



U.S. DEPARTMENT OF  
**ENERGY**

Energy Efficiency &  
Renewable Energy

BIOENERGY TECHNOLOGIES OFFICE

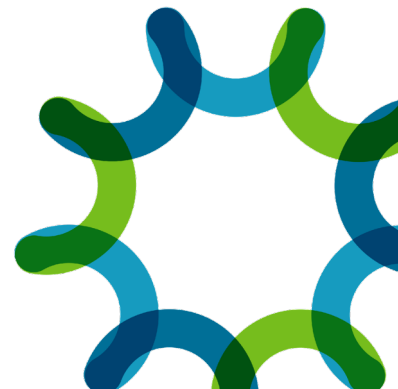
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DOE BioEnergy Technologies Office (BETO)  
2023 Project Peer Review

# ABF Future Strategy – Strategic Plan

April 4, 2023  
Conversion Technologies

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# Project Overview

# Project History

- **In September 2022, BETO instructed ABF strategic planning**
  - Included guidance regarding the process, timeline, and representative deliverables to focus the process
- **In December 2022, the ABF completed its strategic plan**
  - Minor updates to the strategic plan were made through February 2023
- **Goals and deliverables were included in the strategic plan**
  - (Next presentation)
  - Milestones were moved to the implementation plan (following presentation)
- **In February 2023, the ABF requested feedback on strategic plan**
  - From both BETO leadership, and ABF Advisory Board members (current and emeritus)
- **In April 2023, the ABF requested feedback at BETO Peer Review**
  - (Now) as an additional forum, with the added benefit of a recently completed implementation planning process

# Project Goal and BETO Relevance

- **Goal:** Develop a strategic plan, including an executive summary, updated vision and mission statements, background / introduction, re-organization/restructuring plans, strategy areas / goals, achievement metrics, and FY25 deliverables. Use an inclusive and transparent process to develop the plan
- **Relevance to BETO's goals:** This activity ensures that the new ABF strategic plan is timely and well-aligned with BETO's goals
- **Specific research question:** How to develop a strategic plan, using an inclusive and transparent process, that follows BETO's guidance, that provides a compelling and implementable path forward



# 1 – Approach

# BETO guidance - ABF strategic planning

- **Reevaluate ABF strategic plan, goals, management structure, task organization**
  - Focus two quarters (FY23Q1-2) exclusively on strategic and implementation planning with minimal operations
  - Form strategic planning committee, establish working groups, and update management structure
- **Identify metrics to track ABF's progress and contributions**
  - Provide measurable evidence to demonstrate the impact of the ABF. Compare all progress to a baseline
  - Develop clear and actionable targets that meet BETO's mission and maximize industry relevance
  - Describe how the ABF contributes to industrial decarbonization and the decarbonization of transportation (SAF)
  - Guidance included BETO's suggestions of representative / adjustable ABF deliverables to focus the process
- **Focus on transitioning ABF technologies to industry**
  - This should be a core part of the strategy for FY23-25 and beyond
- **Ensure agility and responsiveness to a rapidly advancing field**
- **Achieve buy-in from all teams**
  - To deploy updated strategic plan and associated tasks

# Technical Approach

- **Follow BETO's guidance for ABF strategic planning process**
  - Provides BETO's suggestions of representative / adjustable ABF deliverables to focus the process
- **Use ABF strategic planning working groups' input**
  - reviewing history, baselining, industry, culture, partnering
- **Use inclusive strategic planning tools and processes**
  - Miro for online real-time collaborative ideation and refinement
  - Strategic planning process templates
- **Divide and conquer work across goal areas**
  - Define clear accountability and responsibility for goal and deliverable development
- **Use small / focused groups to make progress as needed**
  - Straw-person proposals may rapidly advance work when a large inclusive group is converging slowly
- **Request feedback from BETO leadership and ABF advisors**
  - Make corresponding adjustments as needed, including those suggested at BETO Peer Review

# Top Potential Challenges

- **Different ABF National Labs and teams have contrasting planning process preferences**
  - Top-down (small group) vs bottom-up (large team) approaches
  - Some strategic programmatic development tools and practices are not uniform across labs and teams
- **Overcoming the temptation to maintain status quo**
  - There may be a general tendency to minimize changes, even where they are needed / beneficial
- **Any re-organization can jeopardize an individual's or team's sense of belonging**
  - Team and individual self-identities will need to be re-mapped into the new organizational structure
- **Charting an ambitious vision for the ABF**
  - That is measurable and achievable



# Economic and Technical Metrics

- **Partnerships**

- Numbers / types of ABF processes and products pursued commercially, CO2e reduction potentials of collaboration projects, numbers and monetary value of funds-in projects, cost-share and other funds leveraged

- **Tools**

- Numbers / categories of tools developed, performance gains against benchmarks, capability usage and capacities, number / diversity of hosts onboarded, numbers / types of tools developed in non-model hosts

- **Sustainable Aviation Fuels**

- Biology-limited biomass solubilization, solids loading, titer, rate, yield

- **Biochemicals**

- Titer, rate, yield, CO2e reduction, licensing / industrial uptake of developed processes



## 2 – Progress and Outcomes

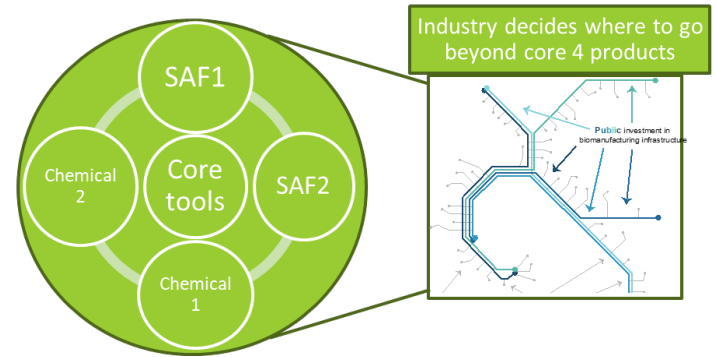
# Progress made towards project goal

## • Updated ABF Vision and Mission statements

- **Vision:** Sustainable biomanufacturing of affordable fuels and chemicals
- **Mission:** Develop biomanufacturing tools, processes, and partnerships that enable sustainable industrial production of renewable fuels and chemicals for the nation

## • Identified four strategies to pursue

- Partnerships
- Tools
- Sustainable aviation fuels (ethanol- and alkane- to SAF)
- Biochemicals (muconic acid, 3HP)



