

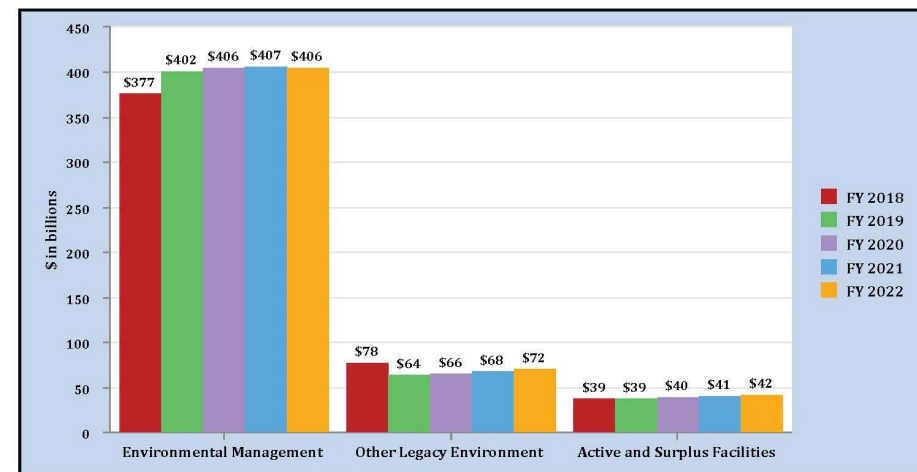
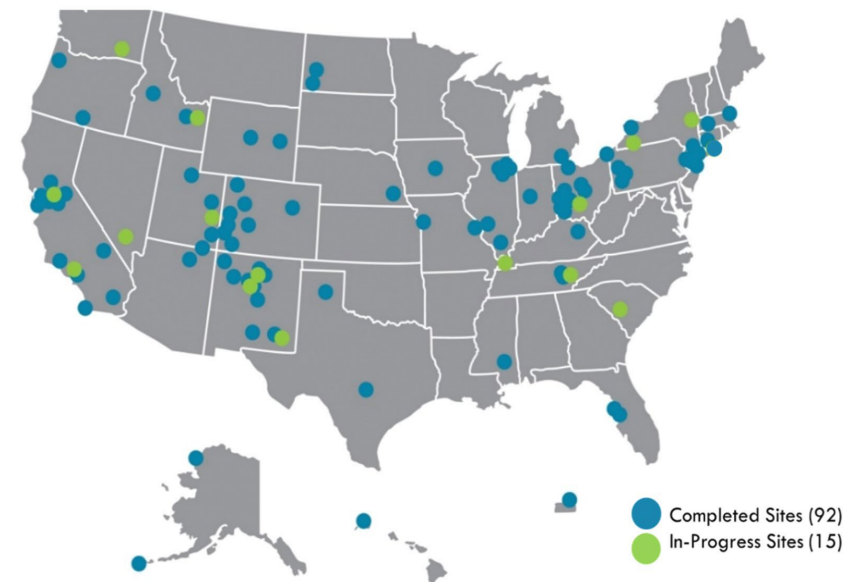
National Laboratories' Support to EM Cleanup

