brown  
16409 Oakmoor Place  
Parker, CO 80134

May 10, 2001

Executive Director Vacant  
1000 Independence Ave SW  
Washington, DC 20585

Dear Executive Director:

I want to write/correspond with all persons I can that may be able to affect & effect change in the current energy crisis that is hitting our country and in all eventuality, the world. Today, we rely on coal, natural gas, nuclear power, wind and fossil fuels to power this great nation of ours. Over the last several months, we, your constituency and residents of the US, and planet Earth, have been peppered with the realities of a supply that WILL become exhausted and the ramifications of supply & demand in an hostile environment. Coal, Natural Gas, Fossil Fuels WILL become exhausted, maybe NOT in our lifetime, or our children's', or maybe even our children's children, but it WILL become exhausted. Not to mention the pollutants and hazardous by-products these different energy sources spew into our air & water—other natural resources that we truly CANNOT live without. And it puzzled me that over these months, I have not seen in print or heard via the various media sources the words: SOLAR ENERGY. Why is that? I know that the sun, for all practical purposes, is an inexhaustible supply of energy (unless you or anyone else living today plans to still be here in another couple of billion years), always reliable and FREE. If Jimmy Carter had been allowed to pursue and enact his solar energy agenda over 24 years ago, I wonder where we would be today from an energy supply, cost and clean air/clean water standpoint??!! Not to mention the advances we would have enjoyed in the technology of harnessing the suns energy and the beneficial by-products & peripherals of same. Where do you think we would be if we had this opportunity?

I'm not completely naive. I understand the power and hold BIG OIL & BIG AUTO has on our nations elected officials, and how much we as a country, worship the almighty dollar, but Sir: at what point is the cost too great and the benefits too little?? I look into my daughters face, and I see a face of hope and endless, boundless optimism, happiness and creativity. But I wonder aloud today, what future does my country & planet hold for her? When will the realities of what we have &/or haven't planned for her, slap that face and change everything? Do YOU want that responsibility? Or wouldn't it be to EVERYONE'S ADVANTAGE to look at EVERY alternative, regardless of the lobbyist and money poured into campaigns, and do what's best for our nation; what's right for our planet?

If anything, may I get some answers from you on these questions that I can relay to my daughter and future generations. I would be much obliged.

Thanks very much for your time & consideration.

Sincerely,

Joseph E. Brown III

2001-016704 7/11 P 2:14

Secretary, The

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From: mholly2525@AOL.COM%internet [mholly2525@AOL.COM]  
Sent: Thursday, April 19, 2001 2:03 PM  
To: Secretary, The  
Subject: Select

016704

2001 JUL 11 P 2:14

FROM: mholly2525@aol.com  
NAME: Mike Holly  
SUBJECT: Select  
ZIP: 55438  
CITY: Bloomington  
PARM.1: TO:the.secretary@hq.doe.gov  
STATE: MN  
TOPIC: Energy Task Force  
SUBMIT: Send Comments  
CONTACT: email  
COUNTRY: USA

MESSAGE: Our company has modified Brazilian and Barbados sugar cane technology, used to produce low-cost ethanol vehicle fuel and cogenerate electricity, for a crop that can be grown in the U.S. farm belt called sweet sorghum. Bush's energy task force should advocate: 1) a requirement that all farm belt states deregulate their electricity and gas markets, and 2) the phase-out of MTBE to ethanol. Farm belt utilities are blocking are entrance into the market. In addition, an expansion in the use of ethanol w  
MAILADDR: 10710 Cavell Road

2001-016698 7/11 P 2:13

Secretary, The

---

**From:** maierjandm@EARTHLINK.NET%internet [maierjandm@EARTHLINK.NET]  
**Sent:** Thursday, April 26, 2001 5:12 PM  
**To:** Secretary, The  
**Subject:** Policy

FROM: maierjandm@earthlink.net  
NAME: Jean E. Maier  
SUBJECT: Policy  
ZIP: 95492  
CITY: Windsor  
PARM.1: TO:the.secretary@hq.doe.gov  
STATE: CA

015598

2001 JUL 11 P 2:13

TOPIC: Renewable Energy is Vital to America's Future  
SUBMIT: Send Comments  
CONTACT: email  
COUNTRY: USA

MESSAGE: Dear Secretary Spencer Abraham: WE NEED a forward-looking 21st century energy policy not a policy stuck in the outdated technologies of the past. Without such vision, our country will lose its competitiveness as other nations adopt more efficient energy systems. I am writing to urge you to make renewable energy and energy efficiency a top priority as you craft a national energy policy. As a member of the President's energy task force you should recommend: - Diversifying the power supply with

MAILADDR: 138 Espana Way

Secretary, The

---

From: Rick Dunnett [rdunnett@advancedequities.com]  
Sent: Wednesday, April 18, 2001 2:23 PM  
To: Secretary, The  
Subject: FW: Energy Conservation

015578

2001 JUL 11 P 2:10

U.S. Secretary of Energy Spencer Abraham,

I received your agencies acknowledgement that my email is being reviewed by the proper department. Could somebody please reply and give me a status for my inquiry?

-----Original Message-----

From: Rick Dunnett [mailto:rdunnett@advancedequities.com]  
Sent: Monday, April 16, 2001 10:17 AM  
To: The.Secretary@hq.doe.gov  
Subject: Energy Conservation

U.S. Secretary of Energy Spencer Abraham,

My name is Rick Dunnett and I work for Advanced Equities (www.advancedequities), a private investment boutique in Chicago. I am writing to you after reading The National Report on America's Energy Crisis, Energy Summit March 19,2001. In the report, you mentioned President Bush's Energy Task Force headed by Vice President Cheney.

I am attempting to find investors for an innovative technology that significantly reduces consumption of stand by power. In most cases an this company delivers a 10 fold efficiency. The product is patented and in production today. Your energy report cites the energy task force mentioned above, and their strategy calling for "our commitment to conservation and energy efficiency...and encourage investment in new technology to further the development of renewable energy resources." Could you please steer me in the proper direction to locate investors in energy related companies.

