

Williams, Ronald L

From: PETTIS, LARRY
Sent: Tuesday, February 13, 2001 10:12 PM
To: Kelliher, Joseph
Cc: Anderson, Margot; McSlarrow, Kyle
Subject: Briefing for Vice President's Task Force

Williams, Ronald L

From: PETTIS, LARRY
Sent: Tuesday, February 13, 2001 10:12 PM
To: Kelliher, Joseph
Cc: Anderson, Margot; McSarrow, Kyle
Subject: Briefing for Vice President's Task Force

121

Williams, Ronald L

From: Kelliher, Joseph
Sent: Tuesday, February 27, 2001 2:24 PM
To: Anderson, Margot
Subject: RE: solutions

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, February 27, 2001 9:38 AM
To: Kelliher, Joseph
Subject: RE: solutions

Yes, I'll stop by.

---Original Message---

From: Kelliher, Joseph
Sent: Tuesday, February 27, 2001 9:34 AM
To: Anderson, Margot
Subject: RE: solutions

Can you stop by after 11? We could talk about this and about providing input into the other sections of the report.

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 26, 2001 6:20 PM
To: Kelliher, Joseph
Subject: RE: solutions

Joe,

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 6:00 PM
To: Anderson, Margot
Subject: solutions

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 26, 2001 2:44 PM
To: Kelliher, Joseph
Subject: RE: new draft

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 2:24 PM
To: Anderson, Margot
Subject: RE: new draft

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 26, 2001 2:20 PM
To: Kelliher, Joseph
Subject: RE: new draft

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 1:36 PM
To: Anderson, Margot
Subject: RE: new draft

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 26, 2001 1:33 PM
To: Kelliher, Joseph
Subject: RE: new draft

Do you want me to send it around for DOE review to the program offices?

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 1:26 PM
To: Anderson, Margot
Subject: new draft

Sorry, I just realized I never sent it to you

<< File: sec1.4.doc >> << File: secreg3.doc >>

728

Williams, Ronald L

From: Brown.Ellen@epamail.epa.gov%internet [Brown.Ellen@epamail.epa.gov]
Sent: Tuesday, February 27, 2001 4:23 PM
To: Anderson, Margot
Cc: Symons.Jeremy@epamail.epa.gov%internet
Subject: EPA comments



tmp.htm



epol2-26red.wpd



epol2-26new.wpd

Margot, Here are our comments (replacing

227

27 ✓
Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Tuesday, February 27, 2001 4:38 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; John_Fenzel@ovp.eop.gov%internet
Subject: Report of the National Energy Policy Development Group

FYI - Comments from OMB on the EPA chapter.

----- Forwarded by Charles M. Smith/OVP/EOP on 02/27/2001
04:24 PM -----

Robert S. Fairweather
02/27/2001 03:46:01 PM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

cc: See the distribution list at the bottom of this message
Subject: Report of the National Energy Policy Development Group

11208

DOE016-0960

Message Copied

To:

Marcus Peacock/OMB/EOP@EOP
Sherron Duncan/OMB/EOP@EOP
Ronald M. Cogswell/OMB/EOP@EOP
Mark A. Weatherly/OMB/EOP@EOP
Kevin F. Neyland/OMB/EOP@EOP

Williams, Ronald L

From: Brown.Ellen@epamail.epa.gov%internet [Brown.Ellen@epamail.epa.gov]
Sent: Tuesday, February 27, 2001 4:27 PM
To: Anderson, Margot
Cc: Symons.Jeremy@epamail.epa.gov%internet
Subject: EPA comments



tmp.htm



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epol2-26redln.wpd

Margot, Here are our comments (replacing

2/27
Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Tuesday, February 27, 2001 7:03 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%internet;
Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Galloglvsj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
_Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet;
Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet;
Charles_M._Smith@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet;
Robert_C._McNally@oa.eop.gov%internet
Subject: Working Group Meeting, February 28th, 4pm

A reminder to all that the NEPD Working Group will meet in the Vice President's Ceremonial Office on Wednesday, February 28th at 4pm. Everyone has been entered into the WAVES system. In the event you have any difficulties, please contact me at: 456-7953; or Jenny Mayfield at: 456-7453.

John Fenzel

73
Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 9:31 AM
To: Anderson, Margot
Subject: RE: update

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 9:21 AM
To: Kelliher, Joseph
Subject: update

Joe,

EIA still fact checking and won't be finished until mid-afternoon (our checkers are the same folks that are involved in today's 2 EIA testimonies).

I have the set of DOE comment that I will bring down by later this morning.

Margot

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 9:33 AM
To: Anderson, Margot
Subject: Material for NEPD Working Group Meeting - February 28, 2001

Do we have newer versions of any of our stuff? I was not aware that we had a deadline to submit new versions of our chapters today, especially since we did not discuss any of our stuff other than chapters 1 and 2, and the regional piece.

—Original Message—

From: Charles_M._Smith@ovp.eop.gov%internet
[mailto:Charles_M._Smith@ovp.eop.gov]
Sent: Wednesday, February 28, 2001 8:59 AM
To: Kelliher, Joseph; Dina.Ellis@do.treas.gov%internet;
Galloglysj@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;
Symons.Jeremy@EPA.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet;
Karen_Y._Knutson@ovp.eop.gov%internet; John_Fenzel@ovp.eop.gov%internet;
Kjersten_drager@ovp.eop.gov%internet
Subject: Material for NEPD Working Group Meeting - February 28, 2001

This afternoon we would like to distribute to the working group the latest drafts of the chapters for which you are responsible. I would appreciate it if you would send them to me by noon so we can put complete packages together.

If you have any questions, give me a call. I am on 456-7874.

Thanks

Charlie

Williams, Ronald L

From: Ray.Squitieri@do.treas.gov%internet [Ray.Squitieri@do.treas.gov]
Sent: Wednesday, February 28, 2001 9:54 AM
To: Anderson, Margot
Subject: Section 3 - Economic Impact of Energy



NEP sec3b 0226.doc

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 11:12 AM
To: Anderson, Margot
Subject: FW: Section 3 - Economic Impact



NEP sec3 0223.doc



PIC02914.PCX

Treasury piece. I will be done with EPA within 30 to 45 minutes

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Wednesday, February 28, 2001 9:38 AM
To: Kelliher, Joseph
Subject: Section 3 - Economic Impact

Joe:

Per your request

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 02/28/2001
09:36 AM -----

(Embedded
image moved Dina.Ellis@do.treas.gov
to file: 02/27/2001 08:27:15 AM
PIC02914.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Section 3 - Economic Impact

] <<NEP sec3 0223.doc>>

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 1:53 PM
To: Anderson, Margot
Subject: RE: Section 3 - Economic Impact

Time is short, they want a rewrite by 4 if possible. I will take a stab at it. How are we coming on graphics? We should bring graphics to the 4:00 meeting. Any problem with that?

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 11:40 AM
To: Kelliher, Joseph
Subject: RE: Section 3 - Economic Impact

Joe,

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 11:12 AM
To: Anderson, Margot
Subject: FW: Section 3 - Economic Impact

Treasury piece. I will be done with EPA within 30 to 45 minutes

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Wednesday, February 28, 2001 9:38 AM
To: Kelliher, Joseph
Subject: Section 3 - Economic Impact

Joe:

Per your request

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 02/28/2001
09:36 AM -----

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to file: 02/27/2001 08:27:15 AM
PIC02914.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Section 3 - Economic Impact

] <<NEP sec3 0223.doc>>

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 1:56 PM
To: Anderson, Margot
Subject: RE: Section 3 - Economic Impact

Awesome, I won't touch it. Bless you.

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 1:56 PM
To: Kelliher, Joseph
Subject: RE: Section 3 - Economic Impact

Joe,

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 1:53 PM
To: Anderson, Margot
Subject: RE: Section 3 - Economic Impact

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 11:40 AM
To: Kelliher, Joseph
Subject: RE: Section 3 - Economic Impact

Joe.

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 11:12 AM
To: Anderson, Margot
Subject: FW: Section 3 - Economic Impact

Treasury piece. I will be done with EPA within 30 to 45 minutes

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
(mailto:Charles_M_Smith@ovp.eop.gov)
Sent: Wednesday, February 28, 2001 9:38 AM
To: Kelliher, Joseph

Subject: Section 3 - Economic Impact

Joe:

Per your request

Charlie

_____ Forwarded by Charles M. Smith/OVP/EOP on 02/28/2001
09:36 AM _____

(Embedded
image moved Dina.Ellis@do.treas.gov
to file: 02/27/2001 08:27:15 AM
PIC02914.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Section 3 - Economic Impact

] <<NEP sec3 0223.doc>>

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Wednesday, February 28, 2001 6:30 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet; Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dom@who.eop.gov%internet; Joshua_B_Bolten@who.eop.gov%internet; Mitchell_Daniels@omb.eop.gov%internet; Lawrence_B_Lindsey@opd.eop.gov%internet; Jennifer.perry@FEMA.gov%internet
Subject: NEPD Meeting Schedule

The current NEPD Meeting Schedule for the remainder of this and next week is provided:

Thursday, 1 March (4pm): NEPD Working Group Meeting

Tuesday, 6 March (10am): NEPD Principals Meeting

Tuesday, 6 March (11am): NEPD Working Group Meeting

Friday, 9 March (3pm): NEPD Working Group Meeting

All meetings are scheduled to take place in the Vice President's Ceremonial Office. All addressees will be cleared into the Old Executive Office Building on the dates/times indicated.

Many Thanks,

John Fenzel

Williams, Ronald L

From: → Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, April 05, 2001 12:06 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet
Subject: chapter 8



ch 8 march 24
doublespaced.doc...



PIC02554.PCX

Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001
12:05 PM

(Embedded
image moved Charles_M_Smith@ovp.eop.gov
to file: 04/03/2001 04:38:37 PM
PIC02554.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: chapter 8

(See attached file: ch 8 march 24 doublespaced.doc)

11276

DOE016-1028

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, April 05, 2001 12:06 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet
Subject: chapter 8



ch 8 march 24
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----- Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001
12:05 PM -----

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to file: 04/03/2001 04:38:37 PM
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Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:
Subject: chapter 8

(See attached file: ch 8 march 24 doublespaced.doc)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, April 05, 2001 12:05 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet
Subject: chapter 7



chapter 7
doublespaced.DOC



PIC22851.PCX

----- Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001
12:04 PM -----

(Embedded
image moved Charles_M_Smith@ovp.eop.gov
to file: 04/03/2001 04:38:32 PM
PIC22851.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:
Subject: chapter 7

(See attached file: chapter 7 doublespaced.DOC)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, April 05, 2001 12:07 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; comcoll@aol.com%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet
Subject: RE: Reformatted Chapters



03_30_01_NEPG
Study_R4a.doc



10a_Figures.doc



10b_Captions.doc



PIC12133.PCX

----- Forwarded by Charles M. Smith/OVP/EOP on 04/05/2001
12:06 PM -----

(Embedded
image moved "Wheeler, Evelyn" <WheelerE@state.gov>
to file: 04/03/2001 09:25:57 AM
PIC12133.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: "McManus, Matthew T" <McManusMT@state.gov>, "Gallogly, Stephen J" <GalloglySJ@state.gov>, "comcoll@aol.com" <comcoll@aol.com>
Subject: RE: Reformatted Chapters

Charlie.

Evelyn Wheeler
EB/ESC/IEC/EPC - Room 3535
Phone: (202) 647-4557
Fax: (202) 647-4037
This message is unclassified under precepts of EO 12958.

—Original Message—

From: Charles_M_Smith@ovp.eop.gov [mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Monday, April 02, 2001 7:04 PM
To: Joseph.Kelliher@HQ.DOE.gov; Galloglysj@State.gov;
McManusmt@State.gov; Michelle.Poche@OST.DOT.Gov;
Margot.Anderson@HQ.DOE.GOV; commcoll@aol.com; WheelerE@state.gov;
Kevin.Kolevar@hq.doe.gov
Cc: Andrew_D_Lundquist@ovp.eop.gov; Karen_Y_Knutson@ovp.eop.gov;
John_fenzel@ovp.eop.gov; Kjersten_drager@ovp.eop.gov
Subject: Reformatted Chapters
Importance: High

All right, let's try this again. I believe last Friday, March 30, 2001, I
requested the following:
Message follows:

Martin, Adrienne

From: Kelliher, Joseph
Sent: Friday, April 06, 2001 10:31 AM
To: Anderson, Margot
Subject: Wyden bill

I am sending you a draft Wyden bill and an explanation of the rationale behind the bill, which apparently was inspired by Enron. Let me know your thoughts by next Friday if possible. Thanks.

- To develop NEP chapters and recommendations, DOE officials conducted a significant amount of work via email and telephone. Please provide examples of emails that illustrate the major types of exchanges among DOE officials.

Examples of emails that illustrate the types of exchanges between DOE officials with regard to the development of NEP chapters and recommendations are attached. Since, in the July 25, 2001, meeting, GAO representatives clarified that the review focuses on the procedure for development of the NEP, the attachments do not include documents related to substantive policy issues and deliberative processes.

5. Please provide additional details concerning the Secretary's meeting on energy policy.

- The Secretary held 7 short meetings between March 14, 2001 and April 26, 2001 with non-Federal officials during which energy policy issues were discussed. Please identify the position within the department of DOE officials attending these meetings.

Kolevar, Kevin	Senior Policy Advisor, Office of the Secretary
Magwood, Bill	Director, Office of Nuclear Energy, Science and Technology
Barrett, Lake	Deputy Director, Office of Civilian Radioactive Waste Management
Longworth, Paul	Senior Policy Advisor, Office of the Secretary
Whatley, Michael	Special Assistant, (served as Acting Director), Office of Congressional and Intergovernmental Affairs
Kelliher, Joe	Consultant (now Senior Policy Advisor), Office of the Secretary
McCutcheon, John	White House Liaison and Senior Advisor, Office of the Secretary
McSarrow, Kyle	Chief of Staff, Office of the Secretary
Feiner, Craig	Special Assistant, Office of Management and Administration

- Of these 7 meetings, White House officials attended only the April 25, 2001 meeting with "Coal Producers." Why did the White House Officials attend this meeting? Who were the coal producers attending the meeting?

John McCutcheon, DOE White House Liaison and Senior Advisor, states that White House officials attended this meeting because it was organized by the White House. The meeting was held in the auditorium of the Old Executive Office Building. The Department did not establish the list of invitees to this event and Mr. McCutcheon does not know which coal producers attended the meeting.

6. Is additional data available on the costs (direct and indirect) of developing the NEP?

- Please provide estimate of salary for the NEPDG support staff and the 2 principal agency contacts to the support group (J. Kelliher and M. Anderson).

In the meeting of July 25, 2001, GAO representatives clarified that salary information should be provided for the period January 29, 2001 through May 16, 2001. The Office of the Chief Financial Officer provides the following salary information for this period for the individuals listed.

Joseph Kelliher:	\$38,550.40
Margot Anderson:	\$40,358.40
Andrew Lundquist:	\$39,247.50
Karen Knutson:	\$37,319.60
Kjersten Drager:	\$10,808.96
Charles Smith:	\$33,228.80
Elena Subia Melchert:	\$26,726.40
James T. Sims:	\$13,303.60

7. Please explain the relationship between the NEP and earlier bi-annual reports on national energy strategy.








- *Section 801 of the DOE Organization Act requires the administration to prepare a proposed National Energy Strategy report every two years and submit the proposed strategy to Congress. The latest NES was due on April 1, 2001. Was such a report prepared? Was it submitted to the Congress?*
- *Is a FY 2001 NES report begin prepared? If it is, what is its status and when does DOE expect to issue it?*
- *In DOE's view, does completion of the NEPDG report constitute compliance with section 801? Please explain.*
- *If the NEP does not substitute for the required report, why did the NEPDG decide to issue a separate NEP? Please explain.*
- *Has the President delegated the responsibility for preparing the report required by section 801 to DOE, or to any other agency or official? Please supply a copy of the delegation(s), if applicable.*
- *Have DOE personnel had any discussions, either internally or with anyone outside DOE, regarding the report required under section 801 for FY 2001, including but not limited to discussions addressing the relationship between the NEDDG [sic] report and the report under section 801?*
- *If completion of the NEPDG report does not constitute compliance with section 801, to what extent will the report be used in developing the required report under section 801?*




The requirement of section 801 of the Department of Energy Organization Act (Pub. L. No. 95-91) that the President submit to Congress a proposed National Energy Policy Plan on a biennial basis was eliminated effective May 15, 2000, pursuant to section 3003 of the Federal Reports Elimination and Sunset Act of 1995 (Pub. L. No. 104-66) and section 236 of Appendix E of the Consolidated Appropriations Act, Fiscal Year 2000 (Pub.L. No. 106-113). Therefore, there was no statutory requirement to submit this Plan to Congress on April 1, 2001, or on May 17, 2001, when the National Energy Policy was issued.

Stevenson, Beverley

From: Kelliher, Joseph
Sent: Tuesday, March 20, 2001 6:04 PM
To: Stevenson, Beverley
Subject: FW: Recommendations on National Energy Policy

Importance: High

-  MB Energy Intro 1.doc
-  MB Energy Upstream 2.doc
-  MB Energy Downstream 2.doc
-  MB Energy Marine 1.doc
-  MB Deepwater White Paper.doc
-  MB EPACT Impact Analysis.doc
-  MB Deepwater White Paper.doc

-  MB SPR.doc
-  MB RIK White Paper.doc
-  Energy EO-Text.doc

Attached

Bev, please print

-----Original Message-----

From: Jim Ford (mailto:Fordj@api.org)
Sent: Tuesday, March 20, 2001 2:51 PM
To: Kelliher, Joseph
Subject: Recommendations on National Energy Policy
Importance: High

Hi, Joe. As we discussed, attached are a set of papers on national energy policy recommendations. Much of it is designed to be self-explanatory. The last document is a suggested executive order to ensure that energy implications are considered and acted on in rulemakings and other executive actions. This draft has DOE as the coordinator. Probably also need to make energy a major portfolio item for a senior White House aide.

Let me know if you have questions or additional info needs. Thanks.

Jim Ford
481-8210
fordj@api.org <mailto:fordj@api.org>

RECOMMENDATIONS FOR A NATIONAL ENERGY POLICY

The United States is approaching the end of a year in which consumers have experienced a heating oil price spike followed by a gasoline price spike and higher prices for all petroleum products due to significantly higher crude oil prices, and, most recently, escalating prices for natural gas. These fuel supply challenges facing the United States over this past year are only the most recent reminders that our nation has fallen far short of addressing our energy needs in a sustainable, strategic fashion.

At the same time that energy usage continues to rise, the industry's capability to meet energy demands faces increased limitations that make supplying the marketplace ever more difficult. U.S. crude oil production peaked in 1970 at 9.6 million barrels per day (B/D). Over the first six months of 2000 it has averaged 5.9 million B/D – 39% less than 30 years ago. In the face of tremendous demand, U.S. production of natural gas declined 14 percent between 1973 and 1999. The recent natural gas study by the National Petroleum Council projects that producers will have to invest about \$650 billion in upstream capital between 1999 to 2015 to meet the growth in natural gas demand. U.S. refinery utilization is at historically high levels, nearly 96 percent for the third quarter of this year, while refinery capacity has declined from a high of 18.6 million barrels per day in 1981 to 16.5 million barrels per day in 2000, leaving no room for continued economic growth.

If we are to continue America's economic growth and continue creating jobs and wealth across the country, we must have the affordable, reliable energy that fuels our economy and supports our way of life. Congress must develop cost-effective mechanisms for increasing domestic supply. At the same time, environmental concerns must be addressed, and these can be best dealt with through free-market-based incentives, which provide the best foundation for cost-effective solutions. While the U.S. has a strong strategic and economic interest in a vibrant domestic oil and gas industry, we also need a wide diversity of international supplies. Recognizing that 90 percent of the world's proven oil reserves are in the hands of national oil companies, and more than two-thirds of those are in the volatile Middle East, U.S. energy security is best served by U.S. companies being competitive participants in the international energy arena. The recommendations that follow address each stage of oil and gas supply – both domestic and foreign: exploration and production, processing and refining, transportation and distribution. If adopted, they will enhance a strong, productive U.S. energy infrastructure that can supply abundant, affordable energy in an environmentally responsible manner.

UPSTREAM ISSUES

- COASTAL ZONE MANAGEMENT ACT AND OFFSHORE E&P

16 U.S.C. § 1452 states that in administering their coastal zone programs, states shall give priority consideration to the siting of energy facilities associated with the exploration, development, and production of the mineral resources of the Outer Continental Shelf. Yet, U.S. Department of Commerce administration of consistency determinations under the Coastal Zone Management Act has made the law a tool for unnecessary delay and duplicative regulation of offshore exploration and production. For example, the regulations impose consistency determinations on the Interior Department's Minerals Management Service's five-year OCS plans and other pre-leasing activities that have no direct impact on a state's coastal zone.

Recommendation: Amend the Coastal Zone Management Act to ensure that valid offshore natural gas and oil lease rights are protected in the CZMA process and direct the Department of Commerce to administer state consistency programs to ensure priority consideration is given to responsible oil and natural gas development in state consistency determinations.

Reaffirm the primary authority of the Minerals Management Service under the Outer Continental Shelf Lands Act and the National Environmental Policy Act for regulating offshore oil and gas leasing, exploration, development, and production activities and assure that other federal agencies and state agencies do not impose duplicative requirements.

- ARCTIC NATIONAL WILDLIFE REFUGE

Open the Coastal Plain of the Arctic National Wildlife Refuge (ANWR) to oil and natural gas exploration and development. ANWR is America's most promising area for the discovery of giant oil and gas resources in North America.

Recommendation: The Alaska National Interest Lands and Conservation Act 16 USC Sec. 3101 et seq. provides for development of oil and natural gas resources from ANWR upon an affirmative vote of both the House of Representatives and the Senate.

- DEEPWATER ROYALTY RELIEF

To encourage investment in domestic oil and gas resources on the Outer Continental Shelf, Congress enacted the Deepwater Royalty Relief Act of 1995 to suspended the payment of royalties for specific initial quantities of oil and gas produced from the OCS in water depths greater than 200 meters. This incentive was very successful and resulted in billions of

dollars in additional revenue to the United States and a significant increase in oil and natural gas production of from OCS waters.

Recommendation: Amend Title III of Public Law 104-58, "Alaska Power Administration Sale Act," Section 304, to permanently adopt the deepwater royalty relief automatic suspension volume provisions that expired November 2000 for all deepwater production.

- **ROYALTY IN KIND**

The Minerals Management Service's recent RIK pilot projects in Wyoming, Gulf of Mexico and in Texas state waters have successfully demonstrated the Agency's ability to take royalties in kind, rather than value. RIK saves the taxpayer money through reduction in administrative costs and reduction of the uncertainty inherent in paying royalties in value that often results in costly agency and court disputes.

Recommendation: Amend the Outer Continental Lands Act, 43 USC Sec. 1331 *et seq.* and the Mineral Leasing Act of 1920, 30 USC Section 181 *et seq.* to promote RIK wherever practicable and clarify that the MMS' existing authority to use RIK includes the authority to pay transportation and other post-production costs.

- **SAFE DRINKING WATER ACT**

Hydraulic fracturing is a vital technology that is used in over half of the natural gas wells in the country. Current litigation over the regulation of this activity could dramatically increase the cost of this technology and limit natural gas production in some areas of the country. Clarification is needed for the Safe Drinking Water Act's underground injection control provisions to exclude coverage of hydraulic fracturing. This would allow states to continue to regulate hydraulic fracturing under their oil and gas regulatory programs.

Recommendation: Amend Section 1421(d)(1) of the Safe Drinking Water Act (42 U.S.C. 300h(d)) to clarify that the term underground injection does not include hydraulic fracturing similar to S. 724 in the 106th Congress.

- **STRATEGIC PETROLEUM RESERVE**

The Strategic Petroleum Reserve was created by Congress to provide for limited supplies of oil in time of supply disruptions, thereby enhancing national security. In 1998, when oil prices were low, the Secretary of Energy used federal royalty oil taken in kind by the Minerals Management Service and transferred to DOE for filling the SPR. This is a practice that should be strongly encouraged.

Recommendation: Amend Part B of Title I of the Energy Policy and Conservation Act (42 U.S.C. § 6232 *et seq.*) to strongly encourage the

Secretary of Energy to fill the Strategic Petroleum Reserve during periods of stable oil prices to the equivalent of 90 days of imports for use in national emergencies only, using federal royalty oil, taken in-kind.

UPSTREAM ISSUES REQUIRING CONGRESSIONAL OVERSIGHT

- ACCESS TO GOVERNMENT LANDS FOR NATURAL GAS AND OIL DEVELOPMENT

In developing a National Energy Policy, Congress should direct the Administration, perhaps in oversight hearings, to adhere to existing congressional mandates under the Federal Land Policy Management Act and related Acts requiring agencies to give balanced consideration to multiple competing uses of federal land. Oil and natural gas development is an important use of federal lands and experience has shown that it does not have to be excluded for environmental or aesthetic purposes.

Direct the U.S. Forest Service and the Bureau of Land Management to revise their planning regulations to make natural gas and oil leasing a priority. For example:

Recommendation: Direct the Administration to conduct a thorough and comprehensive review of offshore leasing moratoria, allowing leasing and production of natural gas and oil in all but the most sensitive environmental areas.

Recommendation: Direct the U.S. Forest Service and the Bureau of Land Management to revise their resource planning regulations to make natural gas and oil leasing a priority in order to meet the Nation's critical energy needs.

12/20/2000

DOWNSTREAM ISSUES

- FEDERAL OXYGEN MANDATE AND MTBE

The Clean Air Act mandates a minimum amount of oxygen in federal reformulated gasoline. This requirement indirectly requires the use of oxygenates such as MTBE and ethanol. The oxygen mandate is becoming environmentally obsolete and should be repealed so refiners can reduce the use of oxygenates in the most cost-effective manner. Consumers are best served when refiners have the flexibility to blend gasolines that meet federal and state environmental requirements and vehicle needs. Mandates that prescribe a recipe for gasolines constrain the nation's fuel production and usually result in increased refiner and consumer costs, as demonstrated by the outcry over the price and supply problems caused by the required introduction of a new reformulated gasoline in the Midwest this past summer.

Recommendation: Legislation is needed for a waiver of the oxygen content requirement for reformulated gasoline as follows:

Section 211(k)(1) of the Clean Air Act (42 U.S.C. 7545(k)(1)) is amended—

(1) by striking 'Within 1 year after the enactment of the Clean Air Act Amendments of 1990,' and inserting the following:

'(A) IN GENERAL- Not later than November 15, 1991,,' and

(2) by adding at the end the following:

'(B) WAIVER OF OXYGEN CONTENT REQUIREMENT-

'(i) IN GENERAL- Notwithstanding any other provision of this subsection, upon notification by the Governor of a State to the Administrator, a Governor may waive paragraphs (2)(B) and (3)(A)(v) with respect to gasoline sold or dispensed in the State.

'(ii) TREATMENT AS REFORMULATED GASOLINE - In the case of a State for which the Governor invokes the waiver described in clause (i), gasoline that complies with all provisions of this subsection other than paragraphs (2)(B) and (3)(A)(v) shall be considered to be reformulated gasoline for the purposes of this subsection.'

- **DOWNSTREAM REGULATORY ENVIRONMENT**

Oil and natural gas will continue to be the most versatile, affordable and abundant fuels for the foreseeable future. Their use is critical to sustaining U.S. economic prosperity and is compatible with environmental goals. At the same time, the nation's energy infrastructure is near capacity and significant expansion will be needed over the next twenty years. The energy impacts of administrative actions must be considered in order to create a climate that encourages capacity expansion and provides the necessary certainty enabling capacity expansion to occur in a sensible and cost effective manner.

Recommendations: The following items need to be incorporated into energy legislation:

- Administrative actions impacting energy supply and conservation must rely on sound science and the application of full cost-benefit and risk analyses and should be performance-based.
- Certainty in scope, timing, requirements and interpretation are needed so that necessary capital improvements can be made with the knowledge that further changes will not result in wasted investment.
- The permitting process must be streamlined where possible to ensure that capacity expansions are not delayed, and state and local agencies should provide the necessary resources to process permits expeditiously.
- Refiners must have a minimum of 4 years lead time for finalization of requirements for implementation of a significant refinery investment.
- Administrative actions should be consistent with sound business practices, and deadlines for meeting new requirements should be based on costs, benefits and practicality.
- Measures should be coordinated to avoid overlap or conflict and companies should be provided adequate time to recover capital costs before additional controls are imposed.
- Requirements should be better defined and consistently applied. Increasing capacity to produce more fuel to satisfy growing demand is impeded by the uncertainty introduced by complexity, lack of clarity and retroactive reinterpretation. Punitive, selective and unpredictable enforcement policies discourage and unfairly penalize sound

compliance efforts (e.g., EPA New Source Review enforcement initiative).

- The energy implications of all federal government actions should be explicitly identified and considered before a law or regulation is enacted. These actions should be carefully reviewed in light of their energy implications and rejected if their adverse impact on energy supplies is not justified by the other benefits.

