

Nafion™

Sustainable Nafion^(TM): Opportunities in Recycling & Re-use of Membranes and lonomers

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An Introduction: The Chemours Company and Its Sustainability Goals

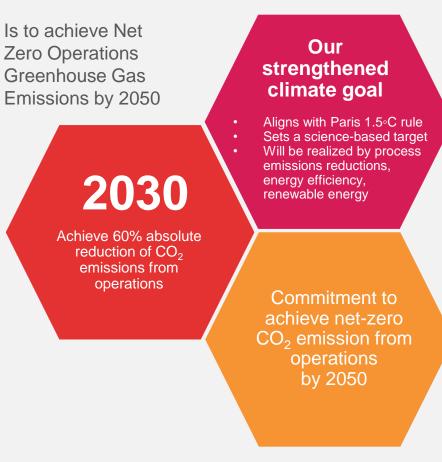


Industry Leader in safe production and manufacture of performance chemicals, combining leading products, applications expertise, and market-shaping chemistry

Nafion



Our Goal





Translating Words to Action: Responsible Manufacturing



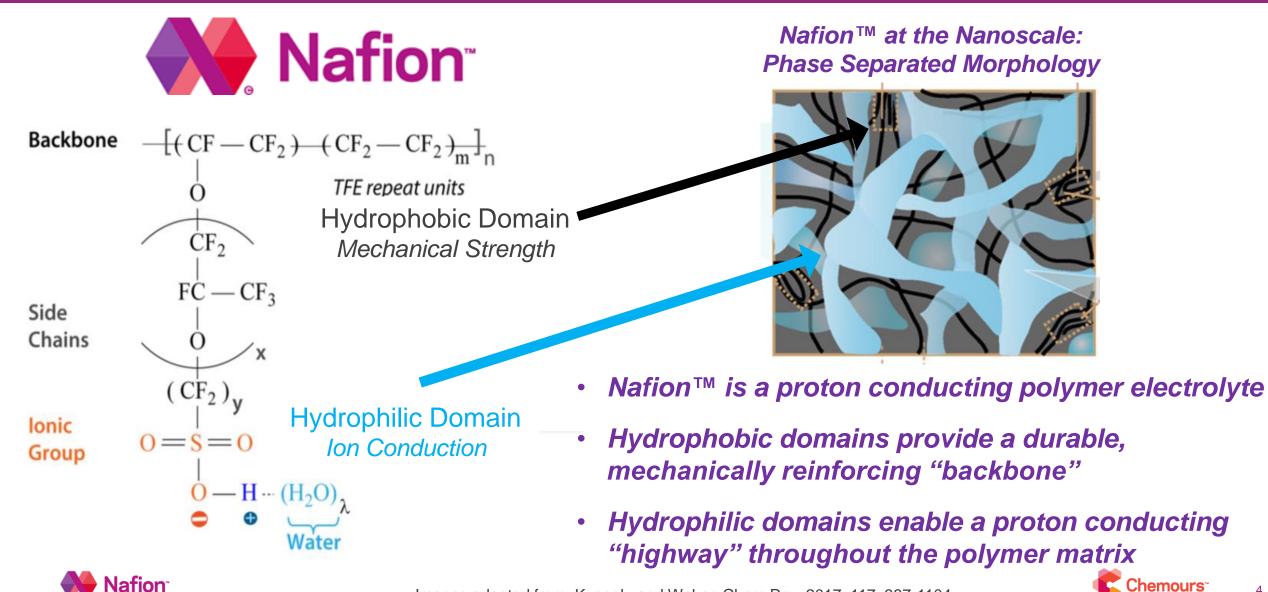
By 2030, we aim to reduce air and water process emissions of fluorinated organic chemicals by 99% or greater.

- In 2020, we successfully deployed our thermal oxidizer at our Fayetteville Works facility which eliminates 99.999% of PFAS emissions and represents a \$100 million investment in emissions control technology
- At our Dordrecht facility in the Netherlands, we're investing €75 million in emissions control technology to achieve our 2030 goal to reduce all PFAS emissions by more than 99% compared to 2018 baseline levels.





Nafion **TM** Polymer Chemistry: **Unique Polymer for Proton Conduction**





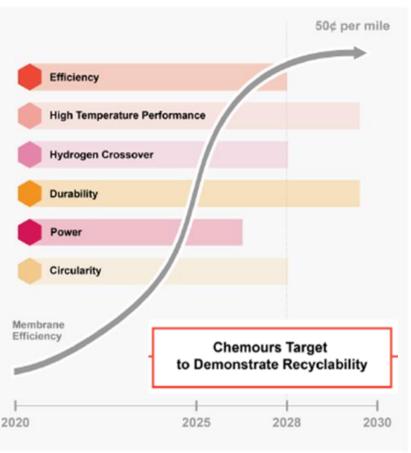
Nafion[™] Supply Chain: Enabling the Hydrogen Economy

Chemours is **backward integrated** in the manufacture of Nafion[™] membranes and dispersions. Chemours has the **polymer capacity** to manufacture Nafion[™] membranes in large scale.

Fuel Cell Diesel Parity Total Cost of Ownership



- Chemours has >50 years' experience in the commercial manufacture of Nafion[™] ion exchange materials
- Chemours has established a Global Venture Team solely focused on the development of materials used in the Hydrogen Economy, enabling our customers to achieve their business objectives.
- Multiple new product development programs in progress for membranes and dispersions in hydrogen applications





Chemours

Nafion M Research Activity and Collaborations: Sustainable lonomer

- Chemours has recently completed the Chemours Discovery Hub - a 312,000 sq ft facility dedicated to R&D in Newark, DE.
 - Unifies >300 scientists and engineers under one roof
- Chemours believes using Nafion[™] sustainably is a critical component to a hydrogen economy at-scale.
- Chemours has kicked off an internal team dedicated to exploring how to most effectively incorporate used Nafion[™] into recycled components
- Chemours intends to be a leader in this space and is open to partnering with interested parties in upcoming funding opportunities.