I appreciate your time for this matter.

Best Regards,

Rick Dunnett  
VP Investments  
Advanced Equities  
(312)377-5339  
(800)474-0900  
rdunnett@advancedequities.com

.....  
Although the statements of facts in this report have been obtained from and are based on sources that we believe to be reliable, we do not guarantee their accuracy, and any such information may be incomplete or condensed. This report is for informational purposes only and is not intended as an offer or solicitation with respect to the purchase or sale of any security.

2001-016607 7/11 A 10:57

Secretary, The

---

From: mholly2525@AOL.COM%internet [mholly2525@AOL.COM]  
Sent: Thursday, April 19, 2001 2:03 PM  
To: Secretary, The  
Subject: Select

FROM: mholly2525@aol.com 016607 2001 JUL 11 A 10:57  
NAME: Mike Holly  
SUBJECT: Select  
ZIP: 55438  
CITY: Bloomington  
PARM.1: TO:the.secretary@hq.doe.gov  
STATE: MN  
TOPIC: Energy Task Force  
SUBMIT: Send Comments  
CONTACT: email  
COUNTRY: USA  
MESSAGE: Our company has modified Brazilian and Barbados sugar  
cane technology, used to produce low-cost ethanol vehicle fuel  
and cogenerate electricity, for a crop that can be grown in the  
U.S. farm belt called sweet sorghum. Bush's energy task force  
should advocate: 1) a requirement that all farm belt states  
deregulate their electricity and gas markets, and 2) the phase-  
out of MTBE to ethanol. Farm belt utilities are blocking are  
entrance into the market. In addition, an expansion in the use  
of ethanol w  
MAILADDR: 10710 Cavell Road

22615

DOE024-0021

2001-017774 7/26 P 3:47

ALBERTA  
ENERGY

Office of the Minister  
Responsible for  
Alberta Energy and Utilities Board

July 16, 2001

Ref. G.A.M.00042-02

Frank Blake  
US Deputy Secretary of Energy  
U.S. Department of Energy  
1000 Independence Ave., SW  
Washington, DC 20585

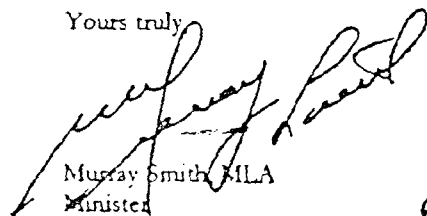
Dear Mr. Frank Blake:

It was a pleasure to meet with you to discuss Alberta's role as a key supplier of energy to the United States, and our commitment to working with the U.S. Administration to develop the continental energy market and implement the Cheney Energy Task Force recommendations.

As we discussed, our mutually beneficial interest in energy could be enhanced in a number of ways. Increased investment in Alberta oil sands, transmission of arctic gas through Alberta's distribution hub, cooperation on clean coal research and technology and better electricity transmission linkages would all help to improve the continental energy market. I trust that this mission will prove instrumental in promoting closer collaboration on energy issues between Alberta, Canada, and the United States and we look forward to working with you, Secretaries Abraham and Martens and Canadian Energy Minister Goodale, on these matters.

Again, thank you for meeting with us and I wish you all the best in the future.

Yours truly



Murray Smith, MLA  
Minister

*Look forward  
to seeing you  
in Canada.*

copy: Honourable Ralph Klein  
Premier

Honourable Halvar C. Jonson  
International and Intergovernmental Relations

U.S. HOUSE OF REPRESENTATIVES  
COMMITTEE ON SCIENCE

SUITE 2320 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-6301  
(202) 225-6371  
TTY: (202) 226-4410  
<http://www.house.gov/science/welcome.htm>

September 12, 2001

Mr. James M. Owendoff  
Deputy Assistant Secretary  
Office of Environmental Management  
U.S. Department of Energy  
Washington, DC 20585

Dear Mr. Owendoff:

I wish to express my sincere appreciation for your testimony during the April 26, 2001 Committee on Science hearing, "The Fiscal Year (FY) 2002 budget request for the Department of Energy (DOE)."

Enclosed are additional questions from Members of the Committee, as well as a copy of the hearing transcript. Your responses will be published as part of the official record of the hearing. In addition to a hard copy of your answers, the Committee requires an additional copy, including any supporting graphs or charts, saved on a DOS formatted 3.5 inch diskette, in either Word Perfect, Word or ASCII text. Please send your responses to Mr. Tom Hammond of the Committee staff. If you prefer, you may E-mail your responses to: [tom.hammond@mail.house.gov](mailto:tom.hammond@mail.house.gov).

I would appreciate receiving your responses to the enclosed questions by ~~October~~ **October 15, 2001**.

Also enclosed is a copy of the verbatim transcript for your review. The Committee's rule pertaining to the printing of transcripts is as follows:

*The transcripts...shall be published in verbatim form, with the material requested for the record, as appropriate. Any requests to correct any errors, other than transcription, shall be appended to the record, and the appropriate place where the change is requested will be footnoted.*

The complete revisions to the transcripts submitted for the record must be received by **September 24, 2001** and should be sent to Mr. Tom Hammond, Subcommittee on Energy, H2-389 Ford House Office Building, Washington, DC 20515. If you have any questions, please contact Mr. Hammond at (202) 225-9662.

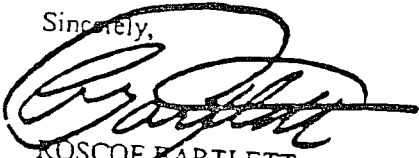
22617

DOE024-0023

Mr. Owendoff  
Page 2  
September 12, 2001

Thank you again for making this hearing successful.