• ASSURING ADEQUATE AND AFFORDABLE FUELS

The National Petroleum Council published a study in June 2000 entitled "U.S. Petroleum Refining – Assuring the Adequacy and Affordability of Cleaner Fuels." The study assessed government policies and actions that would affect product supply and refinery viability. The study concludes that the refining and distribution industry will be significantly challenged to meet the increasing domestic light petroleum product demand with the substantial changes in fuel quality specifications recently promulgated and currently being considered.

The NPC study contains specific recommendations and finding related to petroleum product supply and future refinery viability. The Secretary of Energy, in consultation with the governmental departments and federal agencies, shall report to the applicable committees in the houses of Congress on the findings and conclusions of the NPC study and on the adjustments to federal policy required to implement those findings and conclusions. This report shall include but not be limited to the following:

- Policy changes needed within federal departments and agencies to implement the findings and conclusions of the NPC study
- Identification of needed changes that cannot be accomplished through Executive Branch action alone; and recommendations that, if passed and signed into law, would accomplish the changes needed.

• RESTRICTIVE PETROLEUM MARKETING LEGISLATION

Congress should refrain from introducing any petroleum marketing legislation that interferes in the contractual arrangements between suppliers and their customers. This type of legislation injects inappropriate and unwarranted governmental controls on the marketplace and often has unintended consequences.

Recommendation: ~~Reject~~ any proposals that comprehensive NEP legislation include marketing restrictions.

MARINE TRANSPORTATION ISSUES

- **Support increased marine-related funding for the Army Corps of Engineers (dredging), and NOAA (nautical charting). Congress should direct NOAA to develop a plan to eliminate the backlog of hydrographic survey data within five years.**

The safe and efficient movement of goods through the United States' port system, including crude oil and petroleum products, requires that channels be dredged and maintained at safe depths on a consistent basis.

Recommendation: Among all the marine infrastructure activities, dredging programs which facilitate commerce must be given a priority for funding, and such funding must continue even while the harbor maintenance tax issue is discussed and debated.

Safe navigation also requires accurate and current navigational charts for U.S. waterways. To date, however, these programs have been and continue to be so severely underfunded that it will take the National Oceanic and Atmospheric Administration (NOAA) 20 years to eliminate the survey backlog. Hydrographic survey data, which is the basis for nautical charts, should be collected using the latest hydrographic survey equipment. Some hydrographic data still being used is over 40 years old. All available resources, both public and private, should be fully utilized, without limits placed on the sources of certifiable survey data.

Recommendation: Funding for this effort should be increased so that the survey backlog can be eliminated in the shortest possible timeframe consistent with sound resource allocation and management principles.

- **Take the Harbor Maintenance Fund off budget and earmark it exclusively for harbor services.**

An off budget trust fund, which is not subject to annual appropriation, is critical to ensure that funds are consistently available for meeting marine infrastructure needs and that funds collected for that purpose are not diverted to any other program. The Harbor Maintenance Trust Fund should be taken off budget and used exclusively for harbor services. This would guarantee resources are available to meet the growing needs of maritime commerce.

Revenue earmarked for the Harbor Maintenance Trust Fund should be obtained from a variety of sources. Because of the broad benefits provided by the United States' waterways, general revenues should contribute to the trust fund in large measure. A user fee covering a portion of harbor maintenance costs is also acceptable if: the fees are paid by all beneficiaries, the size of fees are commensurate with the cost or value of the service rendered, and the beneficiaries have input into prioritization and fund allocation.

Recommendation: Enact H.R. 111 of the 106th Congress to accomplish these purposes.

- Provide the U.S. Coast Guard with adequate funding to preserve its leadership role within the International Maritime Organization (IMO). Congress should clarify that the Coast Guard has the authority to develop US positions and represent the US before the IMO.

A national energy policy needs to recognize the international nature of oil transportation. Accordingly, the US government should look to and support broad-based international solutions to marine regulatory issues. The International Maritime Organization (IMO) is the appropriate forum for discussions of such issues as vessel operations, ballast water management, marine air emissions, and vessel scrapping.

Recommendation: As the U.S. representative to IMO, the US Coast Guard should be provided the resources necessary to fulfill its role and to provide leadership within IMO as a prominent national maritime authority.

- **Reform the Jones Act and permit ships built in foreign countries to engage in coastwise trade transporting crude oil and petroleum products.**

The US needs to remove barriers to the timely replacement of aging domestic tonnage and stimulate a robust domestic fleet.

Recommendation: This can be accomplished by S. 1032 of the 106th Congress to reform the build America-only provisions of the Jones Act for large, ocean going, self-propelled tankers.

Deep Water Royalty Relief Should be Extended

The recently expired program was a great success

The Deepwater Royalty Relief Act of 1995 was extremely successful in promoting exploration in water depths greater than 200 meters in the Gulf of Mexico. Annual deepwater oil production has increased from some 60,000 barrels per day to close to 450,000 barrels per day under the Act.

MMS is proposing sharp curtailments in that program

With the expiration of the Act in 2000, MMS has great latitude in deciding administratively what royalty relief, if any, to grant in future lease sales. Under this authority, MMS is proposing to sharply reduce the automatic suspension volumes at all depths, and to completely eliminate them in the 200 to 800 meter range. In lieu of automatic suspensions, MMS proposes to expand the scope of its discretionary relief program, allowing any marginal post-2000 lease to apply for discretionary royalty relief. It justifies this reduction in the program on several grounds, including: (a) that the installation of infrastructure already in place and learning from past development have so improved the economics of prospective projects that less relief is justified, and (b) that oil and gas prices are now far higher than they were in the past, and likely to remain so, further reducing the need for such relief.

The premises of these cutbacks are unfounded

Neither of these premises is justified. For example, movements into ultradeep waters will require new "pioneering" efforts, and new sources of development risk, from those faced in projects to date. There is no reason to presume these risks to be smaller than those faced to date. Furthermore, while it is true that the establishment of infrastructure at properties developed to date improves the economics of new leases in their vicinity, the adequacy of that existing infrastructure hinges largely on the size and distribution of the remaining undiscovered resource base, which is currently in the process of very significant reassessment by both industry and MMS itself. Finally, while it is true that current prices are at recent highs, it is only two years since they were at historic lows. Price volatility is the mark of this industry, and there is no basis for presuming that recent price increases are permanent. Moreover, there is no reason for government concern that high prices will generate a windfall to industry since both the previous and proposed programs provide price thresholds above which royalty suspension does not apply.

Any discretionary relief program will be heavily discounted

MMS offers an expanded discretionary relief program as a substitute for the automatic volumes which had been provided by the Act. While industry anticipates improvements in the administration of the current system, which has been so cumbersome as to produce only 7 applications and 4 approvals since 1995, until an acceptable track record is established, the promise of discretionary relief will tend to be heavily discounted by prospective bidders.

Cutbacks in royalty relief are poorly timed

Deepwater oil and gas are becoming an increasingly important share of our domestic energy prospects. An industry sponsored study by Advanced Resources International indicates that continuation of the system of royalty relief provided by the Act would stimulate development of an incremental one million barrels of oil equivalent per day of domestic oil and gas supply within the next decade. This new supply is desperately needed. It is a poor time to begin reducing the incentives to realization of that potential.

DOE Review of Agency Actions Affecting Energy

Statutory Language – Title I – General Provisions to Enhance Domestic Production

The Energy Policy and Conservation Act (42 U.S.C. 6201 et seq.) is amended as follows:

“All federal agencies shall include in any proposed major federal actions that could significantly affect energy supplies, distribution, or use, a statement on:

- (i) the energy impact of the proposed action,**
- (ii) any adverse energy effects which cannot be avoided should the proposal be implemented, and**
- (iii) alternatives to the proposed action.**

Prior to taking final action on any such major federal action, the agency shall consult with, and obtain the concurrence of, the Secretary of Energy. The Department of Energy is directed to establish an office within the Department to review agency actions for energy impacts, and make recommendations to the Secretary. The Secretary shall finalize all Department review decision within a reasonable time certain, but in no case more than 180 days.”

Notes

1. The draft language is modeled on NEPA. But other models could be used; provisions contemplating consultation between lead agency and another agency appear in CZMA, CAA, etc. Depending on the sought after result, would an executive order be sufficient (e.g., old executive order on regulatory taking)?
2. One threshold question: What kinds of agency actions are covered? Under NEPA “major federal actions” embraces agency programmatic decisions (e.g., DOI 5-year OCS leasing program) as well as company specific decisions (e.g., leases, permits, etc.). Individual companies are likely to balk at another link in the decision making chain for their permit applications and the like, especially where they have market competitors. Industry more likely to embrace a process which creates a hurdle for agency policy initiatives that are not energy-related at their core (e.g., EPA environmental regulations affecting fuels, facility siting). Bottom line: any new legislation could define “major federal action” any way desired and need not adopt the NEPA definition as it has been construed so expansively by the courts.
3. Another threshold question: How much authority should DOE have? As drafted, the language above quietly requires DOE concurrence, in effect giving DOE veto power. A variation would be to create a presumption of concurrence, rebuttable only if the action-initiating agency provides compelling reasons for rejecting any DOE recommendations in whole or in part. Yet another, even milder, variation would require only that the lead agency consult with DOE without requiring, even presumptively, any DOE recommendations.
4. Another threshold question: How much detail should be prescribed in the DOE review process? For example, should the process include time limits (perhaps with a default)? Require for DOE recommendations, which if satisfied would earn concurrence? Outline a

process by which the lead agency deals with DOE recommendations? Provide for judicial review?

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Neither of these premises is justified. For example, movements into ultradeep waters will require new "pioneering" efforts, and new sources of development risk, from those faced in projects to date. There is no reason to presume these risks to be smaller than those faced to date. Furthermore, while it is true that the establishment of infrastructure at properties developed to date improves the economics of new leases in their vicinity, the adequacy of that existing infrastructure hinges largely on the size and distribution of the remaining undiscovered resource base, which is currently in the process of very significant reassessment by both industry and MMS itself. Finally, while it is true that current prices are at recent highs, it is only two years since they were at historic lows. Price volatility is the mark of this industry, and there is no basis for presuming that recent price increases are permanent. Moreover, there is no reason for government concern that high prices will generate a windfall to industry since both the previous and proposed programs provide price thresholds above which royalty suspension does not apply.

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MMS offers an expanded discretionary relief program as a substitute for the automatic volumes which had been provided by the Act. While industry anticipates improvements in the administration of the current system, which has been so cumbersome as to produce only 7 applications and 4 approvals since 1995, until an acceptable track record is established, the promise of discretionary relief will tend to be heavily discounted by prospective bidders.

Cutbacks in royalty relief are poorly timed

Deepwater oil and gas are becoming an increasingly important share of our domestic energy prospects. An industry sponsored study by Advanced Resources International indicates that continuation of the system of royalty relief provided by the Act would stimulate development of an incremental one million barrels of oil equivalent per day of domestic oil and gas supply within the next decade. This new supply is desperately needed. It is a poor time to begin reducing the incentives to realization of that potential.

The Strategic Petroleum Reserve (SPR) is the Nation's first line of defense against an interruption in petroleum supplies. It is an emergency supply of crude oil stored in huge underground salt caverns along the coastline of the Gulf of Mexico.

Decisions to withdraw crude oil from the SPR during an energy emergency are made by the President. In the event of an energy emergency, SPR oil would be distributed by competitive sale. Although used for emergency purposes only once to date (during Operation Desert Storm in 1991), the SPR's current size - nearly 565 million barrels - and the U.S. government's stated policy to withdraw oil early in a potential supply emergency make the SPR a significant deterrent to oil import cutoffs and a key tool of foreign policy.

Origins

The need for a national oil storage reserve has been recognized for at least five decades.

Secretary of the Interior Harold Ickes advocated the stockpiling of emergency crude oil in 1944.

President Truman's Minerals Policy Commission proposed a strategic oil supply in 1952.

President Eisenhower suggested an oil reserve after the 1956 Suez Crisis. The Cabinet Task

Force on Oil Import Control recommended a similar reserve in 1970. The 1973-74 oil embargo

underscored the need for a strategic oil reserve. The cutoff of oil flowing into the United States

from many Arab nations sent economic shockwaves throughout the Nation. In the aftermath of

the oil crises, the United States established the SPR. Congress passed the Energy Policy and

Conservation Act, 42 USC 6201 et seq. (EPCA), in 1975 to attempt to address numerous energy

security issues. EPCA contained a provision to create and fill a Strategic Petroleum Reserve

(SPR) "capable of reducing the impact of severe energy supply disruptions." Congress set a goal to store a 90-day supply of crude oil (one billion barrels of crude oil in 1975).

President Ford signed EPCA on December 22, 1975. The Gulf of Mexico was a logical choice

for oil storage sites since more than 500 salt domes are concentrated along the coast, and it is the

location of many U.S. refineries and distribution points for tankers, barges and pipelines. In April

1977, the government acquired several existing salt caverns to serve as the first storage sites.

Construction began in June 1977, and the first oil was soon delivered to the SPR.

Current Status

Today, the SPR holds more than 565 million barrels of crude oil, the largest emergency oil

stockpile in the world. Together, the facilities and crude oil represent more than a \$20 billion

national investment.

Fill was suspended in FY 1995 to devote budget resources to refurbishing the SPR equipment and extending the life of the complex through at least the first quarter of the next century. In 1999, fill was resumed in a joint initiative between the Departments of Energy and the Interior to supply royalty oil from Federal offshore tracts to the Strategic Petroleum Reserve.

Proposal

Presidents have made findings that increasing oil imports can threaten the Nation's national security. The history of the last 30 years demonstrates that energy price and supply volatility can result in significant, deleterious economic conditions.

Under the Outer Continental Shelf Lands Act and the Mineral Leasing Act, the Secretary of the Interior is authorized to take the federal government share of oil and gas production extracted from federal lands as a percentage share of the commodity produced. Further, those statutes permit the Interior Secretary to transfer the federal government's production share to the Secretary of Energy or Defense, as well as to other agencies.

In 1998, during a period of lethargic crude oil markets, the Secretaries of Energy and Interior entered into an agreement for the federal share of crude oil production to be deposited, directly or indirectly, into the Strategic Petroleum Reserve rather than being sold into the market, with the proceeds being deposited into the U.S. Treasury.

This program agreement successfully added to the volumes stored in the SPR. The program was suspended when the Secretary of Energy found that the federal share of oil production would be better utilized to be sold into domestic markets to augment supplies flowing to domestic refineries as world supplies tightened and upward price volatility pervaded energy markets.

Language

At the appropriate place insert the following:

The Secretary of the Interior shall enter into an agreement with the Secretary of Energy to transfer title to the federal share of crude oil production from federal lands for use at the discretion of the Secretary of Energy in filling the Strategic Petroleum Reserve during periods of crude oil market stability. The Secretary of Energy may also use the federal share of crude oil produced from federal lands for other disposal within the Federal Government, as he may determine, to carry out the energy policy of the United States.

Royalty In Kind

Description: Under the terms of federal oil and gas lease agreements and current statutes, the federal government can take its royalty share of oil and gas production "in value" (money) or "in kind" (production). In FY2000 federal royalties brought 5.2 billion dollars to the U.S. Treasury. Industry strongly supports the federal government taking its royalties in kind because of RIK's certainty, simplicity, administrative costs savings, avoidance of disputes and costly litigation and potential for increased revenues to the U.S. Treasury. Enabling legislation to provide the federal government the authority and flexibility to fully implement RIK will increase the probability of success of RIK and result in the benefits to the public as noted.

Background: Some federal royalty has been taken in kind by the Secretary since the early 1920's. The principal RIK program before 1996 was the Small Refiner RIK Oil Program. Since that time, the MMS has successfully managed RIK pilot programs for both oil and gas. Numerous hearings have been held in the House and Senate during the last four years on the benefits of RIK. The State of Texas testified before the House Resources Committee in 1997 that RIK was a successful solution to the problems associated with taking the State's gas royalties in value. Alberta Canada also testified that RIK was a successful way to manage the Crown's royalties. The state of Wyoming is building on its successful RIK pilot and is proactively expanding its RIK effort. The DOI has pursued RIK during the last six years and has initiated a number of significant Pilot programs to ascertain the feasibility of RIK. The agency states that it has achieved significant cost-savings and revenue enhancement through its RIK Pilot programs.

Status: Currently, in addition to the Small Refiner RIK program, MMS has four, multi-year RIK programs in place- (1) a Wyoming oil RIK Pilot, (2) a State of Texas 8(g) gas RIK Pilot, (3) an OCS gas RIK Pilot, (4) and an OCS oil RIK Pilot. A full evaluation of the Wyoming pilot is expected soon. RIK oil has been used extensively to fill the Strategic Petroleum Reserve and in two pilot programs, RIK gas has been successfully used in federal facilities. Currently, MMS takes over 40% of federal royalty oil in kind, and over 15% of royalty gas in kind.

Discussion: Enabling legislation is required to provide the federal government the authority to fully implement RIK and to pay for RIK services such as transportation and processing? RIK should be considered part of a comprehensive national energy strategy and a permanent tool for the Minerals Management Service to use in fulfilling its mission.

Enabling legislation will allow the department to pay for costs associated with RIK such as transportation and processing, provide certainty to the lessee, the States and the federal government, provide for cooperation with the states, and avoid valuation problems that arise when royalty is taken in value.

Legislative action: Enact attached draft bill developed by Senate Energy Staff modifying the authorizing acts.

Transition Policy Issue Paper

Royalty in Value

Description: Under the terms of federal oil and gas lease agreements and current statutes, the federal government can take its royalty share of oil and gas production "in value" (money) or "in kind" (production). When royalty is taken in value, the point of valuation is the value at the well on the lease where the oil or gas was produced. On March 15, 2000, the MMS finalized new oil valuation regulations which became effective on September 1, 2000. The goals of the new rules as articulated by MMS were, certainty, simplicity and fairness. The final regulations were immediately challenged by the oil and gas industry in two cases filed in the D.C. District Court. Industry strongly opposes the new rules on a number of grounds, the most important being that they impose expanded obligations on oil and gas lessees which were not part of and are greater than their existing lease obligations with the government. Among other things, the new obligations impose valuation away from the lease, a "duty to market", increased costs of transportation, and contain affiliate resale valuation issues. In a recent D.C. District Court case, Judge Royce Lamberth rejected MMS' implied duty to market argument. In his opinion, Judge Lamberth stated, "as explained above, the court finds that an implied duty to market downstream is not consistent with the terms of the existing leases." This decision has been appealed by the MMS to the Federal Circuit. If the District Court rules similarly in the challenges to the oil valuation rules, the MMS would then potentially be required to re-write the rules to conform to Judge Lamberth's opinion. Further, the oil valuation rules are relevant to royalty taken in kind (RIK) as the benchmark for measuring the cost/benefit of RIK initiatives will be measured against royalty taken in value and thus, the bar for RIK will be raised by the new RIV regulations.

Status: The Senate and House held numerous hearings on MMS' proposed oil valuation rules last year and imposed a multi-year moratorium prior to the rules going final in March. The MMS is in the process of implementing the new rules and training internal personnel. As discussed above, the industry has challenged the rules in D.C. District Court.

Key Issues/Decisions: Should the MMS obtain a legal opinion from the new DOI Solicitor regarding valuation away from the lease and specifically on the duty to market issue? Should the Department engage in a review of transportation issues? Should the MMS have further policy discussions regarding decisions using an indexing methodology to approximate lease value and the issuance of valuation determinations? Should DOI revisit the issue of comparable sales and tendering?

Options:

- Obtain a legal opinion from the new DOI solicitor regarding the Department's position on the duty to market and the best methodologies to obtain value at the lease.
- After a review of Judge Lamberth's decision obtain a legal opinion from the new DOI solicitor regarding oil and gas transportation issues and consider whether to prosecute the appeal.
- Consider rewriting the gas transportation rules on appeal to the Federal Circuit and the oil valuation rules being challenged in light of the D.C. District Court decision.

Timing/Milestones: First 100 days.

Transition Policy Issue Paper

Policy Considerations

Description: Since 1982, the Minerals Management Service of the Department of Interior has undergone numerous studies and initiatives on the agency's structure and organization. In 1992, the MMS instituted significant changes under the Vice-President's reinventing government initiatives. These initiatives have led to significant changes, including organizational restructuring currently under way as well as significant capital expenditures on information systems. Members of Congress in their oversight capacity, raised serious questions regarding the organizational restructuring initiatives contained in the FY 2001 budget. In particular, they questioned whether MMS had dedicated proper human resources to its team handling the government's RIK projects. Other initiatives to reinvent the department have fallen within the category of rewriting regulations into "plain English". Taken in total, the initiatives commenced in 1992 have and are effectuating significant changes within the Minerals Management Service of the Department of Interior.

Status: Many initiatives are currently underway and others are planned for the immediate future. The MMS is currently undergoing organizational restructuring and is implementing a new financial system. Other training and personnel reorganization initiatives are underway as well. These changes can and do impact oil and gas lessees on the burdens they impose in a myriad of ways including revising electronic reporting requirements, estimating paperwork reduction, implementation of oil valuation rules, or revising existing lease forms. All told there is significant change ongoing.

Key Issues/Decisions: Are the organizational structure/reinventing government initiatives of MMS fully and cost-effectively meeting the goals of timely collection of revenues, simplicity and certainty for the federal government, the states, tribes and lessees? Has MMS allocated adequate resources for management of the RIK programs?

Options:

- No change. This would permit the time necessary to perform a thorough review of the fundamental changes that are occurring and are planned within the core revenue collection and disbursement functions and their impact on policies of the Minerals Management Service.

Timing/Milestones: The reinventing government/plain English initiatives impact the core of all MMS initiatives and therefore must be reviewed within the first 100 days of the new administration.

Executive Order _____
Energy Policy
March __, 2001

By the authority vested in me as President of the United States by the Constitution and the laws of the United States of America, in order to help the Federal Government coordinate a national effort to ensure reliable and affordable supplies of energy for all Americans, it is hereby ordered as follows:

Section 1. Policy. It is critical that the United States develop an energy policy that increases domestic production of energy in an environmentally responsible manner, and promotes development of new technologies that can conserve fossil fuels and reduce energy-related pollution. Furthermore, given the projected 25 percent increase in demand for motor vehicle fuels by 2020 in the United States, it is critical that the United States develop an energy policy that expedites the expansion of facilities critical to production, transportation, and manufacturing of oil, natural gas, and petroleum products.

It is imperative that agencies consider the energy implications of environmental and other regulatory actions to avoid unintended and inordinate complications in energy production and supply. The following principles should guide agency decisions that may affect energy matters:

- (a) Energy is a central part of the global economy in which supply and demand are best satisfied through free markets and private sector initiatives. Government policies that minimize interference with a free-market system will contribute to fewer supply disruptions and, consequently, will help moderate price variability.
- (b) U.S. national security and economic vitality are enhanced by diversifying energy sources and increasing domestic supplies.
- (c) Government policies should create a predictable operating and investment environment for energy suppliers.
- (d) Environmental concerns must be addressed but free-market-based incentives, rather than governmental command and control, provide the best foundation for cost-effective solutions.
- (e) Technology can help increase supplies, lower costs and improve environmental performance and energy efficiency, meriting both private initiative and government support.

Section 2. Consultation with Secretary of Energy Required. All federal agencies shall include in any regulatory action that could significantly and adversely affect energy supplies, distribution, or use, a detailed statement on (i) the energy impact of the proposed action, (ii) any adverse energy effects which cannot be avoided should the proposal be implemented, and (iii) alternatives to the proposed action. Prior to taking such regulatory action, the agency shall consult with, and obtain the concurrence of, the Secretary of Energy. The agencies' actions directed by this Executive Order shall be carried out to the extent permitted by law.

Section 3. Existing Regulations. To ensure that all existing rules, regulations, and agency policies are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law, each agency shall within 90 days of the date of this Executive order, submit to the Director of the Office of Management and Budget a program under which the agency will periodically review its existing rules, regulations and policies to determine whether any such rules, regulations or policies could significantly and adversely affect energy supplies, distribution, or use and whether, after consultation with the Secretary of Energy, any such rule, regulation or policy should be modified or eliminated so as to make the agency's regulatory program in greater alignment with the President's priorities and the principles set forth in this Executive order. Any rules, regulations or policies selected for review shall be included in the agency's annual plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are inconsistent with the policies set forth in this Executive order.

Sec. 4. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between the Secretary of Energy and other agency heads that cannot be resolved by the Secretary of Energy and the other agency head shall be resolved by the President, or by the Vice President acting at the request of the President, with the Secretary of Energy and the other relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Secretary of Energy, the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Section 5. Definitions.

(a) "Agency," means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1).

(b) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency.

(c) "Regulatory action" means any substantive action by an agency that promulgates or is expected to lead to the promulgation of a rule, regulation or policy, including, but not limited to, notices of inquiry, advance notices of proposed rulemaking, notices of proposed rulemaking, and guidance documents.

Section 6. Judicial Review. This order does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.



4

1075.7

Department of Energy

Washington, DC 20585

JUL 16 2001

Jim Wells
Director
Natural Resources and Environment
United States General Accounting Office
441 G St., N.W.
Room 2T23
Washington, DC 20548

Dear Mr. Wells,

This is in response to your request of May 17, 2001, for information with regard to the General Accounting Office's review of the development of the National Energy Policy. Enclosed are answers to the seven specific questions presented by GAO staff members at the entrance meeting with Department of Energy officials on June 8, 2001.

Sincerely,

A handwritten signature in cursive script, reading "Margot H. Anderson".

Margot H. Anderson
Deputy Director
Office of Policy

Enclosure



THE WHITE HOUSE

WASHINGTON

January 29, 2001

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF ENERGY
THE DIRECTOR OF THE FEDERAL EMERGENCY MANAGEMENT
AGENCY
THE ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION
AGENCY
THE ASSISTANT TO THE PRESIDENT AND DEPUTY CHIEF
OF STAFF FOR POLICY
THE ASSISTANT TO THE PRESIDENT FOR ECONOMIC
POLICY
THE ASSISTANT TO THE PRESIDENT FOR
INTERGOVERNMENTAL AFFAIRS

SUBJECT: National Energy Policy Development Group

One of the greatest challenges facing the private sector and Federal, State, and local governments is ensuring that energy resources are available to meet the needs of our citizens and our economy. To help address this challenge, I am asking the Vice President to lead the development of a national energy policy designed to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. Accordingly, I direct as follows:

1. Establishment. There is hereby established within the Executive Office of the President an Energy Policy Development Group, consisting of the following officers of the Federal Government: the Vice President, Secretary of the Treasury, Secretary of the Interior, Secretary of Agriculture, Secretary of Commerce, Secretary of Transportation, Secretary of Energy, Director of the Federal Emergency Management Agency, Administrator of the Environmental Protection Agency, Assistant to the President and Deputy Chief of Staff for Policy, Assistant to the President for Economic Policy, and Assistant to the President for

11405

DOE016-1157

Intergovernmental Affairs. The Vice President may also invite the Chairman of the Federal Energy Regulatory Commission to participate. The Vice President may invite the participation of the Secretary of State when the work of the Energy Policy Development Group involves international affairs and, as appropriate, other officers of the Federal Government. The Vice President shall preside at meetings of the Energy Policy Development Group, shall direct its work, and may establish subordinate working groups to assist the Energy Policy Development Group in its work.

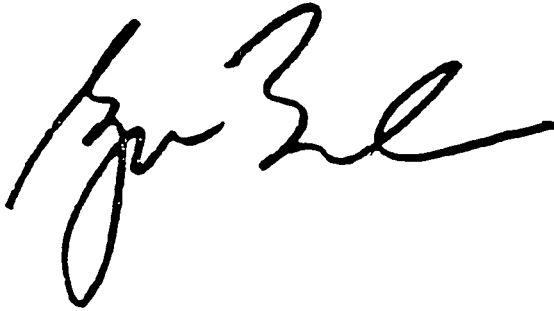
2. Mission. The mission of the Energy Policy Development Group shall be to develop a national energy policy designed to help the private sector, and as necessary and appropriate Federal, State, and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy. In carrying out this mission, the Energy Policy Development Group's functions shall be to gather information, deliberate, and, as specified in this memorandum, make recommendations to the President. Its activities shall not supplant the authority and responsibility of State and local governments for handling energy production, purchase, and distribution difficulties.

3. Reports. The Energy Policy Development Group should submit reports to me as follows: (a) in the near-term, an assessment of the difficulties experienced by the private sector, and State and local governments in ensuring that local and regional energy needs are met, and (b) as soon thereafter as practicable, a report setting forth a recommended national energy policy designed to help the private sector, and as necessary and appropriate State and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. The recommended national energy policy should take into consideration, among other things, (i) the growing demand for energy, locally, regionally, and nationally, in the United States and in the world, (ii) the potential for local, regional, or national disruptions in energy supplies or distribution, and (iii) the need for responsible policies to protect the environment and promote conservation, and (iv) the need for modernization of energy generation, supply, and transmission infrastructure.

