



Idaho Cleanup Project End State Contract

Doug Pruitt, Transition Manager
Aaron Nebeker, Contracting Officer

July 28, 2021



EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

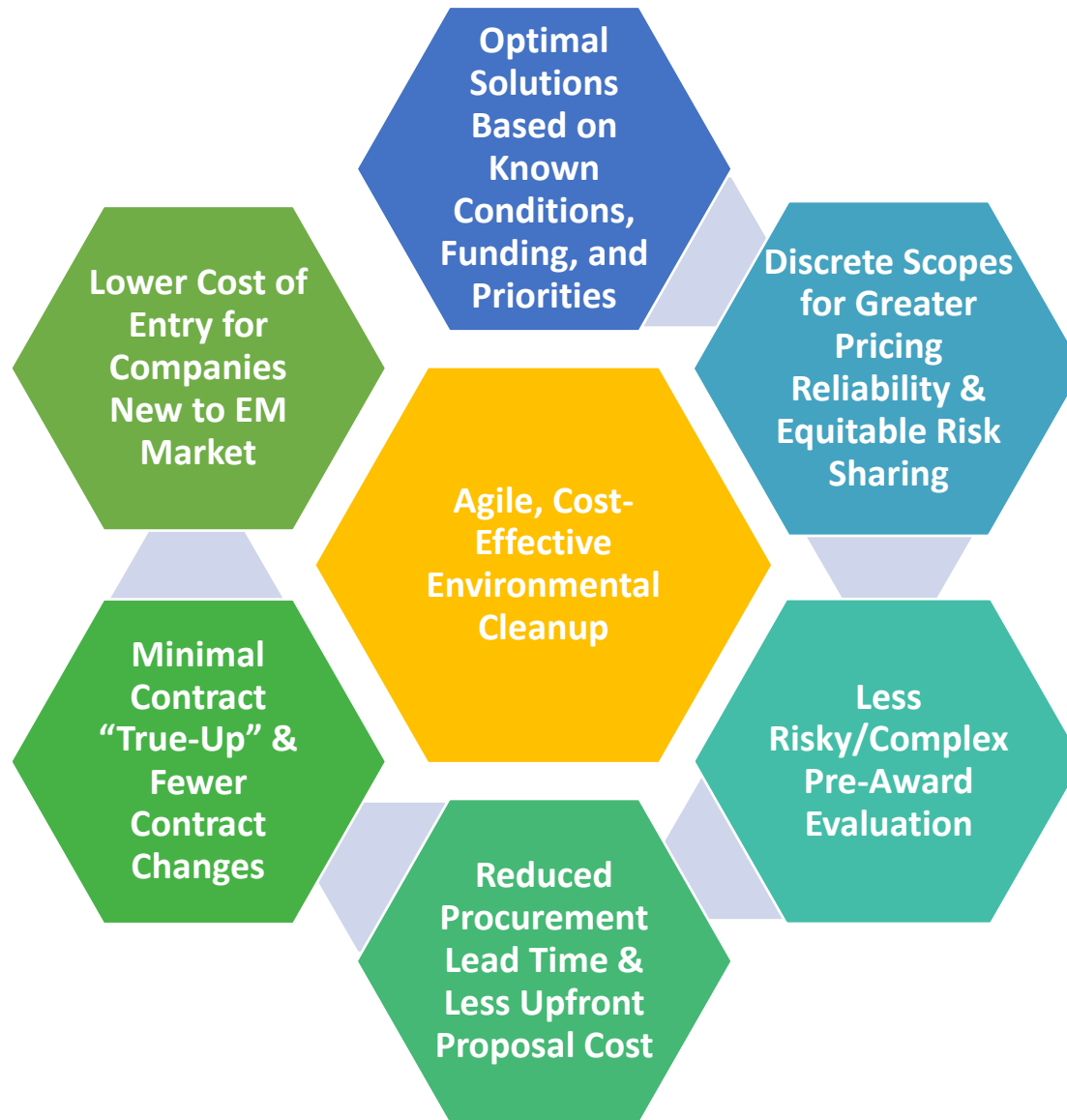
Idaho Cleanup Project

End State Contracting Model (ESCM)

