

Combined Heat and Power Technology Assessment

Contents

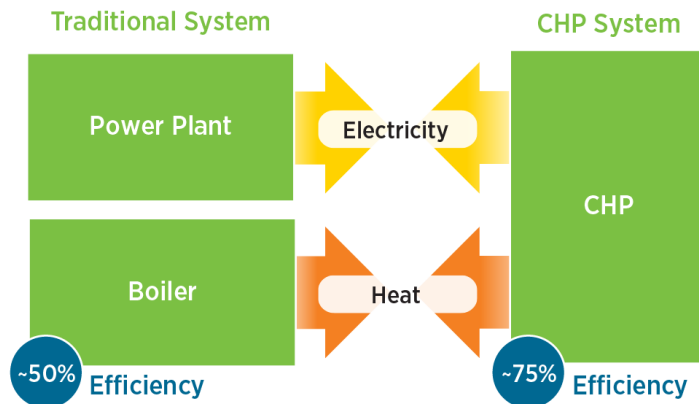
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26 **1. Introduction to the Technology/System**

27 **1.1 Combined Heat and Power overview**

28

29 CHP is the concurrent production of electricity or mechanical power and useful thermal energy (heating
 30 and/or cooling) from a single source of energy. CHP technologies provide manufacturing facilities,
 31 commercial buildings, institutional facilities, and communities with ways to reduce energy costs and
 32 emissions while also providing more resilient and reliable electric power and thermal energy¹. CHP
 33 systems combine the production of heat (for both heating and cooling) and electric power into one
 34 process, using much less fuel than
 35 when heat and power are produced
 36 separately. CHP can operate in one of
 37 two ways: either a “topping” cycle,
 38 where engines, turbines, or fuel cells
 39 generate electricity and the waste
 40 heat is used for either heating or
 41 cooling, or a “bottoming” cycle,
 42 where waste heat from an industrial
 43 or other source is used to drive an
 44 electricity generator, frequently a
 45 steam turbine.



47 The efficiency of CHP is most
 48 commonly calculated by dividing the total usable output (electrical and thermal), by the total fuel input
 49 to the system. Today’s CHP systems are generally designed to meet the thermal demand of the energy
 50 user – whether at building, plant or city-wide levels – because it maximizes system efficiency and costs
 51 less to transport surplus electricity than to pipe surplus heat from a CHP plant². CHP systems can achieve
 52 energy efficiencies of 75 percent or more, compared to producing heat and power separately, which is
 53 on average less than 50 percent efficient (Figure 1).³

54
 55 The U.S. currently has an installed co-generation capacity of 82.9 gigawatts (GW) of electric capacity at
 56 over 4,300 facilities, which represents 8% of current U.S. electricity generating capacity (by MW)⁴⁵. More

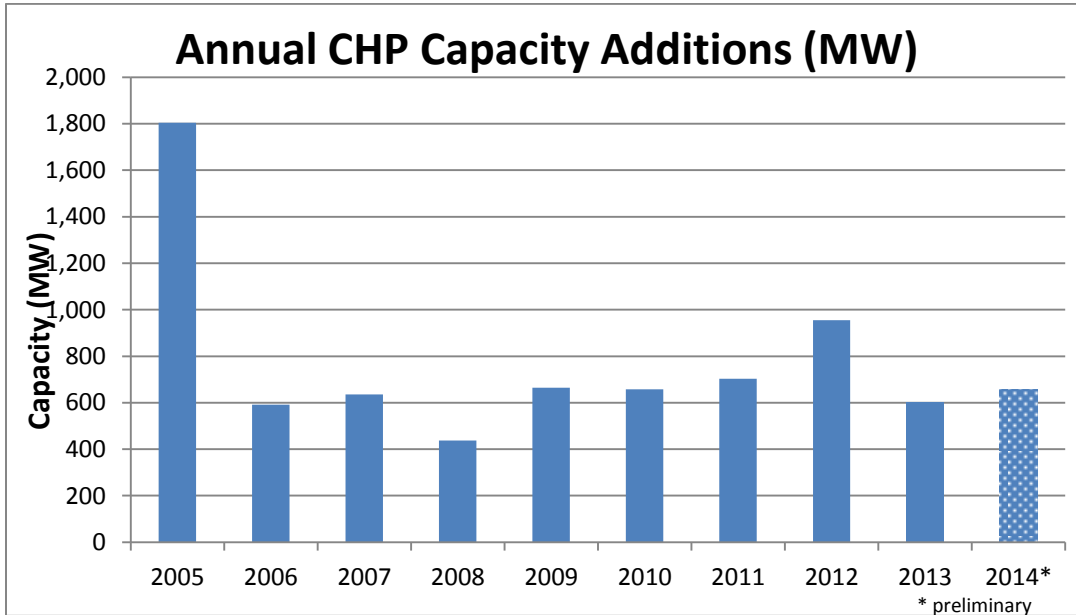
¹ Combined Heat and Power: Pathway to Lower Energy Costs, Reduced Emissions, Secure and Resilient Energy Supply, Fact Sheet, Environmental and Energy Study Institute, May 2013. Available at - http://www.eesi.org/files/FactSheet_CHP_052113.pdf.