4. Funding. The Department of Energy shall, to the maximum extent permitted by law and consistent with the need for funding determined by the Vice President after consultation with the Secretary of Energy, make funds appropriated to the Department of Energy available to pay the costs of personnel to support the activities of the Energy Policy Development Group. If a situation arises in which Department of Energy appropriations are not available for a category of expenses of the Energy

Policy Development Group, the Vice President or his designee should submit to me a proposal for use, consistent with applicable law, of the minimum necessary portion of any appropriation available to the President to meet the unanticipated need. The Vice President may also obtain, through the Assistant to the President for Economic Policy, such assistance from the National Economic Council staff as the Vice President deems necessary.

5. Termination. The Energy Policy Development Group shall terminate no later than the end of fiscal year 2001.

A handwritten signature in black ink, appearing to be "John R. ...", written in a cursive style.

cc: Secretary of State
Chairman, Federal Energy Regulatory Commission

11407

DOE016-1159



Department of Energy
Washington, DC 20585

August 10, 2001

Mr. Jim Wells
Director
Natural Resources and Environment
United States General Accounting Office
441 G St., N.W.
Room 2T23
Washington, DC 20548

Dear Mr. Wells:

This is in response to the "Follow-up Questions For DOE," dated July 25, 2001, regarding the General Accounting Office's review of the development of the National Energy Policy. In a meeting with GAO representatives on July 25, 2001, DOE employees provided oral answers to a number of the questions, specifically, all questions in categories 1 and 3, question 2 of category 5, and questions 1, 2, and 3 of category 6. GAO representatives stated, in the meeting, that written responses need not be supplied for these questions. Enclosed are answers to the remaining "Follow-up Questions."

Sincerely,

A handwritten signature in cursive script that reads "Margot H. Anderson".

Margot H. Anderson
Deputy Assistant Secretary for Policy
Office of Policy and International Affairs

2. Please clarify the membership and employment status of DOE personnel serving on the NEPDG support group.

- *Information we received from the Office of the Vice President on May 4, 2001 indicates that Mr. Lundquist and Ms. Knutson were employed as DOE consultants for 1 and 2 weeks during Feb. 2001. If this is correct, should they be considered full-time employees during this time?*

The Office of Human Resources Management, MA-3, advises that Andrew Lundquist was employed by the Department of Energy on a full-time basis as a consultant from February 1, 2001 to February 12, 2001, and Karen Knutson was employed on a full-time basis as a consultant from February 7, 2001 until February 12, 2001. These individuals were appointed as Federal employees under the authority of 5 U.S.C. § 3109 and section 623 of the Department of Energy Organization Act (Pub. L. No. 95-91) to appoint experts and consultants. Each employee's consultant appointment was converted to a limited term Senior Executive Service position on February 12, 2001.

- *Four of the individuals that DOE indicates were on the support staff were hired after the NEPDG was created. Were these individuals specifically to work with the NEPDG, as their employment dates suggest?*

As Joseph Kelliher, Office of the Secretary, stated in the follow-up meeting on July 25, 2001, since these individuals were hired at the start of the new administration, no conclusions should be drawn that they were hired specifically to work with the NEPDG; in Mr. Kelliher's view, these individuals would probably have been employed by DOE whether or not they were assigned to work on the NEPDG support staff. Unless extended, the NEPDG would terminate no later than the end of fiscal year 2001, pursuant to the President's memorandum of January 29, 2001. Mr. Kelliher notes that the NEPDG will remain in existence until the end. The Office of Human Resources Management advises that four DOE personnel continue to serve on detail to the NEPDG support staff, specifically Andrew Lundquist, Karen Knutson, Kjersten Scott Drager, and Charles Smith. Elena Subio Melchert returned to the Office of Fossil Energy, DOE, on June 4, 2001. James Thomas Sims terminated his employment with the Department of Energy on May 25, 2001.

- *The Office of the Vice President's information identifies 3 additional individuals as associated with the support group (John Fenzel, Tom Nayak, and Fran Norris). Are they also DOE employees?*

The Office of Human Resources Management advises that John Fenzel, Tom Nayak and Fran Norris are not employed by the Department of Energy.

- *We believe one of the support staff is a White House fellow. Who is that individual, what is his/her parent agency, and should this person should [sic] be considered a DOE employee?*

The Office of Human Resources Management, DOE, advises that none of the individuals employed by DOE and detailed to the NEPDG support staff are White House Fellows.

4. Please provide additional information on DOE's process for developing input to the NEPDG and related documentation.

- *At our June 8 Entrance Meeting, you indicated that DOE's Office of Policy conducted a telephone survey. In your response, you state that DOE's Office of Policy contacted several environmental groups to discuss policy options. Please identify which organizations were contacted, when they were contacted and whether it was by phone, email, or in a meeting, and when the contacts occurred. Also, provide copies of emails or memos documenting the contacts.*

In discussion of this question in the follow-up meeting of July 25, 2001, GAO representatives stated that a general description of the types of contacts made would be sufficient to answer this question. Margot Anderson, Deputy Assistant Secretary, Office of Policy and International Affairs, provides the following information in response to this question.

Beginning March 21, 2001, staff from the former Office of Policy contacted environmental and energy efficiency non-governmental organizations (NGOs). The contacts were made by telephone. In several instances, messages were left. Not all attempts at contact resulted in replies. Successful contacts and at least one substantive discussion was held with each of the following NGOs during the last 10 days of March, 2001.

Alliance to Save Energy
Environmental Defense
American Council for an Energy Efficient Economy
Sierra Club
Resources for the Future
World Resources Institute
World Wildlife Fund
Greenpeace
Association for Wind Energy
Tellus Institute

Not all organizations were responsive. Several did not return our phone calls and messages. We asked each organization for policy suggestions that might be considered for inclusion in the national plan directed toward energy supply, conservation, or efficiency. It was made clear in the course of discussion that we could not guarantee inclusion, but only consideration.

In general, we encountered a lack of responsiveness to the offer to submit ideas for NEP consideration, reflected in the paucity of callbacks and the occasional response of "check our web site."

Anderson, Margot

From: Anderson, Margot
Sent: Friday, April 20, 2007 5:37 PM
To: Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Meichert, Elena; Cook, Trevor;
'jkstier@boa.gov'; Conti, John; Friedrichs, Mark; Breed, William; Whatley, Michael; Scalingi,
Paula; Kelliner, Joseph
Cc: Haspel, Abe; Knobowicz, Robert; Magwood, William; PETTIS, LARRY
Subject: Important: NEP Status Rescr.

All,

Margot

11414

DOE016-1166

Anderson, Margot

From: Anderson, Margot
Sent: Wednesday, April 25, 2001 2:48 PM
To: Zimmerman, MaryBeth; York, Michael; Beschen, Darrell
Cc: Friedrichs, Mark
Subject: RE: List of energy efficiency examples/indicators

Margot

-----Original Message-----

From: Friedrichs, Mark
Sent: Wednesday, April 25, 2001 2:27 PM
To: Zimmerman, MaryBeth; York, Michael
Cc: Anderson, Margot
Subject: List of energy efficiency examples/indicators
Importance: High

Sorry, I sent it by accident. Now it has the attachment.

Thanks. << File: Efficiency Indicators.ccc >>

Mark D. Friedrichs (PO-2)
Policy Office
U.S. Department of Energy
Washington, D.C. 20585
202-586-0134
Fax: 202-586-5047

11415

DOE016-1167

Anderson, Margot

From: Anderson, Margot
Sent: Thursday, March 22, 2001 6:06 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melcher, Elena; Cook, Trevor; Breed, William; jksaier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kalliner, Joseph
Subject: NEP Update, Thursday 3/22

All (Joe K. - you can use for meeting tomorrow),

Thank you all very much!

Margot

11416

DOE016-1168

Anderson, Margot

From: Anderson, Margot
Sent: Monday, February 19, 2001 11:46 AM
To: Scallini, Paula; PETTIS, LARRY; KENDELL, JAMES; Cook, Trevor; Zimmerman, MaryBeth; Sullivan, John; fksjdr@bpa.gov; Knapowicz, Robert
Cc: Keiliner, Joseph
Subject: NEO files

All,

As we discussed:

Please make it obvious where your edits are so I can cut and paste. Thanks.



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regional sheets with
edit.doc...

11417

DOE016-1169

Anderson, Margot

From: Anderson, Margot
Sent: Monday, February 26, 2001 1:47 PM
To: Cook, Trevor; Scalingi, Paula; PETTIS, LARRY; KENDELL, JAMES; Zimmerman, MaryBeth; Sullivan, John; 'jkstier@bpa.gov'; Kripowicz, Robert; Haspel, Abe; Magwood, William; 'jkstier@bpa.gov'; Whatley, Michael; Braitsch, Jay; Conti, John; Carter, Douglas; KYDES, ANDY; Pumphrey, David; Hart, James
Cc: Breed, William; Mariay, Robert
Subject: FW: new draft

All,

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 1:25 PM
To: Anderson, Margot
Subject: new draft

Sorry, I just realized I never sent it to you



442016.doc



442016.doc

11418

DOE016-1170

Anderson, Margot

From: Anderson, Margot
Sent: Saturday, March 24, 2001 10:41 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Eraitsch, Jay; Meichert, Elena; Cook, Trevor; Breed, William; jkstier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliner, Joseph
Subject: Chapter 8 (Increased production of U.S. Energy Resources).

EIA - please take a fact-check look.



ch 8 march 24.doc



chapter 8 graphics,
March 24.p...

11419

DOE016-1171

Anderson, Margot

From: Anderson, Margot
Sent: Friday, February 16, 2001 2:14 PM
To: PETTIS, LARRY; Kripowicz, Robert; Porter, Robert; Haspel, Abe; Sullivan, John; Zimmerman, MaryBeth; Magwood, William; Pumphrey, David; Hart, James; Scaringi, Paula; Whatley, Michael; jksier@bpa.gov
Subject: NEP craft progress and Monday meeting

All,

Margot

11420

DOE016-1172

Anderson, Margot

From: Anderson, Margot
Sent: Thursday, March 22, 2001 2:25 PM
To: Braitsch, Jay; Zimmerman, MaryBeth; Freitas, Christopher
Subject: update needed some time today

All,

Can I get an update on chapters 7, 8, and 9 before you leave today? Thanks.

Margot

11421

DOE016-1173

10

Martin, Adrienne

From: William_Bettenberg@ios.doi.gov%internet [William_Bettenberg@ios.doi.gov]
Sent: Tuesday, April 17, 2001 11:48 AM
To: Anderson, Margot
Cc: Kmurphy@osec.doc.gov%internet; Charles_M_Smith@
Subject: Virus checked]



en010416.hydropower
arrative ...

Bill

11422

DOE016-1174

7 Martin, Adrienne

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Monday, April 09, 2001 3:34 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Janet_P_Walker@opd.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; Karen_L_Zent@who.eop.gov%internet; WheelerE@State.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet; James_T_Sims@ovp.eop.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet; Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dom@who.eop.gov%internet; Margaret_Bradley@IOS.DOI.gov%internet; Jean_M_Russell@opd.eop.gov%internet; Mitchell_Daniels@omb.eop.gov%internet; Ruben_S_Barrales@who.eop.gov%internet; Joshua_B_Bolten@who.eop.gov%internet; Robert_G_Hubbard@cea.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet
Subject: Agenda for 11 April NEPD Principals Meeting, 4:00pm

8

Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Monday, April 09, 2001 3:52 PM
To: Kelliher, Joseph; Anderson, Margot; Dina.Ellis@do.treas.gov%internet;
Galloglisj@State.gov%intamet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; commcoll@aol.com%
internet; WheelerE@State.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
John_fenzel@ovp.eop.gov%internet; Commcoll@aol.com%internet
Subject: Photographs for NEPDG Report

As a pointed reminder. All photographs that you are proposing for use in the National Energy Policy Development Group's Report must be submitted in either print, slide, or transparency format. If you don't have access to prints, slides, or transparencies, then you've got to select another image. And if that's the case, we need to know now and we need to know your completion date. A number of you have submitted prints from a digital file and that is not going to work.

I'd like a status by noon, Tuesday, April 10, 2001. Thanks.

Charlie

11424

DOE016-1176

7 **Martin, Adrienne**

From: Lawrence Mansueti
Sent: Monday, April 09, 2001 4:07 PM
To: KMurphy@doc.gov@DOE%HQ-NOTES
Cc: Carrier, Paul; Anderson, Margot; Jane.S.Hannuksela@noaa.gov@DOE%HQ-NOTES; DCOHEN1@DOC.GOV@DOE%HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE%HQ-NOTES; william_bettenberg@ios.doi.gov@DOE%HQ-NOTES; charles.m.hess@usace.army.mil@DOE%HQ-NOTES; michael.r.walsh@wrc01.usace.army.mil@DOE%HQ-NOTES; darrell.g.nolton@wrc01.usace.army.mil@DOE%HQ-NOTES; mjanopaul@fs.fed.us@DOE%HQ-NOTES; andrew_d_lundquist@ovp.eop.gov@DOE%HQ-NOTES; karen_y._knutson@ovp.eop.gov@DOE%HQ-NOTES; Dixon, Robert; Parks, William; Richardson, Don; York, Michael
Subject: DOE's Comments on NEP Hydro - Energy Task Force draft DOC recommendations



hydro.docstafidraft.ver
sion1.w...

Kevin --

Here are DOE's comments on the draft recommendations coming out of last Wednesday's hydro licensing working group meeting:

Thanks for the chance to comment.

Larry Mansueti, DOE
Paul Carrier, DOE

-----Original Message-----

From: KMurphy@doc.gov&internet [mailto:KMurphy@doc.gov]
Sent: Friday, April 06, 2001 6:14 PM
To: Carrier, Paul; Mansueti, Lawrence; william.bettenberg@ios.doi.gov&internet;
charles.m.hess@usace.army.mil&internet; michael.r.walsh@wrc01.usace.army.mil&
internet; darrell.g.nolton@wrc01.usace.army.mil&internet; mianopaul@fs.fed.us&
internet
Cc: andrew.d.lundquist@ovp.eop.gov&internet; karen.v.knutson@ovp.eop.gov&internet
Subject: Hydro - Energy Task Force

Hydro licensing recommendations from our working group meeting...

----- Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13 PM -----

Dan Cohen

To: Kevin
Murphy/HCHB/Osnet@osnet, Jane.S.Hannuksela@noaa.gov
04/06/01 cc: Peter
Robbins/HCHB/Osnet@osnet, Craig.R.O'Connor@noaa.gov
05:38 PM Subject: Hydro - Energy Task
Force

Attached is a revised version of the document Jane sent yesterday. Please provide comments ASAP.

Thanks,
Dan

(See attached file: hydro.docstaffdraft.version1.wpd)

Daniel Cohen
Office of the General Counsel
U.S. Department of Commerce
14th and Constitution Avenue, N.W., Room 5876
Washington, D.C. 20230

202-482-4144 - Phone
202-482-0512 - FAX
DCOHEN1@DOC.GOV

(See attached file: hydro.docstaffdraft.version1.wpd)

10

Martin, Adrienne

From: Carrier, Paul
Sent: Monday, April 09, 2001 11:25 PM
To: Mansueti, Lawrence
Cc: Anderson, Margot
Subject: FW: Draft Hydro Licensing Recs

Hi Larry,

-----Original Message-----

From: KMurphy@doc.gov\internet [mailto:KMurphy@doc.gov]
Sent: Monday, April 09, 2001 6:19 PM
To: karen_y._knutson@ovp.eop.gov\internet; andrew_d._lundquist@ovp.eop.gov\internet
Cc: Carrier, Paul; Mansueti, Lawrence; william_bettenberg@ios.doi.gov\internet;
michael.r.walsh@wrc01.usace.army.mil\internet; charles.m.hess@hq02.usace.army.mil\internet;
darrell.g.nolton@wrc01.usace.army.mil\internet; mjanopaul@fs.fed.us\internet;
keith.collins@usda.gov\internet; Jane.S.Hannuksela@noaa.gov\internet;
Craig.R.O'Connor@noaa.gov\internet; dcohenl@doc.gov\internet
Subject: Draft Hydro Licensing Recs



Hydro Draft Recs.wpd

Latest draft of hydro recs. The ks to everyone for their comments.
Please review.

See attached file: Hydro Draft Recs.wpd)

See attached file: Hydro Draft Recs.wpd)

//

Martin, Adrienne

From: Darrell.G.Nolton [notes4.0:Darrell.G.Nolton@WRC01.USACE.ARMY.MIL@DOE%HQ-NOTES]
 Sent: Tuesday, April 10, 2001 10:12 AM
 To: Mansueti, Lawrence; KMurphy@doc.gov@DOE%HQ-NOTES
 Carrier, Paul; Anderson, Margot; Jane.S.Hannuksela@noaa.gov@DOE%HQ-NOTES;
 Cc: DCOHEN1@DOC.GOV@DOE%HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE%HQ-NOTES;
 william_bettenberg@ios.doi.gov@DOE%HQ-NOTES;
 Charles.M.Hess@HQ02.USACE.ARMY.MIL@DOE%HQ-NOTES;
 Michael.R.Walsh@WRC01.USACE.ARMY.MIL@DOE%HQ-NOTES;
 Darrell.G.Nolton@WRC01.USACE.ARMY.MIL@DOE%HQ-NOTES;
 mjanopaul@fs.fed.us@DOE%HQ-NOTES; andrew_d._lundquist@ovp.eop.gov@DOE%HQ-NOTES;
 karen_y._knutson@ovp.eop.gov@DOE%HQ-NOTES; Dixon, Robert; Parks, William;
 Richardson, Don; York, Michael
 Subject: RE: DOE's Comments on NEP Hydro - Energy Task Force draft DOC recommendations



at11.htm

Thanks, Darrell

Darrell Nolton, USACE-IWR
 U.S. Army Corps of Engineers
 Institute for Water Resources
 Decision Methodologies Division
 Casey Building
 Alexandria, VA 22315
 (703) 426-9084

> -----Original Message-----

> From: Lawrence.Mansueti@ee.doe.gov [SMTP:Lawrence.Mansueti@ee.doe.gov]
 > Sent: Monday, April 09, 2001 4:07 PM
 > To: KMurphy@doc.gov
 > Cc: Jane.S.Hannuksela@noaa.gov; DCOHEN1@DOC.GOV;
 > Craig.R.O'Connor@noaa.gov; Paul.Carrier@HOMAIL@HQDOE@ee.doe.gov;
 > william_bettenberg@ios.doi.gov; Hess, Charles M;
 > michael.r.walsh@wrc01.usace.army.mil;
 > darrell.g.nolton@wrc01.usace.army.mil; mjanopaul@fs.fed.us;
 > andrew_d._lundquist@ovp.eop.gov; karen_y._knutson@ovp.eop.gov;
 > Robert.Dixon@ee.doe.gov; William.Parks@ee.doe.gov;
 > Don.Richardson@ee.doe.gov; Margot.Anderson@HOMAIL@HQDOE@ee.doe.gov;
 > Michael.York@ee.doe.gov
 > Subject: DOE's Comments on NEP Hydro - Energy Task Force draft
 > DOC recommendations
 >
 >

- >
- >
- >
- > Kevin --
- >
- > Here are DOE's comments on the draft recommendations coming out of last
- > Wednesday's hydro licensing working group meeting:

> Thanks for the chance to comment.
>
> Larry Mansueti, DOE
> Paul Carrier, DOE
>
>
> -----Original Message-----
>
> From: KMurphy@doc.gov%internet [mailto:KMurphy@doc.gov]
> Sent: Friday, April 06, 2001 6:14 PM
> To: Carrier, Paul; Mansueti, Lawrence;
> william_bettenberg@ios.doi.gov%internet;
> charles.m.hess@usace.army.mil%internet;
> michael.r.walsh@wrc01.usace.army.mil%internet;
> darrell.g.nolton@wrc01.usace.army.mil%internet;
> mjanopaul@fs.fed.us%internet
> Cc: andrew_d._lundquist@ovp.eop.gov%internet;
> karen_y._knutson@ovp.eop.gov%internet
> Subject: Hydro - Energy Task Force
>
>
> Hydro licensing recommendations from our working group meeting...
>
> ----- Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13 PM -----
>
> Dan Cohen
>
>
> To: Kevin
> Murphy/HCHB/Osnet@osnet, Jane.S.Hannuksela@noaa.gov
> 04/06/01 cc: Peter
> Robbins/HCHB/Osnet@osnet, Craig.R.O << File: ATT04042.txt >> << File:
> hydro docstaffdraft.version1.wpd >>

12

... Larry,

Thanks, Darrell

Darrell Nolton, USACE-IWR
U.S. Army Corps of Engineers
Institute for Water Resources
Decision Methodologies Division
Casey Building
Alexandria, VA 22315
(703) 428-9084

—Original Message—

From: Lawrence.Mansueti@ee.doe.gov [SMTP:Lawrence.Mansueti@ee.doe.gov]

Sent: Monday, April 09, 2001 4:07 PM

To: KMurphy@doc.gov

Cc: Jane.S.Hannuksela@noaa.gov; DCOHEN1@DOC.GOV; Craig.R.O'Connor@noaa.gov; Paul.Camer%HOMAIL%
HQDOE@ee.doe.gov; william_bettenberg@ios.doi.gov; Hess, Charles M; michael.r.walsh@wrc01.usace.army.mil;
darrell.g.nolton@wrc01.usace.army.mil; mjanopaul@ts.fed.us; andrew_d_lundquist@ovp.eop.gov; karen_y_knutson@ovp.eop.gov;
Robert.Dixon@ee.doe.gov; William.Parks@ee.doe.gov; Don.Richardson@ee.doe.gov; Margot.Anderson%HOMAIL%
HQDOE@ee.doe.gov; Michael.York@ee.doe.gov

Subject: DOE's Comments on NEP Hydro - Energy Task Force draft DOC recommendations

Kevin --

Here are DOE's comments on the draft recommendations coming out of last Wednesday's hydro licensing working group meeting:

Thanks for the chance to comment.

Larry Mansueti, DOE
Paul Carrier, DOE

-----Original Message-----

From: KMurphy@doc.gov [mailto:KMurphy@doc.gov]
Sent: Friday, April 06, 2001 6:14 PM
To: Carrier, Paul; Mansueti, Lawrence;
william_bettenberg@ios.doi.gov;
charles.m.hess@usace.army.mil;
michael.r.walsh@wrc01.usace.army.mil;
darrell.g.nolton@wrc01.usace.army.mil;
mjanopaul@fs.fed.us;
Cc: andrew_d._lundquist@ovp.eop.gov

file://C:\WINDOWS\TEMP\att1.htm

2/27/02
11438

DOE016-1190

karen_y_knutson@ovp.eop.gov%internet
Subject: Hydro - Energy Task Force

Hydro licensing recommendations from our working group meeting...

----- Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13 PM -----

Dan Cohen

To: Kevin
Murphy/HCHB/Osnet@osnet, Jane.S.Hannuksela@noaa.gov
04/06/01 cc: Peter
Robbins/HCHB/Osnet@osnet, Craig.R.O << File: ATT04842.txt >> << File:
hydro.docstaffdraft.version1.wpd >>

13
Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, April 10, 2001 1:27 PM
To: Anderson, Margot
Cc: commcoll@aol.com%internet
Subject: Edit of Chapters 1 & 2



new sec1.81.doc

Margot

I've attached the word file of Chapters 1 & 2. I've asked Joan O'Callaghan to fax you her mark up/edit of those chapters. If would give us clean copy ASAP, we would very much appreciate it.

Thanks

Charlie

(See attached file: new sec1.81.doc)

11440

DOE016-1192

14

Williams, Ronald L

From: Kelliher, Joseph
Sent: Monday, March 12, 2001 9:20 AM
To: Anderson, Margot
Subject: RE: NEP Policy Options

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 12, 2001 9:12 AM
To: Kelliher, Joseph
Subject: RE: NEP Policy Options

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, March 12, 2001 8:56 AM
To: Anderson, Margot
Subject: RE: NEP Policy Options

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 12, 2001 8:43 AM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jks-tier@bpa.gov'; O'Donovan, Kevin; Kolevar, Kevin; Scalingi, Paula
Cc: Kelliher, Joseph
Subject: NEP Policy Options

All,

<< File: Short titles.doc >>

15

Martin, Adrienne

From: KYDES, ANDY
Sent: Thursday, April 26, 2001 1:46 PM
To: Anderson, Margot
Subject: RE: Edited chapter 3

-----Original Message-----

From: Margot Anderson at HQ-EXCH at X400PO
Sent: Wednesday, April 25, 2001 12:03 PM
To: Kydes, Andy
Subject: FW: Edited chapter 3

Andy,

My mistake. I sent only to Larry and not to you. I thought he might farm it out.

Margot

-----Original Message-----

From: Anderson, Margot
Sent: Monday, April 23, 2001 6:14 PM
To: Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Elena; Cook, Trevor; jkstier@bpa.gov; Conti, John; Friedrichs, Mark; Breed, William; Whalley, Michael; Scalingi, Paula; Kelliner, Joseph
Cc: Haspel, Abe; Kripowicz, Robert; Magwood, William; PETTIS, LARRY
Subject: FW: Edited chapter 3

All,

EIA - can you start fact-checking this one?

Please let me know who will be providing comments and by when.

Margot

-----Original Message-----

From: Charles M. Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Saturday, April 21, 2001 12:28 PM
To: Anderson, Margot
Subject: Edited chapter 3

I'll send over the new, combined 1 & 2 after we spin through it again.

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 04/21/2001
12:26 PM -----

(Embedded
image moved CommColl@aol.com
to file 04/13/2001 10:10:37 AM
PIC18682.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Edited chapter 3

Here it comes!

10

Martin, Adrienne

From: Lawrence Mansueti
Sent: Tuesday, April 10, 2001 4:03 PM
To: Darrell.G.Nolton@WRC01.USACE.ARMY.MIL@DOE%HQ-NOTES;
William_Bettenberg@ios.doi.gov@DOE%HQ-NOTES
Cc: Carrier, Paul; Anderson, Margot; brookspa@id.doe.gov@DOE%HQ-NOTES; Richardson,
Don; Flynn, John; Jane.S.Hannuksela@noaa.gov@DOE%HQ-NOTES; DCOHEN1
@DOC.GOV@DOE%HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE%HQ-NOTES;
Charles.M.Hess@HQ02.USACE.ARMY.MIL@DOE%HQ-NOTES;
Michael.R.Walsh@WRC01.USACE.ARMY.MIL@DOE%HQ-NOTES;
mjanopaul@fs.fed.us@DOE%HQ-NOTES; andrew_d_lundquist@ovp.eop.gov@DOE%HQ-
NOTES; karen_y._knutson@ovp.eop.gov@DOE%HQ-NOTES; Dixon, Robert; Parks, William;
York, Michael
Subject: RE: DOE's Comments on NEP Hydro - Energy Task Force draft DOC recommendations



att1.htm

Darrell, Bill --

larry mansueti
office of power technologies
office of energy efficiency and renewable energy
U.S. DOE



"Nolton, Darrell G IWR" <Darrell.G.Nolton@WRC01.USACE.ARMY.MIL> on 04/10/2001 10:12:14 AM

To: Lawrence Mansueti/EE/DOE@DOE, KMurphy@doc.gov
cc: Jane.S.Hannuksela@noaa.gov, DCOHEN1@DOC.GOV, Craig.R.O'Connor@noaa.gov, Paul
Carrier@HQMAIL@HQDOE, william_bettenberg@ios.doi.gov, "Hess, Charles M HQ02"
<Charles.M.Hess@HQ02.USACE.ARMY.MIL>, "Walsh, Michael R IWR" <Michael.R.Walsh@WRC01.USACE.ARMY.MIL>, "Nolton,
Darrell G IWR" <Darrell.G.Nolton@WRC01.USACE.ARMY.MIL>, mjanopaul@fs.fed.us, andrew_d._lundquist@ovp.eop.gov,
karen_y_knutson@ovp.eop.gov, Robert Dixon/EE/DOE@DOE, William Parks/EE/DOE@DOE, Don Richardson/EE/DOE@DOE,
Margot Anderson@HQMAIL@HQDOE, Michael York/EE/DOE@DOE

Subject: RE: DOE's Comments on NEP Hydro - Energy Task Force draft DOCreco mmendations

Larry,

Thanks, Darrell

Darrell Nolton, USACE-IWR
U.S. Army Corps of Engineers
Institute for Water Resources
Decision Methodologies Division
Casey Building
Alexandria, VA 22315
703 428-9084

> -----Original Message-----
> From: Lawrence.Mansueti@ee.doe.gov [SMTP:Lawrence.Mansueti@ee.doe.gov]
> Sent: Monday, April 09, 2001 4:07 PM
> To: KMurphy@doc.gov
> Cc: Jane.S.Hannuksela@noaa.gov; DCOHEN1@DOC.GOV;
> Craig.R.O'Connor@noaa.gov; Paul.Carrier@HQMAIL@HQDOE@ee.doe.gov;
> william_bettenberg@ios.doi.gov; Hess, Charles M;
> michael.r.walsh@wrc01.usace.army.mil;
> darrell.g.nolton@wrc01.usace.army.mil; mjanopaul@fs.fed.us;
> andrew_d._lundquist@ovp.eop.gov; karen_y._knutson@ovp.eop.gov;
> Robert.Dixon@ee.doe.gov; William.Parks@ee.doe.gov;
> Don.Richardson@ee.doe.gov; Margot.Anderson@HQMAIL@HQDOE@ee.doe.gov;
> Michael.York@ee.doe.gov
> Subject: DOE's Comments on NEP Hydro - Energy Task Force draft
> DOCrecommndations

>
>
>
>
>
> Kevin --
>
> Here are DOE's comments on the draft recommendations coming out of last
> Wednesday's hydro licensing working group meeting:

> Thanks for the chance to comment.