Ming Zhu, Ph.D., PE, PMP
EM Senior Advisor for Laboratory Policy

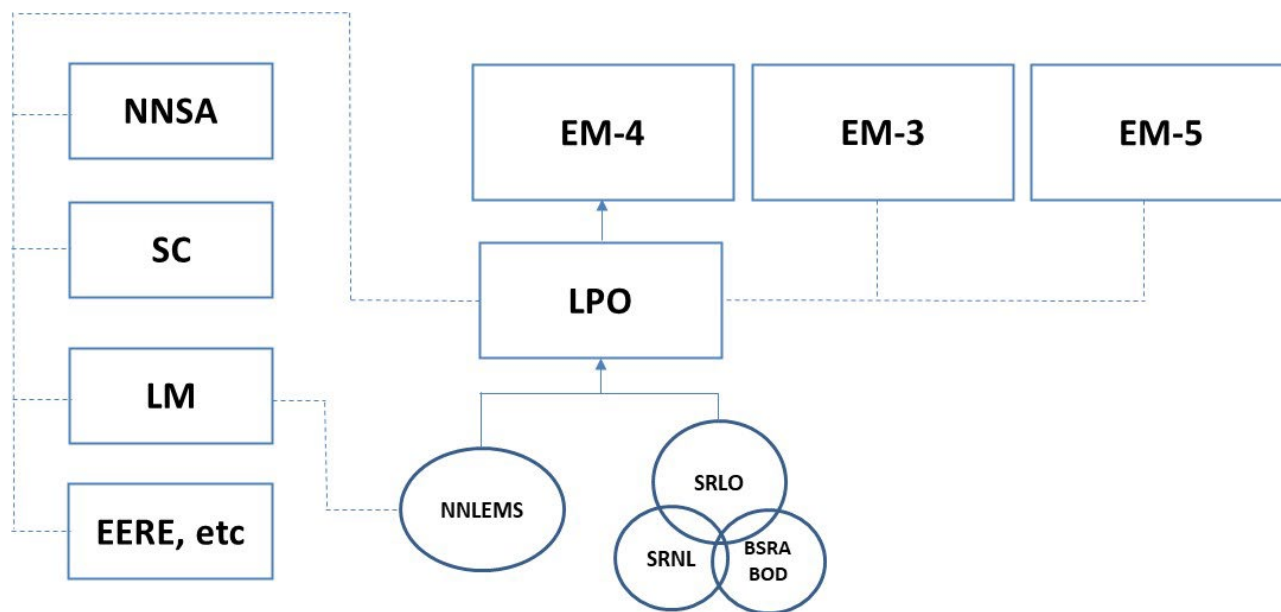
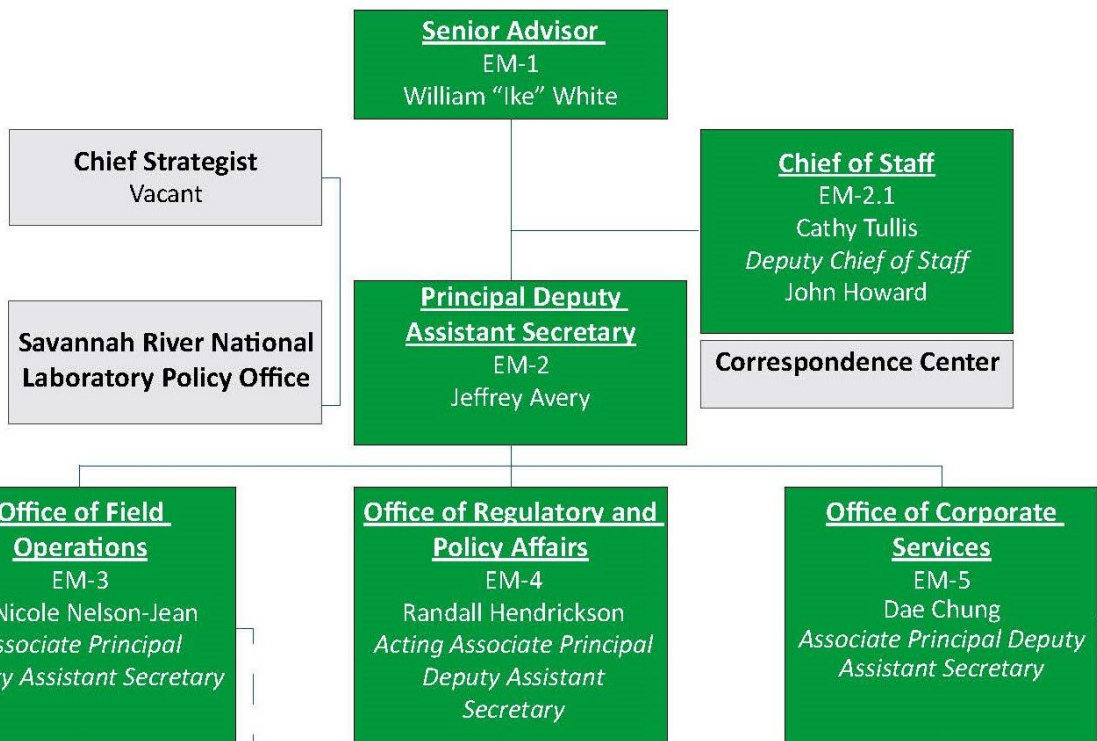
Presentation to EM SSAB Chairs Meeting

March 22, 2023

- DOE's environmental cleanup and disposal liabilities are approximately \$520B. Of that EM's portion is \$406B.
- Tank waste is 60% of EM's environmental liability.
- Despite recent progress, EM's 15 remaining sites still face significant technical challenges.
- National Laboratories, as demonstrated over the last 34 years, provide critical expertise to tackle these challenges



EM National Laboratory Governance



	Environmental & Legacy Management <i>Provide risk-informed approaches that achieve sustainable regulatory end-states.</i>
	National Security <i>Enable NNSA success by supporting a robust weapons stockpile while reducing threats through advances in proliferation detection technologies.</i>
	Science, Engineering, & Energy <i>Develop environmentally responsible and secure energy strategies through advanced engineering of materials & chemistry.</i>
	Workforce Development <i>Deliver the intellectual resources needed to execute the vision for the nation.</i>

BATTELLE

SRNL Management & Operations: University Partners


South Carolina


CLEMSON
UNIVERSITY


SC STATE
UNIVERSITY 1896


Georgia Tech


UNIVERSITY OF GEORGIA

South Carolina State University is the First HBCU Management Partner of any National Laboratory

- Battelle Savannah River Alliance, LLC M&O contract to position SRNL for enduring mission:
 - Cost Plus Award Fee
 - \$3.8B over 10 years (5-year base with potential for up to 5 additional years)
- SRNL managed the EM MSIPP, which was expanded with \$50M in FY22
- Advanced Manufacturing Collaborative (AMC) Facility being constructed at University of South Carolina Aiken
- State of South Carolina to build the \$20M Workforce Development Center at Aiken
- Regulatory Center of Excellence (RCE) established in FY22
- Fusion Energy Research

Advanced Manufacturing Collaborative

- DOE reviews rated two-thirds of the SRNL facilities as substandard or inadequate for modern technology development.
- Secretary of Energy Advisory Board concluded in December 2014 that *“without the application of mature technologies from chemical and manufacturing industries, it is not clear that the cleanup can be completed satisfactorily or at any reasonable cost”*.
- Congress appropriated \$50M for design and construction of the AMC facility at University of South Carolina Aiken
- AMC
 - Provides much needed technology development collaborative space
 - Serves as an incubator for advanced manufacturing, fostering modern industrial practices, advancing new technologies
 - Strengthens the STEM pipeline in the SE region, developing next-generation workforce
- Schedule:
 - Broke ground in April 2022
 - CD-2/3 approved Q2 FY23
 - CD-4 Q3 FY25