² Combined Heat and Power – Evaluating the Benefits of Greater Global Investment, IEA 2008. Available at - http://www.iea.org/publications/freepublications/publication/chp_report.pdf.

³ U.S. Department of Energy (DOE) and U.S. Environmental Protection Agency (EPA). Combined Heat and Power: A Clean Energy Solution. DOE/EE-0779. August 2012. Available at - http://www.epa.gov/chp/documents/clean_energy_solution.pdf.

⁴ ICF Combined Heat and Power database (funded by US DOE and Oak Ridge National Laboratory). <http://www.eea-inc.com/chpdata/>

57 than two-thirds are fueled with natural gas, but renewable biomass, and process wastes are also used.
58 CHP capacity growth has been slow since the early 2000s; however, 2012 had the most new installed
59 capacity since 2005, with 955 MW of installed CHP capacity⁶. Interest in CHP in the U.S. is rising due to
60 low natural gas prices, the increasing return of manufacturing to the U.S., and growing awareness of the
61 value of energy resiliency.
62



63 Source: ICF Combined Heat and Power Installation Database
64

65
66
67
68 CHP systems can be used in many different settings and many different scales, ranging from the micro,
69 residential scale producing as low as 60 kW to large-scale industrial systems that produce more than 20
70 megawatts (MW) of power. Applications include⁷:
71 • Manufacturing (chemicals, refineries, pulp and paper, food processing, pharmaceuticals,
72 biorefineries, etc.)

⁵ The ICF Combined Heat and Power database contains information on all known CHP systems in operation today. It is the best estimate we have of the complete CHP market, but still only an estimate due to the constantly changing numbers (new additions, existing capacity either shut down or put on standby, or changes in operation (e.g., less hours per year)). These numbers may differ somewhat from the estimates in the Manufacturing Energy Consumption Survey (MECS). MECS data does not include 3rd party owned and operated CHP. The MECS estimates also only include manufacturing industries, and as such does not include commercial/institutional CHP, agricultural CHP and mining CHP.

⁶ ICF Combined Heat and Power database (funded by US DOE and Oak Ridge National Laboratory). <http://www.eea-inc.com/chpdata/>

⁷ Combined Heat and Power: Pathway to Lower Energy Costs, Reduced Emissions, Secure and Resilient Energy Supply, Fact Sheet, Environmental and Energy Study Institute, May 2013. Available at - http://www.eesi.org/files/FactSheet_CHP_052113.pdf.

- Critical infrastructure (emergency services facilities, hospitals, water and wastewater treatment plants, etc.)
- Institutional (retirement homes, research institutions, government buildings)
- Commercial (hotels, airports, office buildings)
- District energy (colleges and university campuses, urban centers, military bases)
- Residential (large multi-family units and a small number of individual homes)

The greatest use of CHP is in the manufacturing sector, with approximately 86% of the CHP capacity (see Figure 2).