>

> Larry Mansueti, DOE

> Paul Carrier, DOE

>

>

> -----Original Message-----

>

> From: KMurphy@doc.gov\internet (mailto:KMurphy@doc.gov)

> Sent: Friday, April 06, 2001 6:14 PM

> To: Carrier, Paul; Mansueti, Lawrence;

> william_bettenberg@ios.doi.gov\internet;

> charles.m.hess@usace.army.mil\internet;

> michael.r.walsh@wrc01.usace.army.mil\internet;

> darrell.g.nolton@wrc01.usace.army.mil\internet;

> mjanopaul@fs.fed.us\internet

> CC: andrew.d.lundquist@ovp.eop.gov\internet;

> karen.y.knutson@ovp.eop.gov\internet

> Subject: Hydrc - Energy Task Force

>

>

> Hydrc licensing recommendations from our working group meeting...

>

> ----- Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13 PM -----

>

> Dan Cohen

>

>

To: Kevin

> Murphy/HCHB/Osnet@osnet, Jane.S.Hannuksela@noaa.gov

> 04/06/01 cc: Peter

> Robbins/HCHB/Osnet@osnet, Craig.R.O << File: ATT04842.txt >> << File:

> hydrc.docstaffdraft.version1.wpd >>

17

Williams, Ronald L

From: Kelliher, Joseph
Sent: Monday, March 12, 2001 8:56 AM
To: Anderson, Margot
Subject: RE: NEP Policy Options

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 12, 2001 8:43 AM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'; O'Donovan, Kevin; Kolevar, Kevin; Scalingi, Paula
Cc: Kelliher, Joseph
Subject: NEP Policy Options

All,

<< File: Short titles.doc >>

18

Martin, Adrienne

From: KYDES, ANDY
Sent: Thursday, April 26, 2001 1:47 PM
To: Anderson, Margot
Cc: Earley, Ronald; HOLTE, SUSAN
Subject: RE: Edited chapter 3

Margot,

Where are the figures that go with this chapter. Can't comment about facts without it.

Thanks.

-----Original Message-----

From: Margot Anderson at HQ-EXCH at X400PO
Sent: Wednesday, April 25, 2001 12:03 PM
To: Kydes, Andy
Subject: FW: Edited chapter 3

Andy,

My mistake. I sent only to Larry and not to you. I thought he might farm it out.

Margot

-----Original Message-----

From: Anderson, Margot
Sent: Monday, April 23, 2001 6:14 PM
To: Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'; Conti, John; Friedrichs, Mark; Breed, William; Whatley, Michael; Scalingi, Paula; Kelliher, Joseph
Cc: Haspel, Abe; Kripowicz, Robert; Magwood, William; PETTIS, LARRY
Subject: FW: Edited chapter 3

All,

margot

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
{mailto:Charles_M_Smith@ovp.eop.gov}
Sent: Saturday, April 21, 2001 12:28 PM
To: Anderson, Margot
Subject: Edited chapter 3

I'll send over the new, combined 1 & 2 after we spin through it again.

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 04/21/2001
12:26 PM -----

(Embedded

image moved CommColl@aol.com
to file: 04/13/2001 10:10:37 AM
PIC18682.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Edited chapter 3

Here it comes!

19

(5)(5)

Larry,

Thanks, Darrell

Darrell Nolton, USACE-IWR
U.S. Army Corps of Engineers
Institute for Water Resources
Decision Methodologies Division
Casey Building
Alexandria, VA 22315
(703) 428-9084

-----Original Message-----

From: Lawrence.Mansueti@ee.doe.gov [SMTP:Lawrence.Mansueti@ee.doe.gov]
Sent: Monday, April 09, 2001 4:07 PM
To: KMurphy@doc.gov
Cc: Jane.S.Hannuksela@noaa.gov; DCOHEN1@DOC.GOV; Craig R.O'Connor@noaa.gov; Paul.Carrier%HQMAIL%
HQDOE@ee.doe.gov; william_bettenberg@ios.doi.gov; Hess, Charles M; michael.r.walsh@wrc01.usace.army.mil;
darrell.g.nolton@wrc01.usace.army.mil; mjanopaul@fs.fed.us; andrew.d.lundquist@ovp.eop.gov; karen.y.knutson@ovp.eop.gov;
Robert.Dixon@ee.doe.gov; William.Parks@ee.doe.gov; Don.Richardson@ee.doe.gov; Margot.Anderson%HQMAIL%
HQDOE@ee.doe.gov; Michael.York@ee.doe.gov

Subject: DOE's Comments on NEP Hydro - Energy Task Force draft DOC recommendations

Kevin --

Here are DOE's comments on the draft recommendations coming out of last Wednesday's hydro licensing working group meeting:

Larry Mansueti, DOE
Paul Carrier, DOE

-----Original Message-----

From: KMurphy@doc.gov%internet [mailto:KMurphy@doc.gov]
Sent: Friday, April 06, 2001 6:14 PM
To: Carrier, Paul; Mansueti, Lawrence;
william_bettenberg@ios.doi.gov%internet;
charles.m.hess@usace.army.mil%internet;
michael.r.walsh@wrc01.usace.army.mil%internet;
darrell.g.nolton@wrc01.usace.army.mil%internet;
mjanopaul@fs.fed.us%internet
Cc: andrew_d._lundquist@ovp.eop.gov%internet;

file://C:\WINDOWS\TEMP\att1.htm

2/3/02
11471

DOE016-1223

karen_y._knutson@ovp.eop.gov%internet
Subject: Hydro - Energy Task Force

Hydro licensing recommendations from our working group meeting...

— Forwarded by Kevin Murphy/HCHB/Osnet on 04/06/01 06:13 PM —

Dan Cohen

To: Kevin
Murphy/HCHB/Osnet@osnet, Jane.S.Hannuksela@noaa.gov
04/06/01 cc: Peter
Robbins/HCHB/Osnet@osnet, Craig.R.O << File: ATT04842.txt >> << File:
hydro.docstaffdraft.version1.wpd >>

20

(b)(6)

Williams, Ronald L

From: Scalingi, Paula
Sent: Monday, March 12, 2001 10:47 AM
To: Anderson, Margot
Subject: Policy Options for Infrastructure Goals

Margot,

Cheers,
Paula

—Original Message—
From: Anderson, Margot
Sent: Friday, March 09, 2001 11:58 AM
To: Scalingi, Paula
Subject: RE: NEP goals

Paula,

11473

DOE016-1225

21

Martin, Adrienne

From: Lawrence Mansueti
 Sent: Tuesday, April 10, 2001 5:40 PM
 To: KMurphy@doc.gov%internet
 Cc: Carrier, Paul; Anderson, Margot; Jane.S.Hannuksela@noaa.gov@DOE%HQ-NOTES;
 DCOHEN1@DOC.GOV@DOE%HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE%HQ-
 NOTES; william_bettenberg@ios.doi.gov@DOE%HQ-NOTES;
 charles.m.hess@usace.army.mil@DOE%HQ-NOTES;
 michael.r.walsh@wrc01.usace.army.mil@DOE%HQ-NOTES;
 darrell.g.nolton@wrc01.usace.army.mil@DOE%HQ-NOTES; mjanopaul@fs.fed.us@DOE%
 HQ-NOTES; andrew_d_lundquist@ovp.eop.gov@DOE%HQ-NOTES; karen_y.
 knutson@ovp.eop.gov@DOE%HQ-NOTES; Dixon, Robert; Parks, William; Richardson, Don;
 York, Michael
 Subject: Re: Draft Hydro Licensing Recs



Hydro Draft Recs wpd

Kevin --

Larry Mansueti, Office of Energy Efficiency and Renewable Energy
 Paul Carrier, Office of Policy
 U.S. DOE



<KMurphy@doc.gov> on 04/09/2001 06:18:58 PM

To: karen_y_knutson@ovp.eop.gov@internet@HQMMAIL, andrew_d_lundquist@ovp.eop.gov@internet@HQMMAIL
 Cc: Paul Carrier@HQMMAIL, Lawrence Mansueti/EE/DOE@DOE@HQMMAIL,
 william_bettenberg@ios.doi.gov@internet@HQMMAIL,
 michael.r.walsh@wrc01.usace.army.mil@internet@HQMMAIL,
 charles.m.hess@hq02.usace.army.mil@internet@HQMMAIL,
 darrell.g.nolton@wrc01.usace.army.mil@internet@HQMMAIL, mjanopaul@fs.fed.us@internet@HQMMAIL,
 keith.collins@usda.gov@internet@HQMMAIL, Jane.S.Hannuksela@noaa.gov@internet@HQMMAIL,
 Craig.R.O'Connor@noaa.gov@internet@HQMMAIL, dcohen1@doc.gov@internet@HQMMAIL

Subject: Draft Hydro Licensing Recs

Latest draft of hydro recs. Thanks to everyone for their comments.
Please review.

(See attached file: Hydro Draft Recs.wpd)

(See attached file: Hydro Draft Recs.wpd)

22

56)

Martin, Adrienne

From: Lawrence Mansueti
Sent: Tuesday, April 10, 2001 6:34 PM
To: Anderson, Margot
Subject: RE: Draft Hydro Licensing Recs



bdurzdag

Am out Wed. but will draft talking points and email to you before I leave tonite.

Thanks for the opportunity.....



Margot Anderson@HQMAIL on 04/10/2001 06:26:16 PM

To: Lawrence Mansueti/EE/DOE@DOE@HQMAIL
cc: Paul Carrier@HQMAIL

Subject: RE: Draft Hydro Licensing Recs

Larry,

Thanks for the voice mail.

is not clear if they will fully reflect DOE concerns. Is ~~this~~ ^{As DOC has the lead, it} something you can do on Wednesday morning?

Margot

-----Original Message-----

From: Lawrence Mansueti
Sent: Tuesday, April 10, 2001 5:40 PM
To: KMurphy@doe.gov; internet
Cc: Carrier, Paul; Anderson, Margot; Jane.S.Hannuksela@noaa.gov@DOE\HQ-NOTES; DCOHEN1@DOE.GOV@DOE\HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE\HQ-NOTES; william_bettenberg@ios.doi.gov@DOE\HQ-NOTES; charles.m.hess@usace.army.mil@DOE\HQ-NOTES; michael.r.walah@wrc01.usace.army.mil@DOE\HQ-NOTES; darrell.g.nolton@wrc01.usace.army.mil@DOE\HQ-NOTES; mjanopaul@fs.fed.us@DOE\HQ-NOTES; andrew_d_lundquist@ovp.eop.gov@DOE\HQ-NOTES; karen_y_knutson@ovp.eop.gov@DOE\HQ-NOTES; Dixon, Robert; Parks, William; Richardson, Don; York, Michael
Subject: Re: Draft Hydro Licensing Recs

Kevin ..

(2/15)

Larry Mansueti, Office of Energy Efficiency and Renewable Energy
Paul Carrier, Office of Policy
U.S. DOE

<KMurphy@doc.gov> on 04/09/2001 06:18:58 PM

To: karen_y_knutson@ovp.eop.gov@internet@HQMAIL, andrew_d.
_lundquist@ovp.eop.gov@internet@HQMAIL
cc: Paul Carrier@HQMAIL, Lawrence Mansueti/EE/DOE@DOE@HQMAIL,
william_bettenberg@ios.doi.gov@internet@HQMAIL,
michael.r.walsh@wrc01.usace.army.mil@internet@HQMAIL,
charles.m.hess@hq02.usace.army.mil@internet@HQMAIL,
darrell.g.nolton@wrc01.usace.army.mil@internet@HQMAIL, mjanopaul@fs.fed.us@internet@HQMAIL,
keith.collins@usda.gov@internet@HQMAIL, Jane.S.Hannuksela@noaa.gov@internet@HQMAIL,
Craig.R.O'Connor@noaa.gov@internet@HQMAIL, dcohen1@doc.gov@internet@HQMAIL

Subject: Draft Hydro Licensing Recs

Latest draft of hydro recs. Thanks to everyone for their comments.
Please review.

(See attached file: Hydro Draft Recs.wpd)

(See attached file: Hydro Draft Recs.wpd)

<< File: Hydro Draft Recs.wpd >>

23

5)

Martin, Adrienne

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Friday, April 27, 2001 4:38 PM
To: McSlarrow, Kyle; Anderson, Margot; Kelliher, Joseph
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
John_Smith@oa.eop.gov%internet
Subject: Quick Clarification...

Thanks a million! -Kjersten

11481

DOE016-1233

24

Martin, Adrienne

From: Lawrence Mansueti
Sent: Tuesday, April 10, 2001 9:14 PM
To: Anderson, Margot
Cc: Dixon, Robert; Parks, William; Zimmerman, MaryBeth; York, Michael; Richardson, Don; Flynn, John
Subject: Hydro Licensing Talking Points for Joe Kelliher at Wed Principal's Mtg



suggested hydro
talking points..



bdulz02g

Margot ..

Larry



Margot Anderson@HQMAIL on 04/10/2001 06:26:16 PM

To: Lawrence Mansueti/EE/DOE@DOE@HQMAIL
cc: Paul Carrier@HQMAIL

Subject: RE: Draft Hydro Licensing Recs

Larry,

Margot

-----Original Message-----

From: Lawrence Mansueti
Sent: Tuesday, April 10, 2001 5:40 PM
To: KMurphy@doc.gov; internet
Cc: Carrier, Paul; Anderson, Margot; Jane.S.Hannuksela@noaa.gov@DOE\HQ-NOTES; DCOHEN1@DOC.GOV@DOE\HQ-NOTES; Craig.R.O'Connor@noaa.gov@DOE\HQ-NOTES; william_bettenberg@ios.doi.gov@DOE\HQ-NOTES; charles.m.heas@usace.army.mil@DOE\HQ-NOTES; michael.r.walsh@wrc01.usace.army.mil@DOE\HQ-NOTES; darrell.g.nolton@wrc01.usace.army.mil@DOE\HQ-NOTES; mjanopaul@fs.fed.us@DOE\HQ-NOTES; andrew_d._lundquist@ovp.eop.gov@DOE\HQ-NOTES; karen_y._knutson@ovp.eop.gov@DOE\HQ-NOTES;

Dixon, Robert; Parks, William; Richardson, Don; York, Michael
Subject: Re: Draft Hydro Licensing Recs

55)

Kevin --

Larry Mansueti, Office of Energy Efficiency and Renewable Energy
Paul Carrier, Office of Policy
U.S. DOE

<KMurphy@doc.gov> on 04/09/2001 06:18:58 PM

To: karen_y_knutson@ovp.eop.gov@internet@HQMAIL, andrew_d.
_lundquist@ovp.eop.gov@internet@HQMAIL
cc: Paul Carrier@HQMAIL, Lawrence Mansueti/EE/DOE@DOE@HQMAIL,
william_bettenberg@ios.doi.gov@internet@HQMAIL,
michael.r.walsh@wrc01.usace.army.mil@internet@HQMAIL,
charles.m.hess@hq02.usace.army.mil@internet@HQMAIL,
darrell.g.nolton@wrc01.usace.army.mil@internet@HQMAIL, mjanopaul@fs.fed.us@internet@HQMAIL,
keith.collins@usda.gov@internet@HQMAIL, Jane.S.Hannuksela@noaa.gov@internet@HQMAIL,
Craig.R.O'Connor@noaa.gov@internet@HQMAIL, dcohen1@doc.gov@internet@HQMAIL

Subject: Draft Hydro Licensing Recs

Latest draft of hydro recs. Thanks to everyone for their comments.
Please review.

(See attached file: Hydro Draft Recs.wpd)

(See attached file: Hydro Draft Recs.wpd)

<< File: Hydro Draft Recs.wpd >>

25

Martin, Adrienne

From: Kelliher, Joseph
Sent: Wednesday, April 11, 2001 12:13 PM
To: Anderson, Margot
Subject: FW: ISSUE PAPERS -PLEASE REPLACE ONE


TAX ISSUES .doc


Tax Credit
Recommendations.doc...


Hydropower Licensing
recommend...


PERMITTING
RECOMMENDATION.doc


Coastal Zone
Management Act re.

Here they are --

-----Original Message-----

From: Karen_Y_Knutson@ovp.eop.gov%internet
[mailto:Karen_Y_Knutson@ovp.eop.gov]
Sent: Tuesday, April 10, 2001 1:47 PM
To: Charles_M_Smith@ovp.eop.gov%internet
Cc: Kelliher, Joseph; Juleanna_R_Glover@ovp.eop.gov%internet;
kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet;
Joel_D_Kaplan@who.eop.gov%internet; keith.collins@usda.gov%internet;
galloglysj@state.gov%internet; michelle.poche@ost.dot.gov%internet;
patricia.stahlschmidt@fema.gov%internet; symons.jeremy@epa.gov%internet;
mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet;
william_bettenberg@ios.doi.gov%internet; mleblanc@ceq.eop.gov%internet;
charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet;
Karen_E_Keller@omb.eop.gov%internet;
Carol_J_Thompson@who.eop.gov%internet;
Sandra_L_Via@omb.eop.gov%internet;
Janet_F_Walker@opd.eop.gov%internet;
Ronald_L_Silberman@omb.eop.gov%internet;
Lori_A_Krauss@omb.eop.gov%internet; Karen_L_Zent@who.eop.gov%internet;
wheeler@state.gov%internet; Mark_J_Sullivan@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
kjersten_drager@ovp.eop.gov%internet;
Charles_D_McGrath_Jr@ovp.eop.gov%internet;
Cesar_Conda@ovp.eop.gov%internet; James_T_Sims@ovp.eop.gov%internet;
John_M_Bridgeland@opd.eop.gov%internet
Subject: ISSUE PAPERS -PLEASE REPLACE ONE

(See attached file: TAX ISSUES .doc)
Please disregard the tax credit document - the wrong one was attached (that list was put together by our volunteer). Please use this document for the tax discussion.

Charles M Smith
04/10/2001 01:38:28 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message
Subject: April 11, 2001, Principals Meeting - Issue Papers

11487

DOE016-1239

Charlie

(See attached file: Tax Credit Recommendations.doc)(See attached file: Hydropower Licensing recommendation.doc)(See attached file: PERMITTING RECOMMENDATION.doc)(See attached file: Coastal Zone Management Act recommendation.doc)

Message Sent

To:

Juleanna R. Glover/OVP/EOP@EOP
Joseph.Kelliher@HQ.DOE.gov @ inet
Kmurphy@osec.doc.gov @ inet
Dina.Ellis@do.treas.gov @ inet
Joel D. Kaplan/WHO/EOP@EOP
Keith.Collins@USDA.gov @ inet
Galloglysj@State.gov @ inet
Michelle.Poche@OST.DOT.Gov @ inet
Patricia.Stahlschmidt@FEMA.gov @ inet
Symons.Jeremy@EPA.gov @ inet
MPeacock@OMB.EOP.gov @ inet
Mark A. Weatherly/OMB/EOP@EOP
Robert C. McNally/OPD/EOP@EOP
Jhowardj@ceq.EOP.gov @ inet
William_bettenberg@ios.doi.gov @ inet
Mleblanc@ceq.eop.gov @ inet
Charles.m.Hess@USACE.army.mil @ inet
akeeler@cea.eop.gov @ inet
Karen E. Keller/OMB/EOP@EOP
Carol J. Thompson/WHO/EOP@EOP
Sandra L. Via/OMB/EOP@EOP
Janet P. Walker/OPD/EOP@EOP
Ronald L. Silberman/OMB/EOP@EOP
Lori A. Krauss/OMB/EOP@EOP
Karen L. Zent/WHO/EOP@EOP
WheelerE@state.gov @ inet
Mark J. Sullivan/OVP/EOP@EOP

Message Copied

To:

Andrew D. Lundquist/OVP/EOP@EOP
Karen Y. Knutson/OVP/EOP@EOP
Kjersten_drager@ovp.eop.gov @ inet
Charles D. McGrath Jr/OVP/EOP@EOP
Cesar Conda/OVP/EOP@EOP
James T. Sims/OVP/EOP@EOP

26

11-11-2001 - 5/6

Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Monday, April 30, 2001 8:24 AM
To: Kelliher, Joseph; Anderson, Margot; Michelle.Poche@OST.DOT.Gov%internet;
William_bettenberg@ios.doi.gov%internet; Tom_fulton@ios.doi.gov%internet;
Kjersten_drager@ovp.eop.gov%internet
Cc: Kjersten_drager@ovp.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet
Subject: Questions for Infrastructure chapter



ch DOC

11500

DOE016-1252

27

Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Wednesday, April 11, 2001 1:19 PM
To: Anderson, Margot
Subject: Graph



wh.ppt



PIC21965.PCX

Margot:

FYI, per our discussion. Graph is a substitute for existing graph in old Chapter 2 in the Electricity section.

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 04/11/2001
01:16 PM -----

(Embedded
image moved "Kondis, Paul" <Paul.Kondis@eia.doe.gov>
to file: 04/11/2001 12:50:30 PM
PIC21965.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:

Subject: Graph

California In-State Electricity Sales and Generation, 1993-1999
<<wh.ppt>>

28

Infrastructure.

Cheers,
Paula

(b)(5)

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 09, 2001 11:58 AM
To: Scalingi, Paula
Subject: RE: NEP goals

Paula,

Margot

All.

Who can meet on Friday afternoon?

Margot

-----Original Message-----

From: Scalingi, Paula
Sent: Friday, March 09, 2001 11:54 AM
To: Anderson, Margot
Subject: RE: NEP goals

Margot,

Hi. I'm back.

29

Martin, Adrienne

From: KYDES, ANDY
Sent: Monday, April 30, 2001 12:54 PM
To: Anderson, Margot
Subject: RE: Questions for Infrastructure chapter (Joe, FE, PO, EIA)

I think so.

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Monday, April 30, 2001 9:03 AM
To: Kydes, Andy; Christopher Freitas_at_HQ-EXCH at X400PO; Douglas Carter_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO; Barry McNUTT_at_HQ-EXCH at X400PO; Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: FW: Questions for Infrastructure chapter (Joe, FE, PO, EIA)

Please call if you have questions. 6-2589

Margot

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
{mailto:Charles_M_Smith@ovp.eop.gov}
Sent: Monday, April 30, 2001 8:24 AM
To: Kelliher, Joseph; Anderson, Margot;
Michelle Poche@OST.DOT.Gov%internet;
William_bettenberg@ios.doi.gov%internet;
Tom_fulton@ios.doi.gov%internet; Kjersten_drager@ovp.eop.gov%internet
Cc: Kjersten_drager@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet; ---
Karen_Y_Knutson@ovp.eop.gov%internet
Subject: Questions for Infrastructure chapter

11522

DOE016-1274

30

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, March 08, 2001 4:23 PM
To: Anderson, Margot
Subject: RE:

Margot:

Charlie

11524

DOE016-1276

Martin, Adrienne

From: Kelliher, Joseph
Sent: Monday, April 30, 2001 10:21 AM
To: Anderson, Margot
Subject: FW: Questions for Infrastructure chapter



-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Monday, April 30, 2001 8:24 AM
To: Kelliher, Joseph; Anderson, Margot;
Michelle.Poche@OST.DOT.Gov%internet;
William_bettenberg@ios.doi.gov%internet;
Tom_fulton@ios.doi.gov%internet; Kjersten_drager@ovp.eop.gov%interne
Cc: Kjersten_drager@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet
Subject: Questions for Infrastructure chapter

31

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Thursday, March 08, 2001 2:59 PM
To: Anderson, Margot
Subject: DOE Peer Review Meeting on 3/13 @ 4:00 p.m.

Margot - when you get a chance can you let me know who from DOE will be attending the DOE peer review meeting on Tuesday? If there is anyone other than you and Joe we'll need to get their full names, SS#'s and DOB's so they can be waived in.

Thanks so much, Kjersten

32

[515]

Martin, Adrienne

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, April 30, 2001 10:56 AM
To: McStarrow, Kyle; Anderson, Margot; Kelliher, Joseph
Cc: Karen_Y_Knutson@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: Info. Needed for Chapter 5 by 3:00 TODAY...



Chapter Five
Assignments.doc



CHAPTER 5 -
original.doc

(See attached file: Chapter Five Assignments.doc)

(See attached file: CHAPTER 5 - original.doc)

Thanks so much! -Kjersten

33

Martin, Adrienne

From: Kelliher, Joseph
Sent: Monday, April 30, 2001 11:07 AM
To: Anderson, Margot
Subject: RE: Questions for Infrastructure chapter

We are supposed to start working on policy options today. I have not yet been summoned, but patiently await.

-----Original Message-----
From: Anderson, Margot
Sent: Monday, April 30, 2001 10:48 AM
To: Kelliher, Joseph
Subject: RE: Questions for Infrastructure chapter

Joe,

I tasked out the rest so we are okay. If you could handle the policy requests, that would be great.

Margot

-----Original Message-----
From: Kelliher, Joseph
Sent: Monday, April 30, 2001 10:21 AM
To: Anderson, Margot
Subject: FW: Questions for Infrastructure chapter

-----Original Message-----
From: Charles_M_Smith@ovp.eop.gov%internet
{mailto:Charles_M_Smith@ovp.eop.gov}
Sent: Monday, April 30, 2001 8:24 AM
To: Kelliher, Joseph; Anderson, Margot;
Michelle.Poche@OST.DOT.Gov%internet;
William_bettenberg@ios.doi.gov%internet;
Tom_fulton@ios.doi.gov%internet; Kjersten_drager@ovp.eop.gov%internet
Cc: Kjersten_drager@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet
Subject: Questions for Infrastructure chapter

11561

DOE016-1313

34

Williams, Ronald L

From: Karen_Y_Knutson@ovp.eop.gov%internet [Karen_Y_Knutson@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:06 PM
To: Anderson, Margot
Subject: RE: talking points

(See attached file: TALKING POINTS for members of task force.doc)

(Embedded
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>
to file: 03/09/2001 04:03:35 PM
PIC21973.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, "McSlarrow, Kyle"
<Kyle.McSlarrow@hq.doe.gov>

cc:
Subject: RE: talking points
KK,

Happy to help but no attachment.

Margot

-----Original Message-----

From: Karen_Y_Knutson@ovp.eop.gov%internet
[mailto:Karen_Y_Knutson@ovp.eop.gov]
Sent: Friday, March 09, 2001 3:56 PM
To: McSlarrow, Kyle; Anderson, Margot
Subject: talking points

will you guys please look at these and comment asap - I can't possibly come
up with a conclusion. thanks, Karen



TALKING POINTS for
members of ...



PIC21973.PCX

11563

DOE016-1315

Williams, Ronald L

From: Michael York
Sent: Friday, March 09, 2001 5:22 PM
To: Anderson, Margot
Cc: Sullivan, John; Haspel, Abe; Jeffery, Nancy; Garland, Buddy
Subject: Revised EERE Policy Options



EERE Rev Summary

Submission 2... Attached is a revised set of policy options. These would replace the options sent to you by Mary Beth Zimmerman this morning. Thanks!

37

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Friday, March 09, 2001 10:16 AM
To: Kelliher, Joseph; Anderson, Margot; Dina.Ellis@do.treas.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet;
John_Fenzel@ovp.eop.gov%internet; Kjersten_S._Drager@ovp.eop.gov%internet
Subject: Updated Chapters

Just a reminder - If you have updated/revised chapters, please get them to me by 2:00 PM today. We need to put together material for the Principals Meeting this afternoon and get a completed package into the hands of the Vice President NLT 4:00 PM.

I need to know soonest if you are or are not going to provide an update.

Thanks

Charlie

30

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Friday, March 09, 2001 10:27 AM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet;
Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet;
Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@opd.eop.gov%
internet; John_Fenzel@ovp.eop.gov%internet

Just a reminder, and as previously announced - the NEPD Working Group Meeting that was scheduled to be held today at 3:00 PM will be held on Monday, March 12, 2001, at 11:00 AM immediately following the Principals Meeting.

39

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Thursday, March 08, 2001 2:59 PM
To: Anderson, Margot
Subject: DOE Peer Review Meeting on 3/13 @ 4:00 p.m.

Margot { when you get a chance can you let me know who from DOE will be attending the DOE peer review meeting on Tuesday? If there is anyone other than you and Joe we'll need to get their full names, SS#'s and DOB's so they can be waived in. }

Thanks so much, Kjersten

11574

DOE016-1326

40

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Friday, March 09, 2001 11:52 AM
To: Anderson, Margot
Subject: RE:

Margot:

That might be useful to hear.

