

# Location, Location, Efficiency!

2016 Building Technologies Office Peer Review



U.S. DEPARTMENT OF  
**ENERGY**

Energy Efficiency &  
Renewable Energy

Rose Buss, [rkbuss@milwaukee.gov](mailto:rkbuss@milwaukee.gov)  
City of Milwaukee  
Energy Efficiency Program Coordinator

# Project Summary

## Timeline:

Start date: August 1, 2015

Planned end date: July 31, 2018

## Key Milestones

1. Evaluate partner's CRM tool for compatibility; June 30, 2016
2. Program website launched; September 30, 2016
3. 50 buildings analyzed using DOE tools; December 31, 2016

## Budget:

### **Total Project \$ to Date:**

- DOE: \$29,663
- Cost Share: \$26,724

### **Total Project \$:**

- DOE: \$750,000
- Cost Share: \$750,000

## Key Partners:

Franklin Energy	MATC
Staples Energy	M-WERC
Office of Energy Innovation	MKE Business Improvement Districts
USGBC-WI	Transwestern
BOMA-WI	Focus on Energy

## Project Outcome:

The project focus is to make it easier and more compelling for building owners and property managers to develop and implement energy efficiency projects. Key outcomes include providing resources to this audience to guide them through the process of project development and increasing awareness of educational opportunities that will help building operators better understand their facilities.

# Purpose and Objectives

## **Problem Statement:**

This project addresses the following challenges, barriers, and knowledge gaps:

- Perception that investing in efficiency is too expensive or complicated
- Uncertainty of value of and ability to recoup energy efficiency investment
- Underinvestment in energy efficiency projects due to competition for tenants through lower rents
- Insufficient training or experience in the building services workforce

## **Target Market and Audience:**

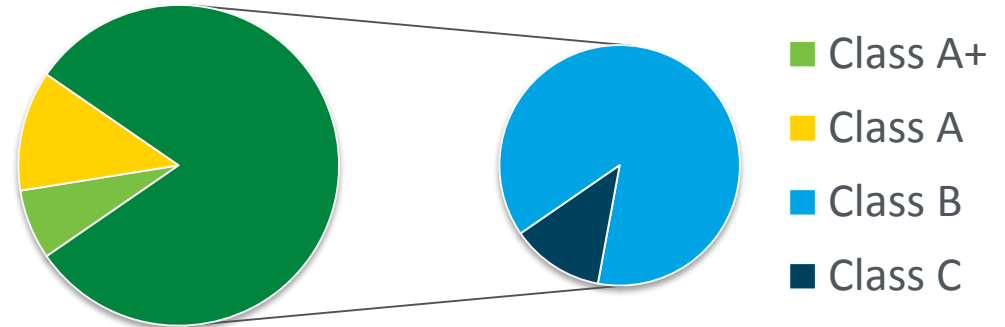
The primary market for the project is Class B & C commercial buildings. The secondary markets are K-12 schools and small commercial buildings (<100kW).

The intended audience is building owners and managers.

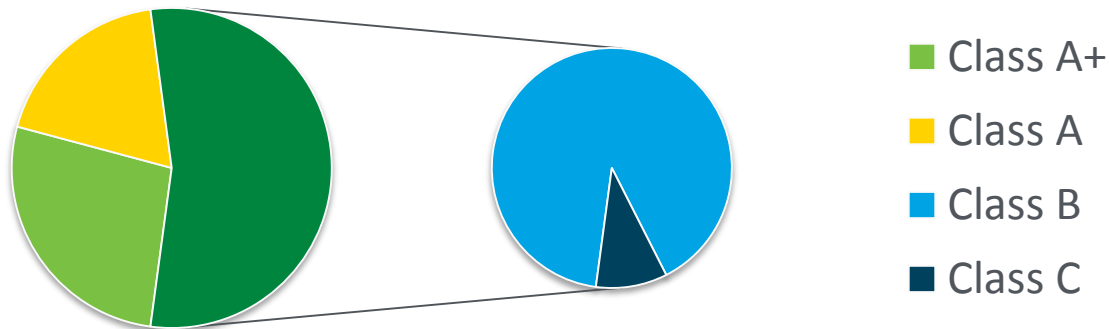
# Size of the Market

The Downtown Milwaukee Business Improvement District (BID) accounts for >43% of the office market in the Milwaukee area.

