

568

65

Williams, Ronald L

From: Breed, William
Sent: Thursday, February 15, 2001 4:14 PM
To: Anderson, Margot
Cc: Terry, Tracy
Subject: RE: national energy strategy

Okay by me; let us know what effort is needed and appropriate. Bill

—Original Message—

From: Anderson, Margot
Sent: Thursday, February 15, 2001 4:13 PM
To: Breed, William
Cc: Terry, Tracy
Subject: RE: national energy strategy

BB -

Thanks for volunteering HS for the macro section and Fred for micro. John fingered Tracy for both. Tracy is working AS WE WRITE on the macro part - we got EIA's input and she is reviewing and adding her two cents. I am going to let TT make the call. If she has time for Hilary to review and add (by the end of the day), fine, otherwise, given the short timeframe, Hilary can get in on the next round.

Margot

—Original Message—

From: Breed, William
Sent: Thursday, February 15, 2001 4:09 PM
To: Anderson, Margot
Subject: RE: national energy strategy

Margot:

Hilary will pitch in on the macro part (and think big thoughts...); Fred will pitch in on the micro stuff (in part from his familiarity w/ EE programs). I assume that John has identified specific reviewers also.

Let us know when things come down the pike. Bill

—Original Message—

From: Anderson, Margot
Sent: Wednesday, February 14, 2001 5:33 PM
To: Conti, John; Carrier, Paul; Friedrichs, Mark; Marlay, Robert; Newton, Bill; Breed, William
Subject: national energy strategy

All.

Please take a look. Mark F. and John C. will see their names.

Bill and John, I also want you to:

Thanks.

Margot

<< File: NEP organization.doc >> << File: Draft combo outline WH.doc >>

569

Williams, Ronald L

From: Terry, Tracy
Sent: Thursday, February 15, 2001 4:48 PM
To: Smith, Hilary
Cc: Anderson, Margot; Breed, William
Subject: RE: national energy strategy

To all: Attached are the comments Ron and I put together, along with the memo Ron prepared last week. I tried to keep my comments to a minimum, since I think Ron's piece lays things out pretty well.

Hilary - Let me know if you agree with the overall thrust of our comments and Ron's memo, or if you have a different view of potential impacts. Any specific comments would, of course, be welcomed as well.

Tracy



DOE Comments on Section
3.doc



OILECO2.WPD

—Original Message—

From: Anderson, Margot
Sent: Thursday, February 15, 2001 4:13 PM
To: Breed, William
Cc: Terry, Tracy
Subject: RE: national energy strategy

BB -

Thanks for volunteering HS for the macro section and Fred for micro. John fingered Tracy for both. Tracy is working AS WE WRITE on the macro part - we got EIA's input and she is reviewing and adding her two cents. I am going to let TT make the call. If she has time for Hilary to review and add (by the end of the day), fine, otherwise, given the short timeframe, Hilary can get in on the next round.

Margot

—Original Message—

From: Breed, William
Sent: Thursday, February 15, 2001 4:09 PM
To: Anderson, Margot
Subject: RE: national energy strategy

Margot:

Hilary will pitch in on the macro part (and think big thoughts...); Fred will pitch in on the micro stuff (in part from his familiarity w/ EE programs). I assume that John has identified specific reviewers also.

Let us know when things come down the pike. Bill

—Original Message—

From: Anderson, Margot
Sent: Wednesday, February 14, 2001 5:33 PM
To: Conti, John; Carrier, Paul; Friedrichs, Mark; Marlay, Robert; Newton, Bill; Breed, William
Subject: national energy strategy

All,

Please take a look. Mark F. and John C. will see their names.

Bill and John, I also want you to:

Thanks,

Margot

<< File: NEP organization.doc >> << File: Draft combo outline WH.doc >>

571

Williams, Ronald L

From: Kelliher, Joseph
Sent: Thursday, February 15, 2001 7:30 PM
To: Anderson, Margot
Subject: FW: DOI energy insert – section 5



en010215.energy material

inse...

Suggestions from DOI

—Original Message—

From: Tom_Fulton@ios.doi.gov%internet [mailto:Tom_Fulton@ios.doi.gov]
Sent: Thursday, February 15, 2001 5:37 PM
To: Kelliher, Joseph
Subject: DOI energy insert – section 5

— Forwarded by Tom Fulton/SIO/OS/DOI on 02/15/2001 05:30 PM —

William
Bettenberg **To:** Tom Fulton/SIO/OS/DOI@DOI
 cc: Benjamin Simon/PPA/OS/DOI@DOI,
02/15/2001 Theodore Heintz/PPA/OS/DOI@DOI, Indur
05:07 PM Goklany/PPA/OS/DOI@DOI
 Subject: energy – section 5

Here's the second attempt.

(See attached file: en010215.energy material insert section 5–v2.wpd)

573

Williams, Ronald L

From: Kelliher, Joseph
Sent: Thursday, February 15, 2001 7:31 PM
To: Anderson, Margot
Subject: EPA comments



tmp.htm



nepeechap.wpd



renewable chapter
comments.wpd...



energy supplies.wpd



short term supplies.wpd

Suggestions from EPA:

—Original Message—

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, February 15, 2001 5:41 PM
To: Kelliher, Joseph
Cc: Hogan.Kathleen@epamail.epa.gov%internet;
Andrew_D._Lundquist@OVP.EOP.Gov%internet;
charles_m._smith@OVP.EOP.Gov%internet;
Brown.Ellen@epamail.epa.gov%internet;
Schmidt.Lorie@epamail.epa.gov%internet
Subject: text for energy efficiency chapter

Joe, -

I can be reached at 564-9301. Thank you.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

571
Williams, Ronald L

(b)(6)

From: Braitsch, Jay
Sent: Tuesday, February 27, 2001 5:07 PM
To: Anderson, Margot
Subject: RE: new draft

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 26, 2001 1:47 PM
To: Cook, Trevor; Scalingi, Paula; PETTIS, LARRY; KENDELL, JAMES; Zimmerman, MaryBeth; Sullivan, John; 'jks-tier@bpa.gov'; Kripowicz, Robert; Haspel, Abe; Magwood, William; 'jks-tier@bpa.gov'; Whatley, Michael; Braitsch, Jay; Conti, John; Carter, Douglas; KYDES, ANDY; Pumphrey, David; Hart, James
Cc: Breed, William; Marlay, Robert
Subject: FW: new draft

All,

Attached is the latest draft of the energy situation section of the NEP plus the regional section. Comments from the CEA, OMB, EPA, Interior, USDA, etc. were incorporated. Your comments are welcome. Not quite sure what the schedule is but sooner is always better. As in Tuesday. I passed along your comments on chapters 4,5,9, and 10 (except EE's comments on chapter 9, which I just received this a.m.) They will go to DOT.

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Monday, February 26, 2001 1:26 PM
To: Anderson, Margot
Subject: new draft

Sorry, I just realized I never sent it to you

<< File: sec1.4.doc >> << File: secreg3.doc >>

578

Williams, Ronald L

From: Brown.Ellen@epamail.epa.gov%internet [Brown.Ellen@epamail.epa.gov]
Sent: Tuesday, February 27, 2001 5:54 PM
To: Anderson, Margot
Subject: next 6 months



tmp.htm



epol2-266red.wpd



epol2-266new.wpd

Comments attached:

580

b5

Williams, Ronald L.

From: Hart, James
Sent: Friday, February 16, 2001 1:22 PM
To: PETTIS, LARRY
Cc: Anderson, Margot; Kelliher, Joseph; Pumphrey, David; Coburn, Leonard
Subject: National Energy Policy - IEO Availability

Larry.

Jim

581

65

Martin, Adrienne

From: Terry, Tracy
Sent: Monday, February 19, 2001 6:43 PM
To: Anderson, Margot
Cc: Conti, John
Subject: RE: more NEP stuff

Margot - Attached are my comments on section 1. What happened to 5 pages?? I only made it through the intro and electricity sections

Also, on graphics. You might browse EIA's Annual Energy Review and/or the AEO for graphs. They can usually send them to you pretty quickly.

Tracy



sec1 2 jkTT.DOC

-----Original Message-----

From: Anderson, Margot
Sent: Monday, February 19, 2001 5:29 PM
To: Friedrichs, Mark; Terry, Tracy; Conti, John; Breed, William
Subject: more NEP stuff

All,

Please take a look at this vastly rewritten section 1 of the NEP (situation "analysis").

Not sure what the time frame is on the other sections that several of you so dilligently worked on. I'm going to The WH with Joe in the a.m. at 10:00 so I should know when I get back. Sorry about the pace here. Its a moving target at best.

Mark - please go to the S1 meeting at 10:00. We'll can touch base first about stuff going on in PO.

Thanks!!!!

<< File: sec1 2 jk.DOC >>

583

Stamos, John

From: Cook, Trevor
Sent: Wednesday, May 16, 2001 3:17 PM
To: 'Kotek, John'; 'Isande(a)sandia.gov'; 'Pickard, Paul'
Cc: Stamos, John
Subject: Outline for implementation plan



Atoms for
Prosperity.doc

Hi guys.

here is the outline, please mark it up for me and email it back by noon tomorrow my time, if possible.

thanks.

Trev.

5428

DOE010-0269

385

Stamos, John

From: Cook, Trevor
Sent: Friday, March 30, 2001 9:53 AM
To: Connell, Elizabeth; Stamos, John; Herczeg, John; Johnson, Shane; Magwood, William; Knipp, Robert; Marcus, Gail
Subject: National Energy Policy Task Force Papers
Importance: High

The following is a list of Policy Options that are being forwarded to the Vice President's Energy Policy Task Force. The format is included as an attached file. These papers need to be completed and approved by Bill by COB Wednesday. I have listed the responsible author next to each policy option. Please have your draft in to me by noon Tuesday. Save it on pdocs and email me a copy. Please email or call me if you have any questions.

Trevor.



format for 2 pages.doc

Williams, Ronald L

b7(c)

(b)(5)

From: Terry, Tracy
Sent: Wednesday, February 28, 2001 10:21 AM
To: Anderson, Margot
Cc: Conti, John
Subject: corrected NEP graphs on electricity

Sorry for the mix-up.

Tracy



elec graphs.ppt

581

(b)(5)

Williams, Ronald L

From: Braitsch, Jay
Sent: Wednesday, February 28, 2001 10:37 AM
To: Anderson, Margot
Subject: FW: Non-Headlines

-----Original Message-----

From: Carter, Douglas
Sent: Wednesday, February 28, 2001 10:31 AM
To: Braitsch, Jay
Subject: RE: Non-Headlines

-----Original Message-----

From: Braitsch, Jay
Sent: Tuesday, February 27, 2001 3:03 PM
To: Carter, Douglas
Subject: Non-Headlines

585

P3 - 5

Stamos, John

From: Cook, Trevor
Sent: Monday, March 26, 2001 10:54 AM
To: Stamos, John
Subject: FW: These are the remaining placeholders for the nuclear policy initiatives
Importance: High

-----Original Message-----

From: Cook, Trevor
Sent: Friday, March 23, 2001 12:54 PM
To: Anderson, Margot
Subject: These are the remaining placeholders for the nuclear policy initiatives
Importance: High

Trevor.

581

B - 10

Stamos, John

From: Cook, Trevor
Sent: Monday, March 26, 2001 9:24 AM
To: Magwood, William
Cc: Stamos, John
Subject: FW: Chapter 8 (Increased production of U.S. Energy Resources).

Bill.

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Saturday, March 24, 2001 10:41 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braltsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: Chapter 8 (Increased production of U.S. Energy Resources).

Chapter 8 (Increased production of U.S. Energy Resources).

Task Force Charlie: This can go out to other Agencies for review. Includes comments from meeting on 2/21.

EIA - please take a fact-check look.



ch 8 march 24.doc



chapter 8 graphics.
March 24 p...

58
Stamos, John

55

From: Cook, Trevor
Sent: Wednesday, March 21, 2001 12:12 PM
To: Magwood, William
Cc: Stamos, John
Subject: Heads up on the National Energy Policy Development for Nuclear
Importance: High

Just got a call from Margot

due today or early tomorrow

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, March 21, 2001 11:57 AM
To: Cook, Trevor
Subject: as we discussed



Helpful to use redline method if you can!

Stamos, John

From: Cook, Trevor
Sent: Wednesday, February 14, 2001 9:40 AM
To: Stamos, John; Wade, Kenneth
Subject: FW: Electricity outline for the WhiteHouse

Hey guys,

... I am still exiled from my office by the painters, I am sitting in Roz's office today

I got this email from a friend in FE... it sounds a LOT like the work Bill was doing on Monday... I will follow up but wanted to give you guys a heads up.

John, you may wish to mention this to Bill as it sounds like FE has been given the lead here.

Trev.

-----Original Message-----

From: Carter, Douglas
Sent: Tuesday, February 13, 2001 5:23 PM
To: Cook, Trevor
Subject: FW: Electricity outline for the WhiteHouse

Hi Trevor -

Voice from the past (or email from the past) calling.

I'm working on the electricity paper described below and don't know who to coordinate with in NE. Are you interested, or could you suggest someone else? Take a look at the email to Pat and let me know. I'm at 69684. Thanks.

Doug Carter

-----Original Message-----

From: Carter, Douglas
Sent: Tuesday, February 13, 2001 5:16 PM
To: Hoffman, Patricia
Subject: Electricity outline for the WhiteHouse

Pat -

The attached file is in WordPerfect, and uses the outline feature, which translates poorly into Word. If you cannot work with it, let me know.

Sorry for raining on your day. Call if you want to discuss this.



Electricty outline.wpd

Doug Carter (FE-26)
US DOE
Washington, DC 20585
202-586-9684

[This email uses 100% recycled electrons.]

597


B - 5

Stamos, John

From: Savage, Buzz
Sent: Tuesday, March 27, 2001 7:59 AM
To: Johnson, Shane
Cc: Stamos, John; Cook, Trevor; Bartell, Joseph
Subject: Policy papers

Buzz


CONSTRUCTABILITY
POLICY v2.doc...


NUKE
RASTRUCTURE SUPPORT v2

514 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:30 PM
To: Anderson, Margot
Subject: found an error,...

made a correction in citation No. 58, shown in red and strikethrough.

BF

NE - CreationsCH3.doc

5512

DOE010-0353

590 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:26 PM
To: Anderson, Margot
Subject: an additional fact not checked on friday

its in bright pink... the only pink text in the file. No. 73.


Caption Check - ME -
CM 5 doc

5519

60 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:14 PM
To: Anderson, Margot
Subject: here is one citation



NEmpu: Ch3Citations
Needed as.

1009 Cook, Trevor

B - 5

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:42 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

Jay sent me the 5 page list, I am working the nuclear part now.

TLC

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:33 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

It may not help. Almost no time to even figure out what to do but stay tuned in case we need to call you.

-----Original Message-----

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:31 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

no, but I can participate electronically

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:29 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

can you fiy down?

-----Original Message-----

From: Cook, Trevor
Sent: Fnday, May 04, 2001 2:28 PM
To: Anderson, Margot
Subject: I am at Germantown today, 3-7046

-----Original Message-----

From: Anderson, Margo
Sent: Friday, May 04, 2001 2:25 PM
To: Braitsch, Jay; Carter, Douglas; Cook, Trevor; Magwood, William; Zimmerman, MaryBeth; KYDES, ANDY, Breed, William; Conti, John
Cc: Kripowicz, Robert; Haspel, Abe; PETTIS, LARRY; Kelliher, Joseph; McSlarrow, Kyle
Subject: Urgent ; Read me

All,

Let me know if you can attend this meeting.

607 Cook, Trevor

B - 3

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:31 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

no, but I can participate electronically

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:29 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

can you fly down?

-----Original Message-----

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:28 PM
To: Anderson, Margot
Subject: I am at Germantown today, 3-7046

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:25 PM
To: Braitsch, Jay; Carter, Douglas; Cook, Trevor; Magwood, William; Zimmerman, MaryBeth; KYDES, ANDY; Breed, William; Conti, John
Cc: Kripowicz, Robert; Haspel, Abe; PETTIS, LARRY; Kelliner, Joseph; McSiarow, Kyle
Subject: Urgent , Read me


All,

Let me know if you can attend this meeting.

1,04
Cook, Trevor

From: Cook, Trevor
Sent: Friday, May 04, 2001 3:57 PM
To: Anderson, Margot; Braitsch, Jay; Magwood, William
Subject: attached is chapter 5 nuke fact check

all nuclear facts in italics, could not find a reference for the very first one, all others covered


Citation Check - NE
CH 5.doc

5530

60P

B - 5

Cook, Trevor

From: Cook, Trevor
 Sent: Tuesday, May 01, 2001 9:45 AM
 To: Anderson, Margot; Carter, Douglas
 Cc: Magwood, William
 Subject: RE: Going to Press: chapter 3

I drafted the safety stuff, its in review, will have it out in about 10 mins.

Trev.

-----Original Message-----

From: Anderson, Margot
 Sent: Tuesday, May 01, 2001 8:49 AM
 To: Cook, Trevor; Carter, Douglas
 Cc: Magwood, William
 Subject: Going to Press: chapter 3

Doug and Trevor,

Chapter 3, the environment chapter has a few outstanding questions remaining but only 2 pertain to DOE. I am attaching a copy of the chapter. Can you take a crack at the first question?

Trevor, Later down there is a question on nuclear safety. Can you provide a few sentences on this (I think Kelliher made the same request)?

By 10:00 if possible. Thanks.

Margot

-----Original Message-----

From: Charles M. Smith@ovp.eop.gov<internet>
 (mailto:Charles_M_Smith@ovp.eop.gov)
 Sent: Monday, April 30, 2001 10:25 PM
 To: Kelliher, Joseph; Anderson, Margot;
 Moss.Jacob@epamail.epa.gov<internet>;
 William_bettenberg@ios.doi.gov<internet>; Tom_fulton@ios.doi.gov<internet>
 Cc: Kjersten drager@ovp.eop.gov<internet>;
 Andrew D. Lundquist@ovp.eop.gov<internet>;
 Karen_Y_Knutson@ovp.eop.gov<internet>
 Subject: chapter 3

I need this literally first thing in the am. Chapter 3 is to be laid out starting about noon.

Charlie

239

(b) (3)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 12:12 PM
To: Anderson, Margot
Subject: new draft



sec1.5.doc

WP

Cook, Trevor

From: Cook, Trevor
Sent: Tuesday, May 01, 2001 10:04 AM
To: Kelliher, Joseph; Anderson, Margot
Cc: Magwood, William
Subject: nuclear safety words

attached is a MS word file with the requested text.



nuclear_safety.doc

612 Cook, Trevor

b5

From: Cook, Trevor
Sent: Tuesday, May 01, 2001 8:58 AM
To: Kelliher, Joseph
Subject: RE: nuclear safety

Just got this email, you will have it in an hour.

Trevor.

-----Original Message-----

From: Kelliher, Joseph
Sent: Tuesday, May 01, 2001 8:10 AM
To: Magwood, William; Cook, Trevor
Cc: Anderson, Margot
Subject: nuclear safety

Thanks.

5563

123

(b)(6)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 3:35 PM
To: Anderson, Margot
Subject: RE: read me

Importance: High

Can you still print copies?

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 3:01 PM
To: Kelliher, Joseph
Subject: read me

Joe, please take a quick look.

Just now received EIA's stuff and I can enter while you brose this version.

Margot

<< File: sec1.6.doc >>

b(6)

(b)4

(b)(3)

Williams, Ronald L

From: KYDES, ANDY
Sent: Wednesday, February 28, 2001 6:45 PM
To: Anderson, Margot
Subject: Page 12 line 21 detail

Margot,

(b)(3)

Andy

Andy S. Kydes, EI-80
U.S. DOE/EIA
1000 Independence Ave. SW
Washington, D.C. 20585
email: akydes@eia.doe.gov
Tel: (202) 586-2222
fax: (202) 586-3045

Please see our website <http://www.eia.doe.gov> for access to EIA's energy information and publications. Please call NEIC at (202) 586-8800 or email them at infoctr@eia.doe.gov if you have general questions regarding such information or how to locate it.

115
Williams, Ronald L

From: Ray.Squitieri@do.treas.gov%internet [Ray.Squitieri@do.treas.gov]
Sent: Wednesday, February 28, 2001 6:22 PM
To: Anderson, Margot
Subject: Section 3 - Economic Impact of Energy



NEP sec3 red 0228.doc

<<NEP sec3 red 0228.doc>> Margot,
This version incorporates comments from DOE –for which, thanks– and
others. Ray

617

Williams, Ronald L

From: Poche, Michelle [Michelle.Poche@ost.dot.gov]
Sent: Thursday, April 05, 2001 9:50 AM
To: Anderson, Margot
Subject: RE: DOE comments and new oil refinery section



Photographs

I was mistaken in that the deadline isn't noon, it's COB today.
See attached email re chapters and pictures.

Yes, I got the graphics email. Thanks very much.

—Michelle

—Original Message—

From: Anderson, Margot [mailto:Margot.Anderson@hq.doe.gov]
Sent: Thursday, April 05, 2001 9:01 AM
To: 'Poche, Michelle'
Subject: RE: DOE comments and new oil refinery section

Michelle,

Sounds like you have what you need. What noon deadline? The only deadline I know about is the Friday noon deadline for proposal for what pictures to include. By the way, I send Charlie draft of graphics for chapter 9 for you to consider. Did you receive?

Margot

—Original Message—

From: Poche, Michelle [mailto:Michelle.Poche@ost.dot.gov]
Sent: Wednesday, April 04, 2001 9:23 PM
To: Anderson, Margot
Subject: FW: DOE comments and new oil refinery section

Margo,

Ignore my message below. It made no sense.
I have your rewrite of oil refineries section. Just wanted you to see DOI's comments re earlier version...
Apologies for confusion,
Michelle

—Original Message—

From: Poche, Michelle
Sent: Wednesday, April 04, 2001 9:21 PM
To: 'Anderson, Margot'
Subject: RE: DOE comments and new oil refinery section

Margot,

On 3/28 you gave me a printed version of an email to you from Wm Breed with an attached re-write of the oil refineries section of Chapter 9. Could you please forward that attachment to me so that I can just cut and paste it in? (Would be ideal if I could do that in time to meet Charlie's Thursday noon

deadline.)

Also, FYI, please see attached edits from DOI to old version of oil refineries section of Chapter 9.

Thanks a million,

—Michelle

—Original Message—

From: Anderson, Margot [mailto:Margot.Anderson@hq.doe.gov]

Sent: Thursday, March 29, 2001 6:46 PM

To: 'michelle.poche@dot.gov'

Cc: Charles Smith (E-mail)

Subject: DOE comments and new oil refinery section

> —Original Message—

> From: Breed, William

> Sent: Thursday, March 29, 2001 12:51 PM

> To: Anderson, Margot

> Subject: NEP chap 9 - refinery section

>

> Margot:

>

> attached is our version of the refinery section of the infrastructure

> paper — just bolt this in place of the existing text (which is the first

> version of our text from last friday with one lead in para added, which we

> have now covered better)

(b)(5)

(b) (5)

- > Bill
- >
- > William Breed
- > Acting Director, Office of Energy Efficiency,
- > Alternative Fuels, and Oil Analysis (PO-22)
- > 202-586-4763
- > <<Oil Refineries 29 Mar.doc>>

638

Williams, Ronald L

From: Poche, Michelle [Michelle.Poche@ost.dot.gov]
Sent: Wednesday, April 04, 2001 9:23 PM
To: Anderson, Margot
Subject: FW: DOE comments and new oil refinery section



Oil Refineries.doc

Margo,

Ignore my message below. It made no sense.
I have your rewrite of oil refineries section. Just wanted you to see DOI's comments re earlier version...
Apologies for confusion,
Michelle

-----Original Message-----

From: Poche, Michelle
Sent: Wednesday, April 04, 2001 9:21 PM
To: 'Anderson, Margot'
Subject: RE: DOE comments and new oil refinery section

Margot,
On 3/28 you gave me a printed version of an email to you from Wm Breed with an attached re-write of the oil refineries section of Chapter 9. Could you please forward that attachment to me so that I can just cut and paste it in? (Would be ideal if I could do that in time to meet Charlie's Thursday noon deadline.)
Also, FYI, please see attached edits from DOI to old version of oil refineries section of Chapter 9.
Thanks a million,
-Michelle

-----Original Message-----

From: Anderson, Margot [mailto:Margot.Anderson@hq.doe.gov]
Sent: Thursday, March 29, 2001 6:46 PM
To: 'michelle.poche@dot.gov'
Cc: Charles Smith (E-mail)
Subject: DOE comments and new oil refinery section

> -----Original Message-----

> **From:** Breed, William
> **Sent:** Thursday, March 29, 2001 12:51 PM
> **To:** Anderson, Margot
> **Subject:** NEP chap 9 - refinery section

> Margot:

>
> attached is our version of the refinery section of the infrastructure
> paper -- just bolt this in place of the existing text (which is the first
> version of our text from last friday with one lead in para added, which we
> have now covered better)

(b)

- >
- > Bill
- >
- > William Breed
- > Acting Director, Office of Energy Efficiency,
- > Alternative Fuels, and Oil Analysis (PO-22)
- > 202-586-4763
- > <<Oil Refineries 29 Mar.doc>>

620

3

Williams, Ronald L

From: Poche, Michelle [Michelle.Poche@ost.dot.gov]
Sent: Wednesday, April 04, 2001 9:21 PM
To: Anderson, Margot
Subject: RE: DOE comments and new oil refinery section



Oil Refineries.doc

Margot,

On 3/28 you gave me a printed version of an email to you from Wm Breed with an attached re-write of the oil refineries section of Chapter 9. Could you please forward that attachment to me so that I can just cut and paste it in? (Would be ideal if I could do that in time to meet Charlie's Thursday noon deadline.)