## • Selected goals, metrics, and FY25 deliverables for each strategy

- That are consistent with the new Vision and Mission, and do not dictate their implementations
- (Next presentation)

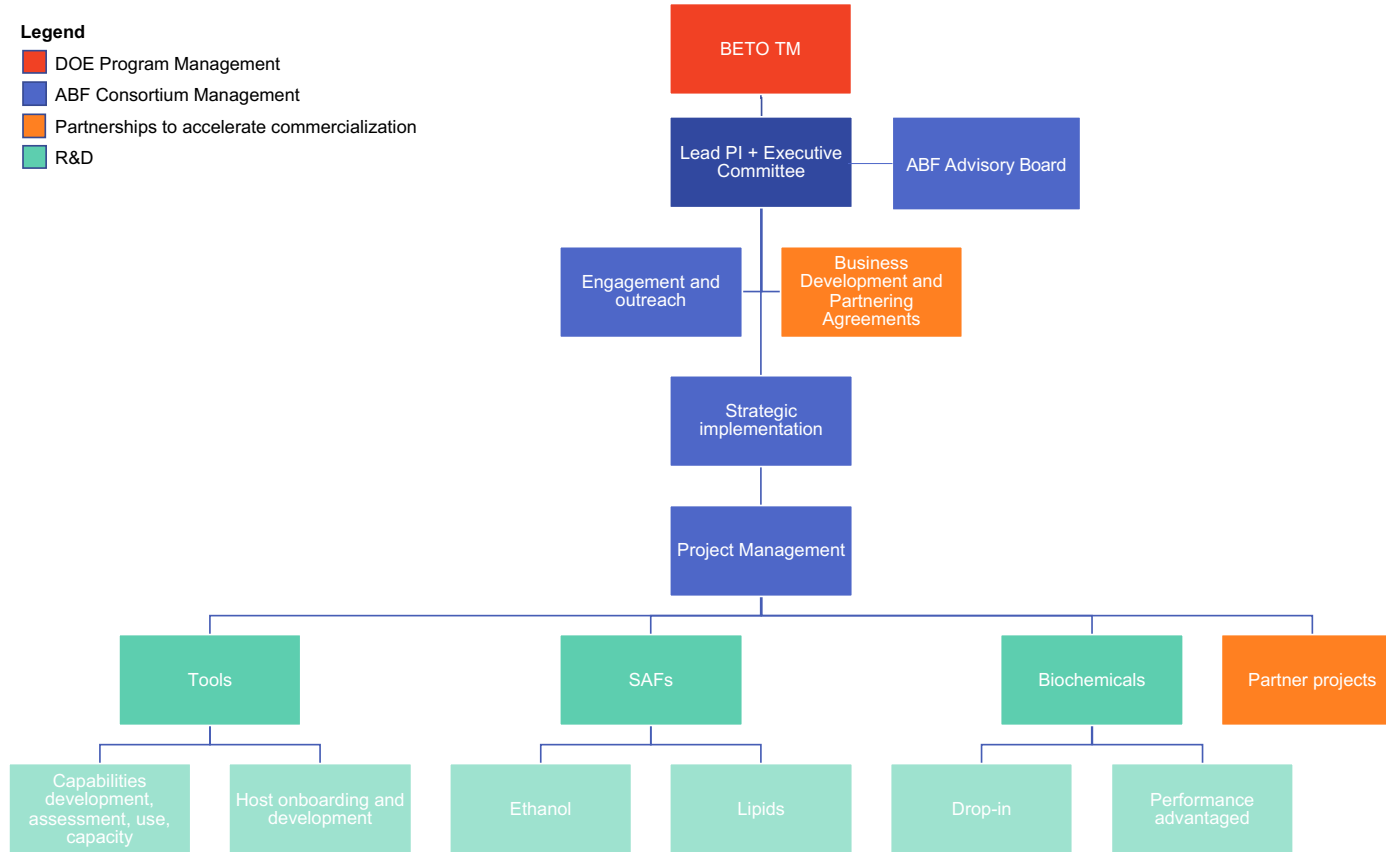
## • Updated ABF organizational chart

- Including new organizational units

# Updated ABF organizational chart

## Legend

- DOE Program Management
- ABF Consortium Management
- Partnerships to accelerate commercialization
- R&D



# Notable organizational changes

- **Renaming of two organizational units**

- **ABF Advisory Board** – formerly “Industry Advisory Board”
- **Engagement and Outreach** – formerly “Industry Engagement and Outreach”
- To reflect that the composition of the advisory board, and the engaged communities, extend beyond industry

- **Addition of two new organizational units**

- **Business Development and Partnering Agreements**
- **Strategic Implementation**
- To house new business development co-leads and a new strategic implementation lead

- **Replacement of Task-driven with Goal-driven units**

- Partner Projects, Tools, SAFs, and Biochemicals (and their sub-units)
- Have replaced “DBTL”, “Integrated Analysis”, “Host-Onboarding and Development”, and “Process Integration and Scale-up” (and their sub-units)

# Composition, Roles, and Responsibilities

## • Business Development and Partnering Agreements

- **Composition:** Business Development and Partnering Agreements leads reporting to the Executive Committee
- **Roles:** Provides feedback to the Executive Committee regarding Business Development and Partnering Agreements metrics, milestones, and activity resourcing. Plans, executes, and is accountable for on-time and high-quality Business Development and Partnering Agreements work delivery that is aligned with the ABF strategic plan.
- **Responsibilities:** Business Development co-lead responsible for identifying opportunities for industrial impact, establishing new partnerships with companies, and monitoring R&D performed as a part of the partnership. Partnering Agreements co-lead responsible for coordinating contracting with ABF partners. During Business Development and Partnering Agreements work phases, respectively, act as primary contact for ABF regarding other U.S. Federal Agencies, ABF partners, and other organizations

## • Strategic Implementation

- **Composition:** a Lead, reporting to the Executive Committee
- **Roles:** Monitors and provides feedback to the Executive Committee regarding the alignment of ongoing and planned ABF activities with the ABF strategic plan. Alerts corresponding activity Lead if and when work falls out of alignment, works with the activity Lead to re-align the work, and makes recommendations to the Executive Committee regarding corrective actions should the work fail to be realigned
- **Responsibilities:** updating ABF's strategic plan in response to advances in the field and by industry, in alignment with BETO and through inclusive incorporation of ABF participant feedback