Charlie

11575

DOE016-1327

41

Martin, Adrienne

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, April 30, 2001 12:30 PM
To: Anderson, Margot
Subject: RE: Info. Needed for Chapter 5 by 3:00 TODAY...



CHAPTER 8.doc



CHAPTER 6.doc



CHAPTER 3 -
original.041801.do...



PIC32510.PCX

(See attached file: CHAPTER 8.doc)(See attached file: CHAPTER 6.doc)(See attached file: CHAPTER 3 - original.041801.doc)

Per your request...here are the chapters you need for "fact checks". Thank you, Kjersten

(Embedded image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov> to file: 04/30/2001 11:09:23 AM PIC32510.PCX)

Record Type: Record

To: Kjersten S. Drager/OVP/EOP, "McSllarrow, Kyle" <Kyle.McSllarrow@hq.doe.gov>, "Kelliher, Joseph" <Joseph.Kelliher@hq.doe.gov>

cc: Karen Y. Knutson/OVP/EOP, Andrew D. Lundquist/OVP/EOP, Charles M. Smith/OVP/EOP

Subject: RE: Info. Needed for Chapter 5 by 3:00 TODAY...
Kjersten,

-----Original Message-----

From: Kjersten_S_Drager@ovp.eop.gov%internet [mailto:Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, April 30, 2001 10:56 AM
To: McSllarrow, Kyle; Anderson, Margot; Kelliher, Joseph
Cc: Karen_Y_Knutson@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: Info. Needed for Chapter 5 by 3:00 TODAY...

(See attached file: Chapter Five Assignments.doc)

(See attached file: CHAPTER 5 - original.doc)

11576

DOE016-1328

Thanks so much! -Kjersten

42

WJ

Martin, Adrienne

From: Moss.Jacob@epamail.epa.gov%internet [Moss.Jacob@epamail.epa.gov]
Sent: Thursday, April 12, 2001 5:16 PM
To: Anderson, Margot
Cc: Symons.Jeremy@epamail.epa.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M._Smith@ovp.eop.gov%internet
Subject: EPA comments on Ch. 6



ch6 epa comments
4-9-01.doc

Margot, attached are EPA's comments on chapter 6 of the report

(b) (5)

Also, I've asked staff to get back to me with some citations for our Ch. 7 comments, as you requested. We'll get those to you next week. Thanks. - Jacob

(See attached file: ch6 epa comments 4-9-01.doc)

11651

DOE016-1403

65)

Martin, Adrienne

From: Kelliher, Joseph
Sent: Thursday, April 12, 2001 8:24 PM
To: Anderson, Margot
Subject: RE: VP Task Force

EPA contact is Rob Brenner or John Beale, I assume.

figure out how we are going to work this out by Monday?

Do you want me to contact EPA and

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, April 12, 2001 12:37 PM
To: Kolevar, Kevin; Kelliher, Joseph
Subject: RE: VP Task Force

Kevin,

Margot

-----Original Message-----

From: Kolevar, Kevin
Sent: Thursday, April 12, 2001 12:04 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: RE: VP Task Force

I am familiar with the first but not the second.

Margot, can you help me on that?

-----Original Message-----

From: Kelliher, Joseph
Sent: Thursday, April 12, 2001 10:49 AM
To: Kolevar, Kevin
Subject: VP Task Force

We have some assignments with respect to next week's meeting. Can you handle two of them?

Margot on these Thanks.

Please work with

43

(b) (7)

To: Kelliher, Joseph
Subject: RE: NEP Policy Options

—Original Message—

From: Kelliher, Joseph
Sent: Monday, March 12, 2001 8:56 AM
To: Anderson, Margot
Subject: RE: NEP Policy Options

—Original Message—

From: Anderson, Margot
Sent: Monday, March 12, 2001 8:43 AM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jks-tier@bpa.gov'; O'Donovan, Kevin; Kolevar, Kevin; Scalingi, Paula
Cc: Kelliher, Joseph
Subject: NEP Policy Options

All,

<< File: Short titles.doc >>

44

Martin, Adrienne

From: KYDES, ANDY
Sent: Friday, April 27, 2001 2:50 PM
To: Anderson, Margot
Cc: HOLTE, SUSAN, HUTZLER, MARY
Subject: RE: Info. Needed To Complete Efficiency Chapter

Margot:

I really don't know if we can do this by 3PM today. I will ask Susan if she can fit this in. I'm crashing on the gas study.

Andy

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Friday, April 27, 2001 11:18 AM
To: Kydes, Andy
Subject: FW: Info. Needed To Complete Efficiency Chapter

Ancy,

I just now received this (I was not here this morning at left before they sent it last night). Can you fact check this by 3:00 today (no kidding). Please let me know either way. My apologies

Margot

-----Original Message-----

From: Kjersten_S_Drager@ovp.eop.gov%internet
{mailto:Kjersten_S_Drager@ovp.eop.gov}
Sent: Thursday, April 26, 2001 8:16 PM
To: McStarrow, Kyie; Anderson, Margot; Kelliher, Joseph
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_M_Smith@ovp.eop.gov%internet
Subject: Info. Needed To Complete Efficiency Chapter

(See attached file: Chapter Four Assignments.doc)
(See attached file: CHAPTER 4 - original.doc)

Attached is a document that lists all of the outstanding info. we need from DOE to complete what is currently Chapter Four (Efficiency). We do not need you to incorporate this information back into the chapter; we just need you to provide us the requested info. and answers to our questions. We realize that you may need to get some of this info. from other agencies. Please e-mail me the pertinent information ASAP as I am keeping track of everything outstanding for Andrew and Karen.

Also attached is a copy of the Chapter Four draft that we've been working from so you can refer to that if you don't already have a copy.

Thanks so much! -Kjersten

11674

DOE016-1426

Martin, Adrienne

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Friday, April 27, 2001 9:35 AM
To: Kelliher, Joseph; McSarrow, Kyle; Anderson, Margot
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_M_Smith@ovp.eop.gov%internet
Subject: PER ANDREW...



Chapter Four
Assignments.doc



CHAPTER 4
original.doc

We need to have this information by 3:00 TODAY. Thanks, Kjersten

Kjersten S. Drager
04/26/2001 08:15:20 PM

Record Type: Record

To: Kyle.McSarrow@hq.doe.gov @ inet, joseph.kelliher@hq.doe.gov @ inet,
Margot.Anderson@hq.doe.gov @ inet

cc: Andrew D. Lundquist/OVP/EOP@EOP, Karen Y. Knutson/OVP/EOP@EOP,
Charles M. Smith/OVP/EOP@EOP

Subject: Info. Needed To Complete Efficiency Chapter

(See attached file: Chapter Four Assignments.doc)
(See attached file: CHAPTER 4 - original.doc)

Attached is a document that lists all of the outstanding info. we need from DOE to complete what is currently Chapter Four (Efficiency). We do not need you to incorporate this information back into the chapter; we just need you to provide us the requested info. and answers to our questions. We realize that you may need to get some of this info. from other agencies. Please e-mail me the pertinent information ASAP as I am keeping track of everything outstanding for Andrew and Karen.

Also attached is a copy of the Chapter Four draft that we've been working from so you can refer to that if you don't already have a copy.

Thanks so much! -Kjersten

45

Martin, Adrienne

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Thursday, April 26, 2001 8:16 PM
To: McSarrow, Kyle; Anderson, Margot; Kelliher, Joseph
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_M_Smith@ovp.eop.gov%internet
Subject: Info. Needed To Complete Efficiency Chapter



Chapter Four
Assignments.doc



CHAPTER 4 -
original.doc

(See attached file: Chapter Four Assignments.doc)
(See attached file: CHAPTER 4 - original.doc)

Attached is a document that lists all of the outstanding info. we need from DOE to complete what is currently Chapter Four (Efficiency). We do not need you to incorporate this information back into the chapter; we just need you to provide us the requested info. and answers to our questions. We realize that you may need to get some of this info. from other agencies. Please e-mail me the pertinent information ASAP as I am keeping track of everything outstanding for Andrew and Karen.

Also attached is a copy of the Chapter Four draft that we've been working from so you can refer to that if you don't already have a copy.

Thanks so much! -Kjersten

46

b(5)

Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
 Sent: Friday, April 13, 2001 10:58 AM
 To: Anderson, Margot
 Cc: commcoll@aol.com%internet
 Subject: State's comments on Transportation



02_30_01_DOS
Comments.doc



PIC24935.PCX

fyi

----- Forwarded by Charles M. Smith/OVP/EOP on 04/13/2001
 10:57 AM -----

(Embedded
 image moved "Wheeler, Evelyn" <WheelerE@state.gov>
 to file: 04/13/2001 08:21:40 AM
 PIC24935.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc: "McManus, Matthew T" <McManusMT@state.gov>, "Gallogly, Stephen J"
 <GalloglySJ@state.gov>
 Subject: State's comments on Transportation

In the version of Chapter 8 that we have, our comments were not incorporated

<<02_30_01_DOS Comments.doc>>

Evelyn Wheeler
 EB/ESC/IEC/EPC - Room 3535
 Phone (202) 647-4557
 Fax: (202) 647-4037
 This message is unclassified under precepts of EO 12958.

41

Martin, Adrienne

From: William_Bettenberg@ios.doi.gov%internet [William_Bettenberg@ios.doi.gov]
Sent: Friday, April 13, 2001 11:22 AM
To: Anderson, Margot
Cc: Charles_M_Smith@ovp.eop.gov%internet
Subject: Re: chapter 8 [Virus checked]



DOI chpt8 without
recs.rtf

Margot -- Attached are our edits for chapter 8 without the recommendations.

Bill

----- Forwarded by William Bettenberg/PPA/OS/DOI on 04/13/2001 11:10 AM

Deborah
Weinstein To: William Bettenberg/PPA/OS/DOI@DOI
 cc:
04/13/2001 Subject: Re: chapter 8 [Virus checked]
09:41 AM (Document link: William Bettenberg)

Bill--

I've attached a version with all recommendations and steps stripped out.
if you need more work done to this, I'll be happy to do it. I have a 10am
meeting at Jackson Place and then I'll be back.

Deborah

(See attached file: DOI chpt8 without recs.rtf)

From: William Bettenberg on 04/12/2001 06:47 PM

To: Deborah Weinstein/PPA/OS/DOI@DOI
cc:

Subject: chapter 8

Deborah -- I need a version of chapter 8 with the recommendations stripped
out. Check with me and i'll explain.

Bill

48

(b) (5)

Williams, Ronald L

From: Kjersten_S._Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Monday, March 12, 2001 2:31 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: DOE Peer Review Meeting with NEPDG TOMORROW...

Thanks so much, Kjersten

49

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 12, 2001 2:31 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: DOE Peer Review Meeting with NEPDG TOMORROW...

Since you guys have so many chapters we're wondering if you can come tomorrow, Tuesday, March 13, at 3:00 instead of 4:00. Would that work? Also...I'll need the names and clearance information for all attendees from DOE. We have that information for you two already but if there will be any other attendees we'll need their info.

Thanks so much, Kjersten

50

Martin, Adrienne

From: → Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Saturday, April 14, 2001 12:31 PM
To: Anderson, Margot; Michelle.Poche@ost.dot.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet
Subject: Incorporation of comments

Margot
Michelle

We haven't started editing chapters 7, 8 or 9. In view of that, I'm asking that the lead authors (DOE for chapters 7 and 8, and DOT for Chapter 9) to consider comments from other agencies up to COB Monday, April 16, 2001. We'll close it off at that time and let Joan O'Callaghan begin editing them.

Charlie

51

Martin, Adrienne

From: > Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Saturday, April 14, 2001 12:35 PM
To: Kelliher, Joseph; Anderson, Margot; Kmurphy@osec.doc.gov%internet;
Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D.
_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet;
Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet;
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;
MPeacock@omb.eop.gov%internet; Mark_A.Weatherly@omb.eop.gov%internet; Robert_C.
_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet;
William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet;
Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet; Carol_J.
_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Janet_P.
_Walker@opd.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A.
_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet; WheelerE@State.gov%
internet; Mark_J_Sullivan@ovp.eop.gov%internet; moss.jacob@EPA.gov%internet
Cc: commcoll@aol.com%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y.
_Knutson@ovp.eop.gov%internet
Subject: Incorporation of comments

Editing is proceeding on the chapters submitted. Should you have any additional comments on Chapters 7, 8 or 9, get them to the Chapter authors for their consideration before Monday COB. After that, we're going to run them through the editing process in preparation for layout. If you have comments on other chapters, send them to me.

52

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Friday, March 02, 2001 4:52 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahischmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet; Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dorn@who.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet
Subject: Nat. Energy Policy Interim Report Files



Nat Energy4_Final.pub



NatEnergy.pdf



NatEnergy.prn



PIC12834.PCX

FYI: The pdf file of

the Draft NEPD Interim Report is attached below in the second file listed. Double click that icon and the Adobe Acrobat Program will call up the file.

John Fenzel

----- Forwarded by John Fenzel/OVP/EOP on 03/02/2001 04:36 PM -----

53

Williams, Ronald L

From: KYDES, ANDY
Sent: Tuesday, March 06, 2001 12:56 PM
To: Anderson, Margot
Subject: RE: template

Andy

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Tuesday, March 06, 2001 9:33 AM
To: Kydes, Andy; John Conti_at_HQ-EXCH at X400PO; Andrea Lockwood_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO; Michael Whatley_at_HQ-EXCH at X400PO; Douglas Carter_at_HQ-EXCH at X400PO; Jay Braitsch_at_HQ-EXCH at X400PO; Elena Melchert_at_HQ-EXCH at X400PO; TREVOR COOK_at_HQ-EXCH at X400PO; jkstier@bpa.gov_at_internet at X400PO; Abe Haspel_at_HQ-NOTES at X400PO; MaryBeth Zimmerman_at_HQ-NOTES at X400PO; Patricia Breed_at_HQ-NOTES at X400PO
Cc: Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: RE: template

All,

-
-
Margot

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 05, 2001 4:56 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed,

Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; jkstier@bpa.gov
Cc: Kelliher, Joseph
Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

27

(b) (5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Tuesday, March 06, 2001 7:35 PM
To: Anderson, Margot
Subject: RE: template

We are getting reinforcements. Kevin Kolevar in the Secretary's Office is also going to be working on energy policy. He plans to go the Friday meeting. Give him a call when you get a chance.

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 6:27 PM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All,

Sorry this took so long. Got jammed up. Here is where we are. I got comments on template and goals and tried to accommodate

Who can meet on Friday afternoon?

Margot

<< File: NEP Policy Issues.doc >> << File: template for policy ideas.doc >>

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 9:33 AM
To: Conb, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All,

Margot

-----Original Message-----

From: Anderson, Margot

Sent: Monday, March 05, 2001 4:56 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jks-tier@bpa.gov'
Cc: Kelliher, Joseph
Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

SS

(b)(5)

Williams, Ronald L

From: Melchert, Elena
Sent: Wednesday, March 07, 2001 7:31 AM
To: Anderson, Margot
Cc: Braitsch, Jay
Subject: RE: template

I can meet anytime on Friday afternoon.
Elena Melchert
Office of Fossil Energy/Oil & Gas

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 6:27 PM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All,

Sorry this took so long. Got jammed up. Here is where we are. I got comments on template and goals and tried to accommodate

Who can meet on Friday afternoon?

Margot

<< File: NEP Policy Issues.doc >> << File: template for policy ideas.doc >>

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 9:33 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All,

Margot

-----Original Message-----

From: Anderson, Margot

Sent: Monday, March 05, 2001 4:56 PM

To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'

Cc: Kelliher, Joseph

Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

56

Williams, Ronald L

From: Cook, Trevor
Sent: Wednesday, March 07, 2001 9:44 AM
To: Anderson, Margot
Subject: RE: template

(b)(5)

I have a meeting on Friday at 2:00pm so sometime before then is good for me.

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 6:27 PM
To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jksber@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All,

Sorry this took so long. Got jammed up. Here is where we are. I got comments on template and goals and tried to accommodate

Who can meet on Friday afternoon?

Margot

<< File: NEP Policy Issues.doc >> << File: template for policy ideas.doc >>

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 9:33 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jksber@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All

Margot

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 05, 2001 4:56 PM
To: Conti, John; Hospel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

S*

(b) (5)

Williams, Ronald L

From: KYDES, ANDY
 Sent: Wednesday, March 07, 2001 12:58 PM
 To: Anderson, Margot
 Cc: Hart, James; PETTIS, LARRY; HUTZLER, MARY; KILGORE, CAL; CATO, DERRIEL;
 SITZER, SCOTT; KENDELL, JAMES; HOLTE, SUSAN; BENNECHE, JOSEPH; MARTIN,
 PHYLLIS; BUTLER, GEORGE; Gregory Priddy%hq
 Subject: RE: template



CHAPTE~1.WPD

Margot:

Andy

---Original Message---

From: Margot Anderson_at_HQ-EXCH at X400PO
 Sent: Tuesday, March 06, 2001 6:27 PM
 To: Kydes, Andy; Andrea Lockwood_at_HQ-EXCH at X400PO; William
 Breed_at_HQ-EXCH at X400PO; Michael Whatley_at_HQ-EXCH at X400PO;
 Douglas Carter_at_HQ-EXCH at X400PO; Jay Braitsch_at_HQ-EXCH at X400PO;
 Elena Melcher_at_HQ-EXCH at X400PO; TREVOR COOK_at_HQ-EXCH at X400PO;
 jkstier@bpa.gov_at_internet at X400PO; Abe Haspel_at_HQ-NOTES at X400PO;
 MaryBeth Zimmerman_at_HQ-NOTES at X400PO; Patricia Breed_at_HQ-NOTES at
 X400PO
 Cc: Joseph Kelliher_at_HQ-EXCH at X400PO
 Subject: RE: template

All,

Sorry this took so long. Got jammed up. Here is where we are. I got comments on template and goals and tried to accommodate

Who can meet on Friday afternoon?

Margot

(b) (5)

—Original Message—

From: Anderson, Margot
Sent: Tuesday, March 06, 2001 9:33 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed,

Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: RE: template

All.

margot

—Original Message—

From: Anderson, Margot
Sent: Monday, March 05, 2001 4:56 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed,

Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

58

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Wednesday, March 07, 2001 2:24 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet;
Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet;
Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet;
Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet;
Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dorn@who.eop.gov%internet;
Sherron_Duncan@omb.eop.gov%internet
Subject: New Chapter 5



NEP sec3 short 0305.doc









Attached is Treasury's new Chapter 5. My apologies for not getting this
around sooner.

(See attached file: NEP sec3 short 0305.doc)

59

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Wednesday, March 07, 2001 2:44 PM
To: Keliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet;
Kmurphy@osec.doc.gov%internet; Dina_Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Gallogljsj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet;
Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mieblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
john_fenzel@ovp.eop.gov%internet; Charles_D_McGrath_Jr@ovp.eop.gov%internet;
Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet;
Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet;
Nancy_P_Dom@who.eop.gov%internet; Sherron_Duncan@omb.eop.gov%internet

			
02-15-2001 -- NEPG Outline St...	energyinfrastructure.doc	env't chapter 2-21.wpd	NEP sec3 short 0305.doc
			
sec3.2.doc	sec6.1.doc	sec7.doc	sec8.doc

Attached are the latest files of the chapters that I have in my system.

(See attached file: 02-15-2001 -- NEPG Outline Study EXPANSION.doc)(See attached file: energyinfrastructure.doc)(See attached file: env't chapter 2-21.wpd) (See attached file: NEP sec3 short 0305.doc)

(See attached file: sec3.2.doc)(See attached file: sec6.1.doc)(See attached file: sec7.doc)(See attached file: sec8.doc)

bv

v 3 (5)

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 05, 2001 4:56 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: template

<< File: template for policy ideas.doc >>

All,

Comments, please.

Margot

61

(b) (5)

Williams, Ronald L

From: Kjersten_S._Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Wednesday, March 07, 2001 4:58 PM
To: Kelliher, Joseph; Anderson, Margot; dina.ellis@do.treas.gov%internet;
Galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; brenner.rob@epa.gov%
internet; symons.jeremy@epa.gov%internet; Beale.john@epa.gov%internet;
Michelle.poché@ost.dot.gov%internet
Cc: Karen_Y._Knutson@ovp.eop.gov%internet
Subject: NEPDG Peer Review Meetings for Next Week

Andrew Lundquist and Karen Knutson would like to schedule peer review meetings for next week, Tuesday and Wednesday, March 13 and 14, with the following agency reps..:

DOE
Treasury
State
EPA
Transportation

The following times are available in Tuesday the 13th: 11:00 and 4:00

The following times are available on Wednesday the 14th: 10:00, 11:00 and 2:00

Please let me know what would work for your agency. First come, first serve on time slots but if we get to a point where nothing works with your schedules, we'll work to find additional meeting times. Once we get these set up with you all (hopefully by tomorrow, Friday at the latest), I will e-mail the rest of the working group staff to let them know when these peer review meetings will take place so they can participate if they are interested in doing so.

Thanks for your help, Kjersten

62

(b)(5)

Williams, Ronald L

From: Kjersten_S._Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Thursday, March 08, 2001 11:08 AM
To: Kelliher, Joseph; Anderson, Margot; dina.ellis@do.treas.gov%internet;
Galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; brenner.rob@epa.gov%
internet; symons.jeremy@epa.gov%internet; Beale.john@epa.gov%internet;
Michelle.poche@ost.dot.gov%internet
Cc: Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M._Smith@ovp.eop.gov%internet
Subject: Update on NEPDG Peer Review Meetings for Next Week

We have only heard back from DOE and EPA so far and they have filled the following two time slots:

Tuesday, March 13 @ 4:00 p.m. - DOE

Wednesday, March 14 @ 10:00 a.m. - EPA

The time slots still available for Treasury, State and Transportation are:
Tuesday the 13th @ 11:00; Wednesday the 14th @ 11:00; and Wednesday the 14th at 2:00

Please let us know as soon as possible which time slot will work for you. If none work, let me know and we'll work to find an alternative meeting time.

Also...please e-mail Charlie Smith by Friday afternoon the most recent version of your chapter(s) incorporating any comments received since initially drafted so we can distribute them to the other agencies prior to your scheduled (or soon to be scheduled) peer review meetings.

You can always call if you have questions. My direct line is 456-7050.
Thanks, Kjersten

63

(b)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Thursday, March 08, 2001 11:57 AM
To: Kelliher, Joseph; Anderson, Margot; Dina.Ellis@do.treas.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet
Cc: commcoll@aol.com%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y.
_Knutson%EOPJohn_Fenzel%OVP.EOP.GOV@oa.eop.gov%internet; Kjersten_S.
_Drager@ovp.eop.gov%internet

As we move forward with the final report, we have to start focusing on graphics and photos that will help illustrate points made in the text.

With respect to graphics,

<http://www.doedigitalarchive.doe.gov>

The DOE Publications group also has a librarian on staff who can help find pictures that illustrate the point you may be trying to make. Apparently, the photo library is huge with 10s of thousands of images. Let me know if

(b) (5)

Attachment 1

64

(b)(5)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, March 08, 2001 1:23 PM
To: Anderson, Margot
Subject: RE:

Margot:

I think that comments should go to the lead agency and you should copy us so we can see what's going on.

Lead agencies are:

Chapter 4 Environment EPA
Chapter 5 Economic impact Treasury
Chapter 9 Infrastructure DOT
Chapter 10 National Energy Security State

Charlie

65

(b)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Friday, March 09, 2001 10:16 AM
To: Kelliher, Joseph; Anderson, Margot; Dina.Ellis@do.treas.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet;
John_Fenzel@ovp.eop.gov%internet; Kjersten_S._Drager@ovp.eop.gov%internet
Subject: Updated Chapters

Thanks

Charlie

66

(b)(5)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
 Sent: Friday, March 09, 2001 10:27 AM
 To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet;
 Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
 Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet;
 Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
 Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
 Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
 Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
 Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
 _Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet;
 Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
 Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
 Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
 Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
 commcoll@aol.com%internet
 Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet;
 Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@opd.eop.gov%
 internet; John_Fenzel@ovp.eop.gov%internet

Just a reminder, and as previously announced the NEPD Working Group Meeting that was scheduled to be held today at 3:00 PM will be held on Monday, March 12, 2001, at 11:00 AM immediately following the Principals Meeting.

67

(b) (5)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Friday, March 09, 2001 11:52 AM
To: Anderson, Margot
Subject: RE:

Charlie

68

(b) (5)

Williams, Ronald L

From: Karen_Y._Knutson@ovp.eop.gov%internet [Karen_Y._Knutson@ovp.eop.gov]
Sent: Friday, March 09, 2001 3:56 PM
To: McSarrow, Kyle; Anderson, Margot
Subject: talking points

Thanks, Karen

69

(b)(5)

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:10 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: Agenda for Monday's Principals' Meeting



AGENDA1.doc

(See attached file: AGENDA1.doc)

Joe and Margot:

Please call me if you have any questions: 456-7953.

John

11740

DOE016-1492

70

(b)(5)

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:10 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: Agenda for Monday's Principals' Meeting



AGENDA1.doc

(See attached file: AGENDA1.doc)

Joe and Margot:

I am forwarding the ~~unedited~~ ^{revised} version of the Agenda for Monday's Principals' Meeting, so you can forward it to Secretary Abraham prior to the meeting. The Vice President will be calling on him to discuss the California Energy Situation and the Initial (Phase I) Rollout.

FYI, Andrew informed us this afternoon that the Briefing to the President will not occur on the 19th or 16th as originally planned. We anticipate this briefing to occur within the next two weeks.

Secretary Abraham, however, will be delivering his speech on the 19th.

Please call me if you have any questions: 456-7953.

John

71

(b)(5)

Williams, Ronald L

From: Karen_Y._Knutson@ovp.eop.gov%internet [Karen_Y._Knutson@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:06 PM
To: Anderson, Margot
Subject: RE: talking points

(See attached file: TALKING POINTS for members of task force.doc)

(Embedded
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>
to file: 03/09/2001 04:03:35 PM
PIC21973.PCX)

Record Type: Record

To: Karen Y. Knutson/OVP/EOP, "McSarrow, Kyle"
<Kyle.McSarrow@hq.doe.gov>

cc:
Subject: RE: talking points
KK,

Happy to help but no attachment.

Margot

—Original Message—

From: Karen_Y._Knutson@ovp.eop.gov%internet
[mailto:Karen_Y._Knutson@ovp.eop.gov]
Sent: Friday, March 09, 2001 3:56 PM
To: McSarrow, Kyle; Anderson, Margot
Subject: talking points



TALKING POINTS for
members of ...



PIC21973.PCX

72

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 12, 2001 5:49 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karer_Y._Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows:

Tomorrow, Tuesday, March 13: DOE @ 3:00.

Wednesday, March 14: EPA @ 10:00; State @ 11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

out. Check with me and i'll explain.
Bill

17

6/51

Martin, Adrienne

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Monday, April 16, 2001 8:51 AM
To: Anderson, Margot
Subject: Edited chapter 6



ch6-edite.DOC



PIC06210.PCX

Margot:

Attached is the edited Chapter 6 with some questions/observations from Joan. Please turn this one quickly. We're coming down to the wire, and we need to start closing chapters off.

Charlie
----- Forwarded by Charles M. Smith/OVP/EOP on 04/16/2001
08:49 AM -----

(Embedded
image moved CommColl@aol.com
to file: 04/16/2001 07:52:45 AM
PIC06210.PCX)

Record Type: Record

To: Charles M. Smith/OVP/EOP

cc:
Subject: Edited chapter 6

Charlie--
Attached is chapter 6. Please note a few things:

That's if for now. Onward to chapter 7.
Joan

75

Martin, Adrienne

From: Morris, Alexander
Sent: Wednesday, May 23, 2001 11:25 AM
To: Martin, Adrienne; Lopez, Abel
Subject: FW: DOE staff who worked in NEP

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, May 23, 2001 11:23 AM
To: Morris, Alexander
Cc: Kelliher, Joseph; Kolevar, Kevin; McStarrow, Kyle
Subject: DOE staff who worked in NEP

Chris,

This is the list of all DOE staff who worked on the NEP. Please double-check with Joe Kelliher regarding who in the Secretary's office was involved to confirm my three names. I have added the names of the DOE employees who were/are detailed to the National Energy Policy Development group (Lundquist, Knutson, Drager, Smith and Sims).

If you need to contact office to determine who is a contractor, the best points of contact are:

EE - Mary Beth Zimmerman
FE - Jay Braitsch
NE - Trevor Cook
EIA - Andy Kydes
IA - David Pumphrey

Let me know what else you need.

Margo:



NEP people.xls

76

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:10 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: Agenda for Monday's Principals' Meeting



AGENDA1.doc

(See attached file: AGENDA1.doc)

Joe and Margot:

Please call me if you have any questions: 456-7953.

John

77

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Friday, March 09, 2001 4:10 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: Agenda for Monday's Principals' Meeting



AGENDA1.doc

(See attached file: AGENDA1.doc)

Joe and Margot:

Please call me if you have any questions: 456-7953.