Also, FYI, please see attached edits from DOI to old version of oil refineries section of Chapter 9.

Thanks a million,
-Michelle

-----Original Message-----

From: Anderson, Margot [mailto:Margot.Anderson@hq.doe.gov]
Sent: Thursday, March 29, 2001 6:46 PM
To: 'michelle.poche@dot.gov'
Cc: Charles Smith (E-mail)
Subject: DOE comments and new oil refinery section

> -----Original Message-----

> **From:** Breed, William
> **Sent:** Thursday, March 29, 2001 12:51 PM
> **To:** Anderson, Margot
> **Subject:** NEP chap 9 - refinery section

>
> Margot:

>
> attached is our version of the refinery section of the infrastructure
> paper -- just bolt this in place of the existing text (which is the first
> version of our text from last friday with one lead in para added, which we
> have now covered better)

(b) (3)

(b)(1)

- > Bill
- >
- > William Breed
- > Acting Director, Office of Energy Efficiency,
- > Alternative Fuels, and Oil Analysis (PO-22)
- > 202-586-4763
- > <<Oil Refineries 29 Mar.doc>>

1022

6/13

Williams, Ronald L

From: Poche, Michelle [Michelle.Poche@ost.dot.gov]
Sent: Wednesday, April 04, 2001 8:29 PM
To: Anderson, Margot
Subject: RE: coal

Margot,

-----Original Message-----

From: Anderson, Margot [mailto:Margot.Anderson@hq.doe.gov]
Sent: Thursday, March 29, 2001 6:48 PM
To: 'michelle.poche@dot.gov'
Subject: more DOE edits + graphics
Importance: High

Michelle,

I will try to get the graphics printed out here and delivered to Charlie.

Margot

> -----Original Message-----

> From: Freitas, Christopher
> Sent: Thursday, March 29, 2001 4:12 PM
> To: Anderson, Margot
> Cc: Como, Anthony; DeHoratiis, Guido; Johnson, Nancy
> Subject: RE: NEP chapter 9 -Final edits
> Importance: High

>
>
>
>
>
>

> <<Permits Flow.jpg>> <<Pipeline Construction.jpg>> <<Permits
> Schedule.jpg>> <<Ch9.03.28.doc>>
> Margot, FYI see attached file and my (FE-30) corrections/edits in red font
> and strike through for the electricity section

I hope

> this is helpful.
> Sincerely,
>

> Christopher J. Freitas
> Program Manager, Natural Gas Infrastructure
> (202) 586-1657
>
> —Original Message—
> From: Anderson, Margot
> Sent: Thursday, March 29, 2001 8:53 AM
> To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea;
> Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch,
> Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jkstier@bpa.gov';
> York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David;
> Kolevar, Kevin; Pumphrey, David; Scalingi, Paula
> Cc: Kelliher, Joseph
> Subject: chapter 9
>
> All,
>
> Chapter 9 is back from DOT. I just got it and haven't seen how many of
> the edits you provided made it in (Recall that FE, SO, PO, BPA provided
> significant input along the way). Please review. Unfortunately, there is
> an interagency peer review of this paper scheduled for 5:00 this
> afternoon. I would much like your comments by then, if possible.
>
> Crystal - still no luck getting through to Jeff but we much need a BPA
> review, Can you help?
>
> Thanks,
>
> Margot
> << File: Ch9.03.28.doc >> << File: Silicon Valley.doc >> << File:
> transmissionprobmap.doc >>

Williams, Ronald L

From: KYDES, ANDY
Sent: Wednesday, April 04, 2001 7:34 PM
To: Anderson, Margot
Subject: RE: chapter 3 3/27 version



IMG003~1.GIF



IMG004~1.GIF

Margot,

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Wednesday, April 04, 2001 3:47 PM
To: Kydes, Andy
Subject: RE: chapter 3 3/27 version

Andy,

Margot

-----Original Message-----

From: KYDES, ANDY
Sent: Wednesday, March 28, 2001 8:32 PM
To: Anderson, Margot
Subject: FW: chapter 3 3/27 version

Margot

This doesn't make it any easier for you but I got these back 3 minutes ago. rather than delaying I thought I would forward two separate pieces. The comments below are from Dwight French and the annotated version, attached,

is
from Mark Rodekoehr. I apologize.

Andy

-----Original Message-----

From: French, Dwight
Sent: Wednesday, March 28, 2001 4:03 PM
To: Rodekoehr, Mark; Kydes, Andy
Cc: Kilgore, Cal; Rodekoehr, Mark
Subject: RE: chapter 3 3/27 version

-----Original Message-----

From: Rodekoehr, Mark
Sent: Wednesday, March 28, 2001 1:01 PM
To: Kydes, Andy
Cc: French, Dwight; Kilgore, Cal
Subject: FW: chapter 3 3/27 version

My comments are outlined in red. Dwight French should provide you comments on lines 22-27 and 37-40 on page 1.

-----Original Message-----

From: Kilgore, Cal
Sent: Wednesday, March 28, 2001 9:23 AM
To: Rodekoehr, Mark
Subject: FW: chapter 3 3/27 version

Please look this over and get back to Andy.

Cal Kilgore

-----Original Message-----

From: Kydes, Andy
Sent: Wednesday, March 28, 2001 9:18 AM
To: Kilgore, Cal
Cc: French, Dwight; Cato, Derriel; Hutzler, Mary; Pettis, Larry
Subject: FW: chapter 3 3/27 version

Cal,

I think alot of this material is in your area. Could you ask your fols to review and comment on this by COB today. The delivery date for the whole is pretty tight.

Thanks.

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Tuesday, March 27, 2001 6:42 PM
To: Kydes, Andy; John Conti_at_HQ-EXCH at X400PO; Andrea Lockwood_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO; Michael Whatley_at_HQ-EXCH at X400PO; Douglas Carter_at_HQ-EXCH at X400PO; Jay Braitsch_at_HQ-EXCH at X400PO; Elena Melchert_at_HQ-EXCH at X400PO; TREVOR COOK_at_HQ-EXCH at X400PO; 'jks-tier@bpa.gov'_at_internet at X400PO; Christopher Freitas_at_HQ-EXCH at X400PO; Mark FRIEDRICHS_at_HQ-EXCH at X400PO; David Pumphrey_at_HQ-EXCH at X400PO; Kevin Kolevar_at_HQ-EXCH at X400PO; Abe Haspel_at_HQ-NOTES at X400PO; MaryBeth Zimmerman_at_HQ-NOTES at X400PO; Michael York_at_HQ-NOTES at X400PO
Cc: Charles M. Smith@ovp.eop.gov_at_internet at X400PO; Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: chapter 3 3/27 version

Charlie,

Please send this around with this note (and let me know if you get this e-mail).

DOE -

Suggestions for graphics to illustrate topics would be most helpful.

Margot

5599

DOE011-0004

625

BS

5600

DOE011-0005

624

65

5601

DOE011-0006

620

(5)

Williams, Ronald L

From: MaryBeth Zimmerman
Sent: Wednesday, April 04, 2001 4:17 PM
To: Anderson, Margot; York, Michael
Subject: Re: a farmer's retort

Am passing it on to our Kansas continent. Thanks for the response.



Margot Anderson@HQMAIL on 04/04/2001 03:39:55 PM

To: MaryBeth Zimmerman/EE/DOE@DOE@HQMAIL
cc:

Subject: a farmer's retort

626

5603

Williams, Ronald L

From: KYDES, ANDY
Sent: Wednesday, April 04, 2001 7:07 PM
To: Anderson, Margot
Subject: RE: chapter 3 3/27 version

Margot,

Andy

—Original Message—
From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Wednesday, April 04, 2001 3:47 PM
To: Kydes, Andy
Subject: RE: chapter 3 3/27 version

Andy,

Margot

—Original Message—
From: KYDES, ANDY
Sent: Wednesday, March 28, 2001 8:32 PM
To: Anderson, Margot
Subject: FW: chapter 3 3/27 version

Margot

This doesn't make it any easier for you but I got these back 3 minutes ago. rather than delaying I thought I would forward two separate pieces. The comments below are from Dwight French and the annotated version, attached,

is
from Mark Rodekahr. I apologize.

Andy

—Original Message—
From: French, Dwight
Sent: Wednesday, March 28, 2001 4:03 PM
To: Rodekahr, Mark; Kydes, Andy
Cc: Kilgore, Cal; Rodekahr, Mark
Subject: RE: chapter 3 3/27 version

My comments are as follows:

-----Original Message-----

From: Rodekohr, Mark
Sent: Wednesday, March 28, 2001 1:01 PM
To: Kydes, Andy
Cc: French, Dwight; Kilgore, Cal
Subject: FW: chapter 3 3/27 version

-----Original Message-----

From: Kilgore, Cal
Sent: Wednesday, March 28, 2001 9:23 AM
To: Rodekohr, Mark
Subject: FW: chapter 3 3/27 version

Please look this over and get back to Andy.

Cal Kilgore

-----Original Message-----

From: Kydes, Andy
Sent: Wednesday, March 28, 2001 9:18 AM
To: Kilgore, Cal
Cc: French, Dwight; Cato, Deriel; Hutzler, Mary; Pettis, Larry
Subject: FW: chapter 3 3/27 version

Cal,

I think alot of this material is in your area. Could you ask your fols to review and comment on this by COB today. The delivery date for the whole is pretty tight.

Thanks.

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Tuesday, March 27, 2001 6:42 PM
To: Kydes, Andy; John Conti_at_HQ-EXCH at X400PO; Andrea Lockwood_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO; Michael Whatley_at_HQ-EXCH at X400PO; Douglas Carter_at_HQ-EXCH at X400PO; Jay Braitsch_at_HQ-EXCH at X400PO; Elena Melchert_at_HQ-EXCH at X400PO; TREVOR COOK_at_HQ-EXCH at X400PO; 'jkstier@bpa.gov'_at_internet at X400PO; Christopher Freitas_at_HQ-EXCH at X400PO; Mark FRIEDRICHS_at_HQ-EXCH at X400PO; David Pumphrey_at_HQ-EXCH at X400PO; Kevin Kolevar_at_HQ-EXCH at X400PO; Abe Haspel_at_HQ-NOTES at X400PO; MaryBeth Zimmerman_at_HQ-NOTES at X400PO; Michael York_at_HQ-NOTES at X400PO
Cc: Charles_M_Smith@ovp.eop.gov_at_internet at X400PO; Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: chapter 3 3/27 version

Charlie,

Please send this around with this note (and let me know if you get this e-mail).

DOE -

Suggestions for graphics to illustrate topics would be most helpful.

Margot

5606

DOE011-0011

621

b5

Williams, Ronald L

From: Cook, Trevor
Sent: Wednesday, April 04, 2001 4:06 PM
To: Anderson, Margot
Subject: need help with one of the goals...

many thanks.
Trev.

628

Williams, Ronald L

From: Hart, James
Sent: Wednesday, April 04, 2001 2:18 PM
To: Anderson, Margot
Cc: Pumphrey, David; Lockwood, Andrea
Subject: RE: Suggested Edits - NEP Chapter 10

Margot.



03_29_01_NEPG
Study_R41-IA EDI...

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, April 04, 2001 1:43 PM
To: Hart, James
Cc: Pumphrey, David
Subject: RE: Suggested Edits - NEP Chapter 10

Jim,

Margot

-----Original Message-----

From: Hart, James
Sent: Wednesday, April 04, 2001 1:31 PM
To: Anderson, Margot
Cc: Pumphrey, David
Subject: Suggested Edits - NEP Chapter 10

Margot,

Dave asked that I send you the attached suggested edits for NEP Chapter 10.

<< File: 03_29_01_NEPG Study_R41-IA EDITS.doc >>



Department of Energy
Washington, DC 20585
JUL 16 2001

Jim Wells
Director
Natural Resources and Environment
United States General Accounting Office
441 G St., N.W.
Room 2T23
Washington, DC 20548

Dear Mr. Wells,

This is in response to your request of May 17, 2001, for information with regard to the General Accounting Office's review of the development of the National Energy Policy. Enclosed are answers to the seven specific questions presented by GAO staff members at the entrance meeting with Department of Energy officials on June 8, 2001.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot H. Anderson
Deputy Director
Office of Policy

Enclosure



5619B

630

Williams, Ronald L

From: Hart, James
Sent: Wednesday, April 04, 2001 1:31 PM
To: Anderson, Margot
Cc: Pumphrey, David
Subject: Suggested Edits - NEP Chapter 10

Margot,

Dave asked that I send you the attached suggested edits for NEP Chapter 10.



03_29_01_NEP6
Study_R41-IA EDI...

632

b5

Williams, Ronald L

From: KMurphy@doc.gov%internet [KMurphy@doc.gov]
Sent: Wednesday, April 04, 2001 11:41 AM
To: Anderson, Margot; Carrier, Paul; william_bettenberg@ios.doi.gov%internet;
tom_fulton@ios.doi.gov%internet; keith.collins@usda.gov%internet;
symons.jeremy@epa.gov%internet; charles.m.hess@hq02.usace.army.mil%internet
Subject: Reminder

Reminder of meetings today at Commerce in Secretary's Conference Room:

Call 482-4127 and ask for Sandra if you have any trouble getting in.

62

53

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, April 04, 2001 9:47 AM
To: Anderson, Margot
Subject: RE: How did it go yesterday?

—Original Message—

From: Anderson, Margot
Sent: Wednesday, April 04, 2001 9:22 AM
To: Kelliher, Joseph
Subject: How did it go yesterday?

634

b5

Williams, Ronald L

From: Kripowicz, Robert
Sent: Tuesday, April 03, 2001 5:33 PM
To: Kolevar, Kevin
Cc: Anderson, Maroot; Kelliher, Joseph; Braitsch, Jay
Subject: FW

Importance: High

Kevin -- Based on previous e-mails I offer the following:

624

63

Williams, Ronald L

From: Kelliher, Joseph
Sent: Monday, April 02, 2001 12:19 PM
To: Anderson, Margot
Subject: RE: energy efficiency one-pager

-----Original Message-----

From: Anderson, Margot
Sent: Monday, April 02, 2001 10:51 AM
To: Kelliher, Joseph; 'Symons.Jeremy@epamail.epa.gov'
Cc: Kolevar, Kevin
Subject: RE: energy efficiency one-pager

Joe,

How do you want to proceed on this? Have you drafted a revised?

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Friday, March 30, 2001 6:48 PM
To: Anderson, Margot; 'Symons.Jeremy@epamail.epa.gov'
Cc: Kolevar, Kevin
Subject: RE: energy efficiency one-pager

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 30, 2001 5:40 PM
To: 'Symons.Jeremy@epamail.epa.gov'
Cc: Kelliher, Joseph; Kolevar, Kevin
Subject: energy efficiency one-pager

<< File: energy efficiency one-pager.wpd >>

Reviewed/edited by EE, PO. Joe and/or Kevin, Problems?

Jeremy, can you let me know if you get this? I am having problems with your e-mail.

Margot

631

65

Williams, Ronald L

From: Kelliher, Joseph
Sent: Monday, April 02, 2001 11:06 AM
To: Anderson, Margot
Subject: RE: energy efficiency one-pager

-----Original Message-----

From: Anderson, Margot
Sent: Monday, April 02, 2001 10:51 AM
To: Kelliher, Joseph; 'Symons.Jeremy@epamail.epa.gov'
Cc: Kolevar, Kevin
Subject: RE: energy efficiency one-pager

Joe,

How do you want to proceed on this? Have you drafted a revised?

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Friday, March 30, 2001 6:48 PM
To: Anderson, Margot; 'Symons.Jeremy@epamail.epa.gov'
Cc: Kolevar, Kevin
Subject: RE: energy efficiency one-pager

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 30, 2001 5:40 PM
To: 'Symons.Jeremy@epamail.epa.gov'
Cc: Kelliher, Joseph; Kolevar, Kevin
Subject: energy efficiency one-pager

<< File: energy efficiency one-pager.wpd >>

Reviewed/edited by EE, PO. Joe and/or Kevin, Problems?

Jeremy, can you let me know if you get this? I am having problems with your e-mail.

Margot

638

Williams, Ronald L

From: KYDES, ANDY
Sent: Saturday, March 31, 2001 1:18 PM
To: Anderson, Margot
Cc: PETERSIK, THOMAS; PETTIS, LARRY; O'Donovan, Kevin; HUTZLER, MARY
Subject: Comments on Chapter 7 of the NEPP



RENEWA-1.DOC

Margot,

Here are our comments for Chapter 7 of the NEPP. Hope this helps.

Andy

Andy S. Kydes, EI-80
U.S. DOE/EIA
1000 Independence Ave. SW
Washington, D.C. 20585
email: akydes@eia.doe.gov
Tel: (202) 586-2222
fax: (202) 586-3045

Please see our website <http://www.eia.doe.gov> for access to EIA's energy information and publications. Please call NEIC at (202) 586-8800 or email them at infoctr@eia.doe.gov if you have general questions regarding such information or how to locate it.

Williams, Ronald L

b(5)

From: Kelliher, Joseph
Sent: Friday, March 30, 2001 6:48 PM
To: Anderson, Margot; 'Symons.Jeremy@epamail.epa.gov'
Cc: Kolevar, Kevin
Subject: RE: energy efficiency one-pager

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 30, 2001 5:40 PM
To: 'Symons.Jeremy@epamail.epa.gov'
Cc: Kelliher, Joseph; Kolevar, Kevin
Subject: energy efficiency one-pager

<< File: energy efficiency one-pager.wpd >>

Reviewed/edited by EE, PO. Joe and/or Kevin, Problems?

Jeremy, can you let me know if you get this? I am having problems with your e-mail.

Margot

640

Williams, Ronald L

From: William_Bettenberg@ios.doi.gov%internet [William_Bettenberg@ios.doi.gov]
Sent: Friday, March 30, 2001 6:25 PM
To: Anderson, Margot
Subject: Re: OCS one pager [Virus checked]



en010329.ocs moratorium
issue....

Margot -- Attached is what was sent to Charley. I appreciate the comments from your crew. Note that this is extensively changed from this morning's edition, and is a two-page one-pager.

(See attached file: en010329.ocs moratorium issue.wpd)

102
Williams, Ronald L

b(5)

b(6)

From: Symons.Jeremy@epamail.epa.gov%internet [Symons.Jeremy@epamail.epa.gov]
Sent: Friday, March 30, 2001 5:34 PM
To: Anderson, Margot
Subject: Re: FW: another version of energy efficiency

(b)(5)

(b)(6)

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/30/2001 05:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc:
Subject: FW: another version of energy efficiency

> —Original Message—
> From: Anderson, Margot
> Sent: Friday, March 30, 2001 4:39 PM
> To: 'jeremy_symons@epamail.epa.gov'
> Cc: Zimmerman, MaryBeth; Friedrichs, Mark
> Subject: another version of energy efficiency
>
> All.

b5

> Margot
>
> <<energy efficiency one-pager.wpd>>

643

Margot,

55

b(6)

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>

To: Jeremy Symons/DC/USEPA/US@EPA

03/30/2001 05:04 PM

cc:

Subject: FW: another version of energy efficiency

> -----Original Message-----

> From: Anderson, Margot
> Sent: Friday, March 30, 2001 4:39 PM
> To: 'jeremy_symons@epamail.epa.gov'
> Cc: Zimmerman, MaryBeth; Friedrichs, Mark
> Subject: another version of energy efficiency
>
> All,

b5

> Margot
>
> <<energy efficiency one-pager.wpd>>

644

65

Williams, Ronald L

From: Kripowicz, Robert
Sent: Friday, March 30, 2001 4:59 PM
To: Kelliher, Joseph
Cc: Anderson, Maroot; Braitsch, Jay; Shages, John; Furiga, Richard
Subject:

Importance: High

Joe:

Thanks.

648

6(5)

Williams, Ronald L

From: William_Bettenberg@ios.doi.gov%internet [William_Bettenberg@ios.doi.gov]
Sent: Friday, March 30, 2001 4:26 PM
To: Pyrdol, John
Cc: Anderson, Margot; Baer, Mitchell
Subject: Re: FW: OCS one pager [Virus checked]

John and Mitch --

Bill

"Pyrdol, John"
 <JOHN.PYRDOL@HQ.DOE.GOV> To: William Bettenberg/PPA/OS/DOI@DOI
 cc: "Baer, Mitchell"
 <Mitchell.Baer@hq.doe.gov>, "Anderson, Margot"
 <Margot.Anderson@hq.doe.gov>, "Braitsch, Jay"
 03/30/2001 <Jay.Braitsch@HQ.DOE.GOV>, "DeHoratiis, Guido"
 02:05 PM <Guido.DeHoratiis@HQ.DOE.GOV>, "Allison,
 Edith" <Edith.Allison@HQ.DOE.GOV>
 Subject: FW: OCS one pager [Virus
 checked]

Bill:
 Adding to Mitch Baer's comments.

If you have any questions or comments please call me at: 301 977-9693

John Pyrdol

—Original Message—

From: Baer, Mitchell

Sent: Friday, March 30, 2001 9:03 AM

To: 'William_Bettenberg@ios.doi.gov%internet'; Anderson, Margot

Cc: Pryor, John

Subject: RE: OCS one pager [Virus checked]

Bill

Hope this is helpful.

Mitchell T. Baer
Office of Policy (PO-22)
Department of Energy
1000 Independence Avenue, SW
Washington, D.C 20585
Phone: 202.586.5167
Fax: 202.586.4341
E-mail: Mitchell.Baer@hq.doe.gov

-----Original Message-----

From: William_Bettenberg@ios.doi.gov%internet
[mailto:William_Bettenberg@ios.doi.gov]
Sent: Friday, March 30, 2001 8:47 AM
To: Anderson, Margot
Cc: Pryor, John; Baer, Mitchell
Subject: Re: OCS one pager [Virus checked]

John and Mitch -- Attached is a first cut at the one-pager. It has been not been seen by anyone over here yet, and is not cleared. Please return any comments asap, since I have a noon deadline and many discussions over here before it is submitted. And, hello Mitch.

Bill

(See attached file: en010329.ocs moratorium issue.wpd)

"Anderson, Margot"

<Margot.Anderson@hq.doe.gov> To: William
Bettenberg/PPA/OS/DOI@DOI
q.doe.gov> cc: "Pryor, John"
<JOHN.PRYOR@HQ.DOE.GOV>,
"Baer, Mitchell"
<Mitchell.Baer@hq.doe.gov>
03/30/2001 08:35 Subject: OCS one pager

AM

Bill,

Both John Prydol and Mitch Baer are available to work with you on the OCS moratoria one-pager that outlines the issues for the principals to consider on Tuesday.

Margot

641

65

Williams, Ronald L

From: Vemet, Jean
Sent: Friday, March 30, 2001 3:22 PM
To: Anderson, Margot
Subject: RE: Next week's "More NEP assignments"

Margot,

Jean

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, March 29, 2001 1:46 PM
To: Breed, William; Conti, John; Kripowicz, Robert; Braltsch, Jay; Haspel, Abe; Zimmerman, MaryBeth; 'caball@bpa.gov'; Friedrichs, Mark; Carrler, Paul; Moses, David; Vemet, Jean; Baer, Mitchell
Cc: Kolevar, Kevin; Kelliher, Joseph
Subject: More NEP assignments

All,

Principals meeting groups (Friday, noon deadline):

If this is unclear, give me a call.

Margot

65~

65

Williams, Ronald L

From: Kelliher, Joseph
Sent: Friday, March 30, 2001 3:02 PM
To: Anderson, Margot; Kolevar, Kevin
Subject: RE: one pager on

Looks good to me, but I defer to Kevin on this issue

—Original Message—

From: Anderson, Margot
Sent: Friday, March 30, 2001 1:51 PM
To: Kolevar, Kevin; Kelliher, Joseph
Subject: one pager on 3-pollutant

<< File: legislative 3P rev.wod >>

Margot

5675

DOE011-0080

651

b(5)

Williams, Ronald L

From: Scalingi, Paula
Sent: Friday, March 30, 2001 2:38 PM
To: Anderson, Margot; Kelliher, Joseph
Subject: RE: national energy policy

Margot and Joe,

Sorry I did not get back to you sooner. I have been on travel this week.

Cheers,
Paula

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 27, 2001 7:08 PM
To: Kripowicz, Robert; Haspel, Abe; Magwood, William; Scalingi, Paula; PETTIS, LARRY
Cc: Breed, William; Conti, John; Carrier, Paul; Friedrichs, Mark; Kelliher, Joseph
Subject: FW: national energy policy
Importance: High

All.

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Tuesday, March 27, 2001 6:16 PM

To: Anderson, Margot
Subject: national energy policy
Importance: High

Here it is. Please circulate to program offices.

<< File: doepolicyrecs1.doc >> << File: energyadd1.doc >>

652

bs

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

6>'

6(5)

Williams, Ronald L

From: Symons.Jeremy@epamail.epa.gov%internet [Symons.Jeremy@epamail.epa.gov]
Sent: Friday, March 30, 2001 2:01 PM
To: Anderson, Margot
Subject: RE: URGENT: 1-pagers for NEPD



legislative_3P_rev.wpd

Thanks, Margot.