# 3 – Impact

# Impact on state of technology/industry if successful

## • A re-imagined DOE Agile BioFoundry

- Renewed focus on industry partnerships, sustainable aviation fuels, and renewable biochemicals
- $\geq 50\%$  of ABF's budget committed to external partnerships

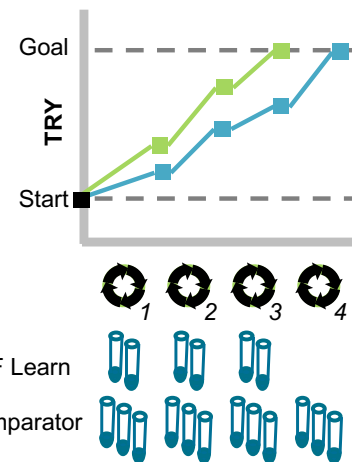
## • ABF implementation planning process can start

## • Industry-partnered commercialization paths

- At least 50% GHG emissions reductions and paths to economic viability for thermophilic ethanol and microbial alkanes to SAF processes
- At least one biochemical process with at least 70% GHG emissions reductions with a commercial partner and a path to commercialization by 2030
- At least 2 funds-in projects
- Enable at least 500 kT CO<sub>2</sub>e reduction through commercial partnership projects
- Access to ABF capabilities to advance industry's goals

## • ABF-developed capability benchmarking

- ABF capabilities compared to best industry-accessible alternative benchmarks demonstrate operational performance gains of significant impact





# Summary

- **Goal:** Develop a strategic plan, including an executive summary, updated vision and mission statements, background / introduction, re-organization/restructuring plans, strategy areas / goals, achievement metrics, and FY25 deliverables. Use an inclusive and transparent process to develop the plan
- **Relevance to BETO's goals:** This activity ensures that the new ABF strategic plan is timely and well-aligned with BETO's goals
- **Outcomes:** The ABF developed a strategic plan, following BETO's guidance, that provides a compelling and implementable path forward. The ABF has made sweeping changes to its structure, so that the impact of ABF can be maximized moving forward

# Quad Chart Overview

## Timeline

- Project start: *October 1, 2022*
- Project end: *September 30, 2025*

	FY23 Costed	Total Award
DOE Funding	(10/01/2022 – 9/30/2023)	\$15M
Project Cost Share		

TRL Range: 2-4

## Project Goal

Develop biomanufacturing tools, processes, and partnerships that enable sustainable industrial production of renewable fuels and chemicals for the nation

## End of Project Milestone

- Transfer strains and bioprocesses for SAF and biochemicals to industry at industrially relevant titers, rates, and yields and at 70% reduction in GHG emissions relative to fossil-based production.
- Achieve 5% of ABF's annual budget as funds-in support, and based on learnings, strategize paths to future expansion
- Demonstrate at least 6 new technologies across Design (including TEA/LCA), Build, Test (including scale-up), and Learn

## Funding Mechanism

AOP

## Project Partners

LBL (23%), SNL (20%), NREL (18%), PNNL (17%), LANL (8%), ORNL (8%), ANL (6%)



**Additional Slides**

# Publications, Patents, Presentations, Awards, and Commercialization

## 70 publications, 189 presentations to date

- 54 publications and 115 presentations since FY2019
- The following slides list these publications and presentations

## 17 patents, 10 records of invention, 9 software disclosures, & 2 licenses

- The following slides list these intellectual property assets

# Publications

- Garima Goyal, Zak Costello, Jorge Alonso Guitierrez, Aram Kang, Taek Soon Lee, Hector Garcia Martin, and Nathan J Hillson. (2018) "Parallel Integration and Chromosomal Expansion of Metabolic Pathways" ACS Synthetic Biology DOI: 10.1021/acssynbio.8b00243
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- Gayle J. Bentley, Niju Narayanan, Ramesh K. Jha, Davinia Salvachúa, Joshua R. Elmore, George L. Peabody, Brenna A. Black, Kelsey Ramirez, Annette De Capite, William E. Michener, Allison Z. Werner, Dawn M. Klingeman, Heidi S. Schindel, Robert Nelson Lindsey Foust, Adam M. Guss, Taraka Dale, Christopher W. Johnson, Gregg T. Beckham, "Engineering glucose metabolism for enhanced muconic acid production in *Pseudomonas putida* KT2440", in press at Metabolic Eng.
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- Isabel Pardo‡, Ramesh Jha‡, Molly Gaddis, Ryan Bermel, Felicia Bratti, Molly Gaddis, Emily McIntyre, William E. Michener, Ellen L. Neidle, Taraka Dale, Gregg T. Beckham\*, Christopher W. Johnson\*, Gene amplification, laboratory evolution, and biosensor screening reveal Muck as a terephthalic acid transporter in *Acinetobacter baylyi* ADP1, *Metabolic Eng.* (2020), 62, 260-274.
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# Publications

- Nicholas A. Rorrer,‡ Sandra F. Notonier,‡ Brandon C. Knott,‡ Brenna A. Black,‡, Avantika Singh,‡ Scott R. Nicholson,‡ Christopher P. Kinchin, Graham P. Schmidt, Alberta C. Carpenter, Kelsey J. Ramirez, Christopher W. Johnson, Davinia Salvachúa, Michael F. Crowley, Gregg T. Beckham\*, Production of B-ketoadipic acid from glucose in *Pseudomonas putida* KT2440 for use in performance-advantaged nylons, in review at Cell Reports Phys. Sci.
- Precise genomic riboregulator control of metabolic flux in microbial systems. Naresh Pandey, Steffi A. Davison, Malathy Krishnamurthy, Daniel Trettel, Chien-Chi Lo, Shawn Starkenburg, Katherine L. Wozniak, Theresa Kern, Sean D. Reardon, Clifford J. Unkefer, Scott P. Hennelly and Taraka Dale. Submitted to ACS Synthetic Biology December 2021.
- Chen Y, Kaplan Lease N, Gin JW, Ogorzalek TL, Adams PD, Hillson NJ, et al. (2022) Modular automated bottom-up proteomic sample preparation for high-throughput applications. PLoS ONE 17(2): e0264467. <https://doi.org/10.1371/journal.pone.0264467>