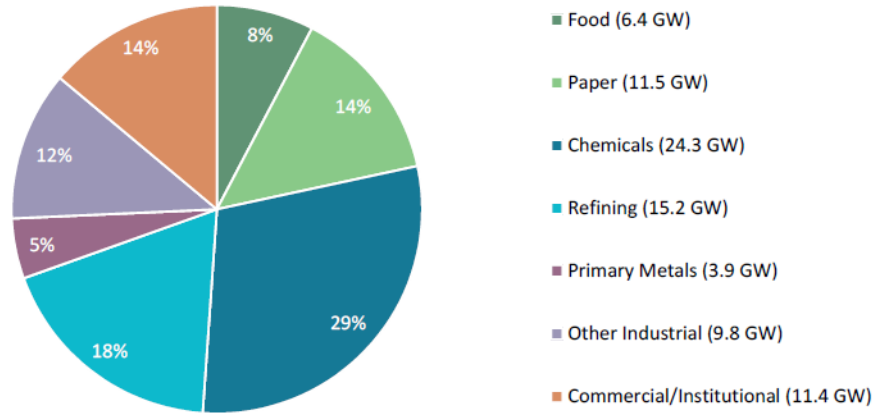


Figure 2 – Existing CHP capacity in the U.S. by sector, 2012⁶.

82
83

The International District Energy Association (IDEA) has identified 601 district energy systems in the US, 289 of which are currently district energy-only systems⁸. CHP installed as part of district energy systems has grown in recent years – there is currently 6.6 GW of CHP generating capacity at district energy sites, spread across 55 downtown systems and 153 university campus district energy systems.

88

The U.S. Federal government has set a target of 40 GW of additional CHP capacity by 2020, an increase of nearly 50% above the 2012 baseline of installed capacity of 82 GW. Additionally, 34 states and the District of Columbia have incentives or regulations encouraging the deployment of CHP and district energy, though the approach is not integrated at the national level⁹.

93

94 1.2 Benefits of CHP for the Nation

95

- Improves U.S. manufacturing competitiveness by lowering energy operating costs to manufacturers
- Offers a low-cost approach to new electricity generation capacity
- Improves resiliency to the local electrical power allowing for business continuity in the event of a man-made or natural disaster

100

⁸ The IEA CHP and DHC Collaborative – CHP/DHC Country Scorecard: United States. Available at http://www.iea.org/publications/insights/insightpublications/US_CountryScorecard_FINAL.pdf

⁹ Ibid

- 101 • Provides an immediate path to lower GHG emissions through increased energy efficiency - use
102 of CHP currently avoids 248 million metric tons of carbon dioxide per year
- 103 • Lessens the need for new transmission and distribution (T&D) infrastructure and enhances
104 power grid security
- 105 • Uses abundant clean domestic energy sources – over 83% of CHP capacity is fueled by natural
106 gas, biomass, or waste fuels
- 107 • Uses highly skilled American labor.
108

109 **1.3 Benefits of CHP for U.S. businesses** 110

111 Combined heat and power systems provide effective, efficient, reliable, and less costly power to
112 businesses across the nation. CHP has proven to:

- 113 • Increase production efficiency, reducing business costs
- 114 • Reduces risk of electric grid disruptions, enhances energy reliability and lessens potential
115 impacts on business operations
- 116 • Provides stability in the face of uncertain electricity prices
- 117 • In many parts of the country, CHP provides not only operating savings for the user, but also
118 represents a cost-effective supply of new power generation capacity. As an example, Figure 3
119 compares the cost of electricity generated from small, medium, and large sized CHP projects
120 with delivered electricity costs in New Jersey and the cost of electricity from new central power
121 generation¹⁰.

122

123 **1.4 Status of CHP Market** 124

125 CHP is considered by many to be a “mature” technology. There is significant deployment of the
126 technology in the large industrial and large commercial/institutional sectors. The economies of scale
127 allow CHP to be cost-effective for high-thermal demand applications in the size range above 5MW. 1-5
128 MW systems are typically cost-effective when sized for thermal demand, but can face significant barriers
129 when interconnecting with their electric utility regarding interconnection standards; utility rates, such as
130 stand-by; and opportunities to sell electricity back to the grid, such as in net-metering. These barriers
131 can influence the systems overall cost-effectiveness.