**Advanced Manufacturing
Collaborative Facility**



Regulatory Center of Excellence

- An expert resource charged with helping EM and others manage complex technical and regulatory issues involving science, government, and communications, by facilitating effective communications between DOE sites, stakeholders, regulators, and communities
- Draws upon the collective expertise of the SRNL, Longenecker and Associates and BSRA University Partners to provide innovative strategies that address mission-critical communication, regulatory compliance, and policy challenges at DOE sites
- Chartered by EM-4 in May 2022
- Currently supporting EM on national groundwater management strategy, and NE on consent-based siting program



Managed by
SAVANNAH RIVER NATIONAL LABORATORY

- In 2021 EM and LM expanded the EM National Laboratory Network to support both EM’s legacy nuclear waste clean-up mission and LM’s long-term stewardship missions.
- Leverage the combined knowledge base of the National Laboratories to advise DOE on policy decisions on environmental and legacy management and assist DOE in solving emerging or recalcitrant issues.
- Identifies/provides resources to support EM response, technical review, policy analysis, and strategic planning

Core EMNLN Labs

- Savannah River National Laboratory (SRNL)
- Idaho National Laboratory (INL)
- Los Alamos National Laboratory (LANL)
- Oak Ridge National Laboratory (ORNL)
- Pacific Northwest National Laboratory (PNNL)
- Sandia National Laboratories (SNL)

Added from LM Network

- Argonne National Laboratory (ANL)
- Brookhaven National Laboratory (BNL)
- Lawrence Berkeley National Laboratory (LBNL)
- National Energy Technology Laboratory (NETL)
- SLAC National Accelerator Laboratory



NNLEMS Organization

Ike White
DOE-EM Sponsor
Senior Advisor for Environmental Management
Office of Environmental Management



Vahid Majidi
Chair
Laboratory Director
Savannah River National Laboratory



James Peery
Rotating Co-Chair
Laboratory Director
Sandia National Laboratory



Carmelo Melendez
DOE-LM Sponsor
Director
Office of Legacy Management



Ming Zhu
DOE-EM Liaison
Senior Advisor for Laboratory Policy



Kathryn Taylor-Pashow
NNLEMS Executive Director
EM Working Group Lead
Savannah River National Laboratory



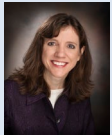
Brian Looney
LM Working Group Lead
Savannah River National Laboratory



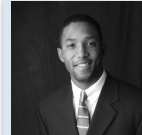
Mark Kautsky
DOE-LM Liaison
UMTRCA Program Manager



Connie Herman
Savannah River National Laboratory



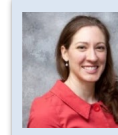
Eric Pierce
Oak Ridge National Laboratory



Paul Shoemaker
Sandia National Laboratory



Alexandra Hakala
National Energy Technology Laboratory



Vincent Noel
SLAC National Accelerator Laboratory



Tom Brouns
Pacific Northwest National Laboratory



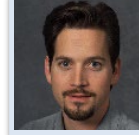
Robert Miklos
Idaho National Laboratory



Julianna Fessenden
Los Alamos National Laboratory



Ken Williams
Lawrence Berkeley Laboratory



Eugene Yan
Argonne National Laboratory



Mavrick Zavarin
Lawrence Livermore National Laboratory



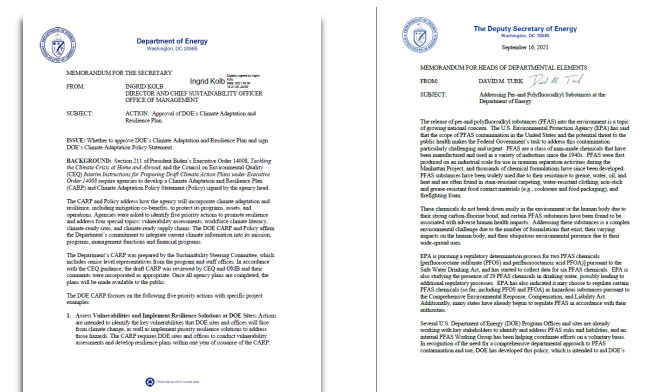
NNLEMS Recent Accomplishments

- FY2017 NDAA Section 3134 Study of Supplemental Treatment of Hanford Low Activity Waste as well as the associated interactions with National Academies (Completed FY19)
- Provided a technical analysis supporting the revised interpretation of the HLW definition in an EMNLN Lab Directors' Letter to the Secretary of Energy (Completed FY19)
- Performed competency analyses for the participating National Laboratories against the needed EM competencies (Completed FY19)
- Completed analysis of the National TRU Program tools to coordinate and plan complex-wide packaging and shipping (Completed FY19)
- Conducted options analysis of treatment and disposition of LANL TRU waste drums at WCS using SRNL modular technology (Completed FY19)
- Independent Assessments for Risk Reduction of 5 LM Sites (Completed FY21)
- Independent Review of EM TD Programs for Alignment with EM Programmatic Priorities (FY21; completed)
- Technical Targets for Groundwater and Soil Remediation (Completed FY22)
- R&D Roadmap for Accelerating Hanford Tank Waste Cleanup (Completed 10/2022)
- FFRDC Report on NDAA Section 3125 Follow-on Study of Hanford Alternative Treatment of Supplemental Low Activity Waste (Completed 1/2023)
- Roadmap for characterization needs of spent columns of crystalline silicotitanate (CST) for disposition (Completed 2/2023)