But there was no attachment.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/30/2001 01:53 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc: "Terry, Tracy" <Tracy.Terry@hq.doe.gov>, "Vernet, Jean" <Jean.Vernet@hq.doe.gov>
Subject: RE: URGENT: 1-pagers for NEPD
Jeremy,

Margot



tmp.htm

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 4:05 PM
To: Anderson, Margot
Cc: Vernet, Jean; Terry, Tracy
Subject: RE: URGENT: 1-pagers for NEPD

Will do.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/29/2001 03:53 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc: "Terry, Tracy" <Tracy.Terry@hq.doe.gov>, "Vernet, Jean"
<Jean.Vernet@hq.doe.gov>
Subject: RE: URGENT: 1-pagers for NEPD
Jeremy,

Tracy can be reached at 586-3383
Jean at 586-4755.

Their e-mails are on the cc line.

Thanks

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%Internet [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 3:12 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov%internet
Subject: RE: URGENT: 1-pagers for NEPD

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/29/2001 02:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc: Lynda Wynn/DC/USEPA/US@EPA

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:54 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov%internet
Subject: URGENT: 1-pagers for NEPD

Margot,

b(5)

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

<< File: tmp.htm >>
<< File: tmp.htm >>

654

665)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Friday, March 30, 2001 2:11 PM
To: Anderson, Margot; Kolevar, Kevin
Subject:

65

bis)

Williams, Ronald L

From: Vernet, Jean
Sent: Friday, March 30, 2001 1:25 PM
To: Terry, Tracy
Cc: Anderson, Margot
Subject: A rewrite of Symons' draft

Importance: High

Tracy,

Here's a first revision. It cues up the other issues we agreed should be clearly (or more directly) on the table:

651

6(5)

Williams, Ronald L

From: Moses, David
Sent: Friday, March 30, 2001 12:18 PM
To: Anderson, Margot
Subject: RE: NEP papers

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 30, 2001 12:07 PM
To: Moses, David
Subject: RE: NEP papers

Odd. I'll call.

-----Original Message-----

From: Moses, David
Sent: Friday, March 30, 2001 12:03 PM
To: Anderson, Margot
Subject: NEP papers

660

(65)

Williams, Ronald L

From: Moses, David
Sent: Friday, March 30, 2001 12:03 PM
To: Anderson, Margot
Subject: NEP papers

661

Williams, Ronald L

657

From: Keliher, Joseph
Sent: Friday, March 30, 2001 11:14 AM
To: Anderson, Margot
Subject: one pagers

662

6(5)

Williams, Ronald L

From: Freitas, Christopher
Sent: Friday, March 30, 2001 9:42 AM
To: Anderson, Margot
Cc: DeHoratiis, Guido; Braitsch, Jay; Johnson, Nancy
Subject: RE: national energy policy

Importance: High



doepolicyrecs1.doc

Sincerely,

Christopher J. Freitas
Program Manager, Natural Gas Infrastructure
(202) 586-1657

-----Original Message-----

From: DeHoratiis, Guido
Sent: Thursday, March 29, 2001 8:35 AM
To: Allison, Edith; Pyrdol, John; Freitas, Christopher; Juckett, Donald; Hochheiser, William
Subject: FW: national energy policy
Importance: High

fyi

-----Original Message-----

From: Kripowicz, Robert
Sent: Wednesday, March 28, 2001 7:14 AM
To: Rudins, George; Braitsch, Jay; DeHoratiis, Guido; Carter, Douglas; Johnson, Nancy; Porter, Robert; Melchert, Elena
Subject: FW: national energy policy
Importance: High

I assume you are the ones that have been working on the options.

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 27, 2001 7:08 PM

To: Kripowicz, Robert; Haspel, Abe; Magwood, William; Scallngi, Paula; PETTIS, LARRY
Cc: Breed, William; Conti, John; Carrier, Paul; Friedrichs, Mark; Kelliher, Joseph
Subject: FW: national energy policy
Importance: High

All,

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Tuesday, March 27, 2001 6:16 PM
To: Anderson, Margot
Subject: national energy policy
Importance: High

Here it is. Please circulate to program offices.

<< File: doepolicyrecs1.doc >> << File: energyadd1.doc >>

664

615)

Williams, Ronald L

From: KYDES, ANDY
Sent: Friday, March 30, 2001 12:05 PM
To: Anderson, Margot
Cc: PETTIS, LARRY; O'Donovan, Kevin; HUTZLER, MARY
Subject: Chapter 10 Redux

Here are our comments to the hopefully final draft of Chapter 10.

Andy

665

65

Williams, Ronald L

From: Carrier, Paul
Sent: Thursday, March 29, 2001 4:52 PM
To: Anderson, Margot
Subject: RE: More NEP assignments

Margot

Paul

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, March 29, 2001 1:46 PM
To: Breed, William; Conti, John; Kripowicz, Robert; Braitsch, Jay; Haspel, Abe; Zimmerman, MaryBeth; 'caball@bpa.gov'; Friedrichs, Mark; Carrier, Paul; Moses, David; Vernet, Jean; Baer, Mitchell
Cc: Kolevar, Kevin; Kelliher, Joseph
Subject: More NEP assignments

All,

Principals meeting groups (Friday, noon deadline):

If this is unclear, give me a call.

Margot

66e

65

Williams, Ronald L

From: Braitsch, Jay
Sent: Thursday, March 29, 2001 4:23 PM
To: Pyrdol, John
Cc: Anderson, Margot
Subject: FW: More NEP assignments

Here's what I have on the OCS paper.

Margot, have not made contact with anyone besides John. Any chance people can do it first thing Friday am (when they will be back)?

—Original Message—

From: Anderson, Margot
Sent: Thursday, March 29, 2001 1:46 PM
To: Breed, William; Conti, John; Kripowicz, Robert; Braitsch, Jay; Haspel, Abe; Zimmerman, MaryBeth; 'caball@bpa.gov'; Friedrichs, Mark; Carrier, Paul; Moses, David; Vernet, Jean; Baer, Mitchell
Cc: Kolevar, Kevin; Kelliher, Joseph
Subject: More NEP assignments

All,

Principals meeting groups (Friday, noon deadline):

If this is unclear, give me a call.

Margot

THE SMOKESTACKS SWEEPSTAKES!

NRDC's Analysis of S.60: "National Electricity and Environmental Technology Act" Prepared February, 2001

Overall Assessment: The Wolf in Sheep's Clothing

S.60 purports to be simply about providing financial incentives to encourage the development of clean coal technologies. Instead, the bill represents a wholesale assault on the Clean Air Act's pollution controls on coal-fired power plants. Through a series of exemptions, the bill would allow every large coal-fired power plant in the country to dramatically increase pollution without installing modern pollution controls and would exempt these plants from additional controls for the next ten years. The same exemptions are provided for new coal-fired plants.

□ The Clean Air Act requires new plants and emission-increasing construction at existing plants to install the best, most up-to-date pollution controls (Best Available Control Technology and Lowest Achievable Emissions Reductions) and to offset pollution increases in areas violating public health standards. The Act also requires a showing that pollution increases from these plants will not damage nearby National Parks. The bill creates outright exemptions from these important new source review (NSR) protections for a wide variety of pollution-increasing actions at new and existing coal-fired power plants.

□ The bill grants coal-fired power plants a 10-year exemption from all new or increased air pollution controls by EPA or states under the Clean Air Act's core title I programs, so long as the plants meet weaker standards established as far back as 1971 or 1979.

o The bill would prohibit EPA from regulating mercury and other toxic air pollutants from power plants for 10 years if plants merely meet weaker

RESPONSE TO THE NRDC ANALYSIS OF THE NATIONAL ELECTRICITY AND ENVIRONMENTAL TECHNOLOGY ACT (NEET), S.60

The National Electricity and Environmental Technology Act (NEET) will put in place a comprehensive coal-based technology program to reduce emissions and improve efficiency in existing coal-based generating plants and stimulate deployment of advanced technologies. It will further reduce emissions and improve efficiency in new generating facilities allowing our most abundant domestic energy resource to help meet the nation's growing need for clean, reliable, and affordable electricity. The NEET Act is projected to contribute to the reduction of SO2 and NOx levels of 28% and 24% respectively below 1999 levels. The NEET Act is projected to produce a net reduction in carbon dioxide emissions of 11.7 million tons.

The NEET Act is consistent with the current provisions of the Clean Air Act that provide exemptions from new source review for the installation of pollution control devices on existing facilities and for the repowering of existing facilities with clean coal technologies.

Exemptions are granted only for those pollutants that are controlled to the levels that meet or exceed the new source performance standards. The Clean Air Act requires the Administrator of the EPA to establish and modify as appropriate standards for emissions from new or modified sources achievable through the best system of emission reduction that has been adequately demonstrated. The goal of the Act is to improve the environmental and operating performance of electricity generating facilities; not gain across-the-board exemptions from the Clean Air Act.

The bill will in no way limit the regulation of mercury or other toxic pollutants from existing sources.

Next, the bill subsidizes -- to the tune of \$10 million in tax credits - certain new equipment at each coal-based electricity generating unit at a power plant, essentially creating a double windfall whereby the equipment will escape current and future Clean Air Act controls at the expense of taxpayer money. Finally, the bill subsidizes coal-burning electricity equipment installed as long as 10 years ago, as well as equipment to be installed 10 years into the future. These subsidies would apply to control equipment that power plants already are or will be required to install under existing Clean Air Act rules.

Incentives for use of coal-based technologies are objectionable because their result is to subsidize more polluting coal-fired plants at the expense of cleaner resources: efficiency, renewables, and natural gas-fired plants. Coal technology subsidies would not ensure additional electricity or reduced pollution. Instead, this bill would worsen pollution and force taxpayers to subsidize that pollution. Indeed, the bill would provide subsidies and air pollution exemptions to plants that are not nearly as well controlled as even some existing coal plants. Finally, because the bill subsidizes equipment installed as long as 10 years ago and equipment that utilities are or will be required to install under current law, the subsidies are really windfalls rather than incentives.

There are no provisions in the NEET bill that allow any power plant to escape its responsibility to meet current emission limitations.

The bill does not provide incentives or exemptions for equipment built prior to the enactment of the bill.

The bill is designed to provide incentives for the installation of control equipment to meet current and future emission regulations.

It is an undeniable fact that the quality of life and financial well being of the citizens of the US are tied to readily available, secure and low-cost forms of energy and, in particular, electricity. Coal is the primary component of the nation's current electricity supply and the reason that supply is so available and cost competitive. The nation's demand for energy and desire for a clean environment are compatible goals. The use of coal with current emission controls and clean coal technology, and the development of advanced coal combustion and emission control technologies will assure the attainment of these goals now and in the future. The NEET Act and its financial and regulatory incentives will enhance efforts to achieve these goals.

The NEET Act does not suppress or discourage the development of any type of electricity generation or the use of any other fossil fuel, renewable energy, or nuclear power. The NEET Act will enhance fuel diversity for the nation's energy supply and security.

unreasonably and unnecessarily high levels of air pollution.

The Clean Air Act requires EPA to study the public health hazards caused by toxic air pollution from power plants and to determine whether strong regulation is necessary. In December 2000, EPA concluded that regulation of mercury and other air toxics from power plants is necessary. EPA must propose air toxics regulations by December 2003 and issue final regulations by December 2004.

S.60 moves in exactly the opposite and wrong direction from these enforcement, legislative, and regulatory efforts, which are directed at cleaning up old, dirty plants, rather than extending their grandfather status. The bill also undermines the overwhelming scientific evidence that regulation of mercury and other air toxics from power plants is necessary to protect public health and the environment.

O Title I, Subtitle B: "Power Plant Improvement Initiative"

- Requires DOE to make taxpayer-funded grants to power plant projects aimed at increasing coal use AND exempts all funded projects from the best, most up-to-date pollution controls and pollution offset requirements under the Clean Air Act. (Title I, subtitle B, § 122(e)). A project can qualify for the grant and exemptions without meeting any minimum environmental performance requirements. (Title I, subtitle B, §§ 121(b)(3) and 122(b)). While these provisions list environmental performance as one basis for qualifying, a plant can qualify simply by meeting other criteria having nothing to do with environmental performance, e.g., "production of coal combustion byproducts that are capable of obtaining [greater] economic values." (Title I, subtitle B, § 122(b)(2)).

The NEET Act responds to all of the environmental concerns the NRDC has raised here. The NEET Act is designed to address the environmental performance and operating efficiency of existing plants. By addressing efficiency, the NEET Act provides incentives for facilities to lower their carbon emissions per unit of energy produced, an emission control that is beyond current regulatory requirements.

To the contrary, the NEET Act is expressly the right kind of action to further the environmental performance of the existing fleet of plants and insure that lower emitting and higher performing technology is available for the future. Opposition to this type of legislation by the NRDC will further the regulatory stalemate that exists today for existing facilities and prevent the continued improvement of air quality in the future .

The Power Plant Improvement Initiative provisions of the NEET Act are taken directly from the program of the same name that was authorized by Congress in the FY2001 Interior Appropriations Bill. The NRDC is opposing legislation that will improve the environment and address concerns over the impact of carbon emissions on climate change.

Air Act exemptions. Even though pollution from the plant would increase, the system would qualify.

- o finally the system must meet other simple, broadly available criteria (has a useful life of not less than 4 years, is depreciable, and is located in the U.S.).

(Title II, § 201(b)).

- Exempts installation of these "qualifying systems of continuous emission control" at coal-fired power plants from the best, most up-to-date pollution controls (BACT and LAER) and pollution-offset requirements under the Clean Air Act, with no substitute requirements that the power plant achieve the same or greater pollution reductions as the displaced Clean Air Act requirements.

(Title II, § 201(f)(1)).

- In addition, coal-fired power plants equipped with these qualifying systems of continuous emission control:
 - o are granted a 10-year exemption from new or increased air pollution controls by EPA or states under title I of the Clean Air Act, so long as the plant meets "applicable" new source performance standards (NSPS) established in 1971 (40 CFR Part 60, subpart D), 1979 (40 CFR Part 60, subpart Da), or 1998 amendments relating to one pollutant.

(Title II, § 201(f)(2)). The bill is not clear as to which of these weaker standards a power plant would have to meet.

§ Some power plants are already meeting the weaker NSPS requirements, so the practical result of this section is to relieve utilities from current and future air pollution control requirements under the Clean Air Act for 10 years for things they may be already doing, with pollution increasing and permitted to increase in the future.

The installation of a system of continuous emission control is currently exempt from the BACT and LEAR requirements of the Clean Air Act because it constitutes an emission reduction. The NEET Act provisions are consistent with these provisions of the Clean Air Act.

The exemptions are consistent with current provisions contained in the Clean Air Act and the Internal Revenue Code.

The Clean Air Act requires that the new source performance standards be revised every 10 years.

Section 111 of the Clean Air Act defines "standard of performance" as "a standard for emissions of air pollutants which reflects the degree of emission limitation achievable through the application of the best system of emission reduction ...the Administrator determines has been adequately demonstrated."

Section 111 goes on to require "The Administrator shall, at least every 8 years, review and, if appropriate, revise such standards following the procedure required by this subsection for promulgation of such standards."

O Title II, § 202: "Credit for Production from a Qualifying 'Clean' Coal Technology Unit"

- This section provides a taxpayer-funded subsidy for electricity produced from slightly more efficient coal-fired power plants and exempts these plants from Clean Air Act provisions.

- The section applies to a "qualifying clean coal technology unit," which is defined merely to mean:

o an existing coal-based electricity generating unit; with a capacity rating no more than 300,000 kW; which "has been retrofitted, repowered, or replaced with a clean coal technology within 10 years" of the law's effective date. (Title II, § 202).

§ The bill's subsidies, relaxations in environmental requirements, and relief from future regulations apply to retrofits/repowering/ replacements that occurred at these units in the past 10 years, as well as for the next 10 years. For past activities, the bill's various rewards are therefore not incentives but windfalls for coal-fired utilities at the expense of taxpayers and public health.

- "Clean coal" is more than a misnomer, since the definition neither establishes nor requires an environmental performance standard of cleanliness in terms of air pollution emitted; rather, "clean coal technology" is defined in terms of the unit's design heat rate and heat content, which are measures of a unit's efficiency. (Title II, § 202(a)). While increased efficiency will improve a unit's environmental performance relative to some of the dirtiest units, so-called "clean coal" technologies will remain less

The Clean Air Act currently contains exemptions to the New Source Performance Standards (Section 111) and the Prevention of Significant Deterioration of Air Quality (Part C) new source review requirements for facilities that are repowered with clean coal technologies.

This discussion is a misinterpretation of the "safe harbor" provisions of the bill. The bill provides a ten-year period from the date of enactment over which time the facility owner may install a pollution control device or clean coal technology and receive a tax credit. The owner that achieves the NSPS level for a pollutant can obtain an exemption from new source review for the installation and a ten-year exemption from further regulation of that pollutant and only that pollutant. At the end of the ten years, the facility must meet the then current regulations.

Coal must remain in the US energy mix and Clean Coal Technology is the way to make that happen and meet the demand for electricity and environmental goals. Natural gas and renewables can not adequately supply the nation's energy needs either from a resource reserve basis or on a cost-competitive basis.

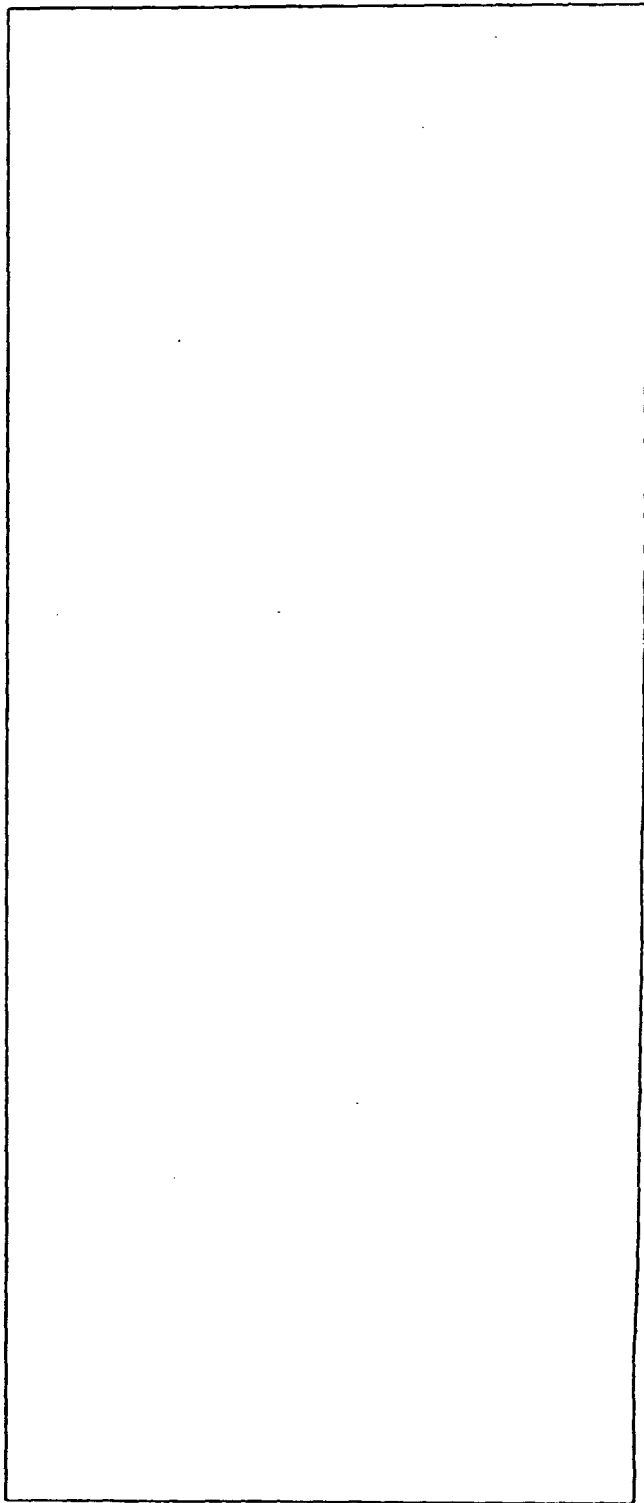
O Title III, § 301: "Credit for Investment in Qualifying Advanced 'Clean' Coal Technology"

- This section provides a tax credit for investments in new or existing coal-fired power plants. Combined with § 302, this provision also creates Clean Air Act exemptions.

- The section applies to a "qualifying advanced clean coal technology facility", which means:
 - o a purchased "facility," or a facility replacing, retrofitting, or repowering coal-fired or natural gas-fired combustion technology;
 - o that is depreciable, has a useful life of not less than 4 years, is in the U.S.; and
 - o that uses "qualifying advanced clean coal technology." (Title III, § 301(b)).

- "Qualifying advanced clean coal technology" means:
 - o a combined capacity total of 10,000 megawatts of technology defined to be "clean coal technology":
 - (1) up to 5,000 megawatts of advanced pulverized coal or atmospheric fluidized bed combustion technology;
 - (2) up to 1,000 megawatts of pressurized fluidized bed combustion technology; (3) up to 2,000 megawatts of integrated gasification combined cycle technology, with or without fuel or chemical co-production; or
 - (4) up to 2,000 megawatts of other electricity-producing technology.

 - o These technologies may be considered "qualifying advanced clean coal technology" if designed to meet various fuel use targets ("heat rates") up to 9,900 Btu per kWh.



- This section provides additional subsidies for the generation of electricity from coal-fired power plants that have already received a 10% capital cost subsidy under § 301. These subsidies range between 0.05 and 1.2 cents per kWh depending on the efficiency of the plant, the year it is placed in service, and the year the electricity is generated. Again, this section would have the perverse effect of subsidizing coal plants that are far more polluting than competing unsubsidized natural gas-fired plants. (Title III, § 302(a)).

- Finally, under this section, installing a qualifying piece of equipment on one unit at a plant site exempts the entire facility (an entire plant site with multiple power plant units) from the following Clean Air Act requirements:

- o the new source review program's most up-to-date pollution controls (BACT and LAER) and pollution-offset requirements under the Clean Air Act. (Title III, § 302(e)(1)).
- o a 10-year exemption from new or increased air pollution controls by EPA or states under title I of the Clean Air Act, so long as the facility meets the weaker NSPS requirements. (Title III, § 302(e)(2)).
- o A 10-year exemption from new or increased air pollution controls by EPA over mercury and other air toxic pollutants, so long as the facility meets the weaker NSPS requirements established for pollutants other than mercury and other air toxics. (Title III, § 302(e)(2)).

Again, there is no substitute requirement that these facilities achieve the same or greater pollution reductions as the displaced Clean Air Act requirements, including those future requirements that states and EPA may find

A low cost, reliable electricity system must rely on a diverse supply of fuels and energy sources including coal, nuclear, natural gas and renewables. It is unrealistic to exclude any of these sources. Natural gas fired power plants alone cannot meet the public's demand for reliable, secure, and affordable electricity. The volatility of natural gas prices and uncertainty of supply have lead to severe energy problems in the West. A diverse energy supply including clean coal technology is the best answer.

The Clean Air Act currently contains exemptions to the New Source Performance Standards (Section 111) and the Prevention of Significant Deterioration of Air Quality (Part C) new source review requirements for facilities that are repowered with clean coal technologies. This section of the NEET Act seeks to have that same exemption apply to this limited number of advanced technology demonstrations.

This discussion is once again a misinterpretation of the conditions of the 10-year safe harbor provisions of the bill. The exemption is granted on a pollutant by pollutant basis for only those pollutants for which a new source performance standard exists and that are controlled to the new source performance standard level. There are currently no new source performance standards for mercury or any other toxic emission.

61-

b5

1. *The Office of the Vice President has identified a number of meetings conducted by the President's National Energy Policy Development Group (NEPDG). For each meeting attended by Secretary Abraham or his staff, please provide (a) a complete accounting of all attendees, including the full name of each attendee, title, and office represented; (b) the location of the meeting, (c) the duration of the meeting, and (d) whether the meeting was open to the public.*

In the entrance meeting of June 8, 2001, GAO representatives clarified that the Department should provide information on only those meetings attended by the Secretary. According to the Office of Scheduling and Advance, the meetings listed below are described on the Secretary's calendar as "NEPD" or "Energy Principal's Task Force Meeting" (sic) or a variation thereof. None of these meetings was open to the public to the best knowledge of Joseph Kelliher, Office of the Secretary. The individuals listed as attending are the DOE staff (other than NEPDG staff) whose names appear on the Secretary's calendar.

January 29, 2001	National Energy Policy Development Group (NEPDG)
February 9, 2001	OEOB, VP Ceremonial Office 10:00 - 11:00AM Attendees: Kyle McSlarrow, Chief of Staff, Office of the Secretary, DOE
March 12, 2001	OEOB, VP Ceremonial Office 10:00 - 11:30 AM Attendee: Joseph Kelliher, DOE
March 19, 2001	The Cabinet Room, The White House 4:10 - 5:10 PM
April 3, 2001	OEOB, VP Ceremonial Office 3:00 - 5:18 PM Attendees: Joseph Kelliher, DOE Craig Felner, Special Assistant, DOE
April 18, 2001	OEOB, VP Ceremonial Office 10:00 - 11:30 AM Attendees: Joseph Kelliher, DOE Kyle McSlarrow, DOE
May 2, 2001	OEOB, VP Ceremonial Office 2:45 - 4:15 PM

Attendees:

Joseph Kelliher, DOE
Kyle McSlarrow, DOE

2. *The NEPDG is supported by 6 professional staff, referred to as the "Group support staff", assigned to the Office of the Vice President. We understand that several of these staff are now DOE employees and several served as consultants to the Department while the Department was processing their entrance-on-duty papers. Please provide employment information for all DOE consultants and employees who served on or assisted the Group support staff, including their names, the date they became a DOE employee or consultant, and whether they are full, part-time, or other type of Federal employee.*

The following DOE employees served as the "Group support staff."