132 **1.5 Challenges, Policy, and Regulatory** 133

134 While current thermally-sized CHP technologies are cost-effective and broadly deployed in the medium
135 to large size ranges (>5 MW), there are a host of policy and regulatory barriers that limit its deployment
136 in the marketplace. These barriers limit the ability for CHP to succeed in energy services markets.

¹⁰ ORNL. Combined Heat and Power, Effective Energy Solutions for a Sustainable Future. 2008. Available at -
http://www.energy.gov/sites/prod/files/2013/11/f4/chp_report_12-08.pdf.

137 Improvements in the following areas have been proposed to maximize the cost-effective penetration of
138 CHP technologies:

- 139 • Design of standby rates
- 140 • Interconnection standards for CHP with no electricity export
- 141 • Excess power sales
- 142 • Clean energy portfolio standards (CEPS)
- 143 • Emerging market opportunities—CHP in critical infrastructure and utility participation in CHP
144 markets.

145 **1.6 Opportunity**

146
147 While existing thermally-driven CHP systems sized to fill 100% of a facility thermal demand (low power
148 to heat ratio ($\frac{P}{H}$), typically below 0.75) are currently cost effective in many markets and applications,
149 there still remains a vast unserved market with smaller thermal demand relative to electrical ($\frac{P}{H}$ up to
150 1.5) in the industrial, commercial/institutional, and residential sectors. By increasing $\frac{P}{H}$ while
151 maintaining the high efficiencies that thermally-sized CHP systems enjoy an enormous energy and cost
152 savings opportunity would be untapped (the potential is examined in later sections of this document).
153 Increasing $\frac{P}{H}$ without loss of efficiency would entail the development of ultra-high efficient generating
154 technologies. Ultra-efficient electricity generation could be a transformative technology leap for
155 providing power to end-use customers. Combined with increased use of renewables, 70% efficient
156 power generation (an effective doubling of current U.S. average electricity generation efficiency), could
157 lead the U.S. down the path of 80% carbon reductions by 2050¹¹. Meeting these aggressive goals will
158 require a transformation both in how energy is produced and consumed. A proposed R&D activity
159 focused on ultra-efficient electricity generation technologies will focus on increasing the CHP electricity
160 generation efficiency.

161 **1.7 Options for CHP on the Electric Side**

162
163 A rough analysis of the opportunities of deploying highly-efficient CHP to applications that fall outside of
164 the traditional thermally-driven systems was carried out (details in the following sections). The analysis
165 examined how much increased technical potential and energy savings could be captured if CHP systems
166 could be deployed in applications with a power to heat ratio of up to 1.5 (current power to heat ratios in
167 existing CHP systems are closer to 0.75).

168
169 This analysis showed that expanding the market applications for CHP systems to those driven more by
170 electrical rather than thermal output could save an additional 1.3 Quads of energy more than existing
171 CHP technologies alone.

¹¹ The White House, Remarks by the President at the Morning Plenary Session of the United Nations Climate Change Conference (Dec. 18, 2009) (online at www.whitehouse.gov/the-press-office/remarks-president-morning-plenary-session-united-nations-climate-change-conference).

172

173 **1.8 CHP in Grid Integration Scenario**

174

175 CHP has the potential to play a larger and significant role in the modern smart grid. Integrating
176 manufacturing operations and resources (including CHP) into the modern grid system will allow
177 manufacturers to enjoy the cost savings from reduced on-site fuel consumption and will also provide the
178 potential for the realization of additional revenue streams. In a truly integrated and smart grid, a
179 manufacturer may be able to participate in ancillary services markets, enhanced demand-response
180 programs, and other alternate revenue-generating schemes. The end result of grid integration of
181 electric-driven CHP distributed generation will be stronger, more profitable, and more resilient
182 operations for both the utility and end-use sectors. Additional end-user benefits would include
183 avoidance of lost revenues due to a more reliable, and resilient grid.

184 **2. Technology Assessment and Potential**

185 **2.1 Past CHP R&D Portfolio**

186

187 The DOE CHP R&D Portfolio has included:

188

189 • **Advanced Reciprocating Engine Systems (ARES):** The goal of the ARES program was to deliver a
190 technologically advanced engine/generator system that combines high specific power output
191 and low exhaust emissions with world-class overall efficiency, while maintaining excellent
192 durability, all provided at a low installed cost. This program resulted in demonstrated engine
193 efficiencies that increase from ~35% at project start to 50%, a nearly 50% increase in efficiency.