# Publications

- Making Security Viral: Shifting Engineering Biology Culture and Publishing Rebecca Mackelprang, Katarzyna P. Adamala, Emily R. Aurand, James C. Diggans, Andrew D. Ellington, Samuel Weiss Evans, J. L. Clem Fortman, Nathan J. Hillson, Albert W. Hinman, Farren J. Isaacs, June I. Medford, Shadi Mamaghani, Tae Seok Moon, Megan J. Palmer, Jean Peccoud, Elizabeth A. Vitalis, India Hook-Barnard, and Douglas C. Friedman ACS Synthetic Biology 2022 11 (2), 522-527 DOI: 10.1021/acssynbio.1c00324
- Hyun Gyu Lim, Kevin Rychel, Anand V. Sastry, Gayle J. Bentley, Joshua Mueller, Heidi S. Schindel, Peter E. Larsen, Philip D. Laible, Adam M. Guss, Wei Niu, Christopher W. Johnson, Gregg T. Beckham, Adam M. Feist, Bernhard Palsson, Machine-learning from Pseudomonas putida KT2440 transcriptomes reveals its transcriptional regulatory network, Metabolic Eng. (2022) 72, 297-310.
- Lim HG, Rychel K, Sastry AV, Bentley GJ, Mueller J, Schindel HS, Larsen PE, Laible PD, Guss AM, Niu W, Johnson CW, Beckham GT, Feist AM, Palsson BO. Machine-learning from Pseudomonas putida KT2440 transcriptomes reveals its transcriptional regulatory network. Metab Eng. 2022 Jul;72:297-310. doi: 10.1016/j.ymben.2022.04.004. Epub 2022 Apr 27.

# Publications

- Chen Ling, George L. Peabody, Davinia Salvachúa, Young-Mo Kim, Colin M. Kneucker, Michela A. Monninger, Nathalie Munoz, Brenton C. Poirier, Kelsey J. Ramirez, Peter C. St. John, Sean P. Woodworth, Jon K. Magnuson, Kristin E. Burnum-Johnson, Adam M. Guss,\* Christopher W. Johnson,\* Gregg T. Beckham\*, Muconic acid production from glucose and xylose in *Pseudomonas putida* KT2440 via evolution and metabolic engineering, *Nature Comm.* (2022) 13, 4925
- Hector Garcia Martin\*, Tijana Radivojevic, Jeremy Zucker, Kristofer Bouchard, Jess Sustarich, Sean Peisert, Dan Arnold, Nathan Hillson, Gyorgy Babnigg, Jose Manuel Marti, Christopher J. Mungall, Gregg T. Beckham, Lucas Waldburger, James Carothers, ShivShankar Sundaram, Deb Agarwal, Blake A. Simmons, Tyler Backman, Deepanwita Banerjee, Deepti Tanjore, Lavanya Ramakrishnan, Anup Singh, Perspectives for self-driving labs in synthetic biology, submitted to *Curr. Opin. Biotech*
- N. Pandey, S.A. Davison, M. Krishnamurthy, D.S. Trettel, C. Lo, S. Starckenburg, K.L. Wozniak, T.L. Kern, S.D. Reardon, C.J. Unkefer, S.P. Hennelly and T. Dale. 2022. Precise genomic riboregulator control of metabolic flux in microbial systems. *ACS Syn. Biol*  
<https://doi.org/10.1021/acssynbio.1c00638>

# Publications

- Pomraning K.R., Z. Dai, N. Munoz Munoz, Y. Kim, Y. Gao, S. Deng, and T.L. Lemmon, et al. 2022. "Itaconic acid production is regulated by *laeA* in *Aspergillus pseudoterreus*." *Metabolic Engineering Communications*
- Kyle R. Pomraning; Shuang Deng; Joonhoon Kim; Kristen B. Campbell; Ana L. Robles; Beth Hofstad; Nathalie Munoz; Yuqian Gao; Teresa Lemmon; Marie S. Swita; Jeremy D. Zucker; Young-Mo Kim; Kristin E. Burnum-Johnson; Jon K. Magnuson; Ziyu Dai. 2022 "Metabolic engineering to improve production of 3-hydroxypropionic acid from corn-stover hydrolysate in *Aspergillus* species." *Metabolic Engineering*
- Kevin J. McNaught, Eugene Kuatsjah, Michael Zahn, Érica T. Prates, Huiling Shao, Gayle J. Bentley, Andrew R. Pickford, Josephine N. Gruber, Kelley V. Hestmark, Daniel A. Jacobson, Brenton C. Poirier, Chen Ling, Myrsini San Marchi, William E. Michener, Carrie D. Nicora, Jacob N. Sanders, Caralyn J. Szostkiewicz, Dušan Veličković, Mowei Zhou, Nathalie Munoz, Young-Mo Kim, Jon K. Magnuson, Kristin E. Burnum-Johnson, K.N. Houk, John E. McGeehan, Christopher W. Johnson, Gregg T. Beckham, "Initiation of fatty acid biosynthesis in *Pseudomonas putida* KT2440", *Metabolic Engineering*, Volume 76, 2023, Pages 193-203, <https://doi.org/10.1016/j.ymben.2023.02.006>

# Presentations

- Gregg Beckham, Hybrid biological and catalytic processes to manufacture and recycle plastics, Princeton University, November 28th, 2018
- Nathan J. Hillson. “DOE Agile BioFoundry Overview”. Invited Talk, SynBioBeta 2018 visit to ESE, Emeryville, CA, October 1, 2018
- Nathan J. Hillson. “Recent developments at the U.S Department of Energy Agile BioFoundry”. Invited Talk, 2nd Darmstadt RoboWorkshop, Darmstadt, Germany, November 7, 2018
- Nathan J. Hillson. “DIVA (DNA Design, Implementation, Validation Automation) Platform”. Invited Talk, 2nd Darmstadt RoboWorkshop, Darmstadt, Germany, November 8, 2018
- Garcia Martin, H. “Towards a predictive synthetic biology enabled by machine learning and automation”. Ginkgo Bioworks, Boston, MA, November 12, 2018; AIChE annual meeting, Pittsburgh, PA, October 31 2018; Thermo Fisher, San Jose, CA, October 19, 2018; DTRA Tech Watch, Ft. Belvoir, VA, October 10, 2018.
- Garcia Martin, H. “A New Approach to Flux Analysis”. ABF Annual Meeting, Berkeley CA, September 7, 2018.
- Nathan J. Hillson. “BioDesign Department Overview”. Invited Talk, BSE Annual Meeting, Berkeley, CA, January 24, 2019