John

17

Martin, Adrienne

From: KYDES, ANDY
Sent: Wednesday, April 25, 2001 11:23 AM
To: Anderson, Margot
Subject: RE: NEP help on Chapter 1

Yes

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Tuesday, April 24, 2001 6:08 PM
To: Kydes, Andy; Pettis, Larry; Jay Braitsch_at_HQ-EXCH at X400PO;
Douglas Carter_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO;
John Conti_at_HQ-EXCH at X400PO; MaryBeth Zimmerman_at_HQ-NOTES at
X400PO; Darrell Beschen_at_HQ-NOTES at X400PO
Cc: Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: NEP help on Chapter 1

Folks,

I've got a request from the WH for more bits and pieces for chapter 1 of the NEP. As the request involves several different offices, the best way to coordinate is for us to get together and go through the list. Can we meet a 11:00 in the morning? We can get through the list in an hour. Please let me know if you can attend. 7B-040

Margot

80

Martin, Adrienne

From: Braitsch, Jay
Sent: Wednesday, April 25, 2001 8:17 AM
To: Anderson, Margot
Subject: RE: NEP help on Chapter 1

OK

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, April 24, 2001 6:08 PM
To: Braitsch, Jay; Carter, Douglas; Zimmerman, MaryBeth; KYDES, ANDY; PETTIS, LA; Beschen, Darrell; Breed, William; Conti, John
Cc: Kelliher, Joseph
Subject: NEP help on Chapter 1

Folks,

I've got a request from the WH for more bits and pieces for chapter 1 of the NEP. As the request involves several different offices, the best way to coordinate is for us to get together and go through the list. Can we meet a 11:00 in the morning? We can get through the list in an hour. Please let me know if you can attend. 7B-040

Margot

01

Martin, Adrienne

From: Tom Kimbis
Sent: Tuesday, April 24, 2001 11:26 AM
To: Anderson, Margot
Cc: Zimmerman, MaryBeth — — Site House
Subject: RE: production note

Margot

Tom



Margot: Anderson@HQMAIL on 04/24/2001 11:04:28 AM

To: Tom Kimbis/EE/DOE@DOE@HQMAIL
cc: MaryBeth Zimmerman/EE/DOE@DOE@HQMAIL

Subject: RE: production note

Tom,

Margot

-----Original Message-----

From: Tom Kimbis
Sent: Monday, April 23, 2001 6:14 PM
To: Anderson, Margot
Cc: Zimmerman, MaryBeth
Subject: production note

Hi

82

3.2

AS MARKED b(6)

Melchert, Elena

From: Melchert, Elena
 Sent: Wednesday, April 18, 2001 3:59 PM
 To: Martin, Brenda
 Cc: DeHoratiis, Guido
 Subject: RE: Leave for Pay Period 9. April 9th thru 20th.

4-13-01: AL 2 hours, 2:30 - 4:30 p.m

4-18-01: AL 4 1/2 hours 7:00am - 11:30 am

(b)(6)

Also, for the period of my temporary assignment, April 23 - July 13, 2001
 My hours should be logged as 8:00 a.m. - 5:00 p.m.

Elena

-----Original Message-----

From: Martin, Brenda
 Sent: Tuesday, April 17, 2001 8:49 AM
 To: Arthur Hartstem; Christopher Freitas; Edith Allison; Elena Melchert; John Pyrdol; Louis Capitanio; Olayinka Ogunsola; William Hochheiser; Guido DeHoratis
 Subject: Leave for Pay Period 9. April 9th thru 20th.

Please give me all of your annual and sick leave by COB on Wednesday April 18th.

Tracking: Recipient
 Martin, Brenda
 DeHoratiis, Guido

84

Melchert, Elena

From: Melchert, Elena
Sent: Thursday, April 12, 2001 8:14 AM
To: Juckett, Donald
Cc: DeHoratiis, Guido
Subject: White House Detail

I received a call that I am to meet with Andrew Lundquist at 2PM today to discuss a possible detail.
Thanks for your support!
Elena

Elena Subia Melchert
Petroleum Engineer/Program Manager
Office of Fossil Energy
U.S. Department of Energy

Tracking:	Recipient	Read
	Juckett, Donald	Read: 4/12/2001 8:20 AM
	DeHoratiis, Guido	Read: 4/16/2001 1:19 PM

85

135

Martin, Adrienne

From: Anderson, Margot
Sent: Friday, April 20, 2001 5:49 PM
To: 'Charles Smith (E-mail)'
Cc: Kelliher, Joseph
Subject: fact checking the NEP

Charlie,

When they are ready, please ship over.

Margot

86

Martin, Adrienne

From: Anderson, Margot
Sent: Tuesday, April 24, 2001 6:08 PM
To: Braitsch, Jay; Carter, Douglas; Zimmerman, MaryBeth; KYDES, ANDY; PETTIS, LA; Beschen, Darrell; Breed, William; Conti, John
Cc: Kelliher, Joseph
Subject: NEP help on Chapter 1

Folks,

I've got a request from the WH for more bits and pieces for chapter 1 of the NEP. As the request involves several different offices, the best way to coordinate is for us to get together and go through the list. Can we meet a 11:00 in the morning? We can get through the list in an hour. Please let me know if you can attend. 7B-040

Margot

11759

DOE016-1511

81

Martin, Adrienne

From: Anderson, Margot
Sent: Monday, April 30, 2001 5:19 PM
To: 'Charles Smith (E-mail)'; 'kjersten_S_Drager@ovp.eop.gov'
Cc: Breed, William; Carter, Douglas; Freitas, Christopher; Kelliher, Joseph
Subject: infrastructure chapter.

Charlie and Kjersten.

This is all we can answer (Joe. K owes you 2 policy recommendations). We'll send fact check in the morning.

Margot



questions for
infrastructure c.

80

b(5)

Kelliher, Joseph

From: Anderson, Margot
 Sent: Tuesday, March 06, 2001 6:27 PM
 To: Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
 Cc: Kelliher, Joseph
 Subject: RE: template

All,

Sorry this took so long. Got jammed up. Here is where we are. I got comments on template and goals and tried to accommodate

Who can meet on Friday afternoon?

Margot



NEP Policy Issues.doc



template for policy ideas.doc

-----Original Message-----

From: Anderson, Margot
 Sent: Tuesday, March 06, 2001 9:33 AM
 To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
 Cc: Kelliher, Joseph
 Subject: RE: template

All,

Margot

-----Original Message-----

From: Anderson, Margot
 Sent: Monday, March 05, 2001 4:56 PM
 To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, Patricia; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; 'jkstier@bpa.gov'
 Cc: Kelliher, Joseph
 Subject: template

Carter, Douglas

From: Anderson, Margot
Sent: Friday, March 02, 2001 5:33 PM
To: Cook, Trevor; Scalingi, Paula; PETTIS, LARRY; KENDELL, JAMES; Zimmerman, MaryBeth; Sullivan, John; 'jkstier@bpa.gov'; Kripowicz, Robert; Haspel, Abe; Magwood, William; 'jkstier@bpa.gov'; Whatley, Michael; Braitsch, Jay; Conti, John; Carter, Douglas; KYDES, ANDY; Pumphrey, David; Hart, James; KYDES, ANDY; Breed, William; Conti, John
Cc: Kelliher, Joseph
Subject: Attachments for Monday NEP meeting

All,

Reminder that we will be meeting in room 7B-040 at 1:00 on Monday (3/5) to begin the discussion of energy policy options for the national energy policy (phase 2 of our efforts).

Attached is the draft (pdf file) of the interim report that we have been working on (the U.S. energy situation). A version of the report will be going to the Task Force next week (this is still a document for internal discussion only). Also attached is a preliminary list of policy goals to help center the discussion on policy options consistent with those goals

Look forward to seeing you on Monday.

Margot



NEP Policy Issues.doc



NotEnergy.pdf

89

(b)(5)

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 12, 2001 5:49 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy Development Group are going to meet with each "lead" agency over the next couple of days to discuss the progress being made on assigned chapters and the preliminary work being done on solutions/recommendations. Also discussed will be what we'll need/are looking for as far as graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review Meetings") but are under no obligation to attend (unless of course you're the lead agency!). While Andrew and Karen will meet with each lead agency either way, YOU need only attend if you are interested in the chapter (s) being discussed and/or you have input/suggestions you want to discuss.

The schedule for the Peer Review Meetings is as follows:

Tomorrow, Tuesday, March 13: DOE @ 3:00.

Wednesday, March 14: EPA @ 10:00; State @ 11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOP so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

90

(b)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 9:10 AM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot
Cc: John_Fenzel@ovp.eop.gov%internet; kjersten_drager@ovp.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet



NEP Sec3 rc 0312.doc



NEP Sec6 rc 0312.doc



NEP Sec7 rc 0312.doc



NEP Sec8 rc 0312.doc



NEP Sec9 rc 0312.doc

Joe

Margot
Kevin

Attached, for your information, are Treasury's comments on DOE's chapters.

Charlie

91 Williams, Ronald L

From: Kjersten_S._Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 11:25 AM
To: Anderson, Margot
Subject: RE: NEPDG "Peer Review" Meetings This Week...

Great Margot, I will make sure you're cleared in and Kevin Kolevar too just in case. Thanks.

(Embedded
image moved "Anderson, Margot" <Margot.Anderson@hq.doe.gov>
to file: 03/13/2001 11:01:55 AM
PIC26994.PCX)

Record Type: Record

To: Kjersten S. Drager/OVP/EOP

cc:
Subject: RE: NEPDG "Peer Review" Meetings This Week...
Kjersten,

I will definitely be attending the 3:00 today

Margot

-----Original Message-----

From: Kjersten_S._Drager@ovp.eop.gov%internet
[mailto:Kjersten_S._Drager@ovp.eop.gov]
Sent: Monday, March 12, 2001 5:49 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;
krmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet;
sue_ellen_wooldridge@ios.doi.gov%internet;
keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet;
galloglysj@state.gov%internet; mcmanusmt@state.gov%internet;
michelle.poche@ost.dot.gov%internet;
patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet;
symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet;
mpeacecock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet;
Robert_C._McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet;
william_bettenberg@ios.doi.gov%internet;
tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet;
mieblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet;
charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet;
Sandra_L._Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet;
Andrew_D._Lundquist@ovp.eop.gov%internet;
Karen_Y._Knutson@ovp.eop.gov%internet;

1

11803

DOE016-1555

Charles_M_Smith@ovp.eop.gov%internet
Subject: NEPDG "Peer Review" Meetings This Week...

NO SUBSTITUTIVE
DISCUSSION



PIC26994.PCX

92 Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 11:29 AM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: NEPDG "Peer Review" Meetings This Week...

----- Forwarded by Kjersten S. Drager/OVP/EOP on
03/13/2001 11:27 AM -----

FYI...the Treasury Peer Review Meeting is now scheduled for 5:00 p.m. on
Wednesday, March 14. Thanks, Kjersten

Kjersten S. Drager
03/12/2001 05:48:52 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:
Subject: NEPDG "Peer Review" Meetings This Week...

Andrew Lundquist and Karen Knutson of the National Energy Policy
Development Group are going to meet with each "lead" agency over the next
couple of days to discuss the progress being made on assigned chapters and
the preliminary work being done on solutions/recommendations. Also
discussed will be what we'll need/are looking for as far as
graphics/photos.

You are all invited to ALL of these meetings (hence the name "Peer Review
Meetings") but are under no obligation to attend (unless of course you're
the lead agency!). While Andrew and Karen will meet with each lead agency
either way, YOU need only attend if you are interested in the chapter (s)
being discussed and/or you have input/suggestions you want to discuss.

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Wednesday, March 14: EPA @ 10:00; State @11:00; Transportation @ 2:00; and Treasury at either 3:00 or 5:00 (I'll let you know when a time is finalized)

Let me know what meetings you plan to attend, if any. All meetings will be held in 283 OEOB so we'll need to get you cleared in with security.

Thanks and let me know if you have any questions. -Kjersten

Message Sent

To:

joseph.kelliher@hq.doe.gov @ inet
kmurphy@osec.doc.gov @ inet
dina.ellis@do.treas.gov @ inet
sue_ellen_wooldridge@ios.doi.gov @ inet
keith.collins@usda.gov @ inet
joseph.glauber@usda.gov @ inet
galloglysj@state.gov @ inet
mcmanusmt@state.gov @ inet
michelle.poche@ost.dot.gov @ inet
patricia.stahlschmidt@fema.gov @ inet
brenner.rob@epa.gov @ inet
symons.jeremy@epa.gov @ inet
beale.john@epa.gov @ inet
mpeacock@omb.eop.gov @ inet
Mark A. Weatherly/OMB/EOP@EOP
robert.c.mcnally/opd/eop@eop
jhowardj@ceq.eop.gov @ inet
william_bettenberg@ios.doi.gov @ inet
tom_fulton@ios.doi.gov @ inet
kjersten_drager@ovp.eop.gov @ inet
mleblanc@ceq.eop.gov @ inet
margot.anderson@hq.doe.gov @ inet
bruce.baughman@fema.gov @ inet
charles.m.hess@usace.army.mil @ inet
akeeler@cea.eop.gov @ inet
commcoll@aol.com @ inet
karen.e.keller/omb/eop@eop
sandra.l.via/omb/eop@eop
megan.d.moran/ovp/eop@eop
Andrew D. Lundquist/OVP/EOP@EOP
karen.y.knutson/ovp/eop@eop
charles.m.smith/ovp/eop@eop
kevin.kolevar@hq.doe.gov @ inet

93 Williams, Ronald L

(b)(5)

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 11:59 AM
To: Anderson, Margot
Subject: comments

Maroot:

Charlie

44

(b)(5)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 5:43 PM
To: Anderson, Margot
Subject: DOI comments

95

(b)(5)

Williams, Ronald L

From: McManus, Matthew T [McManusMT@state.gov]
Sent: Tuesday, March 13, 2001 6:16 PM
To: 'John Fenzel, Task Force/Special Forces'; 'Kjersten Drager at OVP'
Cc: Anderson, Margot; 'Karen Knutson at OVP'
Subject: Version with Graphics



03-8-01 Steve's NEPD
draft IN ... <<03-8-01 Steve's NEPD draft IN PROGRESS.doc>> Just FYI, note some of the
draft graphics we have placed into the text (same text, this one w
graphics.) More to be suggested.

11812

DOE016-1564

96 1

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 6:25 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%intemet;
Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet;
Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A.
_Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet;
Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Carol_J.
_Thompson@who.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Megan_D.
_Moran@ovp.eop.gov%internet; Janet_P._Walker@opd.eop.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet;
Charles_M._Smith@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet;
Robert_C._McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jean_M.
_Russell@opd.eop.gov%intemet
Subject: Friday, 16 March NEPD Working Group Meeting

/ The next NEPD Working Group Meeting will be held on Friday (March 16th) at
1:00pm in the Vice President's Ceremonial Office.

✓ John Fenzel

11825

DOE016-1577

91 Williams, Ronald L

(b)(5)

From: McManus, Matthew T [McManusMT@state.gov]
Sent: Tuesday, March 13, 2001 6:40 PM
To: 'John Fenzel, Task Force/Special Forces'; 'Kjersten Drager at OVP'
Cc: Anderson, Margot; 'Karen Knutson at OVP'
Subject: RE: Version with Graphics

> —Original Message—
> **From:** McManus, Matthew T
> **Sent:** Tuesday, March 13, 2001 6:17 PM
> **To:** 'John Fenzel, Task Force/Special Forces'; 'Kjersten Drager at OVP'
> **Cc:** 'Margot Anderson at DOE'; 'Karen Knutson at OVP'
> **Subject:** Version with Graphics

98

(b)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Wednesday, March 14, 2001 7:56 AM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mlebianc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; John_Fenzel@ovp.eop.gov%internet
Subject: Revised Chapter 10

(See attached file: Chapter 10 Informal Draft.doc)

99

KELLY —

Williams, Ronald L

From: Kjersten_S._Drager@ovp.eop.gov%internet [Kjersten_S._Drager@ovp.eop.gov]
Sent: Wednesday, March 14, 2001 10:34 AM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fullton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M._Smith@ovp.eop.gov%internet
Subject: Today's Peer Review Meetings POSTPONED...

Something has come up and Andrew and Karen will not be able to do the peer review meetings scheduled for today (State @ 11:00 a.m.; Transportation @ 2:00 p.m.; and Treasury @ 5:00 p.m.). We'll be contacting all lead agencies again soon to reschedule and as always, we'll let all NEPDG working group members know the times for which these meetings get rescheduled.

Sorry about the short notice. We appreciate your understanding and patience and will be in contact soon. Thanks, Kjersten

10-

(6) (5)

Williams, Ronald L

From: Karen_Y._Knutson@ovp.eop.gov%internet [Karen_Y._Knutson@ovp.eop.gov]
Sent: Wednesday, March 14, 2001 12:59 PM
To: Anderson, Margot
Subject: Comments on talking points

101

(b)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Thursday, March 15, 2001 8:24 AM
To: Kelliher, Joseph; Anderson, Margot; Kolevar, Kevin; Dina.Ellis@do.treas.gov%internet; Galloglysj@State.gov%internet; McManusm1@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet
Cc: commcoll@aol.com%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson%EOPJohn_Fenzel%OVP.EOP.GOV@oa.eop.gov%internet; Kjersten_S._Drager@ovp.eop.gov%internet
Subject: Graphics and Photographs

104

(6)(5)

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
 Sent: Thursday, March 15, 2001 6:08 PM
 To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet
 Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; john_fenzel@ovp.eop.gov%internet
 Subject: Chapter 10

Thanks

Charlie

----- Forwarded by Charles M. Smith/OVP/EOP on 03/15/2001 06:03 PM -----

John Fenzel
03/15/2001 09:09:11 AM

Record Type: Record

To: Charles M. Smith/OVP/EOP@EOP

cc:
Subject: Chapter 10

----- Forwarded by John Fenzel/OVP/EOP on 03/15/2001 09:08 AM -----

(Embedded
image moved "McManus, Matthew T" <McManusMT@state.gov>
to file: 03/14/2001 07:15:50 PM
PIC08255.PCX)

(S/L) /

Williams, Ronald L

103

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Friday, March 16, 2001 11:51 AM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet;
dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet;
keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet;
galloglys@state.gov%internet; mcmanusmt@state.gov%internet;
michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet;
brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%
internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet;
william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet;
kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet;
bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet;
akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E.
_Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D.
_Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y.
_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: Rescheduling Peer Review Meetings from Last Week...

104

MEETINGS

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
 Sent: Monday, March 19, 2001 1:52 PM
 To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloghysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D.Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet; John_Fenzel@ovp.eop.gov%internet
 Subject: Rescheduling Peer Review Meetings from Last Week...

I've only heard from two of the agencies with whom we need to meet with over the next couple of days. Peer Review sessions for both Transportation and Treasury are set up for tomorrow, Tuesday, March 20 — Transportation at 4:00 and Treasury at 5:00 p.m.

State - what time would work for you? 2:00 or 3:00 p.m. tomorrow?

Energy - will 9:00 a.m. on Wednesday, March 21, work for you?

Please let me know ASAP so I can send out a follow-up e-mail to everyone listing the times for ALL peer review sessions. As always, if you plan to attend any of the peer review sessions, please let me know so I can get you cleared into the OEOP. All meetings will be in 283 OEOP. If I don't already have your clearance info. (which I should for most of you) please provide me with your full legal name, DOB and SS#.

Thanks!

----- Forwarded by Kjersten S. Drager/OVP/EOP on 03/19/2001 01:35 PM -----

Kjersten S. Drager
 03/16/2001 11:50:50 AM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:
 Subject: Rescheduling Peer Review Meetings from Last Week...

We need to reschedule the peer review meetings that were postponed this week due to the NEPDG briefing to the President on Monday, March 19.

11860

DOE016-1612

We would like to reschedule them for Tuesday and Wednesday, March 20 and 21. EPA was the only agency to finish their peer review meeting last week so we'll need to reschedule State, Transportation, and Treasury, and we'll need to schedule a second session for DOE since only two of their chapters were discussed at their session last week.

For State, Transportation and Treasury - we would like to reschedule your meetings for Tuesday the 20th. We have four time slots open so please let me know ASAP which will work for you: 2:00, 3:00, 4:00 or 5:00.

For DOE, we're hoping you can come in at 9:00 a.m. on Wednesday the 21st. Will that work for you guys? Please let me know as soon as possible.

Once we're able to reschedule all of the peer review meetings, I'll send out an e-mail to all of you on the NEPDG working group to let you know the times so you can attend sessions if you would like. Again, at that point, I'll need to know what sessions you plan to attend so we can get you cleared into the OEOB and I'll need your info. (full name, SS# and DOB) if we don't already have that info. on file.

Thanks, we look forward to hearing from you soon. -Kjersten

Message Sent

To:

joseph.kelliher@hq.doe.gov @ inet
kmurphy@osec.doc.gov @ inet
dina.ellis@do.treas.gov @ inet
sue_ellen_wooldridge@ios.doi.gov @ inet
keith.collins@usda.gov @ inet
joseph.glauber@usda.gov @ inet
galloglysj@state.gov @ inet
mcmanusmt@state.gov @ inet
michelle.poche@ost.dot.gov @ inet
patricia.stahlschmidt@fema.gov @ inet
brenner.rob@epa.gov @ inet
symons.jeremy@epa.gov @ inet
beale.john@epa.gov @ inet
mpeacock@omb.eop.gov @ inet
Mark A. Weatherly/OMB/EOP@EOP
robert.c.mcnally/opd/eop@eop
jhowardj@ceq.eop.gov @ inet
william_bettenberg@ios.doi.gov @ inet
tom_fulton@ios.doi.gov @ inet
kjersten_drager@ovp.eop.gov @ inet
mieblanc@ceq.eop.gov @ inet
margot.anderson@hq.doe.gov @ inet
bruce.baughman@fema.gov @ inet
charles.m.hess@usace.army.mil @ inet
akeeler@cea.eop.gov @ inet
commcoll@aol.com @ inet
karen.e.keller/omb/eop@eop
sandra.l.via/omb/eop@eop
megan.d.moran/ovp/eop@eop

Andrew D. Lundquist/OVP/EOP@EOP
karen y. knutson/ovp/eop@eop
charles m. smith/ovp/eop@eop
kevin.kolevar@hq.doe.gov @ inet

105

Williams, Ronald L

From: McManus, Matthew T [McManusMT@state.gov]
Sent: Monday, March 19, 2001 2:07 PM
To: Kelliher, Joseph; Anderson, Margot; Kolevar, Kevin; 'Kjersten(u)S.(u)Drager(a)ovp.eop.gov'; 'kmurphy(a)osec.doc.gov'; 'dina.ellis(a)do.treas.gov'; 'sue(u)ellen(u)wooldridge(a)ios.doi.gov'; 'keith.collins(a)usda.gov'; 'joseph.glauber(a)usda.gov'; Gallogly, Stephen J; 'michelle.poche (a)ost.dot.gov'; 'patricia.stahlschmidt(a)fema.gov'; 'brenner.rob(a)epa.gov'; 'symons.jeremy(a)epa.gov'; 'beale.john(a)epa.gov'; 'mpeacock(a)omb.eop.gov'; 'Mark(u)A.(u)Weatherly(a)omb.eop.gov'; 'Robert(u)C.(u)McNally(a)opd.eop.gov'; 'jhowardj(a)ceq.eop.gov'; 'william(u)bettenberg(a)ios.doi.gov'; 'tom(u)fulton(a)ios.doi.gov'; 'kjersten(u)drager(a)ovp.eop.gov'; 'mleblanc(a)ceq.eop.gov'; 'bruce.baughman(a)fema.gov'; 'charles.m.hess(a)usace.army.mil'; 'akeeler(a)cea.eop.gov'; 'commcoll(a)aol.com'; 'Karen(u)E.(u)Keller(a)omb.eop.gov'; 'Sandra (u)L.(u)Via(a)omb.eop.gov'; 'Megan(u)D.(u)Moran(a)ovp.eop.gov'; 'Andrew(u)D.(u)Lundquist (a)ovp.eop.gov'; 'Karen(u)Y.(u)Knutson(a)ovp.eop.gov'; 'Charles(u)M.(u)Smith(a)ovp.eop.gov'; 'John(u)Fenzel(a)ovp.eop.gov'
Subject: RE: Rescheduling Peer Review Meetings from Last Week...

2PM would be fine. Thanks, see you then

—Original Message—

From: Kjersten_S_Drager@ovp.eop.gov
[mailto:Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 19, 2001 2:06 PM
To: joseph.kelliher@hq.doe.gov; kmurphy@osec.doc.gov;
dina.ellis@do.treas.gov; sue_ellen_wooldridge@ios.doi.gov;
keith.collins@usda.gov; joseph.glauber@usda.gov; galloglysj@state.gov;
mcmanusmt@state.gov; michelle.poche@ost.dot.gov;
patricia.stahlschmidt@fema.gov; brenner.rob@epa.gov;
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tom_fulton@ios.doi.gov; kjersten_drager@ovp.eop.gov;
mleblanc@ceq.eop.gov; margot.anderson@hq.doe.gov;
bruce.baughman@fema.gov; charles.m.hess@usace.army.mil;
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Sandra_L_Via@omb.eop.gov; Megan_D_Moran@ovp.eop.gov;
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Charles_M_Smith@ovp.eop.gov; kevin.kolevar@hq.doe.gov;
John_Fenzel@ovp.eop.gov
Subject: Rescheduling Peer Review Meetings from Last Week...

I've only heard from two of the agencies with whom we need to meet with over the next couple of days. Peer Review sessions for both Transportation and Treasury are set up for tomorrow, Tuesday, March 20 — Transportation at 4:00 and Treasury at 5:00 p.m.

State - what time would work for you? 2:00 or 3:00 p.m. tomorrow?

Energy - will 9:00 a.m. on Wednesday, March 21, work for you?

Please let me know ASAP so I can send out a follow-up e-mail to everyone listing the times for ALL peer review sessions. As always, if you plan to attend any of the peer review sessions, please let me know so I can get you cleared into the OEOB. All meetings will be in 283 OEOB. If I don't already have your clearance info. (which I should for most of you) please provide me with your full legal name, DOB and SS#.

Thanks!

_____ Forwarded by Kjersten S. Drager/OVP/EOP on
03/19/2001 01:35 PM _____

Kjersten S. Drager
03/16/2001 11:50:50 AM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:
Subject: Rescheduling Peer Review Meetings from Last Week...

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We would like to reschedule them for Tuesday and Wednesday, March 20 and 21. EPA was the only agency to finish their peer review meeting last week so we'll need to reschedule State, Transportation, and Treasury, and we'll need to schedule a second session for DOE since only two of their chapters were discussed at their session last week.

For State, Transportation and Treasury - we would like to reschedule your meetings for Tuesday the 20th. We have four time slots open so please let me know ASAP which will work for you: 2:00, 3:00, 4:00 or 5:00.

For DOE, we're hoping you can come in at 9:00 a.m. on Wednesday the 21st. Will that work for you guys? Please let me know as soon as possible.

Once we're able to reschedule all of the peer review meetings, I'll send out an e-mail to all of you on the NEPDG working group to let you know the times so you can attend sessions if you would like. Again, at that point, I'll need to know what sessions you plan to attend so we can get you cleared into the OEOB and I'll need your info. (full name, SS# and DOB) if we don't already have that info. on file.

Thanks, we look forward to hearing from you soon. -Kjersten

Message Sent

To: _____

joseph.kelliher@hq.doe.gov @ inet
kmurphy@osec.doc.gov @ inet
dina.ellis@do.treas.gov @ inet
sue_ellen_wooldridge@ios.doi.gov @ inet
keith.collins@usda.gov @ inet
joseph.glauber@usda.gov @ inet
galloglysj@state.gov @ inet
mcmanusmt@state.gov @ inet

michelle.poche@ost.dot.gov @ inet
patricia.stahlschmidt@fema.gov @ inet
brenner.rob@epa.gov @ inet
symons.jeremy@epa.gov @ inet
beale.john@epa.gov @ inet
mpeacock@omb.eop.gov @ inet
Mark A. Weatherly/OMB/EOP@EOP
robert.c.mcnally/opd/eop@eop
jhowardj@ceq.eop.gov @ inet
william_bettenberg@ios.doi.gov @ inet
tom_fulton@ios.doi.gov @ inet
kjersten_drager@ovp.eop.gov @ inet
mleblanc@ceq.eop.gov @ inet
margot.anderson@hq.doe.gov @ inet
bruce.baughman@fema.gov @ inet
charles.m.hess@usace.army.mil @ inet
akeeler@cea.eop.gov @ inet
commcoll@aol.com @ inet
karen.e.keller/omb/eop@eop
sandra.l.via/omb/eop@eop
megan.d.moran/ovp/eop@eop
Andrew D. Lundquist/OVP/EOP@EOP
karen.y.knutson/ovp/eop@eop
charles.m.smith/ovp/eop@eop
kevin.kolevar@hq.doe.gov @ inet

106

Williams, Ronald L

From: Kjersten_S_Drager@ovp.eop.gov%internet [Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 19, 2001 6:49 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; sue_ellen_wooldridge@ios.doi.gov%internet; keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet; galloglysj@state.gov%internet; mcmanusmt@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; brenner.rob@epa.gov%internet; symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet; mleblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet
Subject: NEPDG Peer Review Meetings Schedule

The schedule for the peer review meetings tomorrow, Tuesday, March 20th, and Wednesday, March 21st, is:

Tuesday - 3:00 State; 4:00 Transportation; and 5:00 Treasury

Wednesday - 9:00 DOE

Please let me know ASAP if you plan to attend any or all of these meetings.
Thanks.