194

195 • **Packaged CHP Systems:** The development of packaged CHP systems suitable for smaller
196 industrial facilities can enable users to avoid complicated and costly system integration and
197 installation but still maximize performance and increase efficiency. The projects included:

198

- 199 - High Efficiency Micro-turbine with Integral Heat Recovery
- 200 - Flexible CHP System with Low NO_x, CO and VOC Emissions
- 201 - Low-Cost Packaged Combined Heat and Power System
- 202 - Combined Heat and Power Integrated with Burners for Packaged Boilers

203

204 • **High Value Applications:** New high-value CHP technologies and applications can offer attractive
205 end-user economics, significant energy savings, and with reproducible results.

206

- 207 - Flexible Distributed Energy and Water from Waste for the Food and Beverage Industry
- 208 - Microchannel High-Temperature Recuperator for Fuel Cell Systems
- 209 - Novel Controls for Economic Dispatch of Combined Cooling, Heating and Power (CCHP) Systems
- 210 - Residential Multi-Function Gas Heat Pump
- 211 - Ultra Efficient Combined Heat, Hydrogen, and Power System

212

- 213 • **Fuel-Flexible CHP:** Accelerating market adoption of emerging technology and fuel options can
214 improve industry competitiveness through more stable energy prices, cost savings, and
215 decreased emissions. Examples of these technology and fuel options include a biomass gasifiers,
216 gas turbines utilizing opportunity fuels, landfill gas cleanup and removal systems, and
217 desulfurization sorbents for fuel cell CHP.
 - 218 - Adapting On-site Electrical Generation Platforms for Producer Gas
 - 219 - Development of an Advanced Combined Heat and Power (CHP) System Utilizing Off-Gas
220 from Coke Calcination
 - 221 - Development of Fuel-Flexible Combustion Systems Utilizing Opportunity Fuels in Gas
222 Turbines
 - 223 - Integrated Combined Heat and Power/Advanced Reciprocating Internal Combustion
224 Engine System for Landfill Gas to Power Applications
 - 225 - Fuel-Flexible Microturbine and Gasifier System for Combined Heat and Power
 - 226 - Low-NOx Gas Turbine Injectors Utilizing Hydrogen-Rich Opportunity Fuels
 - 227 - Novel Sorbent to Clean Biogas for Fuel Cell Combined Heat and Power

- 228 • **Demonstrations:** The installation of innovative technologies and applications that offer the
229 greatest potential for replication can provide compelling data and information to foster market
230 uptake in manufacturing and other applications.
 - 231 - ArcelorMittal USA Blast Furnace Gas Flare Capture
 - 232 - BroadRock Renewables Combined Cycle Electric Generating Plants Fueled by Waste
233 Landfill Gas
 - 234 - Combustion Turbine CHP System for Food Processing Industry
 - 235 - Texas A&M University CHP System
 - 236 - Thermal Energy Corporation Combined Heat and Power Project

238
239
240 **Technology Needs**

241 Highly-efficient CHP systems (~90%) are currently possible and deployed in limited applications with
242 very high thermal and low electrical demands (low power to heat ratio $\frac{P}{H}$). A key area for expanding the
243 market for CHP, while also creating real, tangible thermodynamic improvements, is in pushing the $\frac{P}{H}$
244 ratio while maintaining high efficiencies. This would involve the development of ultra-high efficient
245 distributed generation technologies.

246
247 Ultra-efficient electricity generation technologies (70% efficient power generation on an electric-only
248 basis, an effective doubling of current U.S. average electricity generation efficiency) focus on increasing
249 the CHP electricity generation efficiency.