# Presentations

- Nathan J. Hillson. “Agile BioFoundry Overview”. Invited Talk, BETO Peer Review, Denver, CO, March 7, 2019
- Nathan J. Hillson. “Agile BioFoundry DBTL Infrastructure”. Invited Talk, BETO Peer Review, Denver, CO, March 7, 2019
- Nathan J. Hillson. “DNA Synthesis Science at the U.S. DOE Joint Genome Institute: Biosecurity Sequence Screening and Broader Aspects Review”. Invited Talk, EBRC Spring Retreat 2019, Boston, MA, March 23, 2019
- Nathan J. Hillson. “ABF: plans for the next 3-year cycle”. Invited Talk, BETO Quarterly FY19Q2, Washington DC, March 27, 2019
- Jennifer Chiniquy. “Emery Station East DIVA DNA Sequencing”. Invited Talk, BSE Annual Meeting, Berkeley, CA, January 24, 2019
- Garcia Martin, H. " Towards a predictive synthetic biology enabled by machine learning and automation". EmeryStation Campus, Emeryville, CA, February 7th, 2019.
- Garcia Martin, H. "Metabolic modeling, drug synthesis, and their interaction". LBNL Biosciences Experts Advisory Committee, Berkeley, CA, February 8th, 2019.
- Garcia Martin, H. " Towards a predictive synthetic biology enabled by machine learning and automation". Google X, Mountain View, CA, February 14th, 2019.

# Presentations

- Garima Goyal, Z. Costello, J.A. Gutierrez, A. Kang, T.S. Lee, H.G. Martin, and N.J. Hillson. “PIACE: Parallel Integration and Chromosomal Expansion of metabolic Pathways”. Invited Talk, ACS Conference, Orlando, Florida, April 4, 2019
- Nathan J. Hillson. “DNA synthesis use and biosecurity screening at U.S. DOE projects including the Joint Genome Institute, Joint BioEnergy Institute, and Agile BioFoundry”. Invited Talk, Gene Synthesis Governance Meeting, Johns Hopkins Center for Health Security, St. Regis Hotel, Washington, DC, April 9, 2019
- Nathan J. Hillson. “DOE Agile BioFoundry: Overview and Recent Highlights”. Invited Talk, SBFC 2019 Session ST-2: Global Research Consortia, Seattle, WA, May 1, 2019
- Nathan J. Hillson. “2019 BETO Merit Review Process”. Invited Talk, ABF IAB FY19Q3, Zoom Videoconference, May 17, 2019
- Nathan J. Hillson. “Machine Learning-assisted MiSeq library loading”. Invited Talk, ABF IAB FY19Q3, Zoom Videoconference, May 17, 2019
- Nathan J. Hillson. “Global Biofoundries Alliance: 2019 Annual Meeting Report Out”. Invited Talk, ABF IAB FY19Q3, Zoom Videoconference, May 17, 2019
- Nathan J. Hillson. “2019 BETO Peer Review Report Out”. Invited Talk, ABF IAB FY19Q3, Zoom Videoconference, May 17, 2019

# Presentations

- Nathan J. Hillson. "ICE/DIVA, EDD, and ART". Invited Talk, Software for Synthetic Biology Workflows Workshop, SEED 2019, New York, NY, June 27, 2019
- Nathan J. Hillson. "DOE Agile BioFoundry: Overview and Recent Highlights". Invited Talk, JBEI Annual Meeting 2019, Monterrey, CA, May 30, 2019
- Henrique C. De Paoli. "Overview of Synthetic Biology principles". Invited Talk, Xu's Research Group, UC Dept. of Materials Science and Engineering, Berkeley, CA, May 13, 2019.
- Nathan J. Hillson "ABF: CRADA updates and FY20-22". Invited Talk, BETO Conversion Call, July 1, 2019
- Wei Xiong and Nathan Hillson, "Synthetic C1 Condensation Cycle for Formate-Mediated ElectroSynthesis". Invited Talk, BETO Conversion Call, July 8, 2019
- Ernst Oberortner, Nathan J. Hillson, and Jan-Fang Cheng. "The Operon Refactoring and Construction Assistant (ORCA): Streamlined gene cluster refactoring". Invited Talk, 11th International Workshop on Bio-Design Automation, University of Cambridge, UK July 9, 2019
- Nathan J. Hillson "ABF Overview, FY19 Update, and FY20-22 Plans". Invited Talk, ABF Annual Meeting, Richland, WA, July 30, 2019
- Nathan J. Hillson "FY22Q4\_DBTL\_AS1: 5x efficiency improvements". Invited Talk, ABF Annual Meeting, Richland, WA, July 31, 2019



# Presentations

- Nathan J. Hillson "DOE Agile BioFoundry: Overview and Recent Highlights". Invited Talk, VIP Visit - Wendy Pulling | Director of ESG Integration University of California Office of the Chief Investment Officer, Emeryville, CA, Aug 6, 2019
- Nathan J. Hillson "DOE Agile BioFoundry: Overview and Recent Highlights". Invited Talk, Tiangong Forum Distinguished Lecture, Tianjin Institutes of Industrial Biotechnology (TIB), Chinese Academy of Sciences (CAS), Tianjin, China, August 16, 2019
- Nathan J. Hillson "DOE Agile BioFoundry: DBTL Infrastructure". Invited Talk, SynBioYSF 2019, Tianjin Institutes of Industrial Biotechnology (TIB), Chinese Academy of Sciences (CAS), Tianjin, China, August 17, 2019
- Nathan J. Hillson "U.S. DOE Agile BioFoundry: Overview and Recent Highlights", Invited Talk, Genscript Double Helix Symposium 2019, San Francisco, CA September 30, 2019
- Jennifer Chiniquy "DIVA DNA Sequencing". Invited Talk, 2019 ABF All Hands Meeting, Pacific Northwest National Laboratory, Richland, WA, July 30, 2019.
- Tijana Radivojevic, "Automatic Recommendation Tool", Invited Talk, ABF Annual Meeting 2019, Richland, WA, July 30, 2019
- Nurgul Kaplan."Automated DNA Construction: "from j5 protocol design to Laboratory Robotics" Invited Talk, ABF Annual Meeting 2019, Pasco, WA, July 30, 2019