Sincerely,



ROSCOE BARTLETT  
Chairman  
Subcommittee on Energy

RB/tjh

Enclosures

22618

DOE024-0024



COMMITTEE ON SCIENCE  
SUBCOMMITTEE ON ENERGY  
U.S. HOUSE OF REPRESENTATIVES

Hearing  
on  
*Department of Energy Fiscal Year 2002 Budget*

April 26, 2001

Post-Hearing Questions Submitted to Mr. James M. Owendoff, Deputy Assistant Secretary,  
Office of Environmental Management, U.S. Department of Energy

Republican Member Questions

- PI Q1. What has been DOE's role in the work of Vice President Cheney's Energy Task Force? In particular, have you worked with the Vice President and his staff to ensure that a robust energy R&D program—both near-term and long-term—is included in the Task Force recommendations?
- PI Q2. What is DOE's role in climate change policy review that is reportedly underway by the Administration?
- FE Q3. It appears that several DOE Offices are funding similar programs—fuel cells and turbines, for example. Please explain how you coordinate your research efforts to avoid duplication of effort.
- SC Q4. It has been learned that the decline in students studying the physical sciences threatens our near-term labor pool for the DOE labs and other Federal science and technical programs. What is the expected impact on Energy R&D and what suggestions do you have to address this growing problem?
- Q5. Your testimony stated that West Valley "negotiations between New York and DOE concluded in January 2001 without an agreement."
- EM Q5.1 What is meant by "concluded"? Are there any plans at this time to resume negotiations?
- EM Q5.2 Your testimony further stated, "Should DOE and the State ultimately be unable to reach consensus on a preferred alternative, DOE will proceed with the Decommissioning EIS on its own." How long with DOE wait before proceeding on its own?
- EM Q6. Your testimony stated that characterization of West Valley Demonstration Project tank

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DOE024-0025

radiation levels revealed higher than expected levels of radionuclides that will require continued vitrification in FY 2002. What is the cost of this unanticipated work and the impact on the project's completion timeline?

Q7. Regarding the recycling of metal from the Oak Ridge K-25 site, your testimony stated that "impacts to the contract [BNFL, Inc.] have been minimized in that metals destined for recycling are being purchased by the Department and stored for possible future release."

EM Q7.1 What was the technical basis for the Clinton Administration's moratorium on the sale of this recycled metal?

EM Q7.2 To your knowledge, how have European countries dealt with recycling similarly used metals?

EM Q7.3 What is the cost to the Department to purchase this recycled metal as a result of the moratorium?

EM Q8. Regarding the surveillance and maintenance of the inventory of 4,700 cylinders of depleted UF6 and the 2,500 cylinders of surplus uranium at Oak Ridge, what is the general condition of those cylinders, how long have these cylinders been under "surveillance and maintenance" and what has been the cumulative cost?

EM Q9. Your testimony stated that \$10 million is requested in the Oak Ridge Account to chemically convert depleted UF6 into a "more stable form that would make it acceptable for reuse, if applications for the material are found." What are the possible applications for reuse of depleted UF6 and if they are not known, why is the UF6 being chemically converted?

EM Q10. Your testimony regarding waste remediation at Paducah described consideration for an on-site disposal facility for low-level, hazardous and TSCA [Toxic Substance Control Act] waste, and mixed waste. Is the State aware of this consideration and is consideration for hazardous and TSCA waste on-site disposal underway at any other DOE site?

2001-800120 10/2/01

CONTROL SLIP

TO: LINDA CAMERON, MA-721  
ROOM 7E-054

FROM: Office of Hearings Coordination, CI-40 Room 8G-070

DATE REC'D: 9/19/01 PRE-Q&A'S \_\_\_\_\_ POST Q&A'S x TRANS \_\_\_\_\_

CHAIRMAN: Roscoe Bartlett

COMMITTEE: House Science

SUBCOMMITTEE: Energy

DATE OF HEARING: 4/26/01

SUBJECT: DOE's FY 2002 Budget Request

WITNESS: Steve Cary

CONTROL TO PROGRAM OFFICE: EH CTT

DATE DUE TO CI-40: 10/3/01

DATE DUE TO COMMITTEE: 10/15/01

CI-40 COORDINATOR: Lillian Owen

CONGRESSIONAL LIAISON: Steve Lerner

ES CONTROL NO: 01-800120

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DOE024-0027

U.S. HOUSE OF REPRESENTATIVES  
COMMITTEE ON SCIENCE

SUITE 2320 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-6301  
(202) 225-6371  
TTY: (202) 226-4410  
<http://www.house.gov/science/welcome.htm>

September 12, 2001

Mr. Steven V. Cary  
Acting Assistant Secretary  
Office of Environment, Safety and Health  
U.S. Department of Energy  
Washington, DC 20585

Dear Mr. Cary:

I wish to express my sincere appreciation for your testimony during the April 26, 2001 Committee on Science hearing, "The Fiscal Year (FY) 2002 budget request for the Department of Energy (DOE)."

Enclosed are additional questions from Members of the Committee, as well as a copy of the hearing transcript. Your responses will be published as part of the official record of the hearing. In addition to a hard copy of your answers, the Committee requires an additional copy, including any supporting graphs or charts, saved on a DOS formatted 3.5 inch diskette, in either Word Perfect, Word or ASCII text. Please send your responses to Mr. Tom Hammond of the Committee staff. If you prefer, you may E-mail your responses to: [tom.hammond@mail.house.gov](mailto:tom.hammond@mail.house.gov).

I would appreciate receiving your responses to the enclosed questions by **October 15, 2001**.

Also enclosed is a copy of the verbatim transcript for your review. The Committee's rule pertaining to the printing of transcripts is as follows:

*The transcripts...shall be published in verbatim form, with the material requested for the record, as appropriate. Any requests to correct any errors, other than transcription, shall be appended to the record, and the appropriate place where the change is requested will be footnoted.*

The complete revisions to the transcripts submitted for the record must be received by September 24, 2001 and should be sent to Mr. Tom Hammond, Subcommittee on Energy, H2-389 Ford House Office Building, Washington, DC 20515. If you have any questions, please contact Mr. Hammond at (202) 225-9662.