	Began Work for DOE	Appointment
Andrew Lundquist	2/01/01	Full time
Karen Knutsen	2/07/01	Full time
Kristen Scott-Drager	2/26/01	Full time
Charles Smith	6/3/79	Full time
Elena Subia Melchert	5/13/85	Full time
Jim Sims	4/04/01	Full time

3. *Various members of the Group support staff met with DOE officials and others to gather information relevant to the NEPDG work. For each interview or meeting, (a) identify the date, location, and duration, (b) provide a list of all persons met with, including their full name, title, and office or clients represented, (c) identify the purpose and agenda, (d) provide what information was presented, (e) indicate if minutes or notes were kept, (f) indicate whether documents were prepared following these interviews or meetings, (g) identify, to the best of your knowledge, how members of the NEPDG or Group support staff determined who would be invited to the interviews or meetings, and (h) list which interviews or meetings were open to the public, including providing copies of all notices or invitations to such meetings or interviews.*

As discussed in the meeting on June 8, the following information is provided in response to question 3 concerning meetings attended by the designated DOE points of contact for the NEPDG, Margot Anderson, Office of Policy, DOE, and Joseph T. Kelliher, Office of the Secretary. With regard to the specific inquiries:

- (a) The meetings are identified below by date, location and duration, to the extent that information is available on Mr. Kelliher's or Ms. Anderson's calendars, and annotated in parentheses to show whether Mr. Kelliher or Ms. Anderson attended or both.

(b) Neither Mr. Kelliher nor Ms. Anderson have any record regarding who attended these meetings. Ms. Anderson advises that DOE officials and staff met with staff of the NEPDG in two different settings: (1) in large group meetings with staff representatives from other Executive Branch agencies (such as CEA, Treasury, USDA, EPA, DOT, and State) to discuss NEP chapter drafts and comments; and (2) in smaller group sessions with only NEPDG staff present to discuss chapter drafts. These meetings were chaired by staff of the NEPDG.

(c) and (d) The purpose of each meeting is described below to the best of Mr. Kelliher's recollection. Ms. Anderson advises that, typically, drafts were distributed to meeting attendees prior to the meetings and lead authors would walk through the major points of the chapter and lead the discussion. Attendees commented on the chapters, providing new or revised text, which was also discussed by the group.

(e) Neither Ms. Anderson nor Mr. Kelliher kept minutes of these meetings.

(f) Actions taken following these meetings are noted below.

(g) To the best of Mr. Kelliher's knowledge, NEPDG members were free to assign one or more staff to work with Group support staff and support the efforts of the NEPDG members.

(h) To the best of the knowledge of Ms. Anderson and Mr. Kelliher, none of the listed meetings was open to the public.

February 9, 2001. VP Ceremonial Office, OEOB. (Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the process for development of the NEP. An outline of the NEP report chapters assigned to DOE as lead was prepared following this meeting.

February 13, 2001. VP Ceremonial Office, OEOB. 3:00 - 4:00 PM (Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft outline of the NEP report. Following this meeting, DOE began drafting an outline of the NEP chapters assigned to it by the NEPDG staff.

February 16, 2001. VP Ceremonial Office, OEOB, 2:00 - 3:00 PM. (Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the outline of the NEP. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff, with a primary focus on chapters 1 and 2, which would provide the basis of an interim report to the President.

February 20, 2001, VP Ceremonial Office, OEOB, 10:00 - 11:30 AM. (Anderson and Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the outline of the NEP. Following the meeting, DOE continued to draft the NEP chapters

assigned to it by the NEPDG staff, with a primary focus on chapters 1 and 2, which would provide the basis of an interim report to the President.

February 23, 2001, VP Ceremonial Office, OEOB, 10:00 - 12:00 AM. (Anderson and Kelliher)
According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff, with a primary focus on chapters 1 and 2, which would provide the basis of an interim report to the President.

February 28, 2001, VP Ceremonial Office, OEOB, 4:00 - 6:00 PM. (Anderson and Kelliher)
According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff, with a primary focus on chapters 1 and 2, which would provide the basis of an interim report to the President.

March 1, 2001. VP Ceremonial Office, OEOB, 4:30 - 6:30 PM. (Anderson and Kelliher)
According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 6, 2001. OEOB, 11:00-12:30. (Anderson).
According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 7, 2001. OEOB, 1:00-3:30 PM (Anderson).
According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 12, 2001. VP Ceremonial Office, OEOB, 10:00 - 11:00 AM. (Anderson and Kelliher)
According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 13, 2001. OEOB, 3:00-5:00 PM. (Anderson)
According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 14, 2001. OEOB, 5:00-6:30 PM. (Anderson).
According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the

draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 16, 2001. OEOB, 1:00-3:00 PM. (Anderson).

According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 20, 2001. OEOB, 3:30-6:00 PM. (Anderson).

According to Ms. Anderson's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 21, 2001. NEPDG offices, OEOB, 9:00 - 11:00 AM. (Anderson)

According to Ms. Anderson's recollection, the meeting appears on Mr. Kelliher's schedule, but he does not recall if he actually attended. According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by DOE.

March 23, 2001. White House Conference Center, Jackson Place. 10:00 - 11:30 AM. (Anderson and Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss the draft NEP chapters prepared by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

March 29, 2001. White House Conference Center, Jackson Place. 11:00AM to 1:00 PM. (Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss draft NEP recommendations submitted by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

April 3, 2001, VP Ceremonial Office, OEOB, 4:30 - 6:00 Pm. (Kelliher)

According to Mr. Kelliher's recollection, the purpose of the meeting was to discuss draft NEP recommendations submitted by the various agencies, including DOE. Following the meeting, DOE continued to draft the NEP chapters assigned to it by the NEPDG staff.

4. *Describe the process and responsibilities within the Department for developing portions of the National Energy Policy chapters and recommendations for the NEPDG. For each interview or meeting held, provide the same information listed in 3(a) through (h) above.*

Mr. Kelliher provided an oral response to this question in the entrance meeting on June 8, 2001. Ms. Anderson provides the following information in response to this question:

The Department of Energy was responsible for drafting several chapters of the NEP. As the number and title of the chapters changed throughout the process, it is best to identify these chapters by their final chapter number and name:

Chapter 1, Taking Stock
Chapter 4, Using Energy Wisely
Chapter 5, Energy for a New Century
Chapter 6, Nature's Power

Drafting included writing the chapter and providing candidate graphics and pictures.

DOE provided significant input into Chapter 2, Striking Home, Chapter 7, America's Infrastructure; and Chapter 8, Strengthening Global Alliances.

At DOE, a coordination team was established, led by the Office of Policy, consisting primarily of representatives from the Offices of Energy Efficiency and Renewable Energy, Nuclear Energy, Fossil Energy, Policy Office, Office of International Affairs and the Energy Information Administration. The DOE group met frequently throughout February and March (Ms. Anderson's calendar does not identify all the meetings - some entries are simply "NEP"). As work progressed, the group meetings diminished as the workload was divided up on each of the chapters. DOE staff conducted a significant amount of work via email and telephone.

FE took the lead on Chapter 5; Policy took the lead on Chapter 1; and EE took the lead on Chapters 4 and 6. EIA provided overall fact checking and editing. Policy provided input to all the chapters. All offices commented on all chapters authored by DOE. Each office kept abreast of what industry and stakeholders groups were saying about energy policy. The Policy Office was simultaneously responding to dozens of letters sent the Department on energy policy (many of which contained policy recommendations) and the Policy Office contacted several environmental groups to discuss policy options. DOE also provided comments on the chapters for which DOE did not have a lead. Inter-agency comments were coordinated by the NEPDG.

In addition to drafting chapters, DOE, like the other agencies, was asked to provide energy policy recommendations. Using the DOE staff-level coordination group, each Office put forward ideas that were sent to Joseph Kelliher. According to Mr. Kelliher, he reviewed these proposals with Kyle McSarrow, the Secretary's Chief of Staff, before submission to the Secretary.

5. *Identify whether Secretary Abraham with his staff met or his staff met with Federal individuals in other agencies or with non-Federal individuals to gather information relevant to the NEPDG and provide the same information listed in question 3(a) through (h) above. Also, please explain the criteria used in determining who would be invited to participate in these meetings or excluded from the meetings.*

In the entrance meeting of June 8, 2001, GAO representatives clarified that this question was directed to meetings attended by Secretary Abraham. According to a computer search conducted by the Office of Scheduling and Advance of electronic records of the Secretary's calendar, the Secretary of Energy has participated in the following meetings whose purpose was the discussion of national energy policy. The following does not include speeches given by the Secretary or meetings with reporters where the NEPDG was discussed or meetings with foreign officials where U.S. energy policy was discussed.

- February 1, 2001 Dinner where J. Bennett Johnston delivered an address "National Energy Policy-Past, Present and Future"
- March 14, 2001 Meeting with C. John Miller, CEO of Miller Energy, Inc.
Department of Energy-Washington, DC
11:30 AM – NOON
Staff: Kevin Kolevar
Attendees: Bill Myler, Muskegon Development Group
Jerry Jordan, Chairman of Ind. Petroleum Assoc. of America
Barry Russell, President, IPAA
Frank Mortel, President & CEO Michigan Oil and Gas Assoc.
Sid Jansma, Jr. President & CEO Wolverine Gas & Oil Corp.
- March 20, 2001 Nuclear Energy Institute (NEI) Meeting
Department of Energy-Washington, DC
3:45-4:15 PM
Staff: Kevin Kolevar, Bill Magwood, Lake Barrett and Paul Longsworth
Attendees: Joe Colvin, President & CEO Nuclear Energy Inst.
Donald Hintz, President & CEO Entergy Operations
Charles Pryor, Jr., President & CEO Westinghouse Electric Co.
Christian Poindexter, President & CEO Constellation Energy
William Coley, Group President Duke Power Company
Michael Morris, Chairman & President, Northeast Utilities
William T. McCormick, Jr., Chairman and CEO CMS Energy
Corbin McNeil, Exelon Corporation
Marv Fertel, NEI
John Kane, NEI
- March 28, 2001 Meeting with Former Congressman Lowery
Department of Energy-Washington, DC
1:20-1:40 PM
Staff: Michael Whatley and Joe Kelliher
Attendees: Walt Bussell, Jacksonville Electric Authority
Bob Johnston, President & CEO, Municipal Electric Auth. of Georgia

Mark Crisson, Director of Tacoma Public Utilities Commission
Jan Shcori, GM of Sacramento Municipal Utilities District
William Mayben, President & CEO, Nebraska Public Power District
Gary Zarker, Superintendent, Seattle Municipal Electricity Utility
Peter Hayes, Manager, Salt River Project

- April 3, 2001 Meeting with Fred Fielding and Rick Green
Department of Energy-Washington, DC
9:45-10:00 AM
Staff: Kevin Kolevar
- April 3, 2001 Meeting with Robert Murray & Blair Gardner, American Coal Co.
Department of Energy-Washington, DC
5:28-5:55 PM
Staff: John McCutcheon, Kyle McSlarrow and Kevin Kolevar
- April 25, 2001 Meeting with Coal Producers
OEOB-Washington, DC
4:00-4:20 PM
Staff: John McCutcheon and Kevin Kolevar
Attendees: Andrew Lundquist, Bob McNally, Karl Rove, Matt Schlapp
- April 26, 2001 Domestic Petroleum Council
Department of Energy-Washington, DC
4:50-5:00 PM
Staff: Kevin Kolevar
Attendees: Ray Seegmiller, Cabot Oil & Gas
Charles Davidson, Noble Affiliates
Ed Segner, EOG Resources
Stan Blossom, Kerr-McGee
Bill Whitsit, Domestic Petroleum Council

6. *Identify the information available concerning (a) the direct and indirect costs incurred by the Department and (b) whether any participants in interviews or meeting(s) received any compensation for their involvement. Identify if appropriated funds were used to pay the costs of personnel in supporting the activities of the NEPDG.*

(a) The following are the direct/indirect costs associated with the delivery of the National Energy Policy Report identified to date. Excluding Federal salary and expenses, the Department of Energy provided support to the President's National Energy Policy Development Group (NEPDG):

- Cost for initial 10,000 policy publications
Printing and production: \$108,446.00

Graphic support: 27,169.00
Total: \$135,615.00

Funding source: Solar and Renewables, Energy Supply Appropriation (Pub. L. 106-377) and Energy Conservation Appropriation (Pub. L. 106-291)*

- Cost for producing 16 40" x 60" briefing boards
Graphics cost: \$ 1,317.39
Funding source: Solar and Renewables, Energy Supply Appropriation (Pub. L. 106-377) and Energy Conservation Appropriation (Pub. L. 106-291)*
- Hotel room near print-shop while policy publication was being produced
Room and tax: \$ 100.92
Funding source: Fossil Energy Research and Development Appropriation (Pub. L. 106-291)
- Expenses associated with travel in support of the NEPDG
Travel by Andrew Lundquist to Alaska
Lodging: \$ 86.40
Per diem (2 days): 90.00
Funding source: Energy Conservation Appropriation (Pub.L. 106-291)

Total spent by DOE in support of NEPDG, as of June 15, 2001: \$139,209.71

- Future anticipated expenditure:

5,000 additional copies of the policy publication:
Projected cost: \$30,000 - \$35,000
Funding source: Solar and Renewables, Energy Supply Appropriation (Pub. L. 106-377) and Energy Conservation Appropriation (Pub. L. 106-291)*

*Note: Printing/Graphics Business Line is split 58% Solar and Renewables, Energy Supply Appropriation and 42% Energy Conservation Appropriation

(b) Other than the salary costs for Federal employees, no participants in any meetings received compensation from the Department of Energy for their involvement.

7. Provide an accounting of the statutory authorities, regulations, rules, and guidelines under which information for the NEPDG was developed.

A number of statutes provide the Department of Energy with authorities and responsibilities for energy policy. For example, the Department of Energy Organization Act, Public Law 95-91, as amended, contains provisions that address the Department's role regarding energy policy. Section 102 of the Act (42 U.S.C. 7112) provides, in part:

The Congress therefore declares that the establishment of a Department of Energy is in the public interest and will promote the general welfare by assuring coordinated and effective administration of Federal energy policy and programs. It is the purpose of this Act:

....

(2) To achieve, through the Department, effective management of energy functions of the Federal Government, including consultation with the heads of other Federal departments and agencies in order to encourage them to establish and observe policies consistent with a coordinated energy policy, and to promote maximum possible energy conservation measures in connection with the activities within their respective jurisdictions.

(3) To provide for a mechanism through which a coordinated national energy policy can be formulated and implemented to deal with the short-, mid- and long-term energy problems of the Nation; and to develop plans and programs for dealing with domestic energy production and import shortages.

(4) To create and implement a comprehensive energy conservation strategy that will receive the highest priority in the national energy program.

(5) To carry out the planning, coordination, support, and management of a balanced and comprehensive energy research and development program, including -

(A) assessing the requirements for energy research and development;

(B) developing priorities necessary to meet those requirements;

(C) undertaking programs for the optimal development of the various forms of energy production and conservation; and

(D) disseminating information resulting from such programs, including disseminating information on the commercial feasibility and use of energy from fossil, nuclear, solar, geothermal, and other energy technologies.

(6) To place major emphasis on the development and commercial use of solar, geothermal, recycling and other technologies utilizing renewable energy resources.

....

(8) To facilitate establishment of an effective strategy for distributing and allocating fuels in periods of short supply and to provide for the administration of a national energy supply reserve.

(9) To promote the interests of consumers through the provision of an adequate and reliable supply of energy at the lowest reasonable cost.

(10) To establish and implement through the Department, in coordination with the Secretaries of State, Treasury, and Defense, policies regarding international energy issues that have a direct impact on research, development, utilization, supply, and conservation of energy in the United States and to undertake activities involving the integration of domestic and foreign policy relating to energy, including provision of independent technical advice to the President on international negotiations involving energy resources, energy technologies, or nuclear weapons issues, except that the Secretary of State shall continue to exercise primary authority for the conduct of foreign policy relating to energy and nuclear nonproliferation, pursuant to policy guidelines established by the President.

(11) To provide for the cooperation of Federal, State, and local governments in the development and implementation of national energy policies and programs.

(12) To foster and assure competition among parties engaged in the supply of energy and fuels.

(13) To assure incorporation of national environmental protection goals in the formulation and implementation of energy programs, and to advance the goals of restoring, protecting, and enhancing environmental quality, and assuring public health and safety.

(14) To assure, to the maximum extent practicable, that the productive capacity of private enterprise shall be utilized in the development and achievement of the policies and purposes of this chapter.

(15) To provide for, encourage, and assist public participation in the development and enforcement of national energy programs.

....

Further, section 301(a) of the Department of Energy Organization Act (42 U.S.C. 7151(a)) transferred to and vested in the Secretary of Energy all the functions vested by law in the former Federal Energy Administration and the former Energy Research and Development Administration and their respective officers and components. In that connection, see section 5(b) of the Federal Energy Administration Act of 1974, Public Law 93-275, as amended (15 U.S.C. 764(b)); and section 103 of the Energy Reorganization Act of 1974, Public Law 93-438, as amended (42 U.S.C. 5813).

On January 29, 2001, the President signed a memorandum establishing the National Energy Policy Development Group. A copy of that memorandum is attached.

THE WHITE HOUSE

WASHINGTON

January 29, 2001

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF ENERGY
THE DIRECTOR OF THE FEDERAL EMERGENCY MANAGEMENT
AGENCY
THE ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION
AGENCY
THE ASSISTANT TO THE PRESIDENT AND DEPUTY CHIEF
OF STAFF FOR POLICY
THE ASSISTANT TO THE PRESIDENT FOR ECONOMIC
POLICY
THE ASSISTANT TO THE PRESIDENT FOR
INTERGOVERNMENTAL AFFAIRS

SUBJECT: National Energy Policy Development Group

One of the greatest challenges facing the private sector and Federal, State, and local governments is ensuring that energy resources are available to meet the needs of our citizens and our economy. To help address this challenge, I am asking the Vice President to lead the development of a national energy policy designed to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. Accordingly, I direct as follows:

1. Establishment. There is hereby established within the Executive Office of the President an Energy Policy Development Group, consisting of the following officers of the Federal Government: the Vice President, Secretary of the Treasury, Secretary of the Interior, Secretary of Agriculture, Secretary of Commerce, Secretary of Transportation, Secretary of Energy, Director of the Federal Emergency Management Agency, Administrator of the Environmental Protection Agency, Assistant to the President and Deputy Chief of Staff for Policy, Assistant to the President for Economic Policy, and Assistant to the President for

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Intergovernmental Affairs. The Vice President may also invite the Chairman of the Federal Energy Regulatory Commission to participate. The Vice President may invite the participation of the Secretary of State when the work of the Energy Policy Development Group involves international affairs and, as appropriate, other officers of the Federal Government. The Vice President shall preside at meetings of the Energy Policy Development Group, shall direct its work, and may establish subordinate working groups to assist the Energy Policy Development Group in its work.

2. Mission. The mission of the Energy Policy Development Group shall be to develop a national energy policy designed to help the private sector, and as necessary and appropriate Federal, State, and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy. In carrying out this mission, the Energy Policy Development Group's functions shall be to gather information, deliberate, and, as specified in this memorandum, make recommendations to the President. Its activities shall not supplant the authority and responsibility of State and local governments for handling energy production, purchase, and distribution difficulties.

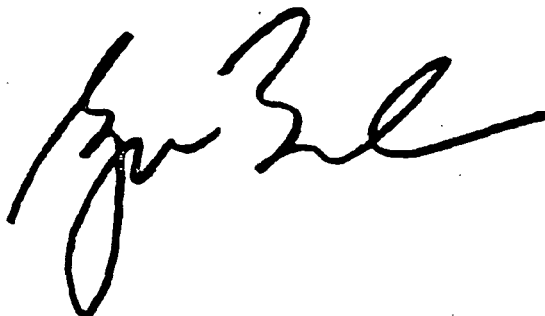
3. Reports. The Energy Policy Development Group should submit reports to me as follows: (a) in the near-term, an assessment of the difficulties experienced by the private sector, and State and local governments in ensuring that local and regional energy needs are met, and (b) as soon thereafter as practicable, a report setting forth a recommended national energy policy designed to help the private sector, and as necessary and appropriate State and local governments, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. The recommended national energy policy should take into consideration, among other things, (i) the growing demand for energy, locally, regionally, and nationally, in the United States and in the world, (ii) the potential for local, regional, or national disruptions in energy supplies or distribution, and (iii) the need for responsible policies to protect the environment and promote conservation, and (iv) the need for modernization of energy generation, supply, and transmission infrastructure.

4. Funding. The Department of Energy shall, to the maximum extent permitted by law and consistent with the need for funding determined by the Vice President after consultation with the Secretary of Energy, make funds appropriated to the Department of Energy available to pay the costs of personnel to support the activities of the Energy Policy Development Group. If a situation arises in which Department of Energy appropriations are not available for a category of expenses of the Energy

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Policy Development Group, the Vice President or his designee should submit to me a proposal for use, consistent with applicable law, of the minimum necessary portion of any appropriation available to the President to meet the unanticipated need. The Vice President may also obtain, through the Assistant to the President for Economic Policy, such assistance from the National Economic Council staff as the Vice President deems necessary.

5. Termination. The Energy Policy Development Group shall terminate no later than the end of fiscal year 2001.

A handwritten signature in black ink, appearing to be "G. W. Bush", written in a cursive style.

cc: Secretary of State
Chairman, Federal Energy Regulatory Commission

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Department of Energy
Washington, DC 20585

August 10, 2001

Mr. Jim Wells
Director
Natural Resources and Environment
United States General Accounting Office
441 G St., N.W.
Room 2T23
Washington, DC 20548

Dear Mr. Wells:

This is in response to the "Follow-up Questions For DOE," dated July 25, 2001, regarding the General Accounting Office's review of the development of the National Energy Policy. In a meeting with GAO representatives on July 25, 2001, DOE employees provided oral answers to a number of the questions, specifically, all questions in categories 1 and 3, question 2 of category 5, and questions 1, 2, and 3 of category 6. GAO representatives stated, in the meeting, that written responses need not be supplied for these questions. Enclosed are answers to the remaining "Follow-up Questions."

Sincerely,

Margot H. Anderson
Deputy Assistant Secretary for Policy
Office of Policy and International Affairs



Printed with soy ink on recycled paper

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2. Please clarify the membership and employment status of DOE personnel serving on the NEPDG support group.

- Information we received from the Office of the Vice President on May 4, 2001 indicates that Mr. Lundquist and Ms. Knutson were employed as DOE consultants for 1 and 2 weeks during Feb. 2001. If this is correct, should they be considered full-time employees during this time?

The Office of Human Resources Management, MA-3, advises that Andrew Lundquist was employed by the Department of Energy on a full-time basis as a consultant from February 1, 2001 to February 12, 2001, and Karen Knutson was employed on a full-time basis as a consultant from February 7, 2001 until February 12, 2001. These individuals were appointed as Federal employees under the authority of 5 U.S.C. § 3109 and section 623 of the Department of Energy Organization Act (Pub. L. No. 95-91) to appoint experts and consultants. Each employee's consultant appointment was converted to a limited term Senior Executive Service position on February 12, 2001.

- Four of the individuals that DOE indicates were on the support staff were hired after the NEPDG was created. Were these individuals specifically to work with the NEPDG, as their employment dates suggest?

As Joseph Kelliher, Office of the Secretary, stated in the follow-up meeting on July 25, 2001, since these individuals were hired at the start of the new administration, no conclusions should be drawn that they were hired specifically to work with the NEPDG; in Mr. Kelliher's view, these individuals would probably have been employed by DOE whether or not they were assigned to work on the NEPDG support staff. Unless extended, the NEPDG would terminate no later than the end of fiscal year 2001, pursuant to the President's memorandum of January 29, 2001. Mr. Kelliher notes that the NEPDG will remain in existence until the end. The Office of Human Resources Management advises that four DOE personnel continue to serve on detail to the NEPDG support staff, specifically Andrew Lundquist, Karen Knutson, Kjersten Scott Drager, and Charles Smith. Elena Subio Melchert returned to the Office of Fossil Energy, DOE, on June 4, 2001. James Thomas Sims terminated his employment with the Department of Energy on May 25, 2001.

- The Office of the Vice President's information identifies 3 additional individuals as associated with the support group (John Fenzel, Tom Nayak, and Fran Norris). Are they also DOE employees?

The Office of Human Resources Management advises that John Fenzel, Tom Nayak and Fran Norris are not employed by the Department of Energy.

- We believe one of the support staff is a White House fellow. Who is that individual, what is his/her parent agency, and should this person should [sic] be considered a DOE employee?

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The Office of Human Resources Management, DOE, advises that none of the individuals employed by DOE and detailed to the NEPDG support staff are White House Fellows.

4. Please provide additional information on DOE's process for developing input to the NEPDG and related documentation.

- *At our June 8 Entrance Meeting, you indicated that DOE's Office of Policy conducted a telephone survey. In your response, you state that DOE's Office of Policy contacted several environmental groups to discuss policy options. Please identify which organizations were contacted, when they were contacted and whether it was by phone, email, or in a meeting, and when the contacts occurred. Also, provide copies of emails or memos documenting the contacts.*

In discussion of this question in the follow-up meeting of July 25, 2001, GAO representatives stated that a general description of the types of contacts made would be sufficient to answer this question. Margot Anderson, Deputy Assistant Secretary, Office of Policy and International Affairs, provides the following information in response to this question.

Beginning March 21, 2001, staff from the former Office of Policy contacted environmental and energy efficiency non-governmental organizations (NGOs). The contacts were made by telephone. In several instances, messages were left. Not all attempts at contact resulted in replies. Successful contacts and at least one substantive discussion was held with each of the following NGOs during the last 10 days of March, 2001.