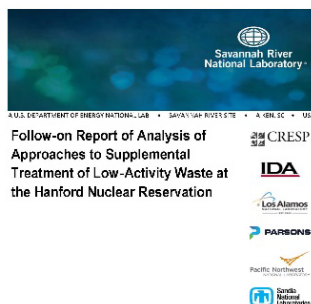
NNLEMS Ongoing Initiatives

- Complete NDAA Section 3125 Follow-on Study of Hanford Supplemental Low Activity Waste (FY21-23) (**WM2023 Panel 139**)
- Start implementation of R&D Roadmap for Accelerating Hanford Tank Waste Cleanup (FY23-) (**WM2023 Panel 088**)
- Development of EM National Groundwater Management Strategy (**WM2023 Panel 124**)
- Independent Technical Review of the Groundwater Management Strategy for Cr(VI) and RDX Plumes at the LANL Site (**WM2023 Panel 124**)
- Technical Support to ETEC for development of soil and groundwater remediation strategy (**WM2023 Panel 124**)
- Technical Support to Development of Moab Groundwater Corrective Action Plan (**WM2023 Panel 124**)
- Technical Support to EM and LM Implementations of DOE Climate Action Plan (**WM2023 Panel 124**)
- Development and implementation of DOE PFAS Research Plan
- Independent Assessments for Risk Reduction of LM Sites (FY21-)



NDA Section 3125 Study on Hanford SLAW

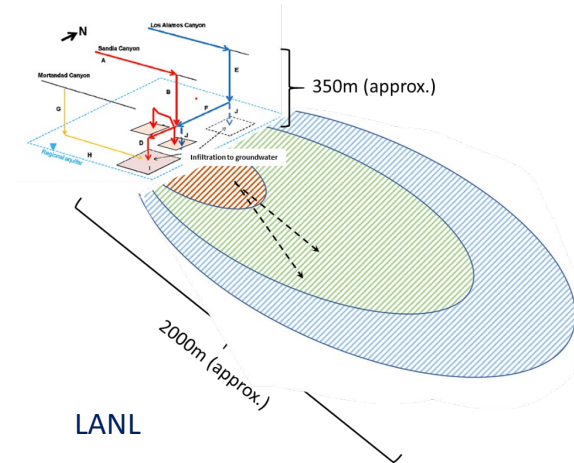
- NDA Section 3125 for FY21 mandated FFRDC and NAS to conduct a follow-on study of alternative treatment of supplemental low-activity waste at Hanford, with an emphasis on grouting
- The FFRDC team, led by SRNL, issued its final report on Jan. 16, 2023, with the following recommendation: *“DOE should expeditiously secure and implement multiple pathways for off-site grout solidification/immobilization and disposal of LAW in parallel with the DFLAW vitrification process.”*
- WA and OR States, Tribes, and communities have responded positively to the FFRDC report
- NAS is expected to issue its final report in the end of April or early May



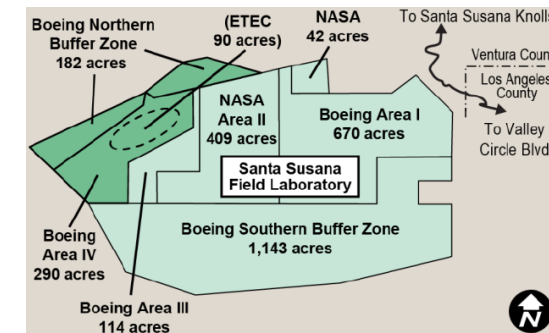
Vitrification 1: Disposal onsite at Hanford	FBSR 1A: Solid monolith product disposal onsite at Hanford	Grout 4B: Off-site grouting/disposal	Grout 6: Phased Approach Off-site grouting/disposal, then on-site grouting/disposal
Criterion 1: Long-term effectiveness (environmental and safety risk after disposal)			
Highly effective for primary waste; moderately effective for secondary waste. Medium confidence in the assessment.	Effective. Medium confidence in the assessment, due to technology immaturity.	Highly effective. High confidence in the assessment.	Highly effective. Good to high confidence in the assessment.
Criterion 2: Implementation schedule and risk (environmental and safety risks prior to mission completion, including risks driven by waste tank storage duration)			
High risk due to significant cost-based startup delays and operations limits. Moderate technical implementation risk. Construction finishes and treatment starts in 2047, mission does not complete without significant additional annual budget.	High risk due to construction time required and technical execution risk. Construction finishes and treatment starts in 2039; mission completes 2070.	Low risk due to earliest potential start of treatment in 2027, minimal construction, low-temperature process, likely capacity, and modest transportation and operations costs. Limited facilities (e.g., evaporator and load-out station) needed; mission completes 2066.	Very low risk due to earliest potential start of treatment in 2027, flexible timing of conversion to on-site low-temperature process, and inexpensive operations. Grout plant construction finishes 2039; mission completes 2066.
Criterion 3: Likelihood of successful mission completion (including technical, engineering, and resource-related risks)			
Very low probability of successful completion due to resource intensity.	Low probability of successful completion due to technical risk.	Very high likelihood of successful completion.	High likelihood of successful completion.
Criterion 4: Lifecycle cost (discounted lifecycle costs)			
\$7.6B construction; \$5.1B operations (total operations costs exceed benchmark budget by \$1.2B)	\$3.4B construction; \$2.2B operations	\$0.4B construction; \$3.4B operations	\$1.4B construction; \$2.7B operations