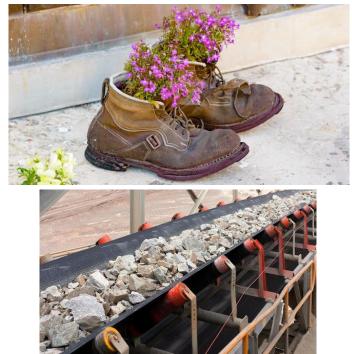




A Second Life for Nafion[™] Ionomers: Four Possibilities

- 1. <u>Reuse:</u> Ionomer is recaptured at end of device lifetime, converted into new ionomer products with no loss in performance/durability
- 2. <u>Repair</u>: Any damaged ionomer regions "healed" by chemical treatment at end of life
- **3.** <u>**Repurpose:**</u> Ionomer is recaptured, but "wear and tear" or conversion challenges restrict usage to secondary, alternative markets for ionomers
- 4. <u>Restart:</u> Ionomer broken down into elemental constituents and used as recycled fluorine in manufacturing of Nafion[™]

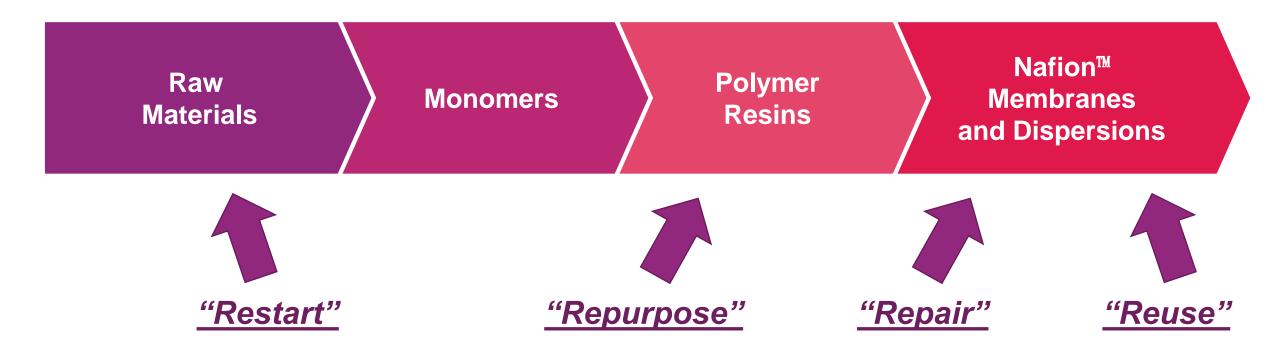






Chemours

Reincorporation of Nafion[™] in Ionomer Supply Chain



- Backwards integration in Nafion[™] supply chain enables efficient recycling of Nafion[™] ionomer in multiple steps in value chain
- No matter which path is determined to be most viable, there is value in each





Considerations in Ionomer Sustainability: Different Ionomers

- Several different chemistries exist within ionomer market for PEM materials
- Unlike PGM metals, recovering "pure" ionomer material would require segregating spent MEA material by ionomer type
 - Different ionomers also possible within MEA (i.e., catalyst layer vs membrane)
- "Blending" several types of spent ionomer carries several obvious challenges:
 - Performance of multiple ionomers in composite structure has not been studied
 - Uncertain legal/regulatory framework

A)
$$-(CF_2CF_2)_m CF_2CF -$$
 Nafion*
 $OCF_2CFOCF_2CF_2SO_3H$
 CF_3
B) $-(CF_2CF_2)_n CF_2CF -$ Aquivion*
 $OCF_2CF_2SO_3H$
C) $-(CF_2CF_2)_p CF_2CF -$ 3MTM
 $OCF_2CF_2CF_2CF_2SO_3H$

Example Ionomer Chemistries

Adapted from: Perfluorosulfonic Acid Membranes for Fuel Cell and Electrolyser Applications. Deborah Jones



Nafion 😽

Considerations in Ionomer Sustainability: Perspective and Targets

- Recycling of ionomer is in its infancy significant progress in fundamental R&D is necessary before demonstration is possible
- Recycling ionomer is beneficial not only for reusing end-of-life materials, but also repurposing early-stage ionomer yield loss (i.e. in-process scrap)
- Topics to explore include:
 - Efficient separation of electrodes (PGM) and ionomer materials without necessarily destroying ionomer component
 - Evaluating end-of-life ionomer composition
 - Engineering optimized pathways to incorporate recycled material
 - Answering questions around how to deal with multiple ionomers in MEA
- Early-stage targets should be demonstration projects (Go-No/Go on process); quantified targets should be dependent on established pathways





- Recycling of ionomers is a critical component to ensuring a sustainable hydrogen economy.
- Chemours is eager to lead ionomer recycling efforts based on historical strength/competency in Nafion[™] manufacturing and backwards integrated supply chain
- Several questions, both philosophical and technical, must be answered in short order to ensure strategic alignment within hydrogen economy on ionomer recycling









Thank You!

Fueling the hydrogen economy together.

We invented the ion exchange membrane category. Now we're changing the game in the hydrogen economy. Nafion[™] ion exchange membranes and dispersions help you achieve new levels of productivity through efficient and reliable water electrolyzers. With decades of experience innovating to meet the needs of our customers, only the Nafion[™] brand has the depth of knowledge required to reinvent the category and drive the hydrogen economy forward toward a cleaner world. It's time to let the future in. Won't you join us?

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