# Presentations

- Nathan J. Hillson “U.S. DOE Agile BioFoundry: Organization and Capabilities”, Invited Talk, ABF Industry Day 2019, Emeryville, CA October 4, 2019
- Garcia Martin, H. “Machine Learning, Synthetic Biology and Automation: Engineering Life for the Benefit of Society”. NERSC data seminar, Berkeley CA, November 1st, 2019.
- Garcia Martin, H. “ART: a machine learning Automated Recommendation Tool for guiding synthetic biology”. AI4Synbio Symposium, Arlington VA, November 8th, 2019.
- Garcia Martin, H. “Opportunities in the intersection of: Artificial Intelligence & Synthetic Biology & Automation”. Army Science Planning and Strategy Meeting, Burlington MA, November 13th, 2019.
- Nathan J. Hillson “ABF: CRADA updates and FY20-22”. Invited Talk, BETO Conversion Call, July 1, 2019
- Wei Xiong and Nathan Hillson, “Synthetic C1 Condensation Cycle for Formate-Mediated ElectroSynthesis”. Invited Talk, BETO Conversion Call, July 8, 2019
- Ernst Oberortner, Nathan J. Hillson, and Jan-Fang Cheng. “The Operon Refactoring and Construction Assistant (ORCA): Streamlined gene cluster refactoring”. Invited Talk, 11th International Workshop on Bio-Design Automation, University of Cambridge, UK July 9, 2019

# Presentations

- Nathan J. Hillson “ABF Overview, FY19 Update, and FY20-22 Plans”. Invited Talk, ABF Annual Meeting, Richland, WA, July 30, 2019
- Nathan J. Hillson “FY22Q4\_DBTL\_AS1: 5x efficiency improvements”. Invited Talk, ABF Annual Meeting, Richland, WA, July 31, 2019
- Nathan J. Hillson “DOE Agile BioFoundry: Overview and Recent Highlights”. Invited Talk, VIP Visit - Wendy Pulling | Director of ESG Integration University of California Office of the Chief Investment Officer, Emeryville, CA, Aug 6, 2019
- Nathan J. Hillson “DOE Agile BioFoundry: Overview and Recent Highlights”. Invited Talk, Tiangong Forum Distinguished Lecture, Tianjin Institutes of Industrial Biotechnology (TIB), Chinese Academy of Sciences (CAS), Tianjin, China, August 16, 2019
- Nathan J. Hillson “DOE Agile BioFoundry: DBTL Infrastructure”. Invited Talk, SynBioYSF 2019, Tianjin Institutes of Industrial Biotechnology (TIB), Chinese Academy of Sciences (CAS), Tianjin, China, August 17, 2019
- Nathan J. Hillson “U.S. DOE Agile BioFoundry: Overview and Recent Highlights”, Invited Talk, Genscript Double Helix Symposium 2019, San Francisco, CA September 30, 2019
- Jennifer Chiniquy “DIVA DNA Sequencing”. Invited Talk, 2019 ABF All Hands Meeting, Pacific Northwest National Laboratory, Richland, WA, July 30, 2019.

# Presentations

- Tijana Radivojevic, “Automatic Recommendation Tool”, Invited Talk, ABF Annual Meeting 2019, Richland, WA, July 30, 2019
- Nurgul Kaplan.”Automated DNA Construction: “from j5 protocol design to Laboratory Robotics” Invited Talk, ABF Annual Meeting 2019, Pasco, WA, July 30, 2019
- ART: A machine learning Automatic Recommendation Tool for guiding synthetic biology”, Invited Talk, Computational Bio-Science Meeting, Berkeley, CA, April 23, 2020
- Garcia Martin, H. “Opportunities in the intersection of machine learning, synthetic biology, and automation”. ABLC 2020, Virtual meeting, July 10th, 2020.
- Garcia Martin, H. “Leveraging machine learning and automation to make synthetic biology predictable”. SPIE Optics + Photonics 2020, Virtual meeting, August 24th, 2020.
- Nathan J. Hillson, "FY20 ABF CRADA Call: Process, Applications, and Selections", Conversion R&D Standing Lab Update Call, via WebEx, July 27, 2020
- Nathan J. Hillson, "Perspectives from the U.S. DOE Agile BioFoundry”, OECD BNCT Virtual Workshop, Session 1: Biofoundries and COVID-19, via Zoom, July 29, 2020
- Nathan J. Hillson, "DIVA, EDD, and ART: Software spanning the Design/Build/Test/Learn cycle", invited talk, COMBINE 2020, via Zoom, October 5, 2020

# Presentations

- Nathan J. Hillson, "DIVA, EDD, and ART: Software spanning the Design/Build/Test/Learn cycle", invited talk, SPARC Workshop (IIT Kharagpur) 2020, via Zoom, October 19, 2020
- Invited talk: Guss AM. "Domestication of non-model microbes for the production of renewable fuels and chemicals" (2021) The Metabolic Engineering Virtual Seminar Series at the University of Texas-Austin. Virtual.
- Garcia Martin, H. "Leveraging machine learning and automation to make bioengineering predictive". The Metabolic Engineering Virtual Seminar, UT Austin, February 12th, 2021.
- Garcia Martin, H. "Machine Learning for Bioengineering". JBEI Board of Directors, March 12th, 2021.
- Nathan J. Hillson, "ABF Overview", invited talk, BETO Peer Review 2021, via Zoom, March 9, 2021
- Nathan J. Hillson, "ABF DBTL Infrastructure", invited talk, BETO Peer Review 2021, via Zoom, March 9, 2021
- Nathan J. Hillson, "ABF Overview", invited talk, BSA ExComm, via Zoom, March 12, 2021
- Guss AM. "Synthetic biology and metabolic engineering of non-model microbes for the production of renewable fuels and chemicals" Seminar at Purdue University Northwest. April 16, 2021.