Reviews of Groundwater Strategies for LANL, Moab and ETEC

- At the request of EM sites, NNLMES has reviewed the groundwater management strategies for Cr(VI) and RDX plumes at LANL; development of Groundwater Corrective Action Plan (GCAP) for Moab, and soil and groundwater remediation at ETEC
- For the LANL Site:
 - NNLEMS has recommended adaptive management approach for the complex site
 - EM-LA plans to use the NNLEMS report to inform the site's regulatory negotiations and management decisions
- For the Moab Site:
 - NNLEMS has developed time staged GCAP strategies, each with a set of defined risk management objective(s)
 - The Moab Site plans to use the NNLEMS report to develop the GCAP
- For ETEC:
 - NNLEMS has analyzed the Look-Up Table Values for soil remediation and backfill availability, and recommended a risk-based approach
 - The ETEC Site plans to use the NNLEMS report to inform regulatory interactions in ROD development

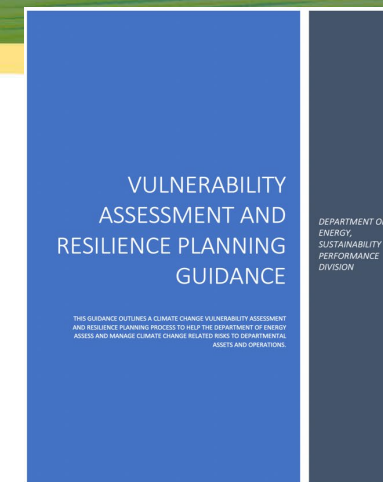
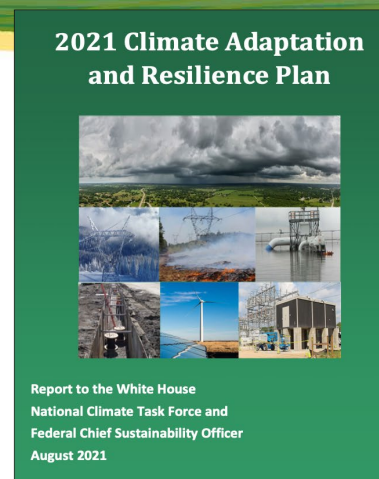
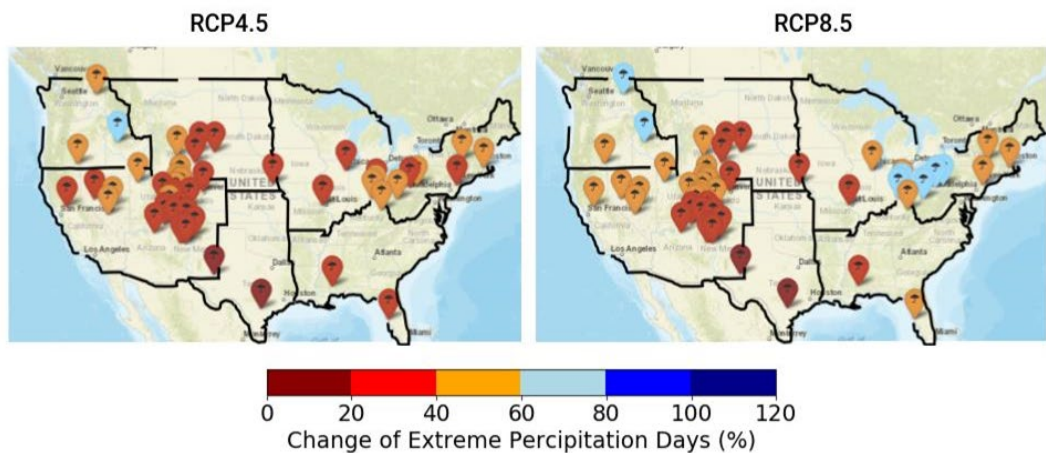


Moab



ETE C

- DOE 2021 Climate Adaptation and Resilience Plan requires sites to develop vulnerability assessment and resilience planning
- GAO recommended that DOE develop plans to assess effects of climate changes on LM's sites and to mitigate any significant impacts
- NNLEMS (LBNL and SRNL) supported EM sites for developing VARP, and LM sites for addressing GAO reports
- Phase II work underway

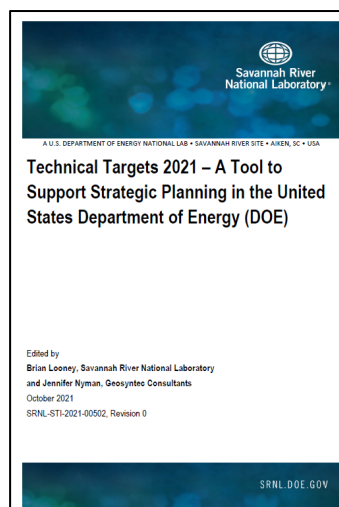


	ETTP	Hanford	Moab	Paducah	Portsmouth	SRS	WIPP	WVDP
Cold Wave	N/A	N/A	N/A	Unlikely	Unlikely	Unlikely	N/A	Relatively moderate
Drought	N/A	None to low	Increased severity	Anticipated	Anticipated	Anticipated	N/A	No rating
Heat Wave	Almost Certain	Medium to high	N/A	Likely	Likely	Likely	Very likely	No rating
Winter Weather	Likely	N/A	N/A	Anticipated	Anticipated	Unlikely	Somewhat likely	Very low
Precipitation	Almost Certain	Low	Less precipitation overall	Anticipated	Anticipated	Anticipated		N/A
Ice Storm	N/A	N/A	N/A	Anticipated	Anticipated	Unlikely		Relatively low
Lightning	Almost Certain	N/A	N/A	Almost certain	Almost certain	Almost certain	N/A	Relatively low
Riverine Flooding	N/A	Low	N/A	N/A	N/A	N/A	N/A	Relatively moderate
Tornado	N/A	N/A	N/A	Extremely unlikely	Extremely unlikely	Extremely unlikely	N/A	Relatively moderate
Wildfire	N/A	Medium to high	Increased risk with drought	Anticipated	Anticipated	Anticipated	N/A	Very low