Alliance to Save Energy
Environmental Defense
American Council for an Energy Efficient Economy
Sierra Club
Resources for the Future
World Resources Institute
World Wildlife Fund
Greenpeace
Association for Wind Energy
Tellus Institute

Not all organizations were responsive. Several did not return our phone calls and messages. We asked each organization for policy suggestions that might be considered for inclusion in the national plan directed toward energy supply, conservation, or efficiency. It was made clear in the course of discussion that we could not guarantee inclusion, but only consideration.

In general, we encountered a lack of responsiveness to the offer to submit ideas for NEP consideration, reflected in the paucity of callbacks and the occasional response of "check our web site."

- *To develop NEP chapters and recommendations, DOE officials conducted a significant amount of work via email and telephone. Please provide examples of emails that illustrate the major types of exchanges among DOE officials.*

Examples of emails that illustrate the types of exchanges between DOE officials with regard to the development of NEP chapters and recommendations are attached. Since, in the July 25, 2001, meeting, GAO representatives clarified that the review focuses on the procedure for development of the NEP, the attachments do not include documents related to substantive policy issues and deliberative processes.

5. *Please provide additional details concerning the Secretary's meeting on energy policy.*

- *The Secretary held 7 short meetings between March 14, 2001 and April 26, 2001 with non-Federal officials during which energy policy issues were discussed. Please identify the position within the department of DOE officials attending these meetings.*

Kolevar, Kevin	Senior Policy Advisor, Office of the Secretary
Magwood, Bill	Director, Office of Nuclear Energy, Science and Technology
Barrett, Lake	Deputy Director, Office of Civilian Radioactive Waste Management
Longsworth, Paul	Senior Policy Advisor, Office of the Secretary
Whatley, Michael	Special Assistant, (served as Acting Director), Office of Congressional and Intergovernmental Affairs
Kelliher, Joe	Consultant (now Senior Policy Advisor), Office of the Secretary
McCutcheon, John	White House Liaison and Senior Advisor, Office of the Secretary
McSarrow, Kyle	Chief of Staff, Office of the Secretary
Felner, Craig	Special Assistant, Office of Management and Administration

- *Of these 7 meetings, White House officials attended only the April 25, 2001 meeting with "Coal Producers." Why did the White House Officials attend this meeting? Who were the coal producers attending the meeting?*

John McCutcheon, DOE White House Liaison and Senior Advisor, states that White House officials attended this meeting because it was organized by the White House. The meeting was held in the auditorium of the Old Executive Office Building. The Department did not establish the list of invitees to this event and Mr. McCutcheon does not know which coal producers attended the meeting.

6. *Is additional data available on the costs (direct and indirect) of developing the NEP?*

- *Please provide estimate of salary for the NEPDG support staff and the 2 principal agency contacts to the support group (J. Kelliher and M. Anderson).*

In the meeting of July 25, 2001, GAO representatives clarified that salary information should be provided for the period January 29, 2001 through May 16, 2001. The Office of the Chief Financial Officer provides the following salary information for this period for the individuals listed.

Joseph Kelliher:	\$38,550.40
Margot Anderson:	\$40,358.40
Andrew Lundquist:	\$39,247.50
Karen Knutson:	\$37,319.60
Kjersten Drager:	\$10,808.96
Charles Smith:	\$33,228.80
Elena Subia Melchert:	\$26,726.40
James T. Sims:	\$13,303.60

7. Please explain the relationship between the NEP and earlier bi-annual reports on national energy strategy.

- Section 801 of the DOE Organization Act requires the administration to prepare a proposed National Energy Strategy report every two years and submit the proposed strategy to Congress. The latest NES was due on April 1, 2001. Was such a report prepared? Was it submitted to the Congress?
- Is a FY 2001 NES report being prepared? If it is, what is its status and when does DOE expect to issue it?
- In DOE's view, does completion of the NEPDG report constitute compliance with section 801? Please explain.
- If the NEP does not substitute for the required report, why did the NEPDG decide to issue a separate NEP? Please explain.
- Has the President delegated the responsibility for preparing the report required by section 801 to DOE, or to any other agency or official? Please supply a copy of the delegation(s), if applicable.
- Have DOE personnel had any discussions, either internally or with anyone outside DOE, regarding the report required under section 801 for FY 2001, including but not limited to discussions addressing the relationship between the NEDDG [sic] report and the report under section 801?
- If completion of the NEPDG report does not constitute compliance with section 801, to what extent will the report be used in developing the required report under section 801?

The requirement of section 801 of the Department of Energy Organization Act (Pub. L. No. 95-91) that the President submit to Congress a proposed National Energy Policy Plan on a biennial basis was eliminated effective May 15, 2000, pursuant to section 3003 of the Federal Reports Elimination and Sunset Act of 1995 (Pub. L. No. 104-66) and section 236 of Appendix E of the Consolidated Appropriations Act, Fiscal Year 2000 (Pub.L. No. 106-113). Therefore, there was no statutory requirement to submit this Plan to Congress on April 1, 2001, or on May 17, 2001, when the National Energy Policy was issued.

Anderson, Margot

From: Anderson, Margot
Sent: Friday, April 20, 2001 5:37 PM
To: Zimmerman, MaryBeth; Carter, Douglas; Braitsch, Jay; Melchert, Eiena; Cook, Trevor; 'jkstier@bpa.gov'; Conti, John; Friedrichs, Mark; Breed, William; Whatley, Michael; Scalingi, Paula; Kelliher, Joseph
Cc: Haspel, Abe; Kripowicz, Robert; Magwood, William; PETTIS, LARRY
Subject: Important: NEP Status Report.

All,

My contacts in each of the DOE offices are (these are the folks I interact with on chapters and questions):

OS&D - Joe Kelliher
FE - Jay Braitsch.
EIA - Andy Kydes
NE - Trevor Cook
EE - MaryBeth Zimmerman
SO - Paula Scalingi
CI - Michael Whatley

5738

DOE011-0143

Margot

5739

DOE011-0144

Anderson, Margot

From: Anderson, Margot
Sent: Wednesday, April 25, 2001 2:48 PM
To: Zimmerman, MaryBeth; York, Michael; Beschen, Darrell
Cc: Friedrichs, Mark
Subject: RE: List of energy efficiency examples/indicators

FYI: Mark's request came out of today's NEP meeting. I was hoping someone from EE would be there but I understand conflicts (I looped MB and Darrel - I'll add Michael to my list). As I told the group today, we are likely to get assignments every day as the editing team progresses. I'll let folks know by the end of the day if we need to meet the next day. Thanks.

Margot

—Original Message—

From: Friedrichs, Mark
Sent: Wednesday, April 25, 2001 2:27 PM
To: Zimmerman, MaryBeth; York, Michael
Cc: Anderson, Margot
Subject: List of energy efficiency examples/indicators
Importance: High

Sorry, I sent it by accident. Now it has the attachment.

*Mark D. Friedrichs (PO-2)
Policy Office
U.S. Department of Energy
Washington, D.C. 20585
202-586-0124
Fax: 202-586-3047*

5740

DOE011-0145

Anderson, Margot

From: Anderson, Margot
Sent: Thursday, March 22, 2001 6:06 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; jkstier@bpa.gov; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: NEP Update, Thursday 3/22

All (Joe K. - you can use for meeting tomorrow).

Thank you all very much!

Margot

5741

DOE011-0146

Anderson, Margot

From: Anderson, Margot
Sent: Monday, February 19, 2001 11:46 AM
To: Scalingi, Paula; PETTIS, LARRY; KENDELL, JAMES; Cook, Trevor; Zimmerman, MaryBeth; Sullivan, John; jksier@bpa.gov; Kripowicz, Robert
Cc: Keilher, Joseph
Subject: NEO files

All,

As we discussed:

Review Joe's revised outline for the energy situation peice.

Review the "regional" twopager. This peice has been edited once (edits are in blue) but will need to be organized by region (currently organized oil, gas, etc.)

Please make it obvious where your edits are so I can cut and paste. Thanks.



sec1 1 jk.DOC



regional effects with
edits.oo...

5742

DOE011-0147

Anderson, Margot

From: Anderson, Margot
Sent: Monday, February 26, 2001 1:47 PM
To: Cook, Trevor; Scalingi, Paula; PETTIS, LARRY; KENDELL, JAMES; Zimmerman, MaryBeth; Sullivan, John; 'jkstier@bpa.gov'; Kripowicz, Robert; Haspel, Abe; Magwood, William; 'jkstier@bpa.gov'; Whatley, Michael; Braitsch, Jay; Conti, John; Carter, Douglas; KYDES, ANDY; Pumphrey, David; Hart, James
Cc: Breed, William; Marlay, Robert
Subject: FW: new draft

All,

Margot

—Original Message—

From: Keliher, Joseph
Sent: Monday, February 26, 2001 1:26 PM
To: Anderson, Margot
Subject: new draft

Sorry, I just realized I never sent it to you



sec01.d.doc



sec01.d.doc

5743

DOE011-0148

Anderson, Margot

From: Anderson, Margot
Sent: Saturday, March 24, 2001 10:41 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'kstier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: Chapter 8 (Increased production of U.S. Energy Resources).

Chapter 8 (Increased production of U.S. Energy Resources).

Task Force Charlie: This can go out to other Agencies for review. Includes comments from meeting on 2/21.


ch 8 march 24.doc


chapter 8 graphics,
March 24.p...

Anderson, Margot

From: Anderson, Margot
Sent: Friday, February 16, 2001 2:14 PM
To: PETTIS, LARRY; Kripowicz, Robert; Porter, Robert; Haspel, Abe; Sullivan, John; Zimmerman, MaryBeth; Magwood, William; Pumphrey, David; Hart, James; Scalingi, Paula; Whatley, Michael; 'jkstier@bpa.gov'
Subject: NEP draft progress and Monday meeting

All,

As drafts roll in (I've contacted most of you), I will combine and send out (by 6:00). We will be meeting Monday (2/19) at 10:00 to go over the NEP draft. We have to meet in PO's conference room (7B-040) so we don't have to go through the OSEC guards on a holiday (requires a list and pre-notification).

If you are gone by 6:00 and can't access your DOE e-mail from home, leave me a fax number.

Again, only sending to primary points of contact, not sub-section authors.

Margot

Anderson, Margot

From: Anderson, Margot
Sent: Thursday, March 22, 2001 2:25 PM
To: Braitsch, Jay; Zimmerman, MaryBeth; Freitas, Christopher
Subject: update needed some time today

All,

Can I get an update on chapters 7, 8, and 9 before you leave today? Thanks.

Margot

5746

DOE011-0151

676

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 6:52 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 6:47 PM
To: Kelliher, Joseph
Subject: need a reaction

Joe,

Please react to this comments (from Tracy Terry) on the capacity margin number I asked you about..

661

(b)(3)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 6:58 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 6:57 PM
To: Kelliher, Joseph
Subject: RE: need a reaction

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 6:52 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 6:47 PM
To: Kelliher, Joseph
Subject: need a reaction

Joe,

Please react to this comments (from Tracy Terry) on the capacity margin number I asked you about..

b7c

(b)(3)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 7:09 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 7:06 PM
To: Kelliher, Joseph
Subject: RE: need a reaction

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 6:58 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 6:57 PM
To: Kelliher, Joseph
Subject: RE: need a reaction

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 6:52 PM
To: Anderson, Margot
Subject: RE: need a reaction

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 6:47 PM
To: Kelliher, Joseph
Subject: need a reaction

Joe,

Please react to this comments (from Tracy Terry) on the capacity margin number I asked you about..

(b)(5)

6/6/9

(b) (7)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 8:14 PM
To: Anderson, Margot
Subject: hydro

Here is a hvdro insert



hydro1.doc

670

Hydropower

(b)(5)

5755

DOE011-0160

671

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 10:12 PM
To: Anderson, Margot
Subject: RE: at last

Excellent work. Go home. I will take a look at it tonight and early tomorrow. Maybe we can sit down at 9 tomorrow and finish up. Does that work for you? I will send you some suggestions on "das map" in awhile.

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 10:08 PM
To: Kelliher, Joseph
Subject: at last

<< File: sec1.6.doc >>

672

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 10:17 PM
To: Anderson, Margot
Subject: RE: at last

(b)(5)

I have an 11 on the Hill. Otherwise should be here all day. Keep your appointment and will meet afterwards, maybe after my 11 if necessary. Thanks a lot.

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 10:15 PM
To: Kelliher, Joseph
Subject: RE: at last

(b)(5)

I actually have
around at 10:30 or so?

My opinion is

Are you

-----Original Message-----

From: Kelliher, Joseph
Sent: Wednesday, February 28, 2001 10:12 PM
To: Anderson, Margot
Subject: RE: at last

Excellent work. Go home. I will take a look at it tonight and early tomorrow. Maybe we can sit down at 9 tomorrow and finish up. Does that work for you? I will send you some suggestions on "das map" in awhile.

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, February 28, 2001 10:08 PM
To: Kelliher, Joseph
Subject: at last

<< File: sec1.6.doc >>

85

674

(b) (5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Thursday, March 01, 2001 2:21 PM
To: Anderson, Margot
Subject: EPA comments on Chapter 3



tmp.htm



chap3comments.3101.wpd

FYI

—Original Message—

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 01, 2001 1:24 PM
To: Kelliher, Joseph
Subject: Chapter 3 comments/edits

Hi, Joe.

Jeremy

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

675

(b)(5)

Hi, Joe.

Jeremy

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

671

(b)(5)

Williams, Ronald L

From: Joseph Glauber [Joseph.Glauber@usda.gov]
Sent: Wednesday, March 21, 2001 1:35 PM
To: Anderson, Margot
Cc: Keith.Collins@usda.gov%internet
Subject: Re: help

Sensitivity: Personal



secenerg.wpd

Margot

J

Joe Glauber
Office of the Chief Economist
U.S. Department of Agriculture
Room 112A Whitten Building
1400 Independence Ave., SW
Washington, DC 20250-3810
tel 202 720-6185
fax 202 690-4915

>>> Margot.Anderson@hq.doe.gov@inter2 03/21/01 01:05PM >>>
Joe,

Margot

579

(b) 5-

Williams, Ronald L

From: Kelliher, Joseph
Sent: Wednesday, March 21, 2001 3:51 PM
To: Anderson, Margot
Subject: Interior

684

B-5

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 8:15 PM
To: Tripodi, Cathy
Subject: FW: Extracted Bluebook Pages

		
Extracted Bluebook Pages.doc	Pages from Bluebk01.pdf	bluebk01.xls

Predecisional: draft NEP recommendations

-----Original Message-----
From: Geraldine.Gerardi@do.treas.gov%internet
[mailto:Geraldine.Gerardi@do.treas.gov]
Sent: Thursday, April 19, 2001 10:46 AM
To: Kelliher, Joseph
Subject: FW: Extracted Bluebook Pages

> -----Original Message-----
> From: Russo, Karl
> Sent: Thursday, April 19, 2001 10:33 AM
> To: Gerardi, Geraldine
> Subject: Extracted Bluebook Pages
>
> Here are the pages in Word and PDF. The Excel file is Read-only and
has
> the revenue table. The PDF contains everything.
>
> Karl
>
> <<Extracted Bluebook Pages.doc>> <<Pages from Bluebk01.pdf>>
> <<bluebk01.xls>>

681

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Thursday, March 01, 2001 3:01 PM
To: Anderson, Margot
Subject: RE: california electricity demand

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, March 01, 2001 2:59 PM
To: Kelliher, Joseph
Subject: FW: california electricity demand

Joe,

Margot

-----Original Message-----

From: Terry, Tracy
Sent: Thursday, March 01, 2001 2:54 PM
To: Anderson, Margot
Subject: california electricity demand

Tracy

<< File: cal elec demand.xls >>

682

(b)(5)

Williams, Ronald L

From: KONDIS, PAUL
Sent: Thursday, March 01, 2001 9:37 PM
To: Anderson, Margot
Subject: RE: graphics request for NEP



NEP1.PPT

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Thursday, March 01, 2001 12:34 PM
To: Kondis, Paul
Cc: Kydes, Andy
Subject: graphics request for NEP

I'd like to have 6 graphics edited.
Paul,

Thanks!

Margot << File: TOBEUPDA.PPT >>

(b)(5)

Williams, Ronald L

From: Kelliher, Joseph
Sent: Friday, March 02, 2001 8:18 AM
To: Anderson, Margot
Subject: RE: interim report

Importance: High

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, March 01, 2001 11:39 PM
To: 'Andrew_D_Lundquist@ovp.eop.gov'; 'John_Fenzel@ovp.eop.gov'; 'kjersten_s_drager@ovp.eop.gov'; 'jkelliher@aol.com';
Kelliher, Joseph
Subject: interim report

All,

Okay, my Powerpoint just died so this is a good time to quit. Got in all but 2 Agency edits (which were not crucial) and many of the editor's good comments on.

New Regional map, too.

Graphics finished (except one small detail that we are working on).

Spoke with DOE production folks and we will be good to go in a.m.

We need some proof readers, please. I am sure I missed stuff.

Margot

<< File: sec1.8.doc >> << File: interim report graphs.PPT >> << File: regional map for interim report.ppt >>

Williams, Ronald L

(b)(5)

From: Kelliher, Joseph
Sent: Friday, March 02, 2001 8:49 AM
To: Anderson, Margot
Subject: RE: interim report

(b)(5)

—Original Message—

From: Anderson, Margot
Sent: Thursday, March 01, 2001 11:39 PM
To: 'Andrew_D._Lundquist@ovp.eop.gov'; 'John_Fenzel@ovp.eop.gov'; 'kjersten_s._drager@ovp.eop.gov'; Kelliher, Joseph
Subject: interim report

[] B-

All,

Okay, my Powerpoint just died so this is a good time to quit. Got in all but 2 Agency edits (which were not crucial) and many of the editor's good comments on clarity, etc.

New Regional map, too.

Graphics finished (except one small detail that we are working on).

Spoke with DOE production folks and we will be good to go in a.m.

We need some proof readers, please. I am sure I missed stuff. (And, yes Alaskan oil production peaked in 1988).

Margot

<< File: sec1.8.doc >> << File: interim report graphs.PPT >> << File: regional map for interim report.ppt >>

5792

DOE011-0197

Williams, Ronald L

(b)(7)

From: KONDIS, PAUL
Sent: Friday, March 02, 2001 12:48 PM
To: Anderson, Margot
Subject: RE: graphics request for NEP



PER.PPT

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Thursday, March 01, 2001 10:52 PM
To: Kondis, Paul
Subject: RE: graphics request for NEP

Thank you so very much. Do not worry about the prices graph. But if you have the energy use per...I'll take it

-----Original Message-----

From: KONDIS, PAUL
Sent: Thursday, March 01, 2001 9:37 PM
To: Anderson, Margot
Subject: RE: graphics request for NEP

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Thursday, March 01, 2001 12:34 PM
To: Kondis, Paul
Cc: Kydes, Andy
Subject: graphics request for NEP

I'd like to have 6 graphics edited.
Paul,

Andy said he'd be giving you a heads up. Can you make the following changes in the attached graphics (note that titles might change and we change the graphic period.

5793

DOE011-0198

(b)(5)

Thanks!

Margot << File: TOBEUPDA.PPT >>

684

(b)(1)

Williams, Ronald L

From: Symons.Jeremy@epamail.epa.gov%internet [Symons.Jeremy@epamail.epa.gov]
Sent: Friday, March 02, 2001 10:08 AM
To: Kelliher, Joseph; Anderson, Margot
Cc: Karen_Y_Knutson@OVP.EOP.Gov%internet; Brown.Ellen@epamail.epa.gov%internet
Subject: Follow up items discussed yesterday



tmp.htm

Joe and Margot --

I promised to get back to you first thing this morning on two issues:

Thanks.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

685

(b)(3)

Joe and Margot ...

I promised to get back to you first thing this morning on two issues:

Thanks.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

686

(b)(5)

Williams, Ronald L

From: KONDIS, PAUL
Sent: Friday, March 02, 2001 2:42 PM
To: Anderson, Margot
Subject: RE: graphics request for NEP



PER.PPT

I hope that you got the previous message I sent, as it is now after 10:30. If not, I apologize profusely, as it was ready hours ago, and I thought I sent it, but maybe I didn't.

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Friday, March 02, 2001 9:49 AM
To: Kondis, Paul
Subject: RE: graphics request for NEP

Paul,

Can I get the graphic (only need the use per capita one) by 10:30?

Margot

-----Original Message-----

From: KONDIS, PAUL
Sent: Thursday, March 01, 2001 9:37 PM
To: Anderson, Margot
Subject: RE: graphics request for NEP

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Thursday, March 01, 2001 12:34 PM
To: Kondis, Paul
Cc: Kydes, Andy
Subject: graphics request for NEP

Paul,

Andy said he'd be giving you a heads up. Can you make the following changes in the attached graphics (note that titles might change and we change the graphic period.

(b)(5)

Thanks!

Margot << File: TOBEUPDA.PPT >>

688

B.5

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 9:22 PM
To: Tripodi, Cathy
Subject: FW: comments/revisions to EPA NSR background document

Importance: High

Predecisional: draft NEP recommendation

-----Original Message-----

From: Vernet, Jean
Sent: Tuesday, April 17, 2001 10:57 AM
To: Kelliher, Joseph
Cc: Anderson, Margot; Conti, John; Carter, Douglas
Subject: comments/revisions to EPA NSR background document
Importance: High

Joe,

The piece provided refers to the latest versions of NEP sections and recommendations I have not seen.

Jean

Jean E. Vernet
Office of Policy, PO-21
U.S. Department of Energy
202.586.4755
fax 202.586.5391



nsr back 4-16rev
redline.wpd

68 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:30 PM
To: Anderson, Margot
Subject: found an error,...

made a correction in citation No. 58, shown in red and strikethrough.



NE - Citations CH3.doc

5803

DOE011-0208

 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:26 PM
To: Anderson, Margot
Subject: an additional fact not checked on friday

its in bright pink... the only pink text in the file. No. 73.



Citation Check - NE
CH 5.doc

692 Cook, Trevor

From: Cook, Trevor
Sent: Monday, May 07, 2001 3:14 PM
To: Anderson, Margot
Subject: here is one citation



NEInput Ch3Citations
Needed as

69) Cook, Trevor

b5

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:42 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

Jay sent me the 5 page list, I am working the nuclear part now.

TLC

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:33 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

It may not help. Almost no time to even figure out what to do but stay tuned in case we need to call you.

-----Original Message-----

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:31 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

no, but I can participate electronically

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:29 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

can you fly down?

-----Original Message-----

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:28 PM
To: Anderson, Margot
Subject: I am at Germantown today, 3-7046

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:25 PM
To: Bratsch, Jay; Carter, Douglas; Cook, Trevor; Magwood, William; Zimmerman, MaryBeth; KYDES, ANDY; Breed, William; Conti, John
Cc: Kripowicz, Robert; Haspel, Abe; PETTIS, LARRY; Keliher, Joseph; McClarrow, Kyle
Subject: Urgent, Read me

All,

Let me know if you can attend this meeting

696

Williams, Ronald L

From: Symons.Jeremy@epamail.epa.gov%internet [Symons.Jeremy@epamail.epa.gov]
Sent: Friday, March 23, 2001 3:28 PM
To: Anderson, Margot
Subject: Re: need a source



tmp.htm

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

----- Forwarded by Jeremy Symons/DC/USEPA/US on 03/23/2001 03:27 PM -----

Jeff Alson
03/23/2001 02:21 PM

To: JohnM Hall/DC/USEPA/US@EPA
cc: James McCargar/AA/USEPA/US@EPA, Jeremy Symons/DC/USEPA/US@EPA
Subject: Re: need a source

John and Jeremy,

B-5

Jeff Alson
US EPA Office of Transportation and Air Quality
Phone (734) 214-4296
Fax (734) 214-4573
Email: alson.jeff@epa.gov

64 Cook, Trevor

65

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:31 PM
To: Anderson, Margot
Subject: RE: I am at Germantown today, 3-7046

no, but I can participate electronically

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:29 PM
To: Cook, Trevor
Subject: RE: I am at Germantown today, 3-7046

can you fly down?

-----Original Message-----

From: Cook, Trevor
Sent: Friday, May 04, 2001 2:28 PM
To: Anderson, Margot
Subject: I am at Germantown today, 3-7046

-----Original Message-----

From: Anderson, Margot
Sent: Friday, May 04, 2001 2:25 PM
To: Braitsch, Jay; Carter, Douglas; Cook, Trevor; Magwood, William; Zimmerman, MaryBeth; KYDES, ANDY; Breed, William; Cont, John
Cc: Knpowicz, Robert; Haspel, Abe; PETTIS, LARRY; Kelliher, Joseph; McSlarrow, Kyle
Subject: Urgent , Read me

All,

Let me know if you can attend this meeting.

698

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

..... Forwarded by Jeremy Symons/DC/USEPA/US on 03/23/2001 03:27 PM

Jeff Alson

To: JohnM Hall/DC/USEPA/US@EPA
03/23/2001 02:21 PM cc: James McCargar/AA/USEPA/US@EPA, Jeremy Symons/DC/USEPA/US@EPA
Subject: Re: need a source Link

John and Jeremy,

b5

Jeff Alson
US EPA Office of Transportation and Air Quality
Phone (734) 214-4296
Fax (734) 214-4573
Email: alson.jeff@epa.gov

699

B. C

Williams, Ronald L

From: KYDES, ANDY
Sent: Friday, March 23, 2001 6:28 PM
To: Anderson, Margot
Cc: PETTIS, LARRY; HUTZLER, MARY; O'Donovan, Kevin
Subject: Chapter 6 Fact Check

Margot

Fact changes to Chapter 6.