## Building Classes in Downtown Milwaukee



## Rentable Square Footage in Downtown Milwaukee



# Potential Impact



## Impact

- Impact 200+ buildings through assessment & recommendations phase
- Increase footprint of the Better Buildings Challenge to 10 million sq. ft. of private space
- Integrate existing DOE tools throughout Wisconsin's building efficiency delivery system
- Increase data transparency by assisting customers in benchmarking using Portfolio Manager
- Train next generation of building efficiency workers with state of the art technology and tools

# Project Measurement

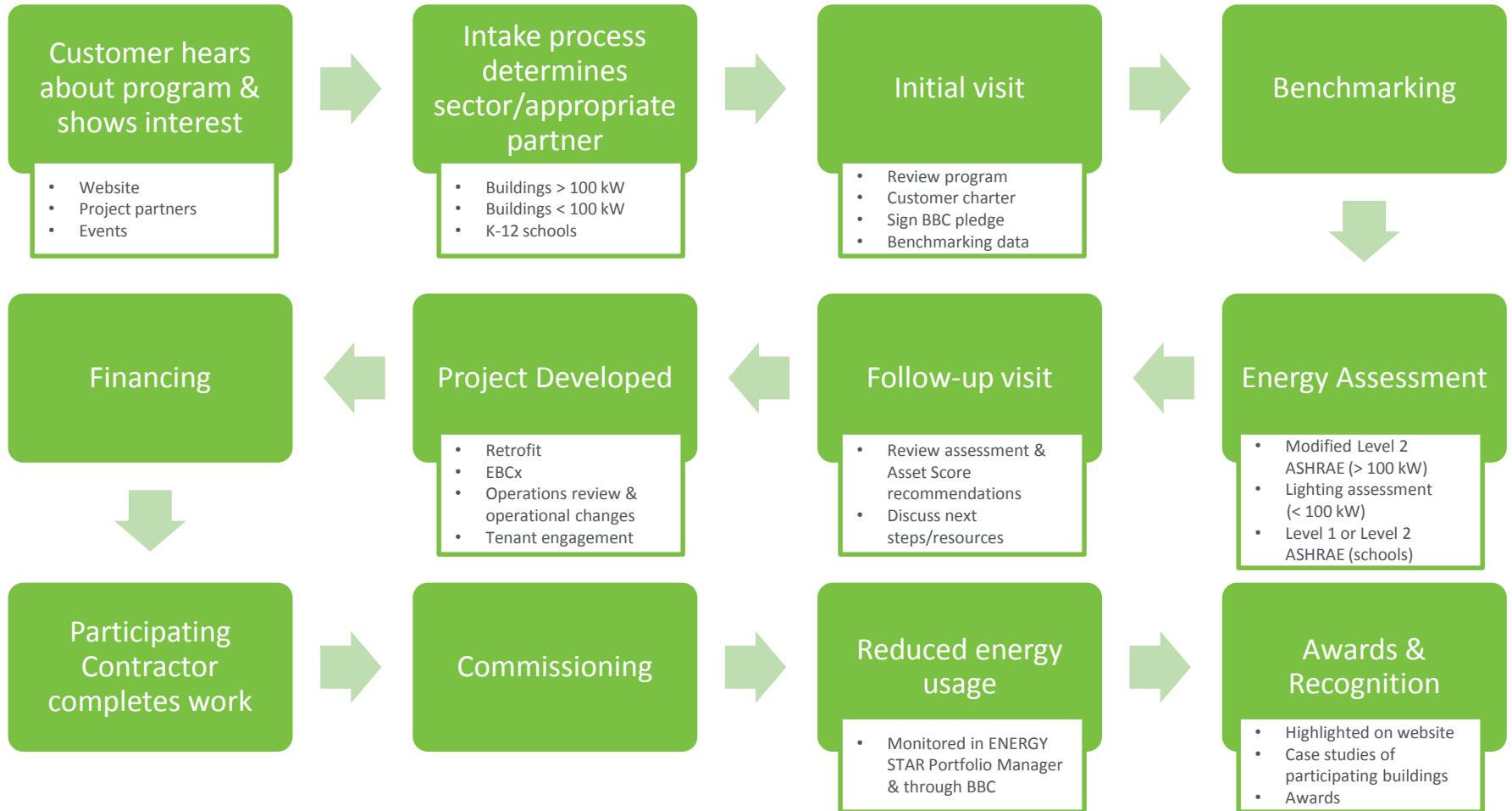
- **Near-term outcomes:**
  - Number of buildings touched/equipped with solutions to guide projects
  - Energy and cost savings of recommended measures
  - Increased awareness and usage of existing resources
- **Intermediate outcomes:**
  - Number of projects completed in participating buildings
  - More transparent energy performance data
- **Long-term outcomes:**
  - Increased occupancy rates and profitability in participating buildings
  - Continued increase in participation in and use of existing resources