- Historically EM program has focused on tank waste cleanup. However, stakeholder concerns are focused on off-site migration of groundwater contamination
- A significant portion of EM's environmental liability is associated with remediation of complex groundwater plumes and long term monitoring is a large component of liability
- NNLEMS is developing a National Strategy to expedite closure at EM's groundwater plumes at complex sites, in 3 phases



- Updated 2002 document to reflect current needs



- Interviews with 9 DOE-EM sites
- Identification of high priority site-specific challenges for each site
- Develop recommendations to expedite closure.

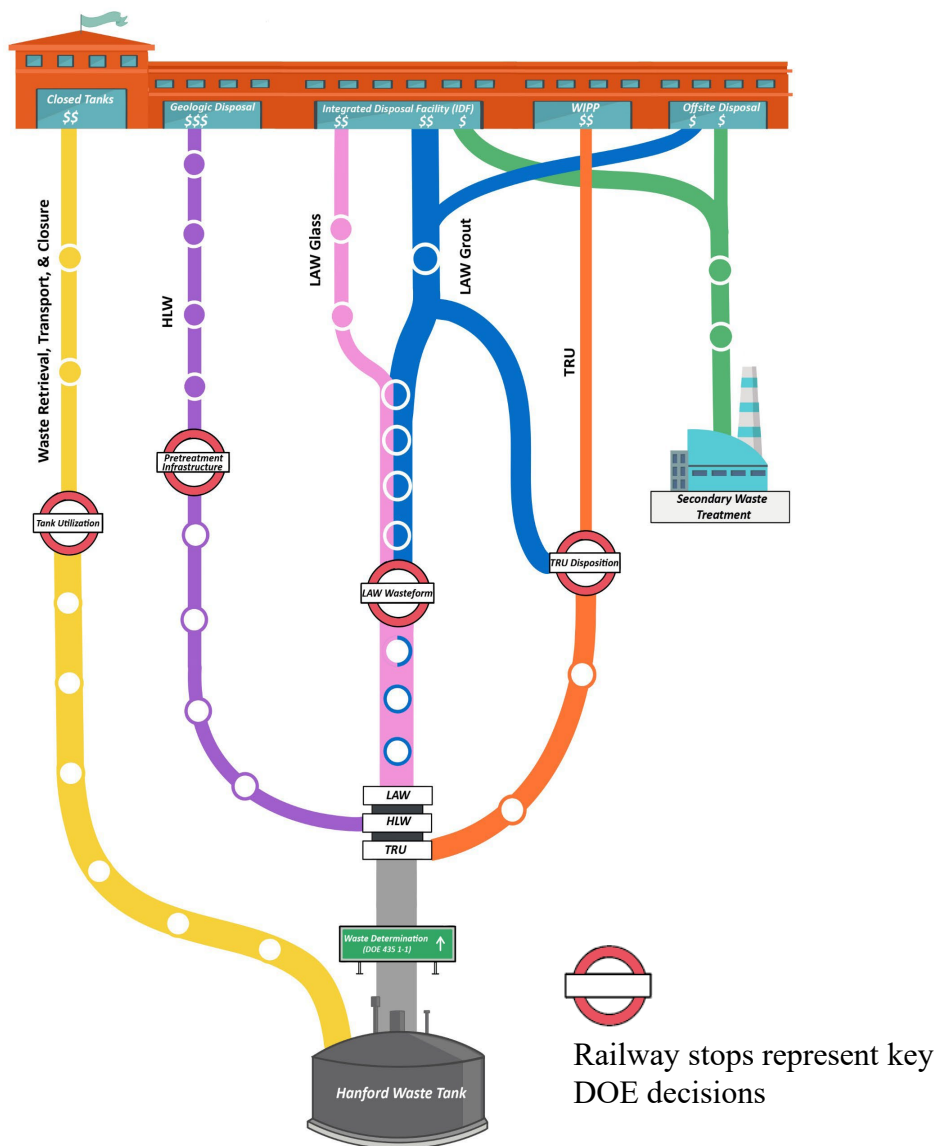


- HQ plan for development of end-state vision to expedite closure at each site
- Recommendations for improving stakeholder interactions
- Technology development and test bed recommendations