107

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 12:23 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet; Carol_J_Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet; Janet_P_Walker@opd.eop.gov%internet; Ronald_L_Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; Andrew_D_Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_M_Smith@ovp.eop.gov%internet; Charles_D_McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dom@who.eop.gov%internet; Margaret_Bradley@IOS.DOI.gov%internet; Jean_M_Russell@opd.eop.gov%internet
Subject: NEPD Working Group Meeting, Friday, March 23, 10am

The next NEPD Working Group Meeting will be held at the following time and location:

Friday, March 23d
10:00 am
The White House Conference Center (on Jackson Place, across from the OEOB, next to LaFayette Park)
The Truman Room

You will not need to be WAVED in. Please don't hesitate to contact me if you have any questions: 456-7953.

John Fenzel

108

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Tuesday, March 20, 2001 1:00 PM
To: Anderson, Margot
Subject: RE: energy bills

Importance: High

—Original Message—

From: Anderson, Margot
Sent: Tuesday, March 20, 2001 10:57 AM
To: Kelliher, Joseph
Subject: energy bills

<< File: bills2000.wpd >> << File: bills1999.wpd >>

Joe,

109

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Tuesday, March 20, 2001 1:07 PM
To: Kripowicz, Robert; Anderson, Margot
Subject: NPC report

-----Original Message-----

From: Kripowicz, Robert
Sent: Monday, March 19, 2001 6:09 PM
To: Kelliher, Joseph; Kolevar, Kevin; Davis, Joseph
Subject: SPR exchange
Importance: High

110

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 2:08 PM
To: Kelliher, Joseph; Anderson, Margot; Kolevar, Kevin; Galloglysj@State.gov%internet;
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;
Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet
Subject: Graphics and Photographs

As I noted in my e-mail of March 15, 2001, we've got to get the graphics and photographs in gear. Let me know what your schedule is for this. I'll be happy to come to your place and sit down and nail this down. Thanks.

111

(b)(5)

Williams, Ronald L

From: DeHoratiis, Guido
Sent: Tuesday, March 20, 2001 3:06 PM
To: Kripowicz, Robert
Cc: Kelliher, Joseph; Anderson, Margot; Stevenson, Beverley; Porter, Robert; Furiga, Richard; Johnson, Nancy
Subject: RE: NPC report

From: Kripowicz, Robert
Sent: Tuesday, March 20, 2001 1:31 PM
To: DeHoratis, Guido
Subject: FW: NPC report

-----Original Message-----

From: Kelliher, Joseph
Sent: Tuesday, March 20, 2001 1:07 PM
To: Kripowicz, Robert; Anderson, Margot
Subject: NPC report

From: Kripowicz, Robert
Sent: Monday, March 19, 2001 6:09 PM
To: Kelliher, Joseph; Kolevar, Kevin; Davis, Joseph
Subject: SPR exchange
Importance: High

11871

DOE016-1623

112

(b)(5)

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 7:06 PM
To: Anderson, Margot
Subject: Chapters from EE



Renewables Chapter
Edited.DOC



Efficiency chapter with
edits....



Impacts chapter --
edited.DOC

Margot:

These are the chapters that I got from MaryBeth Zimmerman last week. Let me know if they are not the correct ones to be thinking about.

Charlie

Williams, Ronald L

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 6:57 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R_Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet; Carol_J._Thompson@who.eop.gov%internet; Sandra_L_Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Janet_P_Walker@opd.eop.gov%internet; Ronald_L._Silberman@omb.eop.gov%internet; Lori_A_Krauss@omb.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet; Robert_C_McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H_Mayfield@ovp.eop.gov%internet; Mary_J_Matalin@ovp.eop.gov%internet; Nancy_P_Dom@who.eop.gov%internet; Margaret_Bradley@IOS.DOI.gov%internet; Jean_M_Russell@opd.eop.gov%internet
Cc: kjersten_drager@ovp.eop.gov%internet; john_fenzel@ovp.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y_Knutson@ovp.eop.gov%internet
Subject: State's latest draft



03_14_01_NEPG Study
EW_R1.doc

Attached is State's latest draft of their chapter.

(See attached file: 03_14_01_NEPG Study EW_R1.doc)

144

Williams, Ronald L

From: John_Fenzel@ovp.eop.gov%internet [John_Fenzel@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 7:18 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusml@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Carol_J._Thompson@who.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Janet_P._Walker@opd.eop.gov%internet; Ronald_L._Silberman@omb.eop.gov%internet; Lori_A._Krauss@omb.eop.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; Charles_M._Smith@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet; Robert_C._McNally@oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; Jennifer_H._Mayfield@ovp.eop.gov%internet; Mary_J._Matalin@ovp.eop.gov%internet; Nancy_P._Dorn@who.eop.gov%internet; Margaret_Bradley@IOS.DOI.gov%internet; Jean_M._Russell@opd.eop.gov%internet; Joshua_B._Bolten@who.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Mitchell_Daniels@omb.eop.gov%internet; Lawrence_B._Lindsey@opd.eop.gov%internet; Ruben_S._Barrales@who.eop.gov%internet; Ethan_A._Hastert@ovp.eop.gov%internet; Kjersten_S._Drager@ovp.eop.gov%internet
Subject: NEPD Principals Meeting, Tuesday, 3 April, 3:00pm

The next NEPD Principals Meeting will be held in the Vice President's Ceremonial Office on Tuesday, April 3d, from 3:00-4:30pm.

An agenda for this meeting is forthcoming.

Sincerely,

John Fenzel

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11905

From: Mackall, Brenda
Sent: Wednesday, August 01, 2001 11:52 AM
To: Green, Angela
Subject: FW: Review of New Entries into PO's Medium (and LOW) Priority DOCS Boxes

Angela,

Here is the attachment relating to the National Energy Policy, that was forwarded to us from PO/Friedrichs. It's large, so it may take a little while to print.



NEP Implementation
Assignments...

Brenda

11905

DOE016-1657

1/6

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 6:09 PM
To: Tripodi, Cathy
Subject: FW: Agenda for Monday's Principals' Meeting



AGENDA1.doc

Predecisional: NEP Principals agenda

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 09, 2001 4:25 PM
To: McSllarrow, Kyle; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: FW: Agenda for Monday's Principals' Meeting

Kyle and Kevin

I am forwarding this note (from the Andrew Lunquist's) assistant as it asks Joe to forward materials to the Secretary in anticipation of Monday's NEP principals meeting. I am assuming Joe will be going with S1 but I know Joe is still on travel and cidn't want this not to get to S1 if he needs it. Call if questions 6-2589.

Margot

-----Original Message-----

From: John_Fenzel@ovp.eop.gov:internet (mailto:John_Fenzel@ovp.eop.gov)
Sent: Friday, March 09, 2001 4:10 PM
To: Kelliher, Joseph; Anderson, Margot
Subject: Agenda for Monday's Principals' Meeting

(See attached file: AGENDA1.doc)

Joe and Margot:

e

Please call me if you have any questions: 456-7953.

John

Kelliher, Joseph

From: Karen_Y._Knutson@ovp.eop.gov%internet [Karen_Y._Knutson@ovp.eop.gov]
Sent: Thursday, April 12, 2001 9:53 AM
To: Charles_M._Smith@ovp.eop.gov%internet
Cc: Kelliher, Joseph; Juleanna_R._Glover@ovp.eop.gov%internet; kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet; Joel_D._Kaplan@who.eop.gov%internet; keith.collins@usda.gov%internet; galloglysj@state.gov%internet; michelle.poche@ost.dot.gov%internet; patricia.stahlschmidt@fema.gov%internet; symons.jeremy@epa.gov%internet; mpeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet; william_bettenberg@ios.doi.gov%internet; mleblanc@ceq.eop.gov%internet; charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet; Karen_E._Keller@omb.eop.gov%internet; Carol_J._Thompson@who.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Janet_P._Walker@opd.eop.gov%internet; Ronald_L._Silberman@omb.eop.gov%internet; Lori_A._Krauss@omb.eop.gov%internet; Karen_L._Zent@who.eop.gov%internet; wheelere@state.gov%internet; Mark_J._Sullivan@ovp.eop.gov%internet; Andrew_D._Lundquist@ovp.eop.gov%internet; kjersten_drager@ovp.eop.gov%internet; Charles_D._McGrath_Jr@ovp.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet; James_T._Sims@ovp.eop.gov%internet; John_M._Bridgeland@opd.eop.gov%internet
Subject: April 18, Principals Meeting - Assignments

Our next meeting of the Principals is next Wednesday, the 18th at 10:00 am.

We propose the following items for discussion:

DEADLINE: We must have these proposals by MONDAY AT NOON. I have a staffing process here at the White House that I must comply with.

PLEASE

help me by getting these proposals to me in a timely fashion. See, I resort to begging when necessary. We are getting to the end of our discussions and need to keep the momentum going so we can finish what will be a great report.

Thank you for your help.

117

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 6:48 PM
To: Tripodi, Cathy
Subject: FW: for 9:00

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 14, 2001 8:31 AM
To: Kelliher, Joseph
Subject: for 9:00

Joe,



NEP
organization.doc

Margot

118

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 6:48 PM
To: Tripodi, Cathy
Subject: FW: NEP Meeting

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, February 15, 2001 9:43 AM
To: PETTIS, LARRY; Krpowicz, Robert; Porter, Robert; Haspel, Abe; Sullivan, John; Zimmerman, MaryBeth; Magwood, William; Pumphrey, David; Hart, James; Scalingi, Paula; Whatley, Michael
Cc: Kelliher, Joseph; Stevenson, Beverley
Subject: NEP Meeting

All,

margot



NEP
organization.doc

119

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 8:30 PM
To: Tripodi, Cathy
Subject: FW: meeting agendas



AGENDA.doc



PIC00067.PCX

-----Original Message-----

From: John_Fenzel@ovp.eop.gov&internet [mailto:John_Fenzel@ovp.eop.gov]
Sent: Monday, March 05, 2001 3:20 PM
To: Kelliher, Joseph
Subject: Re: meeting agendas

Joe,

See attached file: AGENDA.doc

Embedded

image moved "Kelliher, Joseph" <Joseph.Kelliher@ng.doe.gov>
to file: 03/05/2001 02:54:53 PM
PIC00067.PCX

Record Type: Record

cc: Karen V. Knutson/OVP/EOF

cc: John Fenzel/OVP/EOF
Subject: meeting agendas

March, what are the agendas of the Principal's meeting and the Working Group meeting tomorrow?

120

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 7:59 PM
To: Tripodi, Cathy
Subject: FW: FW: White House National Energy Policy Development Group(NEPDG)



tmp.htm



Sum 2001
preliminary assessment

-----Original Message-----

From: Dave Nevius [mailto:dave.nevius@nerc.com]
Sent: Thursday, February 22, 2001 2:11 PM
To: Kelliher, Joseph
Cc: Conti, John; lstuntz@sdsatty.com; internet;
lou.leffler@nerc.com; internet; mike.gent@nerc.com; internet;
dcook@nerc.com; internet; tim@nerc.com; internet
Subject: Fwd: FW: White House National Energy Policy Development Group(NEPDG)

Joe

One of our folks (Lou Leffler - another PSE&G alumni) got the inquiry below from a Jerry Swiggert of GIS Enterprises. I think Jerry knows Lou from when Jerry consulted for SAIC -- they were doing some work together on Critical Infrastructure Protection stuff.

The kind of info Jerry is asking for, on behalf of Andrew and the NEPDG, is exactly what we want to come talk with you about. In fact, we've already

put together a preliminary assessment of Summer 2001 (attached), which we made available to Kyle McSarrow. We will not have final projections of summer conditions until late March, but this is our best (not for attribution) assessment of expected conditions.

Of course, we are already underway with our 10-year assessment as well, which gets into more detail about key issues affecting reliability. Last

year's 2000-2009 Reliability Assessment is on our web site. John Conti of DOE staff has been working with our Reliability Assessment Subcommittee for the past several years and is well versed on the issues and the projections. I think he was invited up to brief the Secretary the other day. Not sure if you were involved.

Bottom line is we would really like to come down and visit as soon as you are clear of your budget work. Let me know when you think that will be and what kinds of things you'd like to hear about from us. I see from Mr. Swiggert's letter that you may be looking for information about technology solutions, line losses (not sure why) and generally things that could be

done quickly, by Executive Order. (Too bad the President can't make reliability standards enforceable by Executive Order.) Let me know what

you
need and we will do our very best to provide it.

Also, do you recommend we funnel information through Mr. Swiggett or deal directly with you?

I know you're busy. Hope you're having fun. Hope to talk with you soon.

Dave
(609) 452-8060 work
(609) 915-3062 cell
(609) 882-4321 home

>From: "Michehl R. Gent" <mgent@nerc.com>
>To: "David R. Nevius" <dave.nevius@nerc.com>
>Subject: FW: White House National Energy Policy Development Group (NEPDG)
>Date: Thu, 22 Feb 2001 13:11:42 -0500
>X-Mailer: Microsoft Outlook IMO, Build 9.0.2416 (9.0.2911.0)
>Importance: Normal

>
>
>

>-----Original Message-----

>From: Lou Leffler [mailto:lou.leffler@nerc.com]
>Sent: Thursday, February 22, 2001 10:59 AM
>To: Gene; Lou; Mike G
>Subject: FW: White House National Energy Policy Development Group (NEPDG)

>
>

>22 Feb 01
>Mike and Gene,

>

>Jerry Swiggett was a contact from SAIC about a year ago. I don't know what
>NEPDG is, other than the name: White House National Energy Policy
>Development Group. Do we want to know any more about this?

>

>Lou.

>-----

>
>

>-----Original Message-----

>From: Jerry Swiggett [mailto:gisent@ix.netcom.com]
>Sent: Wednesday, February 21, 2001 14:54
>To: Leffler, Lou
>Subject: White House National Energy Policy Development Group (NEPDG)

>

>

>Lou.

>

>I have gotten involved with Vice President Dick Cheney's NEPDG from the
>perspective of assisting Andrew Lundquist (NEPDG Director) secure some
>factual information and data on critical power issues. One of the most
>pressing issues, as you are well aware, is the capacity and reliability of
>the domestic electric power transmission grid. The NEPDG will be
>developing
>both a "snapshot" of the current energy situation and a longer term
>report
>on things that can make a positive difference.

>

>I have taken the liberty of bringing you to Lundquist's attention as a
>nationally recognized expert in the power grid area. Lundquist is open
>to

>receiving a brief white paper (2-4 pages) from you on current grid
>limitations and weaknesses but more importantly, on what steps can be
>taken over the next year or two to improve the grid performance. He is
>very interested in factual data on power loss over distances,
technologies
>like superconducting transmission systems or other more realistic
>enhancements or regulatory mods that the President can enact through
>Executive Orders.
>
>If you are possibly interested in responding to this invitation please
let
>me know and I will work with you to get your ideas and data properly
>submitted.
>
>Hope all is well with you and NERC.
>
>Jerry
>
>
>Gerald E. Swiggett
>President
>GIS Enterprises, Inc.
>8403 Arlington Blvd., Ste. 100
>Fairfax, VA 22031
>:(703)876-6800/0515 fax
>:(703)244-0125 cell

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Kelliher, Joseph

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Wednesday, March 28, 2001 5:06 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet; commcoll@aol.com%internet; Karen_E._Keller@omb.eop.gov%internet; Carol_J._Thompson@who.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Ronald_L._Silberman@omb.eop.gov%internet; Lori_A._Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; John_fenzel@ovp.eop.gov%internet; Margaret_Bradley@IOS.DOI.gov%internet; Jean_M._Russell@opd.eop.gov%internet
Subject: Agenda for 3/29/01 NEPD Working Group Meeting

The NEPD Working Group Meeting is scheduled for 3/29/01 from 11:00 AM to 1:00 PM. We will meet at the White House Conference Center in the Eisenhower Room.

See you tomorrow.

122

Kelliher, Joseph

From: Anderson, Margot
Sent: Sunday, February 25, 2001 6:16 PM
To: Kelliher, Joseph
Subject: RE: Lead Agency Meetings with the NEPD Executive Director/Deputy Director

I can go to the 9 and 10 o'clock as long as I can protect 11:30-12:30. If I don't have a staff meeting, my senior staff will kill me. Too much going that we have to coordinate.

Clearance info: 6/19/52 and 291-54-1605

Yes, I was asking if you wanted DOE offices to review the version you send to Lundquist. You answered it.

-----Original Message-----

From: Kelliher, Joseph
Sent: Sunday, February 25, 2001 6:12 PM
To: Anderson, Margot
Subject: RE: Lead Agency Meetings with the NEPD Executive Director/Deputy Director

-----Original Message-----

From: Anderson, Margot
Sent: Sunday, February 25, 2001 6:06 PM
To: Kelliher, Joseph
Subject: RE: Lead Agency Meetings with the NEPD Executive Director/Deputy Director

Wow, I don't remember this level of detail being discussed.

1) I do remember saying there was no reason to meet on chapters 1/2 at 11:00 as folks would not have time to react to the version were are sending tonight. We were going to meet on chapter 1/2 at 3:30. Can we confirm this tonight so I can rearrange my calendar or will it have to wait until the morning?

2) If we send chapter 1/2 tonight and everyone is involved in meetings from 9-11:00, does that give them enough time to read and react?

3) Do you want DOE review of Chapter 1/2 as well?

-----Original Message-----

From: Kelliher, Joseph
Sent: Sunday, February 25, 2001 5:52 PM
To: Anderson, Margot
Subject: FW: Lead Agency Meetings with the NEPD Executive Director/Deputy Director

This was the schedule for Monday. Was it changed on Friday? I thought we may have pulled the morning meetings so everyone could react to our new 1/2. I will call over there.

-----Original Message-----

From: John_Fenzel@ovp.eop.gov%internet [mailto:John_Fenzel@ovp.eop.gov]
Sent: Thursday, February 22, 2001 5:16 PM
To: Kelliher, Joseph; Juleanna_R_Glover@ovp.eop.gov%internet;
Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet;
Tom_Fulton@iosiscnsl.ios.doi.gov%internet;
Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet;
Galloglysj@State.gov%internet; McManusmt@State.gov%internet;
Michelle.Poche@OST.DOT.Gov%internet;
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;
MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet;
John_W_Howard@who.eop.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_M_Smith@ovp.eop.gov%internet;
Charles_D_McGrath_Jr@ovp.eop.gov%internet;
John_W_Howard@who.eop.gov%internet; jhowardj@ceq.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet
Subject: Lead Agency Meetings with the NEPD Executive Director/Deputy
Director

The following agencies are scheduled to meet with Andrew Lundquist and Karen Knutson at the date/times indicated:

Monday, February 26th:

9:00 am: State Department (Gallogly/McManus)
10:00 am: Department of Interior and CEQ (Symons/Howard)
11:00 am: Department of Energy (Kelliher/Anderson)

Tuesday, February 27th:

9:00 am: Department of Transportation (Poche)
10:00 am: Department of Treasury (Ellis)

Please confirm any additional attendees so they are in the WAVES system and can be granted access.

Many Thanks,

John Fenzel

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Kelliher, Joseph

From: Anderson, Margot
Sent: Monday, March 19, 2001 1:57 PM
To: 'Kjersten_S_Drager@ovp.eop.gov%internet'; Kelliher, Joseph
Subject: RE: Rescheduling Peer Review Meetings from Last Week...

Kjersten,

I must have missed the last e-mail asking to sign up. Wednesday at 9:00 works for me. Joe, does that work for you?

Margot

-----Original Message-----

From: Kjersten_S_Drager@ovp.eop.gov%internet
[mailto:Kjersten_S_Drager@ovp.eop.gov]
Sent: Monday, March 19, 2001 1:52 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;
kmurphy@osec.doc.gov%internet; dina.ellis@do.treas.gov%internet;
sue_ellen_wooldridge@ios.doi.gov%internet;
keith.collins@usda.gov%internet; joseph.glauber@usda.gov%internet;
galloglysj@state.gov%internet; mcmanusmt@state.gov%internet;
michelle.poche@ost.dot.gov%internet;
patricia.stahlschmidt@fema.gov%internet; breenner.rob@epa.gov%internet;
symons.jeremy@epa.gov%internet; beale.john@epa.gov%internet;
mpeacock@omb.eop.gov%internet; Mark_A.Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet; jhowardj@ceq.eop.gov%internet;
william_bettenberg@ios.doi.gov%internet;
tom_fulton@ios.doi.gov%internet; kjersten_drager@ovp.eop.gov%internet;
mieblanc@ceq.eop.gov%internet; bruce.baughman@fema.gov%internet;
charles.m.hess@usace.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet;
Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_M_Smith@ovp.eop.gov%internet; John_Fenzel@ovp.eop.gov%internet
Subject: Rescheduling Peer Review Meetings from Last Week...

I've only heard from two of the agencies with whom we need to meet with over the next couple of days. Peer Review sessions for both Transportation

and Treasury are set up for tomorrow, Tuesday, March 20 ---
Transportation

at 4:00 and Treasury at 5:00 p.m.

State - what time would work for you? 2:00 or 3:00 p.m. tomorrow?

Energy - will 9:00 a.m. on Wednesday, March 21, work for you?

Please let me know ASAP so I can send out a follow-up e-mail to everyone listing the times for ALL peer review sessions. As always, if you plan to attend any of the peer review sessions, please let me know so I can get you cleared into the OEOB. All meetings will be in 283 OEOB. If I don't already have your clearance info. (which I should for most of you) please provide me with your full legal name, DOB and SS#.

Thanks!

----- Forwarded by Kjersten S. Drager/OVP/EOP on
03/19/2001 01:35 PM -----

Kjersten S. Drager
03/16/2001 11:50:50 AM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:
Subject: Rescheduling Peer Review Meetings from Last Week...

We need to reschedule the peer review meetings that were postponed this week due to the NEPDG briefing to the President on Monday, March 19.

We would like to reschedule them for Tuesday and Wednesday, March 20 and 21. EPA was the only agency to finish their peer review meeting last week so we'll need to reschedule State, Transportation, and Treasury, and we'll need to schedule a second session for DOE since only two of their chapters were discussed at their session last week.

For State, Transportation and Treasury - we would like to reschedule your meetings for Tuesday the 20th. We have four time slots open so please let me know ASAP which will work for you: 2:00, 3:00, 4:00 or 5:00.

For DOE, we're hoping you can come in at 9:00 a.m. on Wednesday the 21st. Will that work for you guys? Please let me know as soon as possible.

Once we're able to reschedule all of the peer review meetings, I'll send out an e-mail to all of you on the NEPDG working group to let you know the times so you can attend sessions if you would like. Again, at that point, I'll need to know what sessions you plan to attend so we can get you cleared into the OEOB and I'll need your info. (full name, SS# and DOB) if we don't already have that info. on file.

Thanks, we look forward to hearing from you soon. -Kjersten

Message Sent

To: _____

joseph.kelliher@hq.doe.gov @ inet
kmurphy@osec.doc.gov @ inet
dina.ellis@do.treas.gov @ inet
sue_ellen_wooldridge@ios.doi.gov @ inet
keith.collins@usda.gov @ inet
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11926

DOE016-1678

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brenner.rob@epa.gov @ inet
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Mark A. Weatherly/OMB/EOP@EOP
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tom_fulton@ios.doi.gov @ inet
kjeersten_drager@ovp.eop.gov @ inet
mleblanc@ceq.eop.gov @ inet
margot.anderson@hq.doe.gov @ inet
bruce.baughman@fema.gov @ inet
charles.m.ness@usace.army.mil @ inet
akeeler@cea.eop.gov @ inet
commcoll@aol.com @ inet
karen e. keller/omb/eop@eop
sandra l. via/omb/eop@eop
megan d. moran/ovp/eop@eop
Andrew D. Lundquist/OVP/EOP@EOP
karen y. knutson/ovp/eop@eop
charles m. smith/ovp/eop@eop
kevin.kolevar@hq.doe.gov @ inet

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Kelliher, Joseph

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Thursday, March 29, 2001 4:13 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet; Dina.Ellis@do.treas.gov%internet; Sue_Ellen_Wooldridge@IOS.DOI.gov%internet; Joel_D._Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet; Joseph.Glauber@USDA.gov%internet; Gallogysj@State.gov%internet; McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet; Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet; Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet; MPeacock@omb.eop.gov%internet; Mark_A._Weatherly@omb.eop.gov%internet; Robert_C._McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet; William_bettenberg@IOS.DOI.gov%internet; Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet; Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet; Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet; Carol_J._Thompson@who.eop.gov%internet; Sandra_L._Via@omb.eop.gov%internet; Megan_D._Moran@ovp.eop.gov%internet; Ronald_L._Silberman@omb.eop.gov%internet; Lori_A._Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet
Cc: Andrew_D._Lundquist@ovp.eop.gov%internet; Karen_Y._Knutson@ovp.eop.gov%internet; John_fenzel@ovp.eop.gov%internet

As was discussed in the NEPD Working Group Meeting today, we are going to prepare 5 one-pagers for the next Principals Meeting on 4/03/01.

We would like to see good drafts by noon, 3/30/01. I'll circulate them as soon as I get them in.

Any questions, give me a call. 456-7574

Charlie

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DRAFT RELIABILITY LEGISLATION

SEC. 1 SHORT TITLE

This Act may be cited as the "Electric Reliability Act of 2001".

SEC. 2. ELECTRIC RELIABILITY ORGANIZATION AND OVERSIGHT.

(a) Part II of the Federal Power Act is amended by adding the following new section at the end:

" Sec. 218. ELECTRIC RELIABILITY ORGANIZATION AND OVERSIGHT

"(a) Definitions - The Commission may, by rule, define any terms used in this section, consistent with any definition as may otherwise be provided for any such term in this Act.

"(b) Commission Authority.—

"(1) Notwithstanding section 201(f), within the United States this section, and rules and orders thereunder, shall apply to and the Commission shall have jurisdiction over the Electric Reliability Organization, all Affiliated Regional Reliability Entities, all system operators, and all users of the bulk-power system, including entities described in section 201(f), for purposes of approving, monitoring, and enforcing compliance with the requirements of this section.

"(2) The Commission shall approve the application of one Electric Reliability Organization and oversee the activities in the United States of that Electric Reliability Organization.

"(c) Organization Approval and Establishment of Standards.—

"(1) Not later than 90 days after the date of enactment of this section, the Commission shall issue a proposed rule specifying the procedures and requirements for an entity to apply for approval as the Electric Reliability Organization and to file reliability standards. The Commission shall provide notice and opportunity for comment on the proposed rules. The Commission shall issue a final rule under this subsection within 180 days after the date of enactment of this section.

1 “(2) Following the issuance of a Commission rule under paragraph
2 (1), an entity may submit an application to the Commission for approval as
3 the Electric Reliability Organization. The applicant shall specify in its
4 application its governance, administration and funding procedures and
5 requirements, and shall file any standards proposed to take effect under
6 subsection (f).

7 “(3) The Commission shall provide public notice of the application and
8 the proposed standards, and afford interested parties an opportunity to
9 comment.

10 “(4) The Commission shall, by order, approve the application if the
11 Commission determines that the applicant --

12 “(A) has the ability to develop, implement, and enforce
13 standards that provide for an adequate level of reliability of the bulk-
14 power system;

15 “(B) permits voluntary membership to any users of the bulk-
16 power system or interested customer class or public interest group;

17 “(C) assures fair representation of its members in the
18 selection of its directors and fair management of its affairs, taking
19 into account the need for efficiency and effectiveness in
20 decisionmaking and operations and the requirements for technical
21 competency in the development of standards and the exercise of
22 oversight of the reliability system, and assures that no two sectors of
23 the industry have the ability to control and no one sector has the
24 ability to veto the organization’s discharge of its responsibilities;

25 “(D) provides for governance by a board wholly comprised of
26 independent directors;

27 “(E) has funding procedures and requirements that are just,
28 reasonable and not unduly discriminatory;

29 “(F) establishes procedures for development of standards that
30 --

1 “(i) provide reasonable notice and opportunity for
2 public comment, taking into account the need for efficiency
3 and effectiveness in decisionmaking and operations and the
4 requirements for technical competency in the development of
5 standards;

6 “(ii) ensure openness, a balancing of interests, and due
7 process; and

8 “(iii) include alternative procedures for emergencies;

9 “(G) establishes fair and impartial procedures for
10 implementation and enforcement of standards, including penalties;
11 limitation of activity, function, or operations; or other appropriate
12 sanctions;

13 “(H) establishes procedures for notice and opportunity for
14 public observation of all meetings, except that the procedures for
15 public observation may include alternative procedures for
16 emergencies or for the discussion of information the directors
17 reasonably determine should take place in closed session, including
18 the discussion of information with respect to proposed enforcement
19 or disciplinary action, litigation, or personnel matters;

20 “(I) provides for the consideration of recommendations of
21 States and State commissions; and

22 “(J) addresses other matters that the Commission may deem
23 necessary or appropriate to ensure that the procedures, governance
24 and funding of the Electric Reliability Organization are just,
25 reasonable, not unduly discriminatory or preferential, and are in the
26 public interest.