# Presentations

- Radivojevic, T., “Automated Recommendation Tool (ART): Design of Experiments via Probabilistic Predictive Modeling”, Autonomous Discovery in Science and Engineering Workshop, April 21, 2021(Invited Tutorial)
- Radivojevic, T., “Guiding synthetic biology via machine learning”, Symposium on Biomaterials, Fuels and Chemicals (SBF): Speeding up synthetic biology, April 27, 2021
- Radivojevic, T., “Guiding synthetic biology via Automated Recommendation Tool (ART)”, Synthetic Biology: Engineering, Evolution & Design (SEED) 2021, Computation, Artificial Intelligence, and Machine Learning for Biological Design Session, June 17, 2021 (Invited Speaker)
- Guss AM. “Domestication of non-model microbes for the production of renewable fuels and chemicals” Student-invited seminar at North Carolina State University. September 27, 2021.
- Radivojevic, T. “Guiding synthetic biology via machine learning and multi-omics technologies”, IWBD 2021, 13th International Workshop on Bio-Design Automation, September 20, 2021 (virtual)
- Hillson, Nathan J. “Session Introduction”, Metabolic Engineering 14, Block 8: Session – Biofoundries, (Virtual via Remo), July 15, 2021

# Presentations

- Hillson, Nathan J. “Updates on DOE assets including Agile BioFoundry, Joint BioEnergy Institute, and Joint Genome Institute”, Digital Biology Engineering Meeting (Air Force) via zoom, September 23, 2021
- Garcia Martin, H. “Machine Learning Tools Can Make Synthetic Biology Predictable”. SIMB, August 9th, 2021.
- Garcia Martin, H. “Leveraging machine learning and automation to make bioengineering predictable”. Indo-US Workshop on Application of Data Science in Biological Systems, September 7th, 2021.
- Garcia Martin, H. “Leveraging machine learning and automation to make bioengineering predictable”. Air Force Research Laboratory MIRAACLE Forum, September 10th, 2021.
- Garcia Martin, H. “Challenges and opportunities in high-throughput data synthesis”. NSF Challenges and Opportunities in Synthesizing Massively Parallel Assays and High-Throughput Datasets Workshop, September 17th, 2021.
- Garcia Martin, H. “Guiding metabolic engineering via kinetic deep learning and multi-omics”. Quantitative Modelling of Cell Metabolism Conference, September 21th, 2021.
- Davison, S. Reprogramming Microbes for Biomanufacturing, Science in 3 at Los Alamos National Laboratory, September 2021

# Presentations

- Wozniak, K. Engineering a Sustainable Future: Fine-tuning Gene Expression for Biomanufacturing, Science in 3 at Los Alamos National Laboratory, September 2021
- Davison, S. Fine-tuning gene expression in bioproduction pathways in diverse bacterial hosts, SIMB Annual Meeting, August.
- Wozniak, K. Targeting global regulatory responses using precise and programmable cis-riboregulators SIMB Annual Meeting, August
- Adam Guss. “Genetic tools and microbial engineering for biological production of sustainable fuels and chemicals” Presented to Weekly Seminar for DOE CCI/SULI Students. October 27, 2021
- Adam Guss. “Domestication of diverse non-model microbes for plastics upcycling and sustainable fuel and chemical production” Biological Sciences Departmental Seminar, Michigan Technical University. Oct 28, 2021.
- Garcia Martin, H. “Guiding metabolic engineering via kinetic deep learning and multi-omics”. Quantitative Modelling of Cell Metabolism Conference, October 20th, 2021.
- Garcia Martin, H. “Machine learning for industrial biotechnology ”. Delft Advanced Course Integrated Multi-Omics approaches for Improvement of Industrial Microbes, November 5th, 2021.



# Presentations

- Hillson, Nathan J. “Opportunities for CABBI collaboration with JBEI (and other DOE assets) in laboratory operations and data management infrastructure”, CABBI seminar, via zoom, October 19, 2021
- Hillson, Nathan J. “Automation in Biotechnology: Challenges and Opportunities”, Panelist at SENAI CETIQT (Brazil), via zoom, October 29, 2021
- Hillson, Nathan J. “ABF Overview and Capabilities”, ABF Industry Day (via zoom), November 19, 2021
- Hector A Plahar, Stephen D. Lane, William C Morrell, Nathan J. Hillson and Christopher J. Petzold. “A Biological Parts Search Portal and Updates to the ICE Parts Registry Platform”, JBEI Annual DOE Review, Dec 6-8, 2021
- Tijana Radivojevic, “Creating a Machine Learning Chassis to Maximize the Efficiency of the DBTL Cycle in Synthetic Biology”, Synthetic Biology-Based Therapeutics Summit, December 9, 2021 (virtual)
- Hillson, Nathan J. “Overview and capabilities of the ABF and opportunities for collaboration with CSU”, Colorado State Seminar Series (via zoom), February 3, 2022
- Hillson, Nathan J. “ABF prospective collaboration with other BETO consortia and projects”, BETO Conversion Call (via MS Teams), March 7, 2022

# Presentations

- Bilbao, A. "Investigating deep learning approaches to advance data processing in Liquid Chromatography, Ion Mobility and Data-Independent Acquisition Mass Spectrometry Omics". 70th ASMS Conference on Mass Spectrometry and Allied Topics, Minneapolis, Minnesota, June 9th, 2022.
- Dai Z., K.R. Pomraning, S. Deng, J. Kim, K.B. Campbell, A.L. Robles, and B.A. Hofstad, et al. 05/02/2022. "Assessment and Optimization of 3-hydroxypropionic acid production in industrial filamentous fungus-Aspergillus species." Presented by Z. Dai at 44th Symposium on Biotechnology for Fuels and Chemicals (SBFC 2022), New Orleans, Louisiana
- Adam Guss. "High efficiency DNA integration in diverse non-model microbes for rapid tool and pathway prototyping" SIMB SBFC. New Orleans, LA, May 3, 2022
- Magnuson, J.K.; Beckham, G.T.; Gladden, J.M.; Dale, T.; Guss, A.M.; Laible, P.; Hillson, N.J. 05/03/2022. "The Agile BioFoundry" Presented by Jon Magnuson at the 44th Symposium on Biotechnology for Fuels and Chemicals (SBFC 2022), New Orleans, Louisiana.
- Poirier, B.C. et al. "Mechanical cell disruption enhances the extraction of metabolites from bacterial and fungal species commonly used in metabolic engineering". 70th ASMS Conference on Mass Spectrometry and Allied Topics, Minneapolis, Minnesota, June 5-9, 2022.