R&D Roadmap for Accelerating Hanford Tank Waste Mission

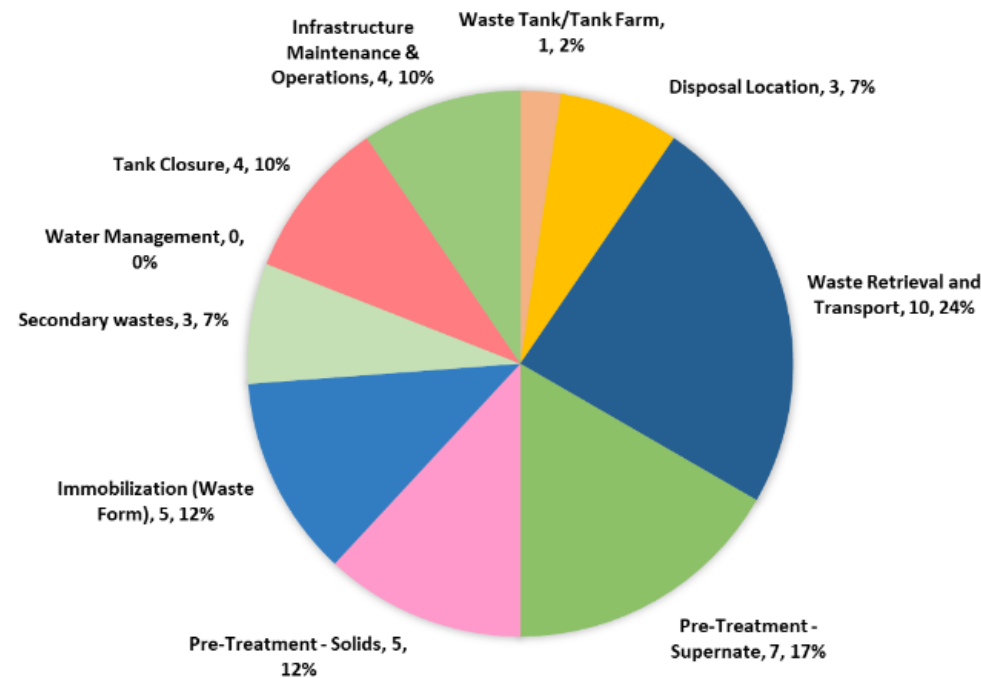
- **The retrieval, treatment, and disposal of Hanford tank waste is the largest portion of EM's environmental liabilities.**
- **EM-1 chartered NNLEMS to develop the R&D Roadmap to continually identify research and development (R&D) opportunities to provide cutting-edge technologies that can be used for improving efficiency, along with reducing costs and accelerating the schedule for the Hanford tank waste cleanup program.**
- **R&D Roadmap managed, approved and maintained by a Federal Steering Committee that reports to EM-1:**
 - Ming Zhu, EM Senior Advisor for Laboratory Policy (Lead)
 - Delmar Noyes, Assistant Manager of the Tank Farm Project
 - Kurt Gerdes, Director of the EM Technology Development Office
 - Steve Trischman, Director of Office of Budget and Planning

NNLEMS Recommended R&D Roadmap



- A recommended portfolio of R&D investments: 35 areas
- Five quick win ideas
- A competitive process for R&D investments
- A communication/engagement strategy

FINALIZED AND PRIORITIZED CONDENSED IDEA LIST BY FUNCTIONAL AREA (LESS REGULATORY)



NNLEMS identified “quick win” ideas that could help advance the near-term Hanford mission:

- **LDR Organics Characterization and Removal/Destruction to enable waste form alternatives**
 - Continue evaluation of organic removal/destruction methods
- **Development of Sludge Preparation Tanks At or In-Tank**
 - Evaluate and test technologies for HLW sludge preparation to meet HLW vitrification goals
- **Tank Life Extension to Support Mission Acceleration and Completion**
 - Evaluate technologies to repair or allow interim use of DSTs with potential leak sites; enhance existing tank integrity program with new inspection technologies
- **SST Retrieval Infrastructure to Enable Flexible, Timely Waste Mobilization**
 - Provide technologies or at-tank equipment for emergency leaks to repair, transfer, and/or immobilize retrieved waste
- **Sample Reduction using Material Balance and Real-Time, In-Line Monitoring Approaches for HLW Applications**
 - Expand on existing DFLAW real-time, in-line monitoring program to meet the needs of HLW vitrification

- **Develop system model for infrastructure & technology cost evaluation**
 - Multi-lab effort combining code development and process modeling to assess the impacts of changes to the flowsheet including technology insertion
- **Cementitious material development to improve long-term performance**
 - Work with WRPS program to advance the R&D needed to allow cementitious waste forms to be accepted for disposal on-site or offsite
- **Improve transport models/performance assessments for waste forms**
 - Evaluate existing performance assessment inputs to determine where areas of conservatism might exist in the assumptions on waste form performance and/or where disposal contaminant migration assumptions may be conservative
- **Improved equipment decontamination/disposal options**
 - As tank farm and facility operations become more routine, the need for more robust methods to decontaminate equipment will be important to minimize the disposal volume
- **Alternative disposal options for CST ion exchange media**
 - Further the NNLEMS study to consider disposal locations which may entail additional characterization of spent CST
- **Remote/Automated systems**
 - Continue to evaluate means for removing the worker from the hazards

Priority Ranking (Color of the symbol(s) denotes the "railway route")