# Approach

## Approach:

- Streamlined customer experience
  - Bundle energy assessments, benchmarking, financing, operational changes, and retrofits into comprehensive package
- Catalyze deployment channels
  - Integrate existing DOE tools (Asset Score, Interior Lighting Campaign, SEED) throughout building efficiency delivery system
  - Transfer latest building efficiency technologies to the contractor community
- Share best practices and recognize success
  - Marketing will include stories demonstrating increased profitability
  - Awards will recognize participating buildings for successes
- Increase access to building data
  - Assist customers in benchmarking using ENERGY STAR Portfolio Manager
  - Increase footprint of the Better Buildings Challenge
- Improve building workforce
  - Train the next generation of building efficiency workers
  - Offer continuing education to current building efficiency workers through workshops, seminars, and courses

# Approach (continued)





# Key Issues & Distinctive Characteristics

## Key Issues:

As a new project, the key issues currently being addressed are around the development of partner contracts and spreading the word about the program, which will fully launch at the end of May. The significance of these issues is that they will be key in keeping the project on schedule and reaching the targeted number of impacted buildings in the first year.

## Distinctive Characteristics:

- Brings together many of Wisconsin's energy efficiency leaders to develop a comprehensive approach to the development and implementation of energy efficiency projects in the commercial sector
- Tackles all major aspects of project development and implementation, including technology and workforce
- Integrates existing resources (PACE financing, statewide incentives, DOE tools) into a new framework to make customer navigation of the process easier

# Progress and Accomplishments

## Progress Against Milestones:

- Evaluate partner's CRM tool for compatibility; June 30, 2016
  - CRM tool entering test stage – determination on compatibility will be made within the month
- Program website launched; September 30, 2016
  - Request for pricing out to local companies for development of website
- 50 buildings analyzed using DOE tools; December 31, 2016
  - 6 pilot buildings identified and started in the customer process

## Market Impact:

- *Efforts to ensure or accelerate impact:*
  - Regularly scheduled networking/educational events
  - Marketing through project partners
- *Measured impacts:*
  - As a new project, we do not have any measured impacts to date, although we currently have 6 pilot buildings scheduled to go through the program

**Awards/Recognition:** None to date

**Lessons Learned:** Not applicable to date

# Project Integration and Collaboration

## Project Integration:

- Leverage existing resources/incentives to maximize impact
  - Focus on Energy incentive programs
  - State MEETAP program for schools
  - Utilize/modify existing courses and educational opportunities
  - Modify and use existing tools to aid in deploying technologies
- Provide programming to collaborate with buildings and other relevant stakeholders and to receive buy-in and feedback from relevant sectors
- Involve stakeholders in promotion and communication of the program

# Partners, Subcontractors, and Collaborators



Customer management;  
Business implementer



Small business  
implementer



School implementer



Marketing; Event  
development; Awards



Technology integration



Workforce development



Tenant engagement;  
Commissioning



Marketing; Promotion;  
Awards



Integrate technologies  
into incentive program



Workforce  
development; marketing



Program administrator

## Communications:

To date, this work has not been presented at any workshops, seminars, or other forums, outside of introduction to the appropriate audience.