Otherwise the chapter seemed fine.

Andy

-----Original Message-----

From: Margot Anderson_at_HQ-EXCH at X400PO
Sent: Friday, March 23, 2001 2:36 PM
To: Kydes, Andy; John Conti_at_HQ-EXCH at X400PO; Andrea Lockwood_at_HQ-EXCH at X400PO; William Breed_at_HQ-EXCH at X400PO; Michael Whatley_at_HQ-EXCH at X400PO; Douglas Carter_at_HQ-EXCH at X400PO; Jay Braitsch_at_HQ-EXCH at X400PO; Elena Melcher_at_HQ-EXCH at X400PO; TREVOR COOK_at_HQ-EXCH at X400PO; 'jks-tier@bpa.gov'_at_internet at X400PO; Christopher Freitas_at_HQ-EXCH at X400PO; Mark FRIEDRICHS_at_HQ-EXCH at X400PO; David Pumphrey_at_HQ-EXCH at X400PO; Kevin Kolevar_at_HQ-EXCH at X400PO; Abe Haspel_at_HQ-NOTES at X400PO; MaryBeth Zimmerman_at_HQ-NOTES at X400PO; Michael York_at_HQ-NOTES at X400PO
Cc: Joseph Kelliher_at_HQ-EXCH at X400PO
Subject: New NEP chapter

All,

Margot

TV Cook, Trevor

From: Cook, Trevor
Sent: Friday, May 04, 2001 3:57 PM
To: Anderson, Margot; Braitsch, Jay; Magwood, William
Subject: attached is chapter 5 nuke fact check

all nuclear facts in italics, could not find a reference for the very first one, all others covered



Citation Check - NE -

CH 5.doc

70

65

Cook, Trevor

From: Cook, Trevor
Sent: Tuesday, May 01, 2001 9:45 AM
To: Anderson, Margot; Carter, Douglas
Cc: Magwood, William
Subject: RE: Going to Press: chapter 3

I drafted the safety stuff, its in review, will have it out in about 10 mins.

Trev.

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, May 01, 2001 8:49 AM
To: Cook, Trevor; Carter, Douglas
Cc: Magwood, William
Subject: Going to Press: chapter 3

Doug and Trevor,

By 10:00 if possible. Thanks.

Margot

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov<internet [mailto:Charles_M_Smith@ovp.eop.gov]>
Sent: Monday, April 30, 2001 10:25 PM
To: Kelliher, Joseph; Anderson, Margot; Moss.Jacob@epamail.epa.gov<internet; William_bettenberg@ios.doi.gov<internet; Tom_fulton@ios.doi.gov<internet
Cc: Kjersten_drager@ovp.eop.gov<internet; Andrew_D_Lundquist@ovp.eop.gov<internet; Karen_Y_Kruison@ovp.eop.gov<internet
Subject: chapter 3

The following are the remaining open items in the Environment chapter:

I need this literally first thing in the am. Chapter 3 is to be laid out starting about noon.

Charlie

107 Cook, Trevor

From: Cook, Trevor
Sent: Friday, May 04, 2001 4:26 PM
To: Anderson, Margot; Magwood, William
Cc: Braitsch, Jay
Subject: chapter 3 ne input...

did not find a specific reference to one item... some of these things are statements of common experience, i.e. they sky is blue!



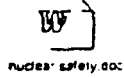
NE - Calabro.CMS doc

203

Cook, Trevor

From: Cook, Trevor
Sent: Tuesday, May 01, 2001 10:04 AM
To: Kelliher, Joseph; Anderson, Margot
Cc: Magwood, William
Subject: nuclear safety words

attached is a MS word file with the requested text.



201

65

Stamos, John

From: Cook, Trevor
Sent: Wednesday, April 04, 2001 10:20 AM
To: Stamos, John
Subject: FW: New NEP chapter

-----Original Message-----

From: Anderson, Margot
Sent: Monday, March 26, 2001 12:47 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Subject: FW: New NEP chapter

All,

Is anyone in DOE (EE, FE, NE, EIA, SO, PO) going to provide comments on this? Please let me know if you are and by when. Thanks.

Margot

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 23, 2001 2:36 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: New NEP chapter

All.

Margot



envi chapter 2-21.wpd

70

65

Stamos, John

From: Cook, Trevor
Sent: Wednesday, April 04, 2001 10:19 AM
To: Stamos, John
Subject: FW: NEP chapter 5

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 27, 2001 10:53 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jks-tier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin; Paik, Inja
Cc: Kelliher, Joseph
Subject: NEP chapter 5



NEP sec3 short
0305.doc

Margot

711

BT

Williams, Ronald L

From: Freitas, Christopher
Sent: Friday, March 23, 2001 4:03 PM
To: Anderson, Margot
Cc: Johnson, Nancy; Braitsch, Jay; DeHoratiis, Guido
Subject: NEP- Chapter 4 environment comments

Importance: High

Sincerely,

Christopher J. Freitas
Program Manager, Natural Gas Infrastructure
(202) 586-1657



Chapter 4-env't 2-21.wpd

713 Stamos, John

From: Cook, Trevor
Sent: Wednesday, April 04, 2001 10:18 AM
To: Stamos, John; Stamos, John
Subject: FW: chapter 7

—Original Message—

From: Anderson, Margot
Sent: Wednesday, March 28, 2001 7:09 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jksber@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin; Pumphrey, David
Cc: Kelliher, Joseph
Subject: chapter 7

Task Force Charlia,

Please circulate for review. This is a revised chapter 7 with graphics (we'll print out for hand delivery).

DOE -

Chapter 7 on renewables. Incorporates comments from interagency process. Please review.


Graphics Captions
CH7.doc


Renewable chapter
graphics(ch...


Renewables Chapter
Edited12701...


wind, bio, solar,
geo.ppt (Rec...

718

65

Williams, Ronald L

From: Breed, William
Sent: Thursday, March 22, 2001 11:32 AM
To: Freitas, Christopher
Cc: McNutt, Barry; Anderson, Margot
Subject: refinery para for Chap 9

Importance: High

Chris:

we noted that there was a blank under 'oil refineries', so we thought we should help to fill it in -- here is some language to fill the blank --

I will now look at the rest of the chapter and see if I have any significant comments for you --

If you have any questions, please call me at 6-4763 -- Bill

.....

Oil Refineries:

William Breed
Acting Director, Office of Energy Efficiency,
Alternative Fuels, and Oil Analysis (PO-22)
202-586-4763

117
Williams, Ronald L

From: Freitas, Christopher
Sent: Friday, March 23, 2001 4:10 PM
To: Anderson, Margot
Subject: Chapter 9 - Pie chart graphic on pipeline product movement for oil

Importance: High

Margot, FYI see graphics below. Same data in all just different files. More to follow next week.

Sincerely,

Christopher J. Freitas
Program Manager, Natural Gas Infrastructure
(202) 586-1857



PieChart.wpd



PieChart.doc



PieChart.ppt

163

Stamos, John

From: Cook, Trevor
Sent: Wednesday, April 04, 2001 10:17 AM
To: Stamos, John
Subject: FW: chapter 9

—Original Message—

From: Anderson, Margot
Sent: Thursday, March 29, 2001 8:53 AM
To: Conb, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jksstier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin; Pumphrey, David; Scalingi, Paula
Cc: Kelliher, Joseph
Subject: chapter 9

All,

Crystal - still no luck getting through to Jeff but we much need a BPA review, Can you help?

Thanks,

Margot



CA9.03.28.doc



Sicon Valley.doc



transmissionprobmap.doc

728

b5

Williams, Ronald L

From: Breed, William
Sent: Friday, March 23, 2001 5:05 PM
To: Anderson, Margot
Cc: McNutt, Barry
Subject: RE: NPRA Recommendations on National Energy Policy

After talking with Barry, here are some comments:

Comments on NPRA energy policy ideas (23 MAR 01)

We agree with many of the points they make on the situation in the refining industry.

William Breed
Acting Director, Office of Energy Efficiency,
Alternative Fuels, and Oil Analysis (PO-22)
202-586-4763

-----Original Message-----

From: Anderson, Margot
Sent: Friday, March 23, 2001 11:58 AM
To: Breed, William
Subject: FW: NPRA Recommendations on National Energy Policy

Bill,

Can you ask your crack staff if any of these policy recommendations from NPRA have merit?

Margot

-----Original Message-----

From: Kelliher, Joseph
Sent: Friday, March 23, 2001 9:04 AM

751

65

Stamos, John

From: Cook, Trevor
Sent: Monday, March 26, 2001 10:54 AM
To: Stamos, John
Subject: FW: These are the remaining placeholders for the nuclear policy initiatives
Importance: High

-----Original Message-----

From: Cook, Trevor
Sent: Friday, March 23, 2001 12:54 PM
To: Anderson, Margot
Subject: These are the remaining placeholders for the nuclear policy initiatives
Importance: High

Thanks for getting these in, we will have full papers on Tuesday, possibly Wednesday, but these convey the gist of our ideas.

Trevor.

750

Stamos, John

From: Cook, Trevor
Sent: Monday, March 26, 2001 9:24 AM
To: Magwood, William
Cc: Stamos, John
Subject: FW: Chapter 8 (Increased production of U.S. Energy Resources).

Bill,

I rev.

-----Original Message-----

From: Anderson, Margot
Sent: Saturday, March 24, 2001 10:41 AM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jksier@bpa.gov'; York, Michael; Freitas, Christopher; Friedrichs, Mark; Pumphrey, David; Kolevar, Kevin
Cc: Kelliher, Joseph
Subject: Chapter 8 (Increased production of U.S. Energy Resources).

Chapter 8 (Increased production of U.S. Energy Resources).



ch 8 march 24 doc



chapter 8 graphics.
March 24.p...

74

65

Stamos, John

From: Cook, Trevor
Sent: Wednesday, March 21, 2001 12:12 PM
To: Magwood, William
Cc: Stamos, John
Subject: Heads up on the National Energy Policy Development for Nuclear
Importance: High

due today or early tomorrow

-----Original Message-----

From: Anderson, Margot
Sent: Wednesday, March 21, 2001 11:57 AM
To: Cook, Trevor
Subject: as we discussed



sec8.doc

Helpful to use redline method if you can/

742
To: Anderson, Margot
Subject: NPRA Recommendations on National Energy Policy

Do any of these have merit? Many of the recs are so general is it hard to figure out exactly what the action is.

—Original Message—

From: Slaughter, Bob [mailto:Bob_Slaughter@npradc.org]
Sent: Thursday, March 22, 2001 3:52 PM
To: Kelliher, Joseph
Cc: Anthony, Betty; Sternfels, Urvan
Subject: NPRA Recommendations on National Energy Policy

Joe Kelliher: Attached is a short document which includes NPRA's current thinking as to what changes in national energy policy are needed to help the refining sector.

I would like specifically to highlight three:

One. We believe that the Administration is missing an important opportunity to improve energy policy by not addressing the onroad diesel sulfur rule. This rule will have a greater adverse supply impact than any other in the next five years and should be reviewed. Instead of requiring essentially 100% of onroad diesel output to be reduced from 500 ppm to 15 ppm sulfur by mid-2006, at a cost of \$8 billion, the Administration could move the required supply date back to 2008-9 and provide a reduction in the diesel excise tax for 15ppm sulfur diesel sold in advance of the 2008 date. This could provide all the necessary supply for new trucks which need the diesel in 2006-7 (probably only 5% of demand). There are no environmental benefits from using the new diesel in old truck engines, so the program in its current form constitutes massive waste, since those trucks aren't a sufficient force in the market until 2008 at the earliest. This change will help prevent loss of diesel supply and refinery closures which will take place under the rule in its current form. The overall benefits of the program are not reduced. We would like to talk with you more on this.

Two. The EPA's enforcement campaign against U.S. refineries should be halted and reexamined. As you know, it is impossible to build new refineries, so the industry has had to add capacity at existing sites in an attempt to maintain an adequate supply of products for consumers in the past twenty years. Even at that, the industry has been able to keep U.S. capacity only flat over the past decade, so new demand has been met by increased imports of refined products. The Browner EPA launched an extensive and coordinated campaign against the industry, alleging that capacity additions during the past twenty years were not appropriately permitted. This despite the fact that refinery improvements were made with the knowledge of both state and federal environmental agencies and in keeping with permitting requirements as they were understood at that time. The EPA has sent section 114 requests, in effect blanket subpoenas, to most refiners, and many are now facing notices of violation and legal action. A few have settled because they believe that it is easier to pay a fine, sign a consent decree and move forward than resist. All this comes at a time when federal and state authorities have urged the industry to continue its herculean efforts to produce product all-out to avoid shortages. EPA's actions are really nothing more than an attempt to discredit the industry and collect tribute in the form of fines in order to allow refiners to get on with their business. We believe that everyone in the industry should obey the law, and we believe that they do, often under difficult circumstances. But this activity goes far beyond the pale of reasonable enforcement activity and should cease.

Three. The Unocal patents, recently upheld by a federal court of appeals in a decision that the Supreme Court let stand, provide no real benefit to the industry or consumers. The huge royalties granted by a California District Court-- 5.3/4 cents/gallon--are far in excess of the cost of even the reformulated gasoline program and may well cost consumers over \$200 million per year when implemented. The existence of the patents will increase the cost of gasoline, reduce supply, and eliminate all of the incentive for overcompliance with environmental regulations. The patent will also make it even harder to use ethanol in gasoline where ozone problems exist during the summer months (e.g. Chicago and Milwaukee). The Administration should study this issue and take steps to put any royalty collections on hold. Otherwise, this situation will affect Midwestern and East Coast gasoline supplies adversely this summer, as it did last year.

The rest of our thinking is attached. Thank you for your call yesterday. I'm available to discuss these matters with you at any time.

Bob Slaughter
NPRA 202.457.0480 x 152; home 202.362.8558


<<natenergypol2.doc>>

749

Economic Impact of U.S. Freight Railroads

Freight railroads move just about everything — from lumber to vegetables, from coal to orange juice, from grain to automobiles, from chemicals to scrap iron — and connect businesses with each other across the country and with markets overseas. They also contribute billions of dollars to the economy through investments, wages, purchases, and taxes.

America's Freight Railroads Carry...

- ▶ More than 40 percent of the nation's intercity freight;
- ▶ Approximately 70 percent of vehicles from domestic manufacturers;
- ▶  64 percent of the nation's coal to coal-fired power plants (coal generates more than 50 percent of the nation's electricity);
- ▶ Some 40 percent of the nation's grain.

...and Move Tens of Millions of Tons Every Day

- ▶ Class I railroad freight volume in 1999 was 1.43 trillion ton-miles. U.S. railroads hauled more than 27 million carloads of freight in 1999, including more than 9.0 million intermodal trailers and containers. Intermodal volume has nearly tripled since 1980.
- ▶ Class I railroads operated 20,256 locomotives in 1999 which hauled a fleet of 1,368,836 freight cars with an aggregate capacity of 134.4 million tons — an increase of 24 percent since 1990. It would take three million trucks to equal the capacity of the rail car fleet.
- ▶ U.S. railroads operated 145,000 route miles in 1999, enough to circle the globe almost six times.

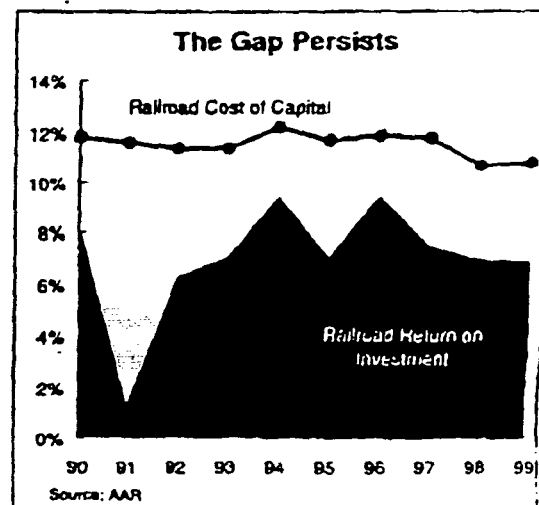
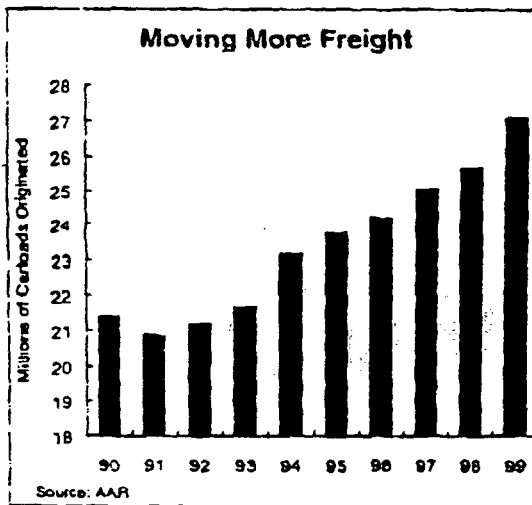
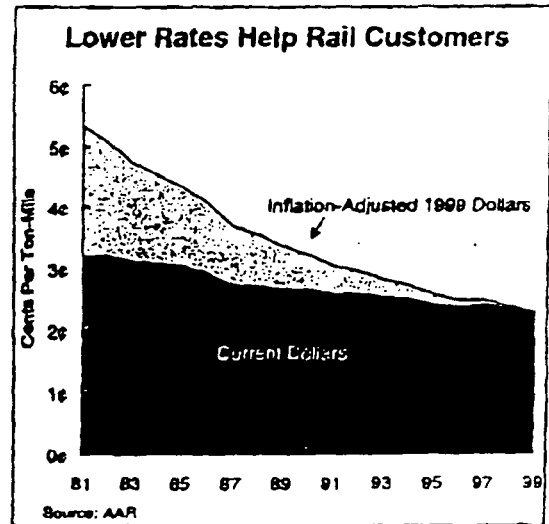
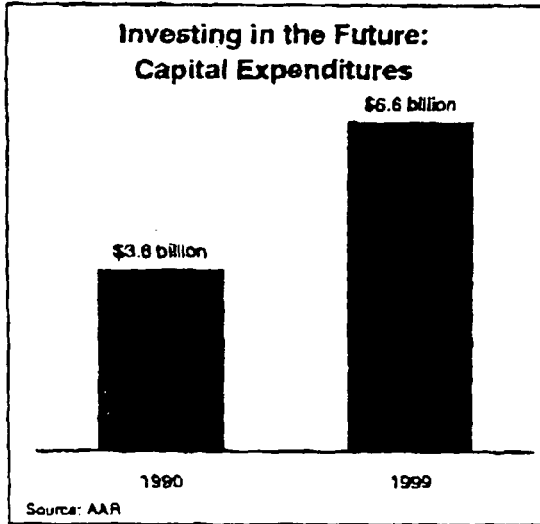
Railroads Move Freight at a Lower Cost Than Ever Before

- ▶ On average it costs 28 percent less to move freight by rail now than it did in 1981, and 57 percent less in inflation-adjusted dollars. These rate reductions have saved American consumers tens of billions of dollars.

Railroads Directly Boost the Economy

- ▶ U.S. freight railroads directly contribute some \$13 billion a year to the economy in wages and benefits to nearly 200,000 employees and billions more in purchases from suppliers.
- ▶ Almost 700,000 retired railroad workers and family members receive \$8 billion in retirement benefits each year.
- ▶ In 1999, Class I railroads paid \$2.3 billion in payroll taxes, \$379 million in federal income taxes (in addition to incurring \$1.3 billion in deferred income tax liability), and nearly \$694 million in other taxes.

America's Freight Railroads Economic Facts-At-A-Glance



Investment: Essential to Railroads and Their Customers

As the U.S. freight railroads well know from their experiences in the years before the Staggers Rail Act of 1980, a rail system deteriorates rapidly when railroads are capital-starved. Capital is the lifeblood of the freight rail industry and today, thanks to infusions of capital and the massive investment made possible by deregulation, railroads have been reborn. Since 1980, major freight railroads in the United States have invested more than \$267 billion to maintain and improve their infrastructure and equipment, and to create a national system that is the envy of the world.

Prior to Deregulation, Rail Investment Was Woefully Deficient

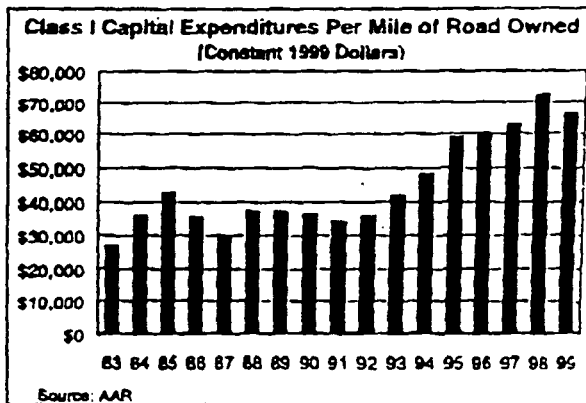
- ▶ In the 1970s, railroads simply lacked the ability to invest at adequate levels. Due largely to stifling regulation, during the 1970s the rail industry's rate of return averaged two percent and rail bankruptcies were commonplace.
- ▶ In the mid-1970s, 25 percent of the nation's rail miles had to be operated at reduced speeds because of dangerous conditions. Congress estimated that, absent meaningful change, the rail industry's capital shortfall would approach \$20 billion by the mid-1980s.

Deregulation Gave Railroads the Means to Invest

- ▶ By giving railroads the opportunity to earn revenues sufficient to cover their cost of operations, deregulation sparked an industry transformation.
- ▶ As income increased, so did investment. Investment led to greater efficiency, sharply improved safety, better service, and dramatically reduced rates — down 57 percent in real terms from 1981 to 1999.

Today, U.S. freight railroads reinvest more in plant and equipment as a percentage of revenues than any other major U.S. industrial sector. Class I railroad revenues reached \$33.5 billion in 1999. Of that, railroads reinvested \$6.6 billion, or 19.8 percent.

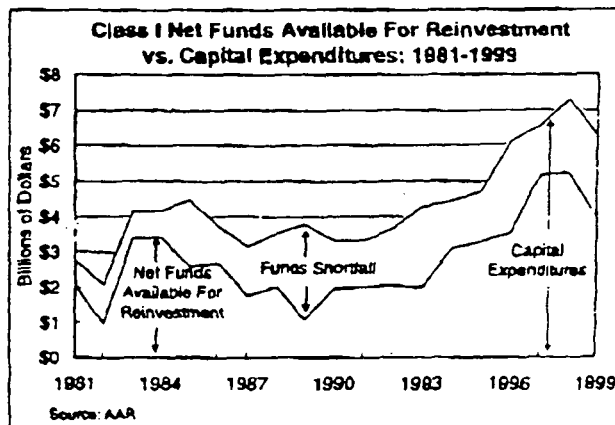
Capital expenditures per mile of road owned were more than \$66,000 in 1999, almost 2 1/2 times the comparable inflation-adjusted 1983 figure.



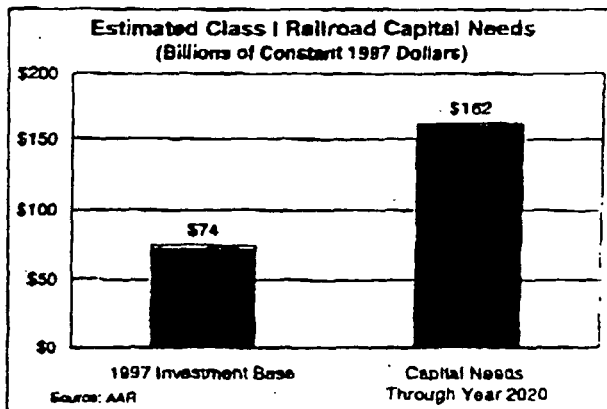
Reregulation Would Threaten Rail Investment and the Viability of the Rail System

- ▶ U.S. freight railroads are overwhelmingly privately owned and operated. Because they receive no appreciable government funding, they must earn enough year after year to cover the massive spending they require.
- ▶ The industry is committed to expending the resources needed to continue to improve service, expand capacity, and offer their customers reasonable rates. But, they would be unable to do so if reregulation prevented them from earning revenues and attracting the capital necessary to cover their total costs and make the required level of investment.
- ▶ The cash generated by the rail industry since Staggers has been insufficient to sustain the capital investment required.

Railroads have found it necessary every year since 1980 to obtain funds from outside sources: from 1981 to 1999, of the cumulative \$81.9 billion in capital expenditures, approximately 64 percent was provided from internally-generated funds and 36 percent from external capital providers. Thus, artificial or unrealistic restrictions that impede the rail industry's opportunity to generate sufficient returns will compromise its ability to retain and attract the capital it needs to sustain its investment and operations over the long term.



Railroads will have to invest an estimated \$162 billion (in 1997 dollars) by the year 2020 — the equivalent of rebuilding the entire rail system twice — simply to maintain their current share of the freight market. This can occur only if railroads are allowed to operate under a stable and limited set of regulatory constraints.



- ▶ Railroads are far more capital intensive than other major

industries. For example, in 1998 (the latest year for which comparable non-railroad data are available), railroads' capital expenditures were equal to 21.7 percent of revenue, compared to an average of just 3.9 percent for all manufacturing industries.

Similarly, data for Fortune 500 firms in selected industries that are major rail shippers or competitors reveal the capital intensive nature of railroading. Compared on the basis of total assets required per dollar of revenue produced, railroads have significantly higher asset needs — \$2.57 of assets for each dollar of revenue produced.