- ★ = Top
- = High
- ◎ = Medium

NNLEMS Recommended R&D Portfolio

Research Area	R&D Investment			Estimated Savings	
	Tech. Type	Timeframe (years)	Total Cost		
Waste Retrieval, Transport, & Closure					
★ Increase volume available for tank storage (WR&T-14)	Transformational	0-5	\$0-10M	\$10-25B	7-10 yrs.
● Dry waste characterization, monitoring, & retrieval technologies (WR&T-3b & 10a)	Incremental	0-5	\$10-50M	>\$25B	7-10 yrs.
● Process automation & feedback of monitoring and retrieval technologies (WR&T-7b)	Incremental	0-10	\$50-100M	>\$25B	>10 yrs.
● Advanced in-situ characterization methods coupled with improved performance assessment models (TC-4, TC-5, WR&T-8)	Transformational	0-15	\$10-50M	\$1-10B	5-7 yrs.
● Formulate & install barriers targeted for constituents of concern at tanks or disposal site with active monitoring (TC-7, WR&T-2b, DL-1)	Incremental	0-15	\$50-100M	\$1-10B	5-7 yrs.
● Improved sampling methods for double shell tanks (WT-9)	Incremental	0-10	\$100-300M	\$1-10B	5-7 yrs.
● Improved methods to detect/ repair leaks for storage tanks (IF-2, WR&T-2a & b)	Risk Mitigation	0-10	\$100-300M	\$1-10B	5-7 yrs.
● Risk-based waste retrieval sequencing (TC-3)	Incremental	0-10	\$0-10M	\$1-10B	3-5 yrs.
Waste Pretreatment					
★ In-tank pretreatment of HLW sludge (PS-4)	Transformational	0-5	\$10-50M	>\$25B	>10 yrs.
★ At-tank pretreatment of HLW sludge (PS-2)	Transformational	0-5	\$100-300M	>\$25B	>10 yrs.
● RCRA organics removal from tank supernate (PL-5)	Transformational	0-10	\$10-50M	>\$25B	>10 yrs.
● Increased solids concentration during waste processing with water management (PS-6)	Transformational	0-5	\$100-300M	>\$25B	>10 yrs.
● Improved understanding of aluminum chemistry to optimize sludge processing (PS-3)	Long-range	0-5	\$0-10M	\$250M-1B	>10 yrs.
◎◎ Improved supernate filtration processes (PL-1)	Risk Mitigation	0-5	\$0-10M	\$0-250M	0-3 yrs.
◎◎ Additives to optimize filtration (PL-2)	Incremental	0-10.	\$0-10M	\$0-250M	0-3 yrs.
◎◎ Sodium nitrate separation or destruction technologies (PL-8)	Transformational	0-10	\$10-50M	\$0-250M	0-3 yrs.
◎ Plutonium/actinide removal from supernate (PL-10)	Transformational	0-5	\$50-100M	\$0-250M	0-3 yrs.

Research Area	R&D Investment			Estimated Savings	
	Tech. Type	Timeframe (years)	Total Cost		
Waste Immobilization & Disposal					
★ Cementitious materials development to improve long-term performance (IM-13)	Transformational	0-10	\$10-50M	>25B	>10 yrs.
★ Improved high level waste glass formulations (IM-1b)	Incremental	0-5	\$10-50M	>\$25B	>10 yrs.
★ NOX management through sludge washing or offgas abatement (IM-4)	Incremental	0-10	\$50-100M	\$1-10B	5-7 yrs.
★◎ Improved transport models/performance assessments for waste forms (DL-3)	Transformational	0-10	\$0-10M	\$250M-1B	3-5 yrs.
● Improvement to high level waste glass melter design & throughput (IM-2c)	Incremental	0-10	\$100-300M	>\$25B	>10 yrs.
◎◎ Waste dewatering/dried waste form (IM-12)	Transformational	0-10	\$300-600M	\$10-25B	>10 yrs.
Secondary Waste Treatment					
● Improved grout waste forms (SW-1)	Incremental	0-5	\$10-50M	\$0-250M	0-3 yrs.
◎ Iodine separation in liquid phase (PL-6)	Risk Mitigation	0-5	\$0-10M	\$0-250M	0-3 yrs.
◎ Iodine separation in gas phase (SW-9)	Risk Mitigation	0-10	\$0-10M	\$0-250M	0-3 yrs.
◎ Technetium separation technologies (SW-10)	Incremental	0-10	\$10-50M	\$0-250M	0-3 yrs.
◎ Process intensification/automation of Effluent Treatment Facility (IF-7 & 12)	Incremental	0-10	\$100-300M	\$0-250M	0-3 yrs.
Mission Enablers					
★ Improved equipment decontamination/disposal options (WR&T-9)	Incremental	0-5	\$0-10M	>\$25B	7-10 yrs.
★ Real time monitoring for liquid process feeds (WR&T-10b)	Incremental	0-5	\$0-10M	\$250M-1B	5-7 yrs.
● Develop system model for infrastructure & technology cost evaluation (Hanford-1)	Transformational	0-5	\$10-50M	\$0-250M	0-3 yrs.
◎ Optimize cesium loading on crystalline silicotitanate ion exchange media (PL-3)	Incremental	0-10	\$0-10M	\$250M-1B	3-5 yrs.
◎ Improved offgas treatment/abatement for key air toxics (PS-9)	Incremental	0-5	\$10-50M	\$0-250M	0-3 yrs.
◎ Alternative disposal options for crystalline silicotitanate ion exchange media (DL-6)	Transformational	0-10	\$10-50M	\$0-250M	0-3 yrs.
◎ Remote/automated systems (IF-14)	Incremental	0-5	\$100-300M	\$0-250M	0-3 yrs.

- **EM-1 has requested feedback**
 - EMAB review

- **Advisory Subcommittee (EM, SC, and ARPA-E)**
 - Develop the competitive process
 - Organize and conduct proposal reviews

- **Funding**
 - EM plans to use \$50M of the FY23 appropriations for the implementation of the Roadmap

- **Scope**
 - Under development

- **Schedule**
 - To initiate projects in late FY23