22622'

DOE024-0028

Mr. Cary  
Page 2  
September 12, 2001

Thank you again for making this hearing successful.

Sincerely,

A handwritten signature in black ink, appearing to read "Roscoe Bartlett", written over a circular scribble.

ROSCOE BARTLETT  
Chairman  
Subcommittee on Energy

RB/tjh

Enclosures

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DOE024-0029

COMMITTEE ON SCIENCE  
SUBCOMMITTEE ON ENERGY  
U.S. HOUSE OF REPRESENTATIVES

Hearing  
on  
*Department of Energy Fiscal Year 2002 Budget*

April 26, 2001

Post-Hearing Questions Submitted to Mr. Steven V. Cary, Acting Assistant Secretary,  
Office of Environment, Safety and Health, U.S. Department of Energy

Republican Member Questions

- EH Q1. What has been your office's role in the work of Vice President Cheney's Energy Task Force? In particular, have you worked with the Vice President and his staff to ensure that a robust energy R&D program—both near-term and long-term—is included in the Task Force recommendations?
- PI Q2. What is DOE's role in climate change policy review that is reportedly underway by the Administration?
- FE Q3. It appears that several DOE Offices are funding similar programs—fuel cells and turbines, for example. Please explain how you coordinate your research efforts to avoid duplication of effort.
- SC Q4. It has been learned that the decline in students studying the physical sciences threatens our near-term labor pool for the DOE labs and other Federal science and technical programs. What is the expected impact on Energy R&D and what suggestions do you have to address this growing problem?
- EH Q5. What is the current status of the issue of external regulation of DOE facilities?
- EH Q6. What is the role of the Office of Environment, Safety and Health with respect to the National Nuclear Security Administration (NNSA)?
- EH Q7. Will your Office be able to carry out its mandates within this budget?
- EH Q8. Has your Office developed wildland fire management policies for new DOE facilities, and if so, which ones?

22624

DOE024-0030

**Secretary, The**

**From:** Gkuhl3@aol.com%internet [Gkuhl3@aol.com]  
**Sent:** Sunday, December 02, 2001 1:33 AM  
**To:** Gale\_Norton@ios.doi.gov%internet  
**Subject:** OPPOSE ANY KIND OF ARCTIC REFUGE DRILLING

PLEASE OPPOSE ANY KIND OF ARCTIC REFUGE DRILLING  
 AMENDMENT OR RIDER TO THE ECONOMIC STIMULUS BILL  
 OR ANY OTHER BILL !

024981

20 DEC -3 P 12:54

Two Arctic Refuge drilling bills (H.R.4 : the House-passed energy bill and a separate Arctic Refuge bill) have already been filed as possible amendments to the bill . Oppose any attempts to attach any of these amendments.

Dear Secretary of Interior Noron, Mr. President, US Government officials, Senators,

I'm writing to urge you, to please :

1: PLEASE OPPOSE ANY KIND OF ARCTIC REFUGE DRILLING  
 AMENDMENT OR RIDER TO THE ECONOMIC STIMULUS BILL  
 OR MILITARY FUNDING BILL OR ANY OTHER BILL !

2: Secretary of Interior Noron mischaracterized Arctic Refuge Data. Data Don't Support Norton's Statements on Environmental Effects of Drilling. The Secretary's official reply to Senator Murkowski on July 11,2001 was markedly different from the scientific input she had received. (see References # 1 )

3: STOP UN-"LIMITED" ACCESS TO ARCTIC REFUGEE :

The energy bill supposedly limits the area available for drilling to 2,000 acres - implying a small concentrated spot on the coastal plain.

However, according to the U.S. Geological Survey, oil under the Arctic Refuge coastal plain would not be concentrated in one large reserve but rather would be spread out in numerous small deposits -requiring multiple interconnected oil fields stretching across the coastal plain. In addition, the "2,000 acres" only refers to places where the infrastructure makes actual physical contact with the tundra (i.e. instead of including the entire length of a pipeline, it would only include the upright supports). Plus the "2,000 acres" does not include gravel mines or gravel roads - both of which would disturb considerable areas of tundra and add to the spider web of infrastructure across the coastal plain.

4: PLEASE STOP FOSSIL FUEL DEPENDENT:

America cannot drill its way to energy independence. The U.S. has at most 2-3% of the world's oil reserves while accounting for 25% of the world's oil consumption. It is simply not possible to produce our way to oil independence, even if we sacrifice all of our wilderness, parks, refuges, and coastlines. The only way to reduce dependence on foreign oil is through Conservation and Alternative energy supplies.

The Vice President Cheney has been sued over his "secret" Energy Task Force by the Judicial Watch. (See References # 2 )

5: IT IS ONLY A DROP IN THE BUCKET:

The U.S. Geological Survey estimates that at no time would the oil recovered from the Arctic Refuge amount to more than about

2 percent( 2%) of US demand. We would still need to import over half of our oil from foreign countries.

**6: OUTDATED NATIONAL ENERGY POLICY:**

There is no way, America can drill the way to lower prices or energy independence. The natural resources supply is always finite. Years ago, America depended on the oil from the whales and killing whales ruthlessly until all of the whale species approached total extinction. The same logic applies to the Fossil fuel.

Therefore, the US energy policy must emphasize decreasing the Demand rather than increasing the Supply of fossil fuels.

There are reliable and sensible means of achieving these ends - such as energy Conservation, Alternative energies and Improved energy efficiency - which can reduce our dependence on oil without sacrificing environmental protection.