27 “(5) The Commission shall approve only one Electric Reliability
28 Organization. If the Commission receives two or more timely applications
29 that satisfy the requirements of this subsection, the Commission shall

1 approve only the application it concludes will best ensure a reliable bulk-
2 power system.

3 “(6) The Commission may require as a condition of its approval that
4 the procedures, governance or funding of the Electric Reliability
5 Organization be amended pursuant to the procedures of subparagraph
6 (g)(4), if the Commission determines that the procedures, governance or
7 funding would otherwise be unjust, unreasonable, unduly discriminatory or
8 preferential, or otherwise is not in the public interest.

9 “(d) Organization Membership.--Every system operator shall be required to
10 be a member of the Electric Reliability Organization and shall be required
11 also to be a member of any Affiliated Regional Reliability Entity operating
12 under an agreement effective pursuant to subsection (i)(2) applicable to the
13 region in which the system operator owns or operates transmission
14 facilities.

15 “(e) Assessment and Recovery of Certain Costs.-- The reasonable costs of
16 the Electric Reliability Organization and the reasonable costs of each
17 Affiliated Regional Reliability Entity shall be assessed and equitably
18 allocated to system operators to be recovered from users of the bulk power
19 system. The Commission shall provide by rule or order for the review and
20 approval of such costs and allocations.

21 “(f) Review of Proposed Standards and Amendments to Standards.—

22 “(1) The Electric Reliability Organization shall file with the
23 Commission any proposed reliability standard or an amendment to a
24 reliability standard. Such submissions shall include: (i) a concise statement
25 of the purpose of the proposal, and (ii) a summary of any proceeding
26 conducted with respect to such proposal. The Commission shall provide
27 notice of the filing of such proposal and afford interested persons 30 days to
28 submit comments. The Commission, after taking into consideration any
29 submitted comments, shall, by order, approve or disapprove such proposal
30 not later than 60 days after the deadline for the submission of comments,

1 except that the Commission may extend the 60 day period for an additional
2 90 days for good cause, and except further that if the Commission does not
3 act to approve or disapprove a proposed standard or an amendment to a
4 standard within the foregoing periods the proposal shall go into effect
5 subject to its terms, without prejudice to the authority of the Commission
6 thereafter to require a modification of the standard in accordance with the
7 requirements of this section. Proposals approved by the Commission shall
8 take effect according to their terms but not earlier than 30 days after the
9 effective date of the Commission's order, except as provided in paragraph
10 (2)(D) of this subsection.

11 "(2) (A) The Commission shall approve a proposed standard or
12 amendment to a standard unless it determines the proposed standard or
13 amendment is unjust, unreasonable, unduly discriminatory or preferential,
14 or otherwise not in the public interest. In the exercise of its review
15 responsibilities under this subsection, the Commission shall give due weight
16 to the technical expertise of the Electric Reliability Organization with
17 respect to the development and content of a reliability standard or
18 amendment thereto.

19 "(B) An existing or proposed reliability standard or proposed
20 amendment thereto which is disapproved in whole or in part by the
21 Commission shall be remanded to the Electric Reliability Organization for
22 further consideration with a reasoned opinion setting forth the basis for
23 such disapproval.

24 "(C) The Commission, on its own motion or upon the request of any
25 person, may, by order, direct the Electric Reliability Organization to
26 develop a reliability standard, or propose an amendment to an existing
27 standard, addressing a specific matter by a date certain. The Electric
28 Reliability Organization shall file any such new or revised standard or
29 amendment in accordance with this subsection.

1 "(D) (i) Notwithstanding any other provision of this subsection, the
2 Electric Reliability Organization may request that a proposed standard or
3 amendment take effect without notice or comment and on a date earlier
4 than provided for under paragraph (1), but no earlier than the first business
5 day following the day of filing. The Electric Reliability Organization shall
6 include in such filing with the Commission a notice that such a departure
7 from the requirements of paragraphs (1) and (2) is necessary to provide for
8 the reliability of the bulk power system (or any portion thereof) and an
9 explanation of the need for such departure. Such a proposed standard or
10 amendment shall take effect according to its terms unless the Commission
11 determines, by order, that such a departure from the requirements of
12 paragraphs (1) and (2) is not necessary to provide for the reliability of the
13 bulk power system (or any portion thereof).

14 "(ii) Following the procedures set out in subparagraph (i), the
15 Commission shall provide notice for comment of a proposed standard or
16 amendment filed pursuant to subparagraph (i), and shall follow the
17 procedures set out in paragraphs (1) and (2) for review of the proposed
18 standard or amendment. Any such proposed standard or amendment that
19 has gone into effect shall remain effective unless and until disapproved by
20 the Commission.

21 "(3) All system operators and users of the bulk power system shall
22 comply with any new or modified standard that takes effect under this
23 section.

24 "(g) Amendments to Electric Reliability Organization Procedures,
25 Governance, or Funding.—

26 "(1) The Electric Reliability Organization shall file with the
27 Commission any proposed amendment in its procedures, governance, or
28 funding and accompany the filing with an explanation of the basis and
29 purpose for the amendment.

1 “(2)(A) A proposed procedural amendment may take effect 90 days
2 after filing with the Commission if the amendment --

3 “(i) constitutes a statement of policy, practice, or
4 interpretation with respect to the meaning, administration, or
5 enforcement of an existing procedure; or

6 “(ii) is concerned solely with administration of the Electric
7 Reliability Organization.

8 “(B) A proposed procedural amendment that does not qualify
9 under clause (i) or (ii) shall take effect only upon an order of the
10 Commission approving the amendment. The Commission shall
11 approve such an amendment unless it finds that the amendment is
12 unjust, unreasonable, unduly discriminatory or preferential, or is
13 otherwise not in the public interest.

14 “(3) An amendment to the Electric Reliability Organization’s
15 governance or funding shall not take effect unless the Commission, by
16 order, approves such amendment. The Commission shall approve such an
17 amendment unless it finds that the amendment is unjust, unreasonable,
18 unduly discriminatory or preferential, is not consistent with any agreement
19 entered into under subsection (k), or is otherwise not in the public interest.

20 “(4) The Commission, by order, either upon complaint or upon its own
21 motion, may require the Electric Reliability Organization to develop an
22 amendment to its procedures, governance, or funding if the Commission
23 determines that any part of the Electric Reliability Organization’s
24 procedures, governance, or funding is unjust, unreasonable, unduly
25 discriminatory or preferential, or is otherwise not in the public interest. The
26 Electric Reliability Organization shall file such an amendment in accordance
27 with paragraph (1) of this subsection.

28 “(h) Injunctions and Disciplinary Action.—

29 “(1) Consistent with the range of actions approved by the
30 Commission under subsection (c)(4)(G), the Electric Reliability Organization

1 may impose a penalty or impose other disciplinary action the Electric
2 Reliability Organization finds appropriate against a system operator or a
3 user of the bulk-power system located in the United States if the Electric
4 Reliability Organization, after notice and an opportunity for the sanctioned
5 party to be heard, issues a finding in writing that the user has violated a
6 standard, procedure, or requirement of the Electric Reliability
7 Organization. The Electric Reliability Organization shall immediately
8 notify the Commission of any disciplinary action, and the sanctioned party
9 shall have the right to seek modification or rescission of such action by the
10 Commission.

11 "(2) The Electric Reliability Organization may seek injunctive relief
12 in a court of competent jurisdiction against a system operator or a user of
13 the bulk-power system located in the United States.

14 "(3) A disciplinary action taken under subparagraph (1) may take
15 effect no earlier than the 30th day after the issuance of the Electric
16 Reliability Organization's written finding unless the Commission, on its own
17 motion or upon application by the system operator or user of the bulk-power
18 system which is the subject of the action, suspends the action. The action
19 shall remain in effect or remain suspended unless and until the Commission,
20 after notice and opportunity for comment, sets aside, modifies, or reinstates
21 the action.

22 "(4) The Commission, on its own motion, may impose a penalty or
23 take such other disciplinary action as the Commission finds appropriate
24 against a system operator or a user of the bulk power system located in the
25 United States if the Commission finds, after notice and opportunity for a
26 hearing, that the user has violated a standard, procedure, or requirement of
27 the Electric Reliability Organization.

28 "(i) Delegations of Authority. –

29 "(1) The Electric Reliability Organization may, upon request, enter
30 into an agreement with an Affiliate Regional Reliability Entity for the

1 delegation of authority to implement and enforce compliance with reliability
2 standards in a specified geographic area. The Electric Reliability
3 Organization may delegate to such entity other authority as set forth in the
4 delegation agreement, except that the Electric Reliability Organization shall
5 reserve the right to establish and approve variations to standards for the
6 reliability of the bulk power system in North America.

7 “(2) The Electric Reliability Organization shall file with the
8 Commission any agreement entered into under this subsection and any
9 information the Commission requires with respect to the Affiliated Regional
10 Reliability Entity to whom authority is to be delegated and with whom the
11 Electric Reliability Organization has entered into an agreement. The
12 Commission shall, by order, approve the agreement, following public notice
13 and an opportunity for comment, if it finds that the agreement promotes the
14 effective and efficient implementation and administration of the reliability of
15 the bulk-power system and is just and reasonable, not unduly
16 discriminatory or preferential, and is in the public interest. No agreement
17 shall take effect and no delegation by the Electric Reliability Organization
18 shall be valid unless approved by the Commission. A proposed delegation
19 agreement with an Affiliated Regional Reliability Entity organized on an
20 Interconnection-wide basis shall be rebuttably presumed to promote the
21 effective and efficient implementation and administration of the reliability of
22 the bulk-power system.

23 “(3) Any agreement entered into under this subsection shall specify
24 procedures for the Affiliated Regional Reliability Entity to obtain variances
25 from the reliability standards of the Electric Reliability Organization. The
26 Electric Reliability Organization shall give a variance that would apply on
27 an Interconnection-wide basis a rebuttable resumption of validity, so long as
28 the proposed variance has no material adverse effect on reliability or
29 commerce in other interconnections, all affected persons were provided a

1 reasonable opportunity to comment on the proposed variance, and there
2 would be no material threat to public health or safety.

3 "(j) Transitional Provisions.— Following enactment of the Act, the North
4 American Electric Reliability Council and its member Regional Reliability
5 Councils may file such of their reliability standards, guidance or practices as
6 they would propose to be made mandatory and enforceable. The
7 Commission, after allowing interested persons an opportunity to submit
8 comments, may, by order, approve or disapprove any such proposed
9 mandatory standard, guidance, or practice or any amendment thereto, if it
10 finds that the standard, guidance, practice, or amendment is just,
11 reasonable, not unduly discriminatory or preferential, and in the public
12 interest. Any standards, guidance, or practices, including any amendments
13 thereto, that are approved by the Commission pursuant to this subsection
14 are mandatory and applicable according to their terms and shall remain in
15 effect until withdrawn, disapproved or superseded by standards issued by
16 the Electric Reliability Organization. Standards in effect pursuant to the
17 transitional provisions of this subsection shall be enforceable by the
18 Commission.

19 "(k) Coordination with Canada and Mexico.— The Electric Reliability
20 Organization shall take all appropriate steps to gain recognition in Canada
21 and Mexico. The United States shall seek to enter into international
22 agreements with the governments of Canada and Mexico to provide for
23 effective compliance with standards and to provide for the effectiveness of
24 the Electric Reliability Organization in carrying out its mission and
25 responsibilities."

26 (b) Sections 316 and 316A of the FPA are amended by striking "or 214" each
27 place it appears and inserting "214, or 218".

1 **SEC. 3. APPLICATION OF ANTITRUST LAWS**

2 Notwithstanding any other provision of law, the following activities are
3 rebuttably presumed to be in compliance with the antitrust laws of the United
4 States:

5 (1) activities undertaken by the Electric Reliability Organization under
6 section 218 of the FPA or by a person operating under a delegation agreement in
7 effect under section 218(i) of the FPA, and

8 (2) activities of a member of the Electric Reliability Organization in pursuit
9 of organization objectives under section 218 of the FPA undertaken in good faith
10 under the rules of the organization.

**Preliminary Assessment of
Summer 2001 Electricity Supply Conditions
February 5, 2001**

NERC publishes (May and November) seasonal assessments of the reliability of bulk electricity supply in North America. The Summer 2001 assessment will be published May 15. It will be based on updated supply and demand projections.

The information in this preliminary assessment relies on preliminary information and judgment, and is subject to change when the updated projections come in. As a result, nothing in this report should be publicly attributed to NERC. Also, as a general caveat on any assessment like this, even those areas that are expected to have adequate generation and transmission for the coming summer could experience problems if extraordinary weather or equipment outages occur.

The primary areas of concern for Summer 2001, as we see them now, are:

California and the Pacific Northwest

The California Independent System Operator (CAL-ISO) indicated in November 2000 that 2001 Summer demands could exceed available resources at the time of peak by 253 MW (mild temps) to 4,152 MW (hot temps). These projections include imports of 4,500 MW from outside the ISO, 1,421 MW of new generation, continued operation of CAL-ISO's 44,050 MW of existing generation (except for any generator maintenance outages and deratings due to low water conditions at hydro facilities), and a provision for required operating reserves. (Interruptible demands have not be subtracted from the demand forecast, but that may be academic since all of the hours of interruption allowed under these contracts were used up during the month of January.)

In the northern part of the state, hydro-powered electric generators will be limited by low water levels, as will imports from the Pacific Northwest.

California has an internal transmission constraint that limits how much power can be moved from the southern to northern portions of the state. Therefore, most of the reliability problems are expected to occur in northern California.

The Pacific Northwest is also heavily dependent upon hydro-powered electric generation. Stream flows and reservoir levels are at critically low levels. The key hydro indicator in the Northwest is runoff at the Dalles dam on the Columbia River. Current flow is about 65% of normal, and this will be the 4th worst year on record unless they get heavy spring rains. The Pacific Northwest should be able to meet its own customer demand unless weather is extremely hot, but will not be able to supply California with energy as they typically do.

Southeastern United States

Conditions in the Southeast are expected to be much the same as the last two summers – extremely tight. A number of new generators are planned to be added by the summer. However, there may be problems delivering the energy from some of these generators to the demand centers because the transmission system additions needed to connect these generators into the transmission system are lagging the construction of generators. Some existing generators are scheduled to be out of service this spring for maintenance to add emissions related equipment. This has the potential to reduce available resources at a critical time of the year.

Texas

Texas projects adequate capacity margins, but there are still some causes for concern in the state. Texas forecasts about 8,000 MW of new generation being added for the summer, but about 2,500 MW of this new generation is in an area of West Texas that prevents it from being delivered widely throughout Texas due to limitations in the transmission system. Some of the new generation is on the border between Texas and the southeastern United States and may not be used to serve the customers of Texas.

Texas experienced prolonged, extreme temperatures last summer, which required some generators to run many more hours than normal. This could lead to increased generator breakdowns this summer (like California experienced this winter).

A retail access pilot program is scheduled to commence on June 1, 2001 in Texas, and the ten power system operating centers (Control Areas) will be consolidated into a single center. Because June is a time of heavy electrical demand in Texas, this situation bears careful watching.

The Northeast

The northeastern United States experienced a very cool summer last year. If temperatures had been normal, it is very likely that New York and New England would have experienced serious electricity supply problems. While conditions have improved in this region since last summer, it is still susceptible to shortages if customer demand exceeds expectations due to abnormally hot weather, or if a significant number of generators are unexpectedly out of service.

Last summer, New York City experienced some minor supply shortages due to a lack of sufficient transmission into the city. About 440 MW of new generation will be added in distributed locations around New York City by Summer 2001, which should help alleviate this condition and contribute resources to serving total demand in the state.

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**REVISED DRAFT RELIABILITY LEGISLATION FOR CONSIDERATION
BY THE FUTURE OF NERC REVIEW TEAM - January 8, 1999**

ELECTRIC RELIABILITY ACT

SEC. 1. ELECTRIC RELIABILITY ORGANIZATION AND OVERSIGHT

(a) The FPA is amended by adding the following new section after section 217 as added by section 403 of this Act:

"ELECTRIC RELIABILITY ORGANIZATION AND OVERSIGHT

"Sec. 218. (a) Definitions - The Commission may, by rule, define any terms used in this section, consistent with any definition as may otherwise be provided for any such term in this Act.

"(b) Commission Authority.--(1) This section, and rules and orders thereunder, shall apply to and the Commission shall have jurisdiction over the Electric Reliability Organization, all Affiliated Regional Reliability Entities, all system operators, and all users of the bulk-power system for purposes of approving, monitoring, and enforcing compliance with the requirements of this section.

"(2) The Commission shall approve the application of one Electric Reliability Organization and oversee the activities in the United States of that Electric Reliability Organization.

"(c) Organization Approval and Establishment of Standards.--(1) Not later than 90 days after the date of enactment of this section, the Commission shall issue a proposed rule specifying the procedures and requirements for an entity to apply for approval as the Electric Reliability Organization and to file reliability standards. The Commission shall provide notice and opportunity for comment on the proposed rules. The Commission shall issue a final rule under this subsection within 180 days after the date of enactment of this section.

"(2) Following the issuance of a Commission rule under paragraph (1), an entity may submit an application to the Commission for approval as the Electric Reliability Organization. The applicant shall specify in its application its governance, administration and funding procedures and requirements, and shall file any standards proposed to take effect under subsection (f).

"(3) The Commission shall provide public notice of the application and the proposed standards, and afford interested parties an opportunity to comment.

"(4) The Commission shall, by order, approve the application if the Commission determines that the applicant --

"(A) has the ability to provide for an adequate level of reliability of the bulk-power system;

"(B) permits voluntary membership to any users of the bulk-power system or interested customer class or public interest group;

"(C) assures fair representation of its members in the selection of its directors and fair management of its affairs, taking into account the need for efficiency and effectiveness in decisionmaking and operations and the requirements for technical competency in the development of standards and the exercise of oversight of the reliability system, and assures that no two sectors of the industry have the ability to control and no one sector has the ability to veto the organization's discharge of its responsibilities;

"(D) provides for governance by a board wholly comprised of independent directors;

"(E) has funding procedures and requirements that are just, reasonable and not unduly discriminatory;

"(F) establishes procedures for standards development that provide reasonable notice and opportunity for public comment, taking into account the need for efficiency and effectiveness in decisionmaking and operations and the requirements for technical competency in the development of standards, except that the procedures may include alternative procedures for emergencies;

"(G) establishes fair and impartial procedures for implementation and enforcement of standards, including penalties; limitation of activity, function, or operations; or other appropriate sanctions;

"(H) establishes procedures for notice and opportunity for public observation of all meetings, except that the procedures for public observation may include alternative procedures for emergencies or for the discussion of information the directors determine should take place in closed session, including the discussion of information with respect to proposed enforcement or disciplinary action; and

"(I) addresses other matters that the Commission may deem necessary or appropriate to ensure that the procedures, governance and funding of the Electric Reliability Organization are just, reasonable, not unduly discriminatory or preferential, and are in the public interest.

"(5) The Commission shall approve only one Electric Reliability Organization. If the Commission receives two or more timely applications that satisfy the requirements of this subsection, the Commission shall approve only the application it concludes will best ensure a reliable bulk-power system.

"(6) The Commission may require as a condition of its approval that the procedures, governance or funding of the Electric Reliability Organization be

amended pursuant to the procedures of subparagraph (g)(4), if the Commission determines that the procedures, governance or funding would otherwise be unjust, unreasonable, unduly discriminatory or preferential, or otherwise is not in the public interest.

"(d) Organization Membership.--Every system operator shall be required to be a member of the Electric Reliability Organization and shall be required also to be a member of any Affiliated Regional Reliability Entity operating under an agreement effective pursuant to subsection (i)(2) applicable to the region in which the system operator owns or operates transmission facilities.

"(e) Assessment and Recovery of Certain Costs.-- The reasonable costs of the Electric Reliability Organization and the reasonable costs of each Affiliated Regional Reliability Entity shall be assessed and equitably allocated to system operators to be recovered from users of the bulk power system. The Commission shall provide by rule or order for the review and approval of such costs and allocations.

"(f) Review of Proposed Standards and Amendments to Standards.-- (1) The Electric Reliability Organization shall file with the Commission any proposed reliability standard or an amendment to a reliability standard. Such submissions shall include: (i) a concise statement of the purpose of the proposal, and (ii) a summary of any proceeding conducted with respect to such proposal. The Commission shall provide notice of the filing of such proposal and afford interested persons 30 days to submit comments. The Commission, after taking into consideration any submitted comments, shall, by order, approve or disapprove such proposal not later than 60 days after the deadline for the submission of comments, except that the Commission may extend the 60 day period for an additional 90 days

for good cause, and except further that if the Commission does not act to approve or disapprove a proposed standard or an amendment to a standard within the foregoing periods the proposal shall go into effect subject to its terms, without prejudice to the authority of the Commission thereafter to suspend or modify the proposal in accordance with the standards and requirements of this section. Proposals approved by the Commission shall take effect according to their terms but not earlier than 30 days after the effective date of the Commission's order, except as provided in paragraph (2) of this subsection.

"(2) (A) The Commission shall approve a proposed standard or amendment to a standard unless it determines the proposed standard or amendment is unjust, unreasonable, unduly discriminatory or preferential, or otherwise not in the public interest. The Commission may suspend an existing standard in whole or in part, if it determines the standard or any part thereof is unjust, unreasonable, unduly discriminatory or preferential or otherwise not in the public interest. In the exercise of its review responsibilities under this subsection, the Commission shall give due weight to the technical expertise of the Electric Reliability Organization with respect to the development and content of a reliability standard or amendment thereto.

"(B) An existing or proposed reliability standard or proposed amendment thereto which is disapproved or suspended in whole or in part by the Commission shall be remanded to the Electric Reliability Organization for further consideration with a reasoned opinion setting forth the basis for such disapproval or suspension.

"(C) The Commission, on its own motion or upon the request of any person, may, by order, direct the Electric Reliability Organization to develop a reliability standard, or propose an amendment to an existing standard, addressing a specific

matter by a date certain. The Electric Reliability Organization shall file any such new or revised standard or amendment in accordance with this subsection.

"(D) (i) Notwithstanding any other provision of this subsection, the Electric Reliability Organization may request that a proposed standard or amendment take effect without notice or comment and on a date earlier than provided for under paragraph (1), but no earlier than the first business day following the day of filing. The Electric Reliability Organization shall include in such filing with the Commission a notice that such a departure from the requirements of paragraphs (1) and (2) is necessary to provide for the reliability of the bulk power system (or any portion thereof) and an explanation of the need for such departure. Such a proposed standard or amendment shall take effect according to its terms unless the Commission determines, by order, that such a departure from the requirements of paragraphs (1) and (2) is not necessary to provide for the reliability of the bulk power system (or any portion thereof).

"(ii) Following the procedures set out in subparagraph (i), the Commission shall provide notice for comment of a proposed standard or amendment filed pursuant to subparagraph (i), and shall follow the procedures set out in paragraphs (1) and (2) for review of the proposed standard or amendment. Any such proposed standard or amendment that has gone into effect shall remain effective unless and until suspended or disapproved by the Commission.

"(3) All system operators and users of the bulk power system shall comply with any new or modified standard that takes effect under this section.

"(g) Amendments to Electric Reliability Organization Procedures, Governance, or Funding.--(1) The Electric Reliability Organization shall file with the Commission any proposed amendment in its procedures, governance, or funding

and accompany the filing with an explanation of the basis and purpose for the amendment.

"(2)(A) A proposed procedural amendment may take effect 90 days after filing with the Commission if the amendment --

"(i) constitutes a statement of policy, practice, or interpretation with respect to the meaning, administration, or enforcement of an existing procedure; or

"(ii) is concerned solely with administration of the Electric Reliability Organization.

A proposed procedural amendment that does not qualify under clause (i) or (ii) shall take effect only upon an order of the Commission approving the amendment. The Commission shall approve such an amendment unless it finds that the amendment is unjust, unreasonable, unduly discriminatory or preferential, is not consistent with any agreement entered into under subsection (k), or is otherwise not in the public interest.

"(3) An amendment to the Electric Reliability Organization's governance or funding shall not take effect unless the Commission, by order, approves such amendment. The Commission shall approve such an amendment unless it finds that the amendment is unjust, unreasonable, unduly discriminatory or preferential, is not consistent with any agreement entered into under subsection (k), or is otherwise not in the public interest.

"(4) The Commission, by order, either upon complaint or upon its own motion, may require the Electric Reliability Organization to develop an amendment to its procedures, governance, or funding if the Commission determines that any part of the Electric Reliability Organization's procedures, governance, or funding is

unjust, unreasonable, unduly discriminatory or preferential, is not consistent with any agreement entered into under subsection (k), or is otherwise not in the public interest. The Electric Reliability Organization shall file such an amendment in accordance with paragraph (1) of this subsection.

"(h) Injunctions and Disciplinary Action.--(1) Consistent with the range of actions approved by the Commission under subsection (c)(4)(G) and requirements of any agreement entered into under subsection (k), the Electric Reliability Organization may impose a penalty or impose other disciplinary action the Electric Reliability Organization finds appropriate against a system operator or a user of the bulk-power system located in the United States if the Electric Reliability Organization, after notice and an opportunity for the sanctioned party to be heard, issues a finding in writing that the user has violated a standard, procedure, or requirement of the Electric Reliability Organization. The Electric Reliability Organization shall immediately notify the Commission of any disciplinary action, and the sanctioned party shall have the right to seek modification or rescission of such action by the Commission.

"(2) The Electric Reliability Organization may seek injunctive relief in a court of competent jurisdiction against a system operator or a user of the bulk-power system located in the United States.

"(3) A disciplinary action taken under subparagraph (1) may take effect not earlier than the 30th day after the issuance of the Electric Reliability Organization's written finding unless the Commission, on its own motion or upon application by the system operator or user of the bulk-power system which is the subject of the action, suspends the action. The action shall remain in effect or

remain suspended unless and until the Commission, after notice and opportunity for comment, sets aside, modifies, or reinstates the action.

"(4) The Commission, on its own motion, may impose a penalty or take such other disciplinary action as the Commission finds appropriate against a system operator or a user of the bulk power system located in the United States if the Commission finds, after notice and opportunity for a hearing, that the user has violated a standard, procedure, or requirement of the Electric Reliability Organization.

"(i) Delegations of Authority. -- (1) The Electric Reliability Organization may, upon request, enter into an agreement with an Affiliate Regional Reliability Entity for the delegation of authority to implement and enforce compliance with reliability standards in a specified geographic area. The Electric Reliability Organization may delegate to such entity other authority as set forth in the delegation agreement, except that the Electric Reliability Organization shall reserve the right to establish and approve variations to standards for the reliability of the bulk power system in North America.

"(2) The Electric Reliability Organization shall file with the Commission any agreement entered into under this subsection and any information the Commission requires with respect to the Affiliated Regional Reliability Entity to whom authority is to be delegated and with whom the Electric Reliability Organization has entered into an agreement. The Commission shall, by order, approve the agreement, following public notice and an opportunity for comment, if it finds that the agreement promotes the effective and efficient implementation and administration of the reliability of the bulk-power system and is just and reasonable, not unduly

discriminatory or preferential, and is in the public interest. No agreement shall take effect and no delegation by the Electric Reliability Organization shall be valid unless approved by the Commission.

"(3) Any agreement entered into under this subsection shall specify procedures for the Affiliated Regional Reliability Entity to obtain variances from the reliability standards of the Electric Reliability Organization. **[Deference language to be proposed by WSCC.] 1/**

"(j) Transitional Provisions.-- Following enactment of the Act, the North American Electric Reliability Council and its member Regional Reliability Councils may file such of their reliability standards, guidance or practices as they would propose to be made mandatory and enforceable. The Commission, after allowing interested persons an opportunity to submit comments, may, by order, approve or disapprove any such proposed mandatory standard, guidance, or practice or any amendment thereto, if it finds that the standard, guidance, practice, or amendment is just, reasonable, not unduly discriminatory or preferential, and in the public interest. The Commission may, without further proceeding or finding, grant its approval to any standard, guidance, or practice for which no substantive objections are filed in the comment period. Consistent with any agreement entered into under subsection (k), filed standards, guidance, or practices, including any amendments

1/ Issue 5, Attachment A (Necessary Elements for Regional Reliability Implementation Agreements") to the July 1998 NERC Board materials included the following language: "NAERO gives strong deference and grants a rebuttable presumption to Interconnection-wide requests for variances from NAERO Standards, so long as there would be no material adverse reliability or commercial impact on the other Interconnections, that all affected stakeholders were provided a reasonable opportunity to comment on the proposed variance, and there would be no material threat to public health and safety."