- Concerted effort within DOE-EM to reinvigorate the nuclear waste cleanup completion mindset
- ESCM employs a **two-step** process:
 - Competitive qualifications-based single award Indefinite Delivery/Indefinite Quantity (IDIQ) request for proposal (RFP) - **Complete**
 - Post-award negotiation of discrete scopes of work through effective partnering on a task order basis
- Provides EM the ability to partner with industry and stakeholders at this critical juncture of the clean-up program to openly negotiate the correct, risk-based interim and final end states to reach completion at our sites



ESCM Benefits to DOE



ICP Procurement Background

- **End state contracting model**: ICP was 1 of 5 EM end state procurements
- **Procurement method**: Full and open competition
- **Contract type**: Single award IDIQ contract under which cost reimbursable (mainly) or fixed price task orders may be issued
- **Minimum and maximum value of services**: Guaranteed minimum of \$500,000 with a \$6.4B IDIQ maximum ordering value (ceiling)
- **Contract Term**: 10-year ordering period with the ability to issue tasks for up to 5 additional years, prior to the last day of the 10-year base IDIQ contract



ICP Scopes of Work

Nine Major Scope Elements:

1. Radioactive Waste Management Complex closure
2. Complete transuranic waste shipments out of the State of Idaho
3. Sodium bearing waste processed and tank farm closure complete
4. Complete calcine retrieval project
5. Maintain facilities and infrastructure
6. Maintain regulatory compliance
7. Spent nuclear fuel (SNF) operations and management
8. SNF disposition
9. Facility decontamination and demolition (D&D)



Selected Offeror



The LLC team consists of Jacobs, North Wind Portage as teaming partners, with integrated small business subcontractors Navarro, Oak Ridge Technologies and Spectra Tech

- Contract awarded on May 27, 2021
- Contract award protested June 15, 2021
- Protest of award withdrawn July 12, 2021
- Notice to proceed issued to IEC on July 20, 2021
- Transition activities will begin October 1, 2021
- Both Fluor and STI are being extended to end of December 2021 to allow for transition to complete



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Idaho Cleanup Project

Path Forward

- 90-Day transition will begin October 1, 2021
 - Goal to complete all actions prior to start of curtailment
- After transition, a 120-day Implementation period task order will allow all operations to continue while specific task orders are developed and negotiated
 - Ensures uninterrupted continuation of cleanup work
- Communication to workforce, regulators, stakeholders and communities
 - Contract Section C.2.1 states, “During the contract transition period, the contractor shall brief the incumbent workforce, federal staff, and stakeholders on the contractor’s approach and commitments for accomplishing the task orders and overall PWS”



Partnering

- Partnering between the government and the contractor is critical to mission success
- Section H.57 – Partnering states that DOE-ID and IEC agree that both parties....
 - “...will establish a common vision with supporting goals and objectives and expectations of doing business together in a manner that brings the best value to the government”
- Sets expectations up front
- This is not “sign-and-forget”
 - The intent is to hold both parties accountable throughout the life of the IDIQ contract and execution of all task orders



Performance Management Incentive (PMI)

PMI objectives:

- Motivate efficient and effective contract performance
- Encourage the contractor to strive for outstanding results
- Motivate partnering

The PMI will be awarded based on:

- Safety and operational performance
- Meeting regulatory or court-ordered milestones
- Quality assurance performance
- Maintaining the operability of facilities and other infrastructure
- Contractor's management of team, subcontractors and partnering
- Effectiveness and efficiency of business management and systems
- Contract and task order management



Task Orders

RFP included the following draft request for task order proposals:

- Task order-1: Transition (estimated 90 days)
- Task order-2: Implementation (120 days)
 - Continuation of operations with focus on task order development, negotiations/definitization
- Task order-3: ICP essential missions
 - Currently drafted as a two-year POP, CPAF (w/PEMP), covering base scope
- Task order-4: IWTU operations
 - Uninterrupted operations of IWTU



10-Year End State Task Order Strategy Plan

- DOE HQ initiative to define and focus on end state delivery
- Guides DOE-ID and IEC's management approach
 - Clear, shared and communicated vision and plan
 - Establish relationship of trust and partnering fostering good faith task order development and negotiations
- Focus on Statement of objectives and strategic imperatives to roadmap achievement of 10-Year end state task order strategy plan
 - Statement of objectives from DOE-ID provides the basis for the partnered task order development
 - Strategic imperatives are used by IEC to define the scope of work and allows IEC to define the performance work statement during task order development



Questions?