**7: UNSUSTAINABLE JOBS:** the number of jobs that would be generated by drilling in the Arctic Refuge coastal plain is misleading and flawed. The numbers commonly touted by those in favor of drilling (750,000 jobs) come from a flawed 1990 study commissioned by the American Petroleum Institute (API). A 1994 study by the Economic Policy Institute concluded that the total number of jobs generated by drilling in the refuge would be fewer than 8 percent than what the API exaggerated estimates. Also the job opportunity would last only five years(5 years).

However, a 1993 study, conducted by the Tellus Institute for The Wilderness Society, concluded that initiatives to improve vehicle fuel efficiency and non-transport energy efficiency would result in nearly Ten times as many jobs as drilling in the Arctic Refuge. (see References # 5 )

**8: SPILL, ENVIRONMENTALLY DEVASTATING :**

Oil development cannot be done in an "environmentally sensitive" manner. Since 1996, the Prudhoe Bay oil fields and Trans-Alaska Pipeline have caused an average of approximately 400 spills annually on the North Slope - most commonly spills of diesel and crude oil. Whether an accident or faulty maintenance, the Arctic Refuge coastal plain is too precious to risk from spills such as these. The Arctic Refuge is the only U.S. refuge encompassing a complete spectrum of arctic and subarctic ecosystems. This combination of habitats helps support the Refuge's nature's most beautiful biodiversity. (please see References # 3, # 4 )

While the nation and the world is shocked by the WTC tragedy, please do NOT use this tragic opportunity to destroy our nation's most unique treasure the Arctic Wildlife Refuge to satisfy the handful people's taste of greed, selfishness and corruption.

We and all of our members, friends, relatives, will NOT vote for any legislator who supports any Drilling in the Arctic Wildlife Refuge bills, amendments, riders or deals.

Please OPPOSE any Drilling in Arctic Wildlife Refuge completely. Thank you .

Sincerely,  
Guillermo Kuhl  
P O Box 143  
Daly City, CA 94016-0143  
U.S. Voter



2001-800133 Jan 31 PM 1:30

CONTROL SLIP

TO: OCTAVIUS GORHAM-GREENHILL/BRENDA MACKALL, MA-712  
ROOM 7E-054

FROM: Office of Hearings Coordination, CI-40 Room 8G-070

DATE PRE- POST  
REC'D: 9/18/01 Q&A'S \_\_\_\_\_ Q&A'S x TRANS \_\_\_\_\_ INSERTS \_\_\_\_\_

CHAIRMAN: Roscoe Bartlett

COMMITTEE: House Science

SUBCOMMITTEE: Energy

DATE OF HEARING: 4/26/01

SUBJECT: DOE's FY 2002 Budget Request

WITNESS: Robert Kripowicz

CONTROL TO PROGRAM OFFICE: FE

DATE DUE TO CI-40: 10/3/01

DATE DUE TO COMMITTEE: 10/15/01

CI-40 COORDINATOR: Lillian Owen

CONGRESSIONAL LIAISON: Phil Mandel

ES CONTROL NO: 01-800133

22627

COMMITTEE ON SCIENCE  
SUBCOMMITTEE ON ENERGY  
U.S. HOUSE OF REPRESENTATIVES

Hearing  
on  
*Department of Energy Fiscal Year 2002 Budget*

April 26, 2001

Post-Hearing Questions Submitted to Mr. Robert S. Kripowicz,  
Acting Assistant Secretary for Fossil Energy,  
Office of Fossil Energy, U.S. Department of Energy

Republican Member Questions

- PI Q1. What has been DOE's role in the work of Vice President Cheney's Energy Task Force? In particular, have you worked with the Vice President and his staff to ensure that a robust energy R&D program—both near-term and long-term—is included in the Task Force recommendations?
- PI Q2. What is DOE's role in climate change policy review that is reportedly underway by the Administration?
- PI Q3. It appears that several DOE Offices are funding similar programs—fuel cells and turbines, for example. Please explain how you coordinate your research efforts to avoid duplication of effort.
- SC Q4. It has been learned that the decline in students studying the physical sciences threatens our near-term labor pool for the DOE labs and other Federal science and technical programs. What is the expected impact on Energy R&D and what suggestions do you have to address this growing problem?
- FE Q5. The Methane Research and Development Act of 2000 was signed into law on May 2, 2000. As you know, the Act mandated that DOE commence a methane hydrate R&D program, in consultation with the Departments of Commerce, Defense, and the Interior to promote cooperation among agencies that are developing technologies that may hold promise for methane hydrate resource development. What is status of implementation of this Act by DOE and, in particular, how are the agencies cooperating?
- FE Q6. What are the specific differences between the "new" Clean Coal Power Initiative proposed in the FY 2002 budget and "old" Clean Coal Technology Program?
- FE Q7. The FY 2002 budget request proposes to increase funding for carbon sequestration research

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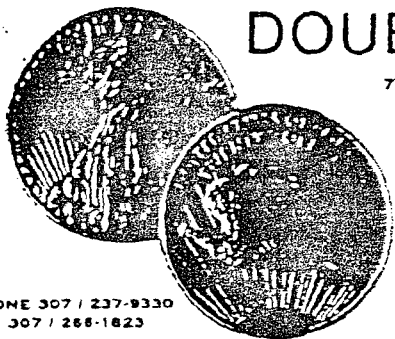
DOE024-0034

to nearly \$20.7 million—more than a 10 percent increase. What are some the specific approaches being funded?

FE Q8. In your testimony, you said that smaller companies now account for 40 percent of the oil produced in the U.S., almost two-thirds of the natural gas, and for 85 percent of new domestic drilling. You also said that the "Department will continue to fund efforts that will encourage these smaller domestic producers to adopt optimum technologies that can find and produce oil and natural gas that might otherwise be left in the ground." Can you please elaborate?

FE Q9. Would you please provide examples of oil field projects where the DOE's involvement helped U.S. producers recover oil that might otherwise have been left in the ground? Also, could you please explain DOE's role in these projects and how the Department contributed to their success?