# Presentations

- Poirier B.C. et al. "Behavior of lactam molecules during aqueous sample preparation and mass spectrometry analysis". 70th ASMS Conference on Mass Spectrometry and Allied Topics, Minneapolis, Minnesota, June 5-9, 2022.
- Hillson, Nathan J. "Overview and Capabilities of the DOE Agile BioFoundry", ABF Webinar (via zoom) April 29, 2022
- Hillson, Nathan J. "Overview and Capabilities of the DOE Agile BioFoundry", Lessafre visit to ESE (via zoom) May 6, 2022
- Hillson, Nathan J. "Overview and Capabilities of the DOE Agile BioFoundry" (Keynote Presentation) Bioindustry 4.0 – Synthetic Biology & Biofoundry, CHEY Institute – Scientific Innovation Series (via zoom) 12 May 17 (PDT) 18 (KST), 2022
- Hillson, Nathan J. "Overview and Capabilities of the DOE Agile BioFoundry", Wageningen University visit to ESE (via zoom) May 31, 2022
- Hillson, Nathan J. "ABF overview and DBTL Infrastructure", BETO Conversion Call (via MS Teams), June 13, 2022
- Nathan Hillson. "ABF Decarbonization Efforts", Invited Talk, LBL Carbon Negative Initiative – Biological Applications – Lightning Talk Session (via zoom) 6/27/2022

# Presentations

- Radivojevic, Tijana. “Guiding synthetic biology via machine learning”, Boston University, April 14, 2022, Guest lecture
- Deng S., J. Kim, K.R. Pomraning, Z. Dai, Y. Gao, N. Munoz Munoz, and Y. Kim, et al. 08/07/2022. "Identification of a specific exporter that enables high production of aconitic acid in *A. pseudoterreus* ATCC32359." Presented by S. Deng at SIMB annual meeting, San Francisco, California.
- Pomraning K.R., Z. Dai, S. Deng, N. Munoz Munoz, Y. Kim, B.A. Hofstad, and Y. Gao, et al. 08/10/2022. "Bioconversion of lignocellulosic feedstocks to 3-hydroxypropionic acid using acidophilic fungi." Presented by K.R. Pomraning at Society for Industrial Microbiology and Biotechnology, San Francisco, California.
- Jha RK. High throughput test tools for industrially relevant microbial chassis, SIMB 2022, San Francisco, August 2022 (invited talk).
- Adam Guss. “Using synthetic biology to solve challenges in plastic waste and renewable chemical production”. Biological Sciences Departmental Seminar, Missouri S&T, Rolla, MO. September 27, 2022.
- Nathan Hillson. “Agile BioFoundry Connections with NSF, MSRDC, and Beyond”, Invited Talk, LBL Biosciences Expert Advisory Committee: connections beyond Biosciences July 8, 2022

# Presentations

- Nathan Hillson. “Biosecurity concern anecdote”, Screening Tools for Genome Engineering and Genome Editing (Inscripta-funded; Sarah Carter organized), via MS Teams, 9/9/2022
- Nathan Hillson. “Webinar Agenda and ABF Overview”, ABF Webinar: Cutting-Edge Technologies for Accelerating Bioproduct Development at the Agile BioFoundry, 9/22/2022
- Garcia Martin, H. “Machine Learning and Automation for Predictive Synthetic Biology”. Basque Center for Applied Mathematics, Bilbao, Spain, July 15th, 2022.

# License partners and patent applications

## Technologies licensed

- Bioproduction of limonene from syngas
- Method to produce branched chain polyhydroxyalkanoates and branched chain 3-hydroxyacids

## Provisional Patents

- ROI-18-92 U.S. provisional patent applications 63/163,518 63/321,207 63/479,918, not published
- ROI-21-104 U.S. provisional patent application 63/321,332
- ROI-21-63 U.S. provisional patent applications 63/163,518 63/321,207 63/479,918, not published

## Patent Applications

- Post-transcriptional genome regulation in bacteria with next generation CRISPR-Cas tools
- Terephthalate biosensor and applications thereof
- Mutant transporters for bacterial uptake of terephthalic acid
- Alleviating the bottleneck in enzyme evolution and pathway optimization using novel biosensors (Disclosure Title) Modified Biosensors and Biocatalysts and Methods of Use (Application Title)
- Mutant transporters for bacterial uptake of terephthalic acid
- ART: A machine learning Automated Recommendation Tool for guiding synthetic biology

# Patent applications

## Patent Applications (cont.)

- A Generative Model for Protein Sequences for the Purpose of Protein Design or Phenotypic Inference
- Predicting Metabolic Pathway Dynamics from Time Series Multiomics Data Using Machine Learning Techniques
- Use of Statistical Learn Approaches to Predict Next Generation Sequencing Subsequence Depth of Coverage
- Mutant transporters for bacterial uptake of terephthalic acid
- Method and strain for sugar conversion
- Engineered Microorganisms for the Production of Intermediates and Final Products (1<sup>st</sup>)
- Engineered Microorganisms for the Production of Intermediates and Final Products (2<sup>nd</sup>)
- Production of organic acids from *Aspergillus pseudothraus* cadA deletion strain (1<sup>st</sup>)
- Production of organic acids from *Aspergillus pseudothraus* cadA deletion strain (2<sup>nd</sup>)
- Genetically engineering an industrial filamentous fungus *Aspergillus niger* for 3-hydroxypropionic acid production
- A specific exporter responsible for aconitic acid high production in *Aspergillus pseudothraus*

# Records of invention

## Records of Invention

- Bioproduction of limonene from syngas
- Mutant transporters for bacterial uptake of terephthalic acid
- Method to produce branched chain polyhydroxyalkanoates and branched chain 3-hydroxyacids
- A genetic circuit to reduce cell-to-cell production heterogeneity
- High yield conversion of D-xylose to D-arabitol in *R. toruloides*
- Manipulation of tRNA thiolation gene *ncs2* for enhanced production of fatty-acyl-CoA derived chemicals in *R. toruloides*
- Efficient production of cis, cis-muconic acid from mixed substrates of glucose, D-xylose and L-arabinose
- Whole cell biosensors for industrially relevant polymers precursors
- Engineered Microorganisms for the Production of Intermediates and Final Products
- Method and strain for sugar conversion



# Software disclosures

## Software Disclosures

- Automated Recommendation Tool (ART) v2.0
- Kinetic Learning v0.1
- Automated Recommendation Tool (ART): v1.0
- PIACE: Parallel Integration and Chromosomal Expansion of Metabolic Pathways
- OMG, Omics Mock Generator Library: v0.1.1
- Fermentation Data Processing
- Fermentation Data Manipulation and Analysis Once imported
- DIVA/Device Editor 3.1
- DIVA/Device Editor (DIVA) v6.0.0