# Next Steps and Future Plans

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## Next Steps:

- Finish executing vendor contracts
- Test customer management process with pilot buildings
- Adapt process based on pilot building feedback
- Develop and implement marketing campaign
- Identify vendor to develop program website

## Future Plans:

- Explore how to better connect students trained in new technologies with job opportunities in energy efficient buildings
- Expand the event offerings to be sector focused (i.e., school-focused sessions)
- Determine how best to show all of the benefits buildings receive, beyond energy and cost savings (i.e., tenant satisfaction, marketing/promotion, etc.)

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# REFERENCE SLIDES

# Project Budget

**Project Budget:** \$1,500,000

**Variances:** To date, there have not been any variances in the budget, although we expect some changes to be upcoming with the execution of partner contracts.

**Cost to Date:** 0.85%

**Additional Funding:** None

## Budget History

August 1, 2015 – FY 2015 (past)		FY 2016 (current)		FY 2017 – July 31, 2018 (planned)	
DOE	Cost-share	DOE	Cost-share	DOE	Cost-share
\$0	\$0	\$282,043.46	\$284,343.13	\$467,956.54	\$465,656.87

# Project Plan and Schedule

Project Schedule															
Project Start: August 1, 2015	Completed Work														
Projected End: July 31, 2018	Active Task (in progress work)														
	Milestone/Deliverable (Originally Planned)														
	Milestone/Deliverable (Actual)														
	FY2015			FY2016				FY2017				FY2018			
Task	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)		
<b>Past Work</b>															
M1.1: Submit initial PMP.			◆												
M1.4: Confirm selected DOE tools with Project Officer.		◆	◆												
<b>Current/Future Work</b>															
M1.5: Submit Work Plan and framework identifying specific project partners, DOE tools, & anticipated duties.			◆												
Go/No-Go #1: Framework & customer management tool presented to DOE & approved ; PMP approved			◆												
M1.8: Negotiate & execute first round of contracts.				◆											
M1.6: Partner's CRM tool evaluated for compatibility with DOE tools and other project activities.				◆											
M2.1: DOE tools incorporated into DEEP.				◆											
M2.3: 5+ buildings analyzed using DOE tools.					◆										
M3.2: Establish work study opportunities.					◆										
M1.2: Submit PMP update.					◆										
M1.7: Adopt simplified customer management process (if needed).					◆										
M2.4: New website launched.						◆									
M3.1: Provide seminars to building owners and keep an updated resource for building staff with offerings.							◆								
M3.3: Incorporate selected DOE tools into curriculum of local training partners.								◆							
M2.2: Staff trained on DOE tools and DEEP.									◆						
M3.4: Participate in DOE retro-commissioning campaign.	<i>To Be Determined</i>														
Go/No-Go #2: Program launched to public and 30-50 buildings completed across multiple sectors.												◆			
M4.1: Incorporate local HIT performance information into audit and evaluation tools/processes.												◆			
M1.3: Submit PMP update.												◆			
M4.2: Catalogue Wisconsin and American-made buildings efficiency products and deploy to customers.													◆		
M5.1: Deployment campaign launched.													◆		
Go/No-Go #3: 100 buildings in project pipeline.													◆		
M5.2: Award event scheduled.													◆		
M5.3: Award event held.													◆		

*Note on M1.4 missed date:*

Had verbally confirmed tools with Project Officer, got confirmation in writing later after working through some issues with one of the tools