FE Q10. What is the status of the Department's molten carbonate fuel cell work?



# DOUBLE EAGLE

PETROLEUM AND MINING COMPANY

777 OVERLAND TRAIL

P. O. BOX 768

CASPER, WYOMING 82602

PHONE 307 / 237-9330  
FAX 307 / 266-1823

October 5, 2001

Mr. Bill Wadsworth  
Bureau of Land Management  
P.O. Box 768  
Pinedale, Wyoming 82941

RE: Application for Pipeline Right-of-Way  
Mesa #11-16 well  
Sublette County, Wyoming

Dear Bill:

In accordance with our telephone conversation concerning Double Eagle constructing a pipeline to transport our gas from the above referenced well, please find enclosed an application for right-of-way across lands administered by BLM.

Sincerely,

D. Steven Degenfelder  
Vice President, Land

22630

DOE024-0036

APPLICATION FOR TRANSPORTATION AND  
 UTILITY SYSTEMS AND FACILITIES  
 ON FEDERAL LANDS

FORM APPROVED  
 OMB NO. 1004-0060  
 Expires December 31, 2001

FOR AGENCY USE ONLY

Application Number

Date filed

NOTE: Before completing and filing the application, the applicant should completely review this package and schedule a preapplication meeting with representatives of the agency responsible for processing the application. Each agency may have specific and unique requirements to be met in preparing and processing the application. Many times, with the help of the agency representative, the application can be completed at the preapplication meeting.

1. Name and address of applicant (include zip code) Double Eagle Petroleum Company P.O. Box 766 Casper, Wyoming 82602	2. Name, title, and address of authorized agent if different from item 1 (include zip code) Stephen H. Hollis, President	3. TELEPHONE (area code) Applicant Authorized Agent (307) 237-9330
--	---	---

4. Are applicant are you? (check one) a. <input type="checkbox"/> Individual b. <input checked="" type="checkbox"/> Corporation* c. <input type="checkbox"/> Partnership/Association* d. <input type="checkbox"/> State Government/State Agency e. <input type="checkbox"/> Local Government f. <input checked="" type="checkbox"/> Federal Agency * If checked, complete supplemental page	5. Specify what application is for: (check one) a. <input checked="" type="checkbox"/> New authorization b. <input type="checkbox"/> Renewing existing authorization No. c. <input type="checkbox"/> Amend existing authorization No. d. <input type="checkbox"/> Assign existing authorization No. e. <input type="checkbox"/> Existing use for which no authorization has been received* f. <input type="checkbox"/> Other* * If checked, provide details under item 7
--	---

6. If an individual or partnership are you a citizen(s) of the United States?  Yes  No

7. Project description (describe in detail): (a) Type of system or facility, (e.g., canal, pipeline, road); (b) related structures and facilities; (c) physical specifications (length, width, grading, etc.); (d) term of vessel needed; (e) time of year of use or operation; (f) Volume or amount of product to be transported; (g) duration and timing of construction; and (h) temporary work areas needed for construction (Attach additional sheets, if additional space is needed.)

SEE ATTACHED EXHIBIT "A"

8. Attach a map covering area and show location of project proposal  YES

9. State or local government approval:  Attached  Applied for  Not required

10. Nonreturnable application fee:  Attached  Not required

11. Does project cross international boundary or affect international waterways?  Yes  No (If "Yes," indicate on map)

12. Give statement of your technical and financial capability to construct, operate, maintain, and terminate system for which authorization is being requested.

Double Eagle Petroleum Company is authorized to do business in the state of Wyoming.

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DOE024-0037

A straight path between wellsites and pipeline interconnect.

b. Why were these alternatives not selected?

Following existing pipeline corridor would disturb less surface and is topographically more prudent.

c. Give explanation as to why it is necessary to cross Federal Lands.

Federal lands surround all possible routes

14. List authorizations and pending applications filed for similar projects which may provide information to the authorizing agency. (Specify number, date, code, or name)

None Known

15. Provide statement of need for project, including the economic feasibility and items such as: (a) cost of proposal (construction, operation and maintenance); (b) estimated cost of need for alternative; and (c) expected public benefits.

Economic need by Double Eagle to market its share of gas from respective wells and obtain highest prices for product.

16. Describe probable effects on the population in the area, including the social and economic aspects, and the rural lifestyles.

None

17. Describe likely environmental effects that the proposed project will have on: (a) air quality; (b) visual impact; (c) surface and ground water quality and quantity; (d) the control or structural change on any stream or other body of water; (e) existing noise levels; and (f) the surface of the land, including vegetation, permeation, soil, and soil stability.

None

18. Describe the probable effects that the proposed project will have on: (a) populations of fish, plantlife, wildlife, and marine life, including threatened and endangered species; and (b) marine mammals, including hunting, capturing, collecting, or killing these animals.

None

19. State whether any hazardous material, as defined in this paragraph, will be used, produced, transported or stored on or within the right-of-way or any of the right-of-way facilities, or used in the construction, operation, maintenance or reconstruction of the right-of-way or any of its facilities. "Hazardous material" means any substance, product or component that is listed as hazardous under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended, 42 U.S.C. 9601 et seq., and its regulations. The definition of hazardous substances under CERCLA includes any "hazardous waste" as defined in the Resource Conservation and Recovery Act of 1976 (RCRA), as amended, 42 U.S.C. 9601 et seq., and its regulations. The term hazardous materials also includes any nuclear or by-product material as defined by the Atomic Energy Act of 1954, as amended, 42 U.S.C. 2011 et seq. The term does not include petroleum, including crude oil or any fraction thereof (that is not otherwise specifically listed or designated as a hazardous substance under CERCLA Section 101(14), 42 U.S.C. 9601(14)), nor does the term include natural gas.