Capital Expenditures as a Percentage of Revenue for Various U.S. Industries: 1998

All manufacturing	3.9%
Food manufacturing	2.6%
Wood product manufacturing	3.0%
Paper manufacturing	5.5%
Chemicals manufacturing	5.1%
Petroleum & coal products mfg	3.7%
Nonmetallic mineral product mfg	5.3%
Primary metal product mfg	4.0%
Fabricated metal product mfg	3.9%
Machinery manufacturing	3.6%
Computer & electr. product mfg	4.8%
Transportation equipment mfg	3.3%
Class I Railroads	21.7%

Source: U.S. Bureau of the Census, AAR

Ratio of Assets to Revenues of Fortune 500 Firms for Selected Industry Groups: 1999

	Number of Firms	Total Revenues (\$ Billions)	Total Assets (\$ Billions)	Ratio of Assets to Revenues
Chemicals	15	\$114.4	\$162.1	1.42
Food	22	178.6	116.2	0.65
Forest & Paper Products	11	106.3	134.0	1.26
Industrial & Farm Equipment	11	81.2	88.3	1.09
Metals	8	44.2	54.6	1.24
Mining, Crude Oil Production	3	17.0	24.6	1.45
Motor Vehicles & Parts	14	452.8	634.6	1.40
Railroads	4	36.4	93.6	2.57
Telecommunications	13	289.6	638.0	2.20
Trucking	2	8.8	4.4	0.50
Gas & Electric Utilities	37	266.3	594.8	2.23

Source: Fortune, April 17, 2000

Railroads: Building a Cleaner Environment

Investments in new technology and infrastructure have made the railroad industry environmentally "cleaner and greener" than ever before. Over the past five years alone, railroads have invested billions of dollars in more than 4,000 locomotives that are more fuel efficient and environmentally friendly.

Railroads Are More Environmentally-Friendly Than Other Modes

- ▶ The U.S. Environmental Protection Agency (EPA) estimates that for every ton-mile, a typical truck emits roughly three times more nitrogen oxides and particulates than a locomotive. Other studies suggest that trucks emit six to 12 times more pollutants per ton-mile than do railroads, depending upon the pollutant measured.
- ▶ According to the American Society of Mechanical Engineers, 2.5 million fewer tons of carbon dioxide would be emitted into the air annually if 10 percent of intercity freight now moving by highway were shifted to rail.
- ▶ Railroads are committed to substantial reductions in atmospheric emissions. They endorse an EPA proposal that calls for a 60 percent reduction in nitrogen oxide (NOx) emissions from locomotives manufactured beginning in 2005.
- ▶ According to the EPA, railroads account for just 7 percent of total transportation-related NOx emissions and less than 5 percent of transportation-related particulate emissions, even though railroads account for 40 percent of the nation's intercity freight ton-miles.

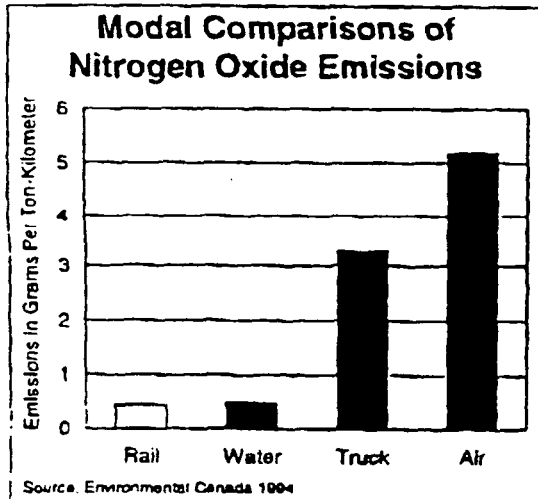
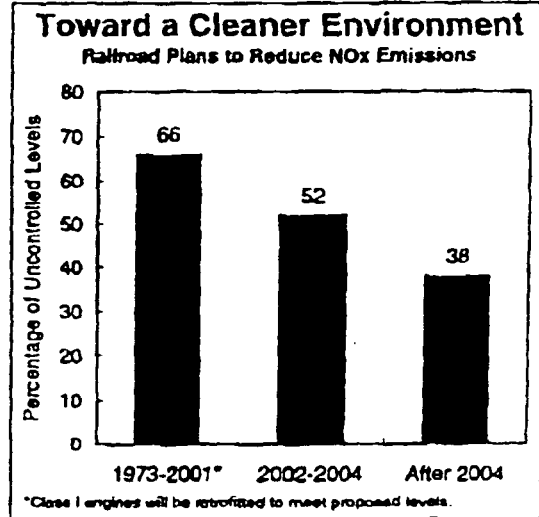
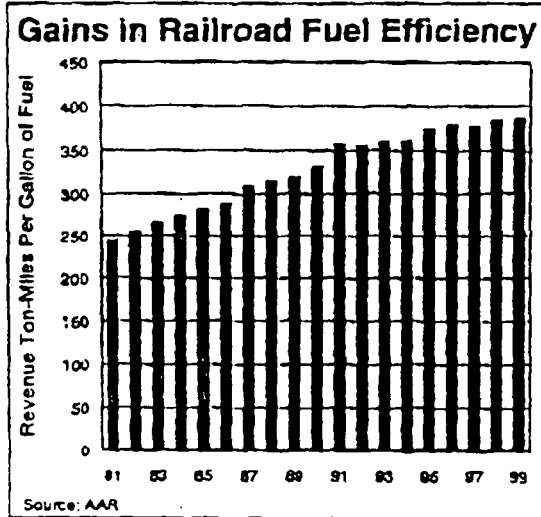
Railroads Are the Most Fuel-Efficient Form of Ground Transport

- ▶ Railroad fuel efficiency has increased 64 percent since 1980, when a gallon of diesel fuel moved a ton of freight an average of 235 miles. In 1999, railroads moved a ton of freight an average of 386 miles per gallon.
- ▶ If just 10 percent of the freight moved by highway were diverted to rail, the nation could save as much as 200 million gallons of fuel annually.
- ▶ On average, railroads are three times more fuel efficient than trucks.

Public Policy

- ▶ National transportation policy should recognize the freight railroad advantages in energy efficiency and pollution abatement.

America's Freight Railroads Environmental Facts-At-A-Glance



Railroads: The Best Choice for the Environment

Rank	Order of Emission	Volume of Nitrogen Oxides	Particulate Matter	Carbon Monoxide	Carbon Dioxide
1	Rail	Rail	Air	Rail	Rail
2	Water	Water	Rail	Water	Water
3	Truck	Air	Water	Air	Truck
4	Air	Truck	Truck	Truck	Air

Source: Environment Canada, Transportation Systems Division, Ottawa, Canada, 1994

750.

b5

Additional comments by Hamberger not included in bullets:

Railroads and barges comprise the foundation of the domestic coal distribution system, together handling three-quarters of all coal shipments. Trucks and conveyor systems generally are used to move coal over shorter distances. Lake carriers and ocean vessels move large coal shipments over water. Association of American Railroads want to remove anticompetitive 4.3 cents sales tax railroad and barges pay in legislation: HR1024 and S661. Railroads move more coal than any other commodity and account for 22 percent of total rail freight and more than 40 percent of total Class I freight tonnage transported.

According to Mr. Edward Hamberger, President of Association of American Railroads, Class I from 1980 to 2000 ton-miles, the movement of a ton of freight one mile, a standard freight volume measurement – rose from 919 billion to 1.47 trillion, a 60% increase. The rail network is used more intensely and far more productively than in the past, and in some cases running at full track capacity today. For instance, ton-miles per mile of road owned rose from 5.6 million in 1980 to 14.8 million in 2000 a 165% increase. During this period of huge traffic expansion, railroads carefully managed their cost and generated enormous productivity growth 172 % while reducing their operating costs 41% inflation adjusted basis, but operating revenue declined 36%.

As traffic congestion on our highways becomes even more acute and pressure to reduce emissions, conserve fuel and promote safety continues to increase, railroads are likely to be called upon to do even more based on their advantages over other modes. The demand for additional passenger service utilizing freight lines is widespread and growing. In addition to infrastructure capacity, configuration of infrastructure is a critical issue in determining feasibility of running passenger trains on freight-owned tracks. Also passenger railroad companies should be required to work out a deal with freight companies that own the tracks they want to use, the Government should not demand passenger railroads can use these tracks without such agreements. There are different engineering and maintenance standards that will have to be addressed if passenger and freight trains eventually share same tracks, for example curves are different for slower moving freight trains than faster passenger trains. Unfortunately most knowledgeable people would agree that most readily attainable gains of companies sharing the cost of upgrading infrastructure costs have mostly already been made. Gains from this area going forward are more evolutionary not revolutionary. Government should be willing to help with upgrading Class I lines. Believes Government should pass HR1020 for Class II and III railroads.

Since the railroad industry depends on the capital markets to fund a large portion of their investment, and that the return on investment does not provide a return equivalent to alternative investments of similar risk, the railroad companies will be challenged to increase these returns by say limiting capital expenditures. Railroads will continue to face pressure from investment community to maximize returns and are most likely unable to accommodate the financial demands required to improve infrastructure while trying to appease lenders return on investment requirements.

5974

U.S. RAILROAD MILEAGE

	Owned	Leased	Trackage Rights	Govt. Owned	Other	Total Incl. Trackage Rights	Total Excl. Trackage Rights
Class I Subtotal	88,848	8,642	21,586	1,587	323	120,986	99,400
Regional Railroads	14,473	1,654	2,563	2,409	151	21,250	18,687
Local Railroads	14,149	1,257	1,154	4,158	401	21,118	19,964
S&T Railroads	4,562	255	731	1,646	110	7,304	6,573
Canadian	581	0	976	0	0	1,557	581
TOTAL	122,613	11,808	27,010	9,800	985	172,215	145,205

Source: AAR

Williams, Ronald L

From: Cook, Trevor
Sent: Tuesday, March 13, 2001 10:02 AM
To: Anderson, Margot
Subject: here you go... 2 attached files



Generation IV Reactor
Technolo...



Nuclear as
Environmentally Pre...

—Original Message—

From: Anderson, Margot
Sent: Tuesday, March 13, 2001 9:53 AM
To: Cook, Trevor; Person, George
Subject: Reminder

Please don't forget to send e-versions of your policy proposals.

Thanks

Braitsch, Jay

From: Como, Anthony
Sent: Thursday, February 22, 2001 11:18 AM
To: Braitsch, Jay

Per George's request, I've attached some comments on the National Energy Policy paper he gave me this morning.



comments to
jay.wpd

Braitsch, Jay

From: Juckett, Donald
Sent: Thursday, March 08, 2001 10:30 AM
To: Johnson, Nancy; Braitsch, Jay
Cc: Lawson, William; Graham, Leonard; Miller, Lowell; Freitas, Christopher; Melchert, Elena; Lagiovane, Peter; Felber, Betty; DeHoratiis, Guido; Porter, Robert; Pyrdol, John; Alleman, David; Hartstein, Arthur
Subject: RE: NEP Papers



NEPoptions.doc

International paper attached

-----Original Message-----

From: Johnson, Nancy
Sent: Thursday, March 08, 2001 9:22 AM
To: Braitsch, Jay
Cc: Juckett, Donald; Lawson, William; Graham, Leonard; Miller, Lowell; Freitas, Christopher; Melchert, Elena; Lagiovane, Peter; Felber, Betty; DeHoratiis, Guido; Porter, Robert; Pyrdol, John; Alleman, David; Hartstein, Arthur
Subject: NEP Papers

Still missing paper from Don – International Oil and Gas. Drafts of others attached.

NETL: Please review and get back to either Jay or I with comments as quickly as you can.

Jay: Please forward to Kripowicz.

Nancy Johnson
DOE Fossil Energy
202-586-6458
fax 202-586-6221

5993

DOE012-0018

Braitsch, Jay

From: Johnson, Nancy
Sent: Thursday, March 08, 2001 5:15 PM
To: Braitsch, Jay
Subject: NEP Papers

Revisions made to incorporate Kripowicz and field comments. Didn't get the time to rewrite the Infrastructure papers. I have a volunteer who can work on them tomorrow if that's worthwhile.



Braitsch, Jay

From: Johnson, Nancy
Sent: Thursday, March 08, 2001 6:05 PM
To: Braitsch, Jay
Subject: RE: FE's NEP 2pagers

Thanks for the pointers. I hope we have get the opportunity to strengthen some of the proposed actions.

Here's some of what I told our folks:

—Original Message—

From: Braitsch, Jay
Sent: Thursday, March 08, 2001 5:36 PM
To: Anderson, Margot
Cc: Kripowicz, Robert; DeHoratius, Guido; Johnson, Nancy; Melchert, Elena; Rudins, George; Carter, Douglas; Furiga, Richard; Shages, John; Porter, Robert; Bajura, Rita; Carabetta, Ralph
Subject: FE's NEP 2pagers

Margot -

18 FE 2pagers attached describing the NEP policy/program areas we feel are most important. FE still has work to do, including some of the justifications and advocates/opponents (particularly Congressional).

Braitsch, Jay

From: Juckett, Donald
Sent: Friday, March 09, 2001 12:11 PM
To: Braitsch, Jay, Johnson, Nancy
Cc: Freitas, Christopher; Tomaszewski, Clifford
Subject: FW: Infrastructure paper

Follow Up Flag: Follow up
Flag Status: Flagged

Please see Cliff's edits

-----Original Message-----

From: Tomaszewski, Clifford
Sent: Friday, March 09, 2001 11:51 AM
To: Juckett, Donald
Subject: Infrastructure paper

Don,



InfrastructureOptio
n2.rtf

Hope this helps.

Cliff Tomaszewski
Regulatory Activities
(202) 586-9460
(202) 586-4062 FAX

Braitsch, Jay

From: Kripowicz, Robert
Sent: Wednesday, March 21, 2001 9:02 AM
To: Braitsch, Jay
Subject: RE: State's latest draft - chapter 10

-----Original Message-----

From: Braitsch, Jay
Sent: Wednesday, March 21, 2001 8:49 AM
To: Kripowicz, Robert
Subject: FW: State's latest draft - chapter 10

FYI - don't have any info yet on the "supply" meeting cited below.

-----Original Message-----

From: Anderson, Margot
Sent: Tuesday, March 20, 2001 7:58 PM
To: Conti, John; Haspel, Abe; Zimmerman, MaryBeth; Lockwood, Andrea; Breed, William; KYDES, ANDY; Whatley, Michael; Carter, Douglas; Braitsch, Jay; Melchert, Elena; Cook, Trevor; Breed, William; 'jkstier@bpa.gov'
Cc: Kelliher, Joseph
Subject: FW: State's latest draft - chapter 10

All.

I am still working on ordering the many policy options (Joe has the complete package you gave me) for Joe and SI to digest. We had a lot of duplicates and I wanted to identify some gaps.

-----Original Message-----

From: Charles_M._Smith@ovp.eop.gov[internet] [mailto:Charles_M._Smith@ovp.eop.gov]
Sent: Tuesday, March 20, 2001 6:57 PM
To: Kelliher, Joseph; Anderson, Margot; Juleanna_R._Glover@ovp.eop.gov[internet]; Kmurphy@osec.doc.gov[internet];

1

6023

DOE012-0048

Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet;
Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet;
Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet;
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;
MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet;
William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; akeeler@cea.eop.gov%internet;
commcoll@aol.com%internet; Karen_E_Keller@omb.eop.gov%internet;
Carol_J_Thompson@who.eop.gov%internet;
Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet;
Janet_P_Walker@opd.eop.gov%internet;
Ronald_L_Silberman@omb.eop.gov%internet;
Lori_A_Krauss@omb.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet;
Charles_D_McGrath_Jr@ovp.eop.gov%internet;
Robert_C_McNally@Oa.eop.gov%internet; Cesar_Conda@ovp.eop.gov%internet;
Jennifer_H_Mayfield@ovp.eop.gov%internet;
Mary_J_Matalin@ovp.eop.gov%internet;
Nancy_P_Dorn@who.eop.gov%internet;
Margaret_Bradley@IOS.DOI.gov%internet;
Jean_M_Russell@opd.eop.gov%internet
Cc: kjersten_drager@ovp.eop.gov%internet;
john_fenzel@ovp.eop.gov%internet;
Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet
Subject: State's latest draft

Attached is State's latest draft of their chapter.

(See attached file: 03_14_01_NEPG Study EW_R1.doc)

Braitsch, Jay

From: Carter, Douglas
Sent: Wednesday, March 28, 2001 1:45 PM
To: Kripowicz, Robert
Cc: Braitsch, Jay; Rudins, George
Subject: RE: national energy policy

A few comments on the set of options.

-----Original Message-----

From: Kripowicz, Robert
To: Rudins, George; Braitsch, Jay; DeHoratiis, Guido; Carter, Douglas; Johnson, Nancy; Porter, Robert; Melchert, Elena
Sent: 3/28/01 7:14 AM
Subject: FW: national energy policy
Importance: High

I assume you are the ones that have been working on the options.

> -----Original Message-----

> **From:** Anderson, Margot
> **Sent:** Tuesday, March 27, 2001 7:08 PM
> **To:** Kripowicz, Robert; Haspel, Abe; Magwood, William; Scalingi, Paula; PETTIS, LARRY
> **Cc:** Breed, William; Conti, John; Carrier, Paul; Friedrichs, Mark; Kelliher, Joseph
> **Subject:** FW: national energy policy
> **Importance:** High
>
> All,
>

>
> -----Original Message-----
> From: Kelliher, Joseph
> Sent: Tuesday, March 27, 2001 6:16 PM
> To: Anderson, Margot
> Subject: national energy policy
> Importance: High
>
> Here it is. Please circulate to program offices.
>
> <<doepolicyrecsl.doc>> <<energyaddl.doc>>

Braitsch, Jay

From: Kripowicz, Robert
Sent: Thursday, March 29, 2001 1:06 PM
To: Braitsch, Jay; Furiga, Richard
Cc: Shages, John
Subject: RE: Marginal NEP Option

Follow Up Flag: Follow up
Flag Status: Flagged

-----Original Message-----

From: Braitsch, Jay
Sent: Thursday, March 29, 2001 12:56 PM
To: Kripowicz, Robert; Furiga, Richard
Cc: Shages, John
Subject: FW: Marginal NEP Option

Bob/Rick -

-----Original Message-----

From: Anderson, Margot
Sent: Thursday, March 29, 2001 8:40 AM
To: Braitsch, Jay
Subject: RE: Marginal NEP Option

Jay,

I don't know who proposed it but I do think it is worth while to send Joe a note (cc me so I can make the same arguments).

Margot

-----Original Message-----

From: Braitsch, Jay
Sent: Thursday, March 29, 2001 8:23 AM
To: Anderson, Margot
Subject: Marginal NEP Option

Braitsch, Jay

From: Furiga, Richard
Sent: Friday, March 30, 2001 11:27 AM
To: Shages, John; Braitsch, Jay; Kripowicz, Robert
Cc: LeMat, Lynnette; Johnson, David
Subject: RE: Stripper well oil SPR

I'M HAPPY.

-----Original Message-----

From: Shages, John
Sent: Friday, March 30, 2001 11:09 AM
To: Braitsch, Jay; Furiga, Richard; Kripowicz, Robert
Cc: LeMat, Lynnette; Johnson, David
Subject: RE: Stripper well oil SPR

John

-----Original Message-----

From: Braitsch, Jay
Sent: Friday, March 30, 2001 10:58 AM
To: Furiga, Richard; Shages, John; Kripowicz, Robert
Cc: LeMat, Lynnette; Johnson, David
Subject: RE: Stripper well oil SPR

-----Original Message-----

From: Furiga, Richard
Sent: Friday, March 30, 2001 10:52 AM
To: Shages, John; Kripowicz, Robert; Braitsch, Jay
Cc: LeMat, Lynnette; Johnson, David
Subject: RE: Stripper well oil SPR

-----Original Message-----

From: Shages, John
Sent: Friday, March 30, 2001 10:47 AM
To: Kripowicz, Robert; Furiga, Richard; Braitsch, Jay
Cc: LeMat, Lynnette; Johnson, David
Subject: Stripper well oil SPR

John S.

<< File: STRIPPER.WPD >>

Braitsch, Jay

From: Kane, Robert
Sent: Monday, April 02, 2001 4:46 PM
To: Braitsch, Jay
Subject: RE: CO2 in the NEP

Bob Kane
Carbon Sequestration/ Climate Change Issue Manager
DOE, Office of Fossil Energy

-----Original Message-----

From: Braitsch, Jay
Sent: Monday, April 02, 2001 4:37 PM
To: Kripowicz, Robert; Rudins, George; Carter, Douglas; Kane, Robert
Subject: FW: CO2 in the NEP

-----Original Message-----

From: Kolevar, Kevin
Sent: Monday, April 02, 2001 3:33 PM
To: Anderson, Margot; Kelliher, Joseph
Cc: Braitsch, Jay
Subject: RE: CO2 in the NEP

-----Original Message-----

From: Anderson, Margot
Sent: Monday, April 02, 2001 2:35 PM
To: Kolevar, Kevin; Kelliher, Joseph
Cc: Braitsch, Jay
Subject: CO2 in the NEP

Joe and Kevin,

Margot

Braitsch, Jay

From: Melchert, Elena
Sent: Friday, April 06, 2001 3:55 PM
To: Braitsch, Jay
Cc: DeHorathis, Guido; Johnson, Nancy; Hartstein, Arthur; Hochheiser, William
Subject: captions

Jay: here you go! Feel free to edit.
E

Elena Subia Melchert
Petroleum Engineer/Program Manager
Office of Fossil Energy
U.S. Department of Energy

Braitsch, Jay

From: Johnson, Nancy
Sent: Wednesday, April 18, 2001 1:47 PM
To: Braitsch, Jay
Subject: RE: Refinery language

—Original Message—

From: Braitsch, Jay
Sent: Wednesday, April 18, 2001 11:22 AM
To: Johnson, Nancy
Subject: Refinery language

Braitsch, Jay

From: Johnson, Nancy
Sent: Wednesday, April 18, 2001 12:59 PM
To: Braitsch, Jay
Subject: RE: ????

—Original Message—

From: Braitsch, Jay
Sent: Wednesday, April 18, 2001 10:12 AM
To: Johnson, Nancy
Subject: ????
Importance: High

Martin, Adrienne

From: Anderson, Margot
Sent: Wednesday, March 21, 2001 11:16 AM
To: Braitsch, Jay
Subject: RE: Voluntary GHG Reductions

Thanks, I'll add it in (there already is one but your's might be more detailed). Can you stop by? I need some help on a NEP paper.

—Original Message—

From: Braitsch, Jay
Sent: Wednesday, March 21, 2001 9:53 AM
To: Anderson, Margot
Cc: Kripowicz, Robert; Kane, Robert; Rudins, George; Carter, Douglas
Subject: Voluntary GHG Reductions
Importance: High

6042

DOE012-0067

Martin, Adrienne

From: Anderson, Margot
Sent: Tuesday, April 17, 2001 5:50 PM
To: 'Charles_M_Smith@ovp.eop.gov%internet'
Cc: Magwood, William; Braitsch, Jay
Subject: RE: Maywood's Nuclear Piece

Charlie, Okay. Still have not received. I will be leaving shortly.

Bill - Please deliver your piece directly to Jay Braitsch. He's got the pen on chapter 8 at this point. That's the fastest way.

Margot

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, April 17, 2001 5:43 PM
To: Anderson, Margot
Subject: Magwood's Nuclear Piece

Margot:

Thanks

Charlie

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 8:35 PM
To: Tripodi, Cathy
Subject: FW: Permitting Recommendation



Permit Rec 1-pgr
4-5.wpd



PIC27372.PCX

Predecisional: draft NEP recommendation

-----Original Message-----

From: Karen Y. Knutson@ovp.eop.gov%internet
[mailto:Karen_Y_Knutson@ovp.eop.gov]
Sent: Friday, April 06, 2001 3:36 PM
To: Kelliher, Joseph
Subject: Permitting Recommendation

I wanted to make sure you had seen this. KK
----- Forwarded by Karen Y. Knutson/OVP/EOP on
04/06/2001
03:36 PM -----

(Embedded
Image moved Moss.Jacob@epamail.epa.gov
to file: 04/06/2001 03:27:41 PM
PIC27372.PCX)

Record Type: Record

To: Andrew D. Lundquist/OVP/EOP, Karen Y. Knutson/OVP/EOP, Charles M.
Smith/OVP/EOP

cc: Beale.John@epamail.epa.gov, Symons.Jeremy@epamail.epa.gov
Subject: Permitting Recommendation

As requested, here is the draft recommendation and background for the
energy report regarding expediting environmental permitting. Let me
know
if you have any questions about it. - Jacob
(See attached file: Permit Rec 1-pgr 4-5.wpd)

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 9:16 PM
To: Tripodi, Cathy
Subject: FW: Tax proposal for cars



vehicle tax credit 4
16 01.wpd...

Predecisional: draft NEP recommendation

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Monday, April 16, 2001 2:31 PM
To: Kelliher, Joseph; geraldine.gerardi@do.treas.gov%internet
Subject: Tax proposal for cars

Will have CHP and landfill gas pieces soon.