None Expected

20. Name all the Department(s)/Agency(ies) where this application is being filed.

Department of the Interior,  
Bureau of Land Management  
Pinedale Field Office

I HEREBY CERTIFY, That I am of legal age and authorized to do business in the State and that I have personally examined the information contained in the application and believe that the information submitted is correct to the best of my knowledge.

Signature of Applicant

*Shirley J. Helms*

Date 10/05/01

Title 18, U.S.C. Section 1001 and Title 43 U.S.C. Section 1212, make it a crime for any person knowingly and willfully to make to any department or agency of the United States any false, fictitious, or fraudulent statements or representations as to any matter within its jurisdiction.

PLAN OF DEVELOPMENT - PIPELINE RIGHT-OF-WAY  
DOUBLE EAGLE PETROLEUM COMPANY

Section 21 , 22 and 27  
Township 32 North, Range 109 West  
Sublette County, Wyoming

PROJECT: To construct a 4" natural gas pipeline crossing federal lands approximately 1.5 miles in length in order to connect Wexpro's Mesa #11-16 well into existing gas gathering system of Duke Energy, formerly known as Jonah Gas Gathering.

Facility Description:

- 1) Purpose and Need for the Right-of-Way Facility:
  - a) Commodity - natural gas from gas well.
  - b) Pipeline is a temporary gathering line.
  - c) Pipeline will be placed on surface during winter 2001-2002 pending installation of a larger pipeline by Duke Energy expected in the summer of 2002.
  - d) There is no required area of disturbance as pipeline will be placed on surface. The surface will not be bladed. Work on installation will be confined to the existing roadway area paralleling the pipeline. Once the pipeline is prepared, it will be placed on the surface manually.
  - e) Pipeline will occupy space adjacent and parallel to existing pipelines operating under right of way #WYW- 79588 across federal lands.
  - f) The entire route of the proposed right of way across federal lands has been the subject of several cultural surveys performed by Jonah Gas Gathering, Mountain Fuel Supply, Ultra Resources and Mountain Gas Resources.
- 2) Facility Design Factors:
  - a) Pipeline pressure will be 200-1,000 psi, pipe weight and grade to withstand said pressure with estimated flow rates up to 5 MMCFD.
  - b) Gas is "sweet" gas, no measurable toxic gases are present.
  - c) Soil is clay and sandy clay.
  - d) Pipeline operating temperature 60-80 degrees Fahrenheit.
- 3) Additional Components to the Right-of-Way:
  - a) Gathering line from the Mesa #11-16 will connect into existing gathering line owned by Duke Energy, formerly Jonah Gas Gathering in Section 27, Township 32 North, Range 109 West.
  - b) No pumping, compressor or metering facilities will be located on the BLM right of way requested.
- 4) A right of way will be obtained from The Wyoming State Land Office on

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DOE024-0039

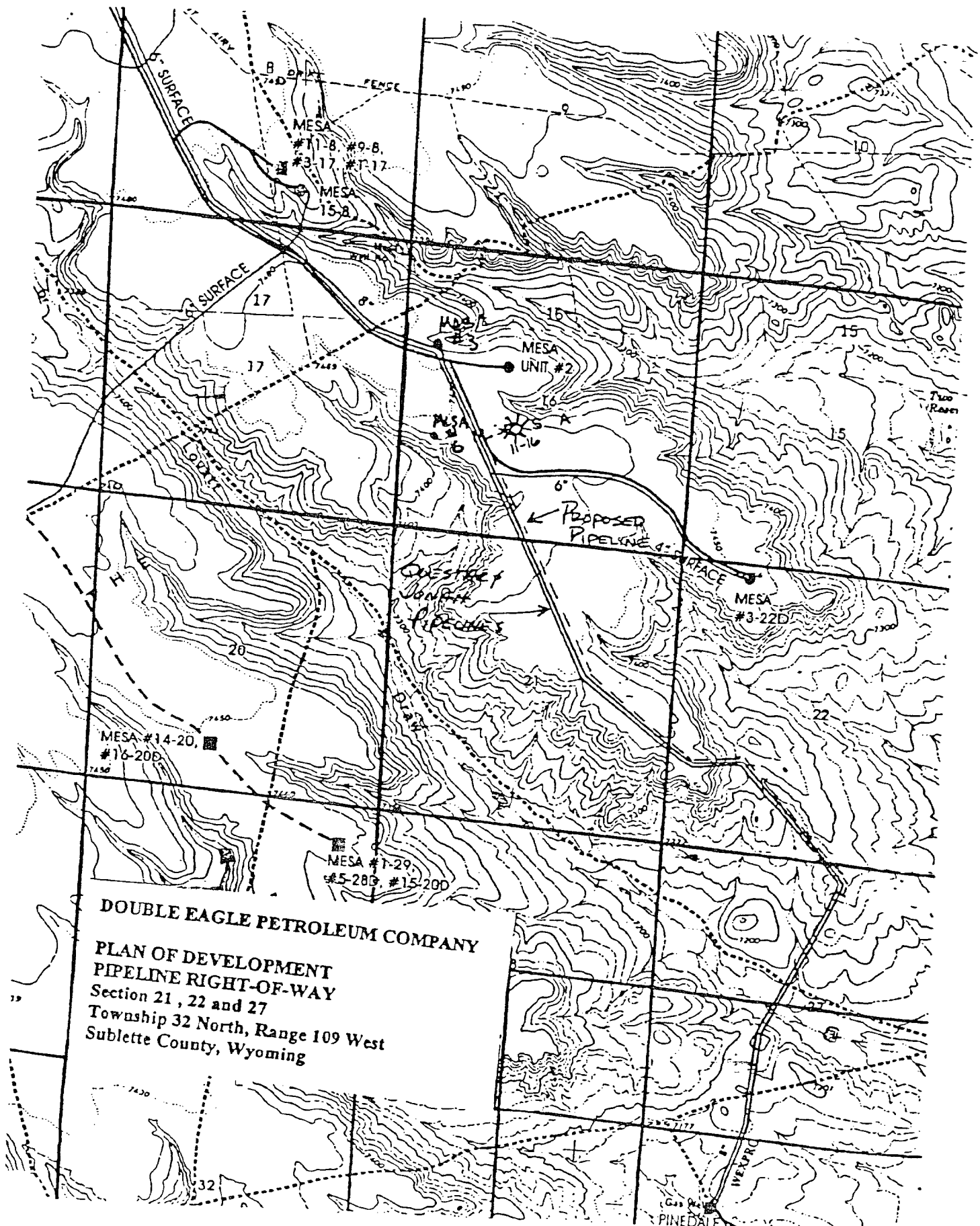
approximately .5 miles of proposed pipeline that cross in Section 16 (T32N-R109W).

- 5) Right-of-Way is located as captioned above and as shown on the attached map, more specifically from the Mesa #11-16 well across State Lands for approximately .5 miles and across BLM lands for approximately 1.5 miles until pipeline connects with said pipeline owned by Duke Energy.
- 6) No other resource values are affected.
- 7) Stabilization and Rehabilitation - recontoured ground will be reseeded, water diversion ditches will be cut on all grades. Pipeline will be left in place upon completion of the project. There will be no unnecessary surface disturbance.
- 8) Operation - no regular vehicle traffic will run on the right-of-way, however, the line will be checked occasionally for leaks. It may be necessary to expose a portion of the line for repairs from time-to-time; if so, the disturbance will be minimized, ground recontoured and reseeded.

22634

DOE024-0040





**DOUBLE EAGLE PETROLEUM COMPANY**  
**PLAN OF DEVELOPMENT**  
**PIPELINE RIGHT-OF-WAY**  
 Section 21, 22 and 27  
 Township 32 North, Range 109 West  
 Sublette County, Wyoming

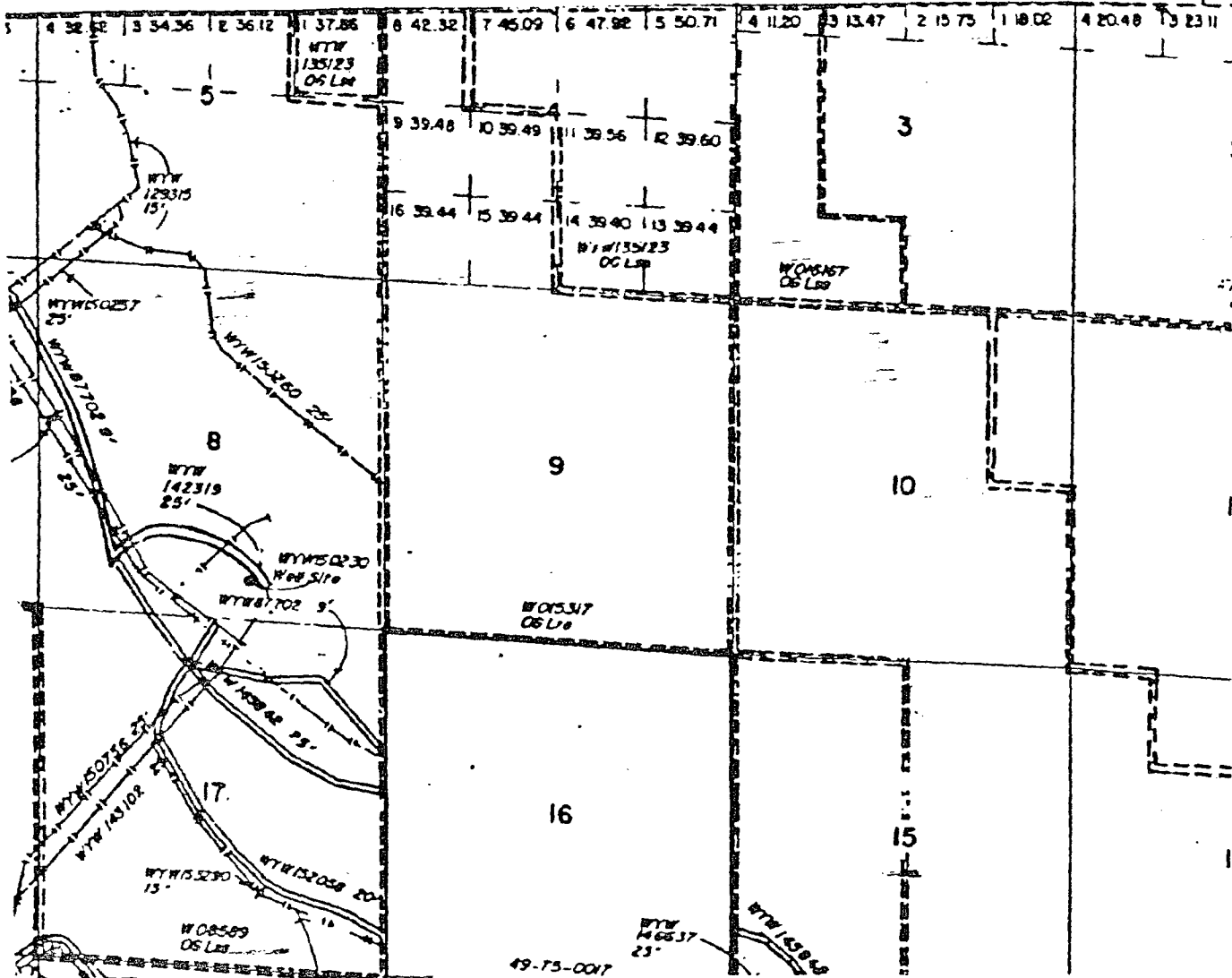
22635

DOE024-0041

TOWNSHIP 32 NORTH RANGE 109 WEST OF THE 6TH P

SUBLETTE COUNTY 035

R. 109 W.  
R. 108 W.



22636

DOE024-0042