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

----- Forwarded by Jeremy Symons/DC/USEPA/US on 04/16/2001 02:30 PM

Jeremy Symons

Karen_Y._Knutson@OVP.EOP.Gov	To:
04/16/2001	cc: Jacob
Moss/DC/USEPA/US@EPA, Jeff	Alson/AA/USEPA/US@EPA, JohnM
10:29 AM	Subject: Tax proposal for
Hall/DC/USEPA/US@EPA	
cars	

(See attached file: vehicle tax credit 4 16 01.wpd)

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 9:15 PM
To: Tripodi, Cathy
Subject: FW: Tax credit proposals for consideration



landfill tax credit 4
16 01.wp...



vehicle tax credit 4
16 01.wpd...



landfill tax credit 4
16 01.wp...



chp tax credit 4 16
01.wpd

Predecisional: draft NEP recommendation

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Monday, April 16, 2001 3:00 PM
To: Karen_Y_Knutson@OVP.EOP.Gov%internet
Cc: Kelliher, Joseph; geraldine.gerardi@do.treas.gov%internet;
Gibson.Tom@epamail.epa.gov%internet;
Brenner.Rob@epamail.epa.gov%internet;
Beale.John@epamail.epa.gov%internet;
Moss.Jacob@epamail.epa.gov%internet; Michelle.Poche@ost.dot.gov%internet
Subject: Tax credit proposals for consideration

I sent the wrong file for the landfill credit. The correct file is attached below.

(See attached file: landfill tax credit 4 16 01.wpd)

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

----- Forwarded by Jeremy Symons/DC/USEPA/US on 04/16/2001 02:58 PM -----

Jeremy Symons

Karen_Y_Knutson@OVP.EOP.Gov
04/16/2001
02:54 PM

Tom

Michelle.Poche@ost.dot.gov
proposals for

To:
cc: "Kelliher, Joseph"
<Joseph.Kelliher@hq.doe.gov>,
geraldine.gerardi@do.treas.gov,
Gibson/DC/USEPA/US@EPA, Rob
Brenner/DC/USEPA/US@EPA, John
Beale/DC/USEPA/US@EPA, Jacob
Moss/DC/USEPA/US@EPA,
Subject: Tax credit
consideration

Karen,

Jeremy

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 9:15 PM
To: Tripodi, Cathy
Subject: FW: Tax credit proposals for consideration.



vehicle tax credit 4 16 01.wpd...
landfill tax credit 4 16 01.wpd...
chp tax credit 4 16 01.wpd

Predecisional: draft NEP recommendation

-----Original Message-----

From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Monday, April 16, 2001 2:55 PM
To: Karen Y. Knutson@OVP.EOP.Gov%internet
Cc: Kelliher, Joseph; geraldine.gerardi@do.treas.gov%internet;
Gibson.Tom@epamail.epa.gov%internet;
Brenner.Rob@epamail.epa.gov%internet;
Beale.John@epamail.epa.gov%internet;
Moss.Jacob@epamail.epa.gov%internet; Michelle.Poche@ost.dot.gov%internet
Subject: Tax credit proposals for consideration

Karen,

Jeremy

Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-5301
Fax: (202) 501-0394

Tripodi, Cathy

From: Kelliher, Joseph
Sent: Tuesday, July 03, 2001 7:38 PM
To: Tripodi, Cathy
Subject: FW: Summary of Recommendations



Agency
eommendations.doc



Table of
Contents.doc

Predecisional: draft NEP recommendations

-----Original Message-----

From: Charles_M_Smith@ovp.eop.gov%internet
[mailto:Charles_M_Smith@ovp.eop.gov]
Sent: Thursday, March 29, 2001 4:01 PM
To: Kelliher, Joseph; Kolevar, Kevin; Anderson, Margot;
Juleanna R. Glover@ovp.eop.gov%internet; Kmurphy@osec.doc.gov%internet;
Dina.Ellis@do.treas.gov%internet;
Sue_Ellen_Wooldridge@IOS.DOI.gov%internet;
Joel_D_Kaplan@who.eop.gov%internet; Keith.Collins@USDA.gov%internet;
Joseph.Glauber@USDA.gov%internet; Galloglysj@State.gov%internet;
McManusmt@State.gov%internet; Michelle.Poche@OST.DOT.Gov%internet;
Patricia.Stahlschmidt@FEMA.gov%internet; Brenner.Rob@EPA.gov%internet;
Symons.Jeremy@EPA.gov%internet; Beale.John@EPA.gov%internet;
MPeacock@omb.eop.gov%internet; Mark_A_Weatherly@omb.eop.gov%internet;
Robert_C_McNally@opd.eop.gov%internet; Jhowardj@ceq.eop.gov%internet;
William_bettenberg@IOS.DOI.gov%internet;
Tom_fulton@IOS.DOI.gov%internet; Kjersten_drager@ovp.eop.gov%internet;
Mleblanc@ceq.eop.gov%internet; Bruce.Baughman@FEMA.gov%internet;
Charles.m.Hess@USACE.army.mil%internet; commcoll@aol.com%internet;
Carol_J_Thompson@who.eop.gov%internet;
Sandra_L_Via@omb.eop.gov%internet; Megan_D_Moran@ovp.eop.gov%internet;
Ronald_L_Silberman@omb.eop.gov%internet;
Lori_A_Krauss@omb.eop.gov%internet; WheelerE@State.gov%internet
Cc: Andrew_D_Lundquist@ovp.eop.gov%internet;
Karen_Y_Knutson@ovp.eop.gov%internet; John_fenzel@ovp.eop.gov%internet
Subject: Summary of Recommendations

Attached is the summary of the Agency Recommendations. DOT's recommendations have not been incorporated as yet.

b15

Williams, Ronald L

From: Vernet, Jean
Sent: Tuesday, March 13, 2001 4:46 PM
To: Anderson, Margot
Cc: 'Austin.Perez@sba.gov'
Subject: Another Nat'l Energy Policy Option

Importance: High

Margot,

Williams, Ronald L

From: Kelliher, Joseph
Sent: Tuesday, March 13, 2001 9:16 AM
To: Anderson, Margot
Subject: RE: NEP activities

—Original Message—

From: Anderson, Margot
Sent: Tuesday, March 13, 2001 8:28 AM
To: Kelliher, Joseph
Subject: NEP activities

Joe,

Do you want ot met at 10:00 to go over various NEP activities and meetings? I'll come down if you will be around.

Margot



Department of Energy
Washington, DC 20585

file
66

February 21, 2001

Mr. Peter J. Ballard

Dear Mr. Ballard:

Thank you for your recent letter, which expressed concern about the Nation's current energy problems and the policies of the former Administration.

As you may know, one President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific concerns will be made known to participants in this process.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6103

DOE012-0128



Department of Energy
Washington, DC 20585

file
b6

February 21, 2001

Mr. Van Sahakian

Dear Mr. Sahakian:

Thank you for your recent letter, which offered recommendations concerning the development of synfuels production.

As you may know, one of President Bush's first acts was creating a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific suggestions will be made known to participants in this process.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6104



Department of Energy
Washington, DC 20585

File
66

February 21, 2001

Mr. John G. Morgan _

Dear Mr. Morgan:

Thank you for your recent letter, which offered recommendations on how best to address some of the Nation's current energy problems.

As you may know, one of President Bush's first acts was creating a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific suggestions will be made known to participants in this process.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6105

DOE012-0130



Department of Energy

Washington, DC 20585

February 21, 2001

File
b6

Ms. Jodi Woydziak

Dear Ms Woydziak:

Thank you for your recent e-mail to the Secretary of Energy, which expressed concern about rising energy costs, especially high natural gas bill.

As you may know, one of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific concerns will be made known to participants in this process.

There are some Federal programs which might be able to assist you in reducing your costs. Financial assistance to help pay part of the cost of high fuel bills or to help weatherize existing homes is available for low income households. Information on steps any homeowner can take to help lower their energy consumption is also available. You can find out more about the types of assistance that might be available to you by calling the Department of Energy's toll-free home heating assistance hotline at 1-800-342-5363. The hotline operates Monday-Friday with operator assistance from 9:00 a.m. to 8:00 p.m. eastern time, and has recorded information available 24 hours a day, 7 days a week. The DOE website, www.energy.gov, can also provide you with information.



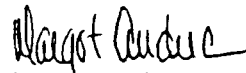
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6106

DOE012-0131

I hope this information is helpful.

Sincerely,

A handwritten signature in black ink that reads "Margot Anderson". The signature is written in a cursive style with a large initial "M".

Margot Anderson
Deputy Director
Office of Policy



Department of Energy
Washington, DC 20585

66
b6

February 21, 2001

Ms. Geraldine Douglass

Dear Ms. Douglass:

Thank you for your recent letter to former Secretary Richardson expressing concern about rising energy costs.

As you may know, one of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific concerns will be made known to participants in this process.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6108

DOE012-0133



Department of Energy
Washington, DC 20585

bb

March 6, 2001

Mr. Mallory Larkin

Dear Mr. Larkin:

Thank you for your recent letter to the Secretary of Energy, which expressed concern about the Nation's heavy reliance on oil and urged increased support for alternatives, especially renewables.

As you may know, one of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. While the Department of Energy already spends hundreds of million of dollars each year to support the development of technologies that could reduce our use of oil and other fossil fuels, the President's energy policy development group will consider how these efforts might be further strengthened. Your specific concerns will be made known to participants in this process.

I hope this information is helpful.

Sincerely,

Margot Anderson
Deputy Director
Office of Policy



Printed with soy ink on recycled paper

6109



Department of Energy
Washington, DC 20585

b6

March 6, 2001

Mr. I. Arthur Hoekstra, PE

Dear Mr. Hoekstra:

Thank you for your recent letter, which offered recommendations on how to increase the use of garbage as a source of energy for the generation of heat and electricity.

As you know, one of President Bush's first acts was creating a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific suggestions will be made known to participants in this process.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6110



Department of Energy
Washington, DC 20585

b6

March 6, 2001

Mr. Huston T. Muse

Dear Mr. Muse:

Thank you for your recent e-mail, which indicated you have developed a way to reconcile present and future electrical energy needs that is cost-effective and would provide a number of services to the American public.

As you may know, one of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil.

The Department of Energy is always interested in receiving information on new ways to address the Nation's energy requirements. Depending on the nature of the idea, the Department may be able to offer some assistance in its further development or implementation. New ideas that are relevant to the energy policy



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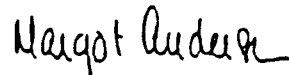
6111

DOE012-0136

development efforts now underway will be made known to participants in this process.

Thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



Department of Energy
Washington, DC 20585

bb

March 6, 2001

Mr. Henry Knaust

Dear Mr. Knaust:

Thank you for your recent letter, which expressed concerns about rising natural gas prices.

As you may know, one of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector, and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West and the increasing dependence of the United States on imported oil. Your specific concerns will be made known to participants in this process.

Thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



Printed with soy ink on recycled paper

6113



Department of Energy
Washington, DC 20585

b6

April 4, 2001

Ms. Jennifer Staren

Dear Ms. Staren:

Thank you for your January 28, 2001, letter to Secretary Abraham regarding the California power crisis.

Every day we rely on energy to heat our homes, get us to work and school, cook our food, and power our business and industries. Reliable, clean, and adequate supplies of energy are necessary for public health and safety and to fuel our Nation's economy. Unfortunately, energy has become such a routine part of our daily lives that we sometimes forget how important it is, and we neglect to plan for our future. In some parts of our country, including California, our plans for increasing energy supply have not kept up with the growth in the demand for energy.

One of President Bush's first acts was creating a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels, promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

This group is addressing the broad range of energy issues now facing the Nation, including rapidly rising costs for natural gas, electricity supply and price problems in the West, and the increasing dependence of the United States on imported oil.

In the meantime, we can all help by using energy efficiently and wisely such as:

- Turn off lights when not in use;
- Adjust home thermostats upwards during warm weather;
- Walk short distances instead of using the car; and
- Buy and use energy efficient appliances and computers.



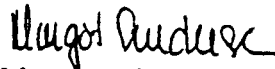
Printed with soy ink on recycled paper

6114

DOE012-0139

I hope you find this information helpful.

Sincerely,

A handwritten signature in black ink that reads "Margot Anderson". The signature is written in a cursive style with a large initial "M".

Margot Anderson
Acting Director
Office of Policy



Department of Energy
Washington, DC 20585

b6

March 22, 2001

Mr. Bill Kemper

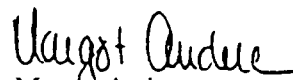
Dear Mr. Kemper:

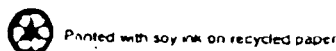
Thank you for your recent e-mail expressing your concerns about rising fuel costs.

One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney to help the private sector and government at all levels promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretary of Energy, the Secretaries of four other cabinet level departments, the heads of two other agencies and two presidential advisors. The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation.

Meanwhile, there are two Federal programs that offer some assistance to low-income households. They are, the Low-Income Home Energy Assistance Program (LIHEAP) and the Department of Energy's Weatherization Assistance Program. Since eligibility rules for each program varies depending on a number of different characteristics, persons seeking assistance from either program should contact their local service providers. Information on LIHEAP assistance is available on the internet at website <http://www.acf.dhhs.gov/programs/liheap>. Additionally, you can get information on both programs by calling the Department of Energy's toll-free hotline at 1-800-342-5363. The hotline operates Monday-Friday with operator assistance from 9:00 a.m. to 8:00 p.m. eastern time, and has recorded information available 24 hours a day, 7 days a week. The DOE website, www.energy.gov, can also provide you with information.

Sincerely,


Margo Anderson
Acting Director
Office of Policy



6116



Department of Energy
Washington, DC 20585

b6

March 21, 2001

Ms. Geraldine Douglass

Dear Ms. Douglass:

Thank you for your recent letter to former Secretary Richardson expressing concern about rising energy costs.

One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government promote dependable, affordable, and environmentally sound production and distribution of energy for our country. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The group will consider the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues now facing the Nation. Your specific concerns will be made known to participants in this process.

Thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



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6117

DOE012-0142



Department of Energy

Washington, DC 20585

February 15, 2001

file
bb

Mr. Jonathan De Vos

Dear Mr. DeVos:

Former Secretary of Education Riley has forwarded your letter of December 12, 2000 to the Department of Energy for our response to your suggestions for energy conservation and supply.

We examined the list of options you addressed in your paper and agree that many of them are useful strategies for assuring adequacy and affordability of future energy supplies for the United States. We think many of the conservation, recycling, and energy production ideas you suggested will be fully discussed this year in our national debate on the future of energy policy.

We appreciate your interest in energy policy and our future options. Your study, with an awareness of the engineering, cost, and environmental issues associated with this complex subject, is good preparation for addressing the energy challenges ahead.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



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6118

DOE012-0143



Department of Energy

Washington, DC 20585

February 15, 2001

b6

Ms. Nada Harrison

Dear Ms. Harrison:

Former Secretary of Education Riley has forwarded your letter of December 12, 2000 to the Department of Energy for our response to your suggestions for energy conservation and supply.

We examined the list of options you addressed in your paper and agree that many of them are useful strategies for assuring adequacy and affordability of future energy supplies for the United States. We think many of the conservation, recycling, and energy production ideas you suggested will be fully discussed this year in our national debate on the future of energy policy.

We appreciate your interest in energy policy and our future options. Your study, with an awareness of the engineering, cost, and environmental issues associated with this complex subject, is good preparation for addressing the energy challenges ahead.

Sincerely,

A handwritten signature in cursive script that reads "Margo Anderson".

Margo Anderson
Acting Director
Office of Policy



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6119

DOE012-0144



Department of Energy

Washington, DC 20585

February 15, 2001

b6

Mr. Bill Peterson

Dear Mr. Peterson:

Former Secretary of Education Riley has forwarded your letter of December 12, 2000 to the Department of Energy for our response to your suggestions for energy conservation and supply.

We examined the list of options you addressed in your paper and agree that many of them are useful strategies for assuring adequacy and affordability of future energy supplies for the United States. We think many of the conservation, recycling, and energy production ideas you suggested will be fully discussed this year in our national debate on the future of energy policy.

We appreciate your interest in energy policy and our future options. Your study, with an awareness of the engineering, cost, and environmental issues associated with this complex subject, is good preparation for addressing the energy challenges ahead.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

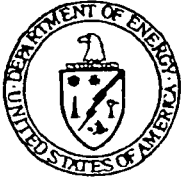
Margot Anderson
Acting Director
Office of Policy



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6120

DOE012-0145



Department of Energy

Washington, DC 20585

February 15, 2001

b6

Ms. Veronica Russell

Dear Ms. Russell:

Former Secretary of Education Riley has forwarded your letter of December 12, 2000 to the Department of Energy for our response to your suggestions for energy conservation and supply.

We examined the list of options you addressed in your paper and agree that many of them are useful strategies for assuring adequacy and affordability of future energy supplies for the United States. We think many of the conservation, recycling, and energy production ideas you suggested will be fully discussed this year in our national debate on the future of energy policy.

We appreciate your interest in energy policy and our future options. Your study, with an awareness of the engineering, cost, and environmental issues associated with this complex subject, is good preparation for addressing the energy challenges ahead.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



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6121

DOE012-0146



Department of Energy
Washington, DC 20585

b6

February 15, 2001

Ms. Yvonne Zimmerman

Dear Ms. Zimmerman:

Former Secretary of Education Riley has forwarded your letter of December 12, 2000 to the Department of Energy for our response to your suggestions for energy conservation and supply.

We examined the list of options you addressed in your paper and agree that many of them are useful strategies for assuring adequacy and affordability of future energy supplies for the United States. We think many of the conservation, recycling, and energy production ideas you suggested will be fully discussed this year in our national debate on the future of energy policy.

We appreciate your interest in energy policy and our future options. Your study, with an awareness of the engineering, cost, and environmental issues associated with this complex subject, is good preparation for addressing the energy challenges ahead.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



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6122

DOE012-0147



Department of Energy
Washington, DC 20585

file
bb

February 12, 2001

Mr. Douglas E. Krauss

Dear Mr. Krauss:

Thank you for your January 17, 2001, letter inquiring about energy assistance programs to help defray the cost of making the heating system upgrades necessary to reduce your volunteer fire department's monthly energy bills.

The Department of Energy does not operate any energy assistance program appropriate to your needs. However, there are a number of energy assistance programs run by states with links to local government agencies, community organizations and private sector programs. The Pennsylvania State Energy Office (PSEO) will be able to provide you with information.

The energy assistance programs for the regional office in Harrisburg are administered by Mr. Edwin Pinero, Director of Program Operations. Please call Mr. Pinero at 717-783-0542.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



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6123

DOE012-0148



Department of Energy
Washington, DC 20585

b6

March 30, 2001

Mr. Thomas S. Dickerman

Dear Mr. Dickerman:

Thank you for your letter of January 30, 2001, which provided excerpts from The Coming Oil Crisis by Dr. Colin Campbell and offered recommendations on how best to address some of the Nation's future energy problems.

One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels promote dependable, affordable, and environmentally sound production and distribution of energy for our country. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The National Energy Policy Development Group will consider the ideas and recommendations of consumers, businesses, states and independent experts on how best to address the broad range of energy issues now facing the Nation. Your specific suggestions will be passed on for their consideration.

Thank you for writing.

Sincerely,

Margot Anderson
Acting Director
Office of Policy



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6124

DOE012-0149



Department of Energy
Washington, DC 20585

66

March 30, 2001

Mr. Carleton B. Vance

Dear Mr. Vance:

Thank you for your letter of January 25, 2001, offering recommendations on how best to address the Nation's current energy problems.

One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to help the private sector and government at all levels promote dependable, affordable, and environmentally sound production and distribution of energy for our country. This group includes the Secretary of Energy, as well as the Secretaries of the Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs.

The National Energy Policy Development Group will consider the ideas and recommendations of consumers, businesses, states and independent experts on how best to address the broad range of energy issues now facing the Nation. Your specific suggestions will be passed on for their consideration.

Thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Margot Anderson".

Margot Anderson
Acting Director
Office of Policy



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6125

DOE012-0150



Department of Energy
Washington, DC 20585

b6

March 28, 2001

Ms. Anneliese Hinz
C/O Mr. Husley

Dear Ms. Hinz:

Thank you for your February 5, 2001, letter to the Secretary of Energy expressing concern about recent rolling blackouts in California.

Rolling blackouts occur when there is not enough electricity supply to serve everyone's needs. There are two ways to solve this problem: increase electricity supply and increase the efficiency of electricity use (reduce the demand for electricity). However, it takes years to plan, site, and construct new electric power plants and replace old inefficient electrical equipment with newer, more efficient designs. In the interim, we need to rely on citizens to be responsible consumers of electricity. When there is a significant threat of electricity shortages, we can help reduce the likelihood of power outages by reducing our use of electricity, especially in the late afternoons and early evenings when demand is greatest.

To help solve our longer-term energy needs, including providing adequate, dependable, affordable, and environmentally sound electricity supplies, we are taking a fresh look at our Nation's energy policy. One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney. This group includes the Secretary of Energy, as well as other high-level government officials. Let me assure you that they will consider a full range of options. Your specific concerns have been made known to participants in this process.

In response to your specific question: in the West, electricity is delivered through a single, integrated transmission grid. This grid allows for the sharing of electricity supplies throughout the West and is operated to maximize reliability and economic benefits to the entire region. For example, in the summer when it is cool in the Northwest and hot in southern California, electricity flows south to satisfy the need for air conditioning. During the winter when it is cold in the Northwest, more electricity flows north to satisfy the need for heating. This winter, California needed help during their peak load periods, late afternoon and early evening. For every unit of electricity sent south by the Northwest, California returned two units of electricity during the rest of the day. This




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6126

DOE012-0151

allowed the Northwest to conserve more water in their hydroelectric system which is stressed this winter due to low levels of precipitation. This sharing of electricity resources benefits everyone and reduces the need for costly new generation facilities that would operate only during periods of peak demand.

Sincerely,



Margot Anderson
Acting Director
Office of Policy

6127



Department of Energy
Washington, DC 20585

bb

April 3, 2001

Ms. Jamie Umland

Dear Ms. Umland:

Thank you for your recent e-mail indicating your concern for the future cost of energy, and wanting to know how energy shortages are being addressed.

The problems to which you refer are receiving the Administration's immediate attention. One of President Bush's first acts was to create a National Energy Policy Development Group, headed by Vice President Cheney, to address critical energy issues and promote dependable, affordable, and environmentally sound production and distribution of energy for the future. This group includes the Secretaries of Energy, Treasury, Interior, Agriculture and Commerce Departments, the heads of the Federal Emergency Management Agency, the Environmental Protection Agency, the President's Deputy Chief of Staff for Policy, and the Assistants to the President for Economic Policy and Intergovernmental Affairs. The group is considering the ideas and recommendations of consumers, businesses, and independent experts on how best to address the broad range of energy issues including rapidly rising costs for natural gas, electricity supply, price problems, and the dependence of the United States on imported oil.

Two programs that provide energy-related assistance to consumers might be of interest to you. The Low-Income Home Energy Assistance Program (LIHEAP) provides block grants from the Department of Health and Human Services to States to help low income persons pay energy bills. The Department of Energy's Weatherization Assistance Program provides funding for energy efficiency improvements to the homes of eligible low-income households. For more information on LIHEAP and Weatherization programs contact the State government office responsible for administering this program. A contact name, telephone number and street or e-mail address for this office is available on the internet website at <http://www.acf.dhhs.gov/programs/liheap>; or through the DOE website, www.energy.gov; or by calling the Department of Energy's toll-free home heating assistance hotline at 1-800-342-5363. The hotline operates Monday-Friday with operator assistance from 9:00a.m. to 8:00 p.m. Eastern time, and has recorded information available 24 hours a day, 7 days a week.



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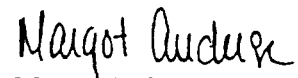
6128

DOE012-0153

We appreciate your interest in energy policy.

Thank you for writing.

Sincerely,

A handwritten signature in black ink that reads "Margot Anderson". The script is cursive and fluid.

Margot Anderson
Acting Director
Office of Policy

6129

Williams, Ronald L

0-5

From: Charles_M_Smith@ovp.eop.gov%internet [Charles_M_Smith@ovp.eop.gov]
Sent: Tuesday, March 13, 2001 5:43 PM
To: Anderson, Margot
Subject: DOI comments



en010305.comments on
interim r...

Finally, here they are.

(See attached file: en010305.comments on interim report)

6130

DOE012-0155

Williams, Ronald L

From: McManus, Matthew T [McManusMT@state.gov]
Sent: Tuesday, March 13, 2001 6:10 PM
To: 'Kjersten Drager at OVP'; 'John Fenzel, NEPD'
Cc: Anderson, Margot; 'Andrew Lundquist, OVP'; 'Karen Knutson at OVP'
Subject: Preview of Chapter 10



Chapter 10 Informal

Draft.doc <<Chapter 10 Informal Draft.doc>> For our "counseling session" tomorrow (and perhaps we all need professional help at this point) we provide you an advance draft of the one we will have polished for your COB tomorrow deadline. Feel free to share this with anyone else confirmed for our 11AM counseling session.

Thanks!

Williams, Ronald L

From: McManus, Matthew T [McManusMT@state.gov]
Sent: Tuesday, March 13, 2001 6:16 PM
To: 'John Fenzel, Task Force/Special Forces'; 'Kjersten Drager at OVP'
Cc: Anderson, Margot; 'Karen Knutson at OVP'
Subject: Version with Graphics



03-8-01 Steve's NEPD
draft IN ... <<03-8-01 Steve's NEPD draft IN PROGRESS.doc>> Just FYI, note some of the
draft graphics we have placed into the text (same text, this one w
graphics.) More to be suggested.

Williams, Ronald L

From: Charles_M._Smith@ovp.eop.gov%internet [Charles_M._Smith@ovp.eop.gov]
Sent: Wednesday, March 14, 2001 7:56 AM
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Subject: Revised Chapter 10



Chapter 10 Informal

Draft.doc Attached is an advance copy of State's revised Chapter 10. They are continuing to polish it and they will have that available today for their review meeting at 11:00 AM.

(See attached file: Chapter 10 Informal Draft.doc)