250
251 Several technology configurations are being examined for thermodynamic maximum efficiencies:
252 combine cycle system in the 1 MW range, using natural gas fuel, whose product is AC electricity. These
253 include:

- 254 • Fuel cell as topping cycle, reciprocating engine as bottoming cycle.
- 255 • Reciprocating engine as topping cycle and Stirling engine as bottoming cycle

- 256 • Stirling engine as topping cycle and ORC cycle as bottoming
- 257 • Fuel cell as topping cycle and small gas turbine as bottoming cycle

258 (See analysis in following section for more detail on theoretical efficiencies)

259
 260 A rough analysis of the opportunities of deploying highly-efficient CHP to applications that fall outside of
 261 the traditional thermally-driven systems was carried out.¹² The analysis examined how much increased
 262 technical potential and energy savings could be captured if CHP systems could be deployed in
 263 applications with a power to heat ratio of up to 1.5 (current power to heat ratios in existing CHP systems
 264 are closer to 0.75). The analysis examined how much increased technical potential and energy savings
 265 could be captured if CHP systems could be deployed in applications with a power to heat ratio of up to
 266 1.5 (current power to heat ratios in existing CHP systems are closer to 0.75). The following system
 267 characteristics were assumed:

- 268 • For 50-1,000 KW systems : 30.5% electrical efficiency and 79.6% overall efficiency
- 269 • For 1-5 MW systems : 34.8% electrical efficiency and 77.7% overall efficiency

270
 271 The following sectors were included in the analysis¹³:
 272

Manufacturing:	Commercial/Institutional:
<ul style="list-style-type: none"> • Textiles • Plastics • Fabricated Metals • Machinery, Electrical, Computers and Electronic Equipment • Transportation Equipment 	<ul style="list-style-type: none"> • Commercial Buildings (NEC) • Schools • Retail Stores • Restaurants • Food Stores • Government Buildings • Prisons • Wastewater Treatment • Refrigerated Warehouses • Airports • Post Offices • Museums

273
 274 This analysis showed that expanding the market applications for CHP systems to those driven more by
 275 electrical rather than thermal output could save an additional 1.3 Quads of energy more than existing
 276 CHP technologies alone.
 277

¹² This was an internal DOE analysis done to estimate impact of expanded CHP market applications.
¹³ The sectors in this analysis include those that typically have higher electrical loads, relative to thermal loads. Markets like pulp and paper, chemicals, refineries, hospitals, and universities were not included, since they are already well-served by CHP technologies.

Benefits	Manufacturing Sector	Commercial/ Institutional Sector	Total
Incremental MW Potential (based on $\frac{P}{H}$ ratio up to 1.5)	4,739 MW	45,128 MW	52,867 MW
Incremental Primary Energy Savings (TBtu) – Assuming 33% average grid efficiency	144 TBtu	1,164 TBtu	1,308 TBtu
User Incremental Energy Cost Savings (\$ Millions)	\$1,316 Million	\$8,660 Million	\$9,976 Million

278 **3. Program Considerations to Support R&D**

279 **3.1 Theoretical Feasibility of Ultra-High Generation technologies**

280

281 A basic thermodynamic analysis was conducted to determine theoretical maximum efficiencies of
 282 several generation equipment configurations¹⁴. A combined cycle involves cogeneration of electricity,
 283 with a top cycle (the upstream generator) and a bottom cycle (the downstream generator), which makes
 284 use of residual fuel and/or heat from the top cycle. Many systems such as with gas turbines or Rankine
 285 cycles will use exhaust heat to increase internal efficiencies of the primary cycles (for instance, to heat
 286 incoming flow streams), but increasingly common in the literature is to add a third WHR cycle to
 287 produce additional electrical power. Adding such third cycles not only adds cost but is also an exercise
 288 in balancing returns, so such systems must be carefully considered and designed.

289 The table below and the accompanying chart summarize the range of expected combined-cycle thermal
 290 efficiencies for a range of technologies and combinations of cycles. Most of the reported ranges come
 291 from the literature, and some from our DOE internal modeling analyses. The first column specifies the
 292 number of power-generating cycles in the system, and the next three columns specify the different
 293 configurations (as applicable). The overall thermal efficiency is based on fuel energy input to electrical
 294 power generation output, with no other significant energy inputs; the overall system scale is on the
 295 order of 1 MW_e. In all cases, the fuel is natural gas; most literature studies neglect the energy inputs to
 296 pressurize the natural gas to operating pressures¹⁵, but this is a small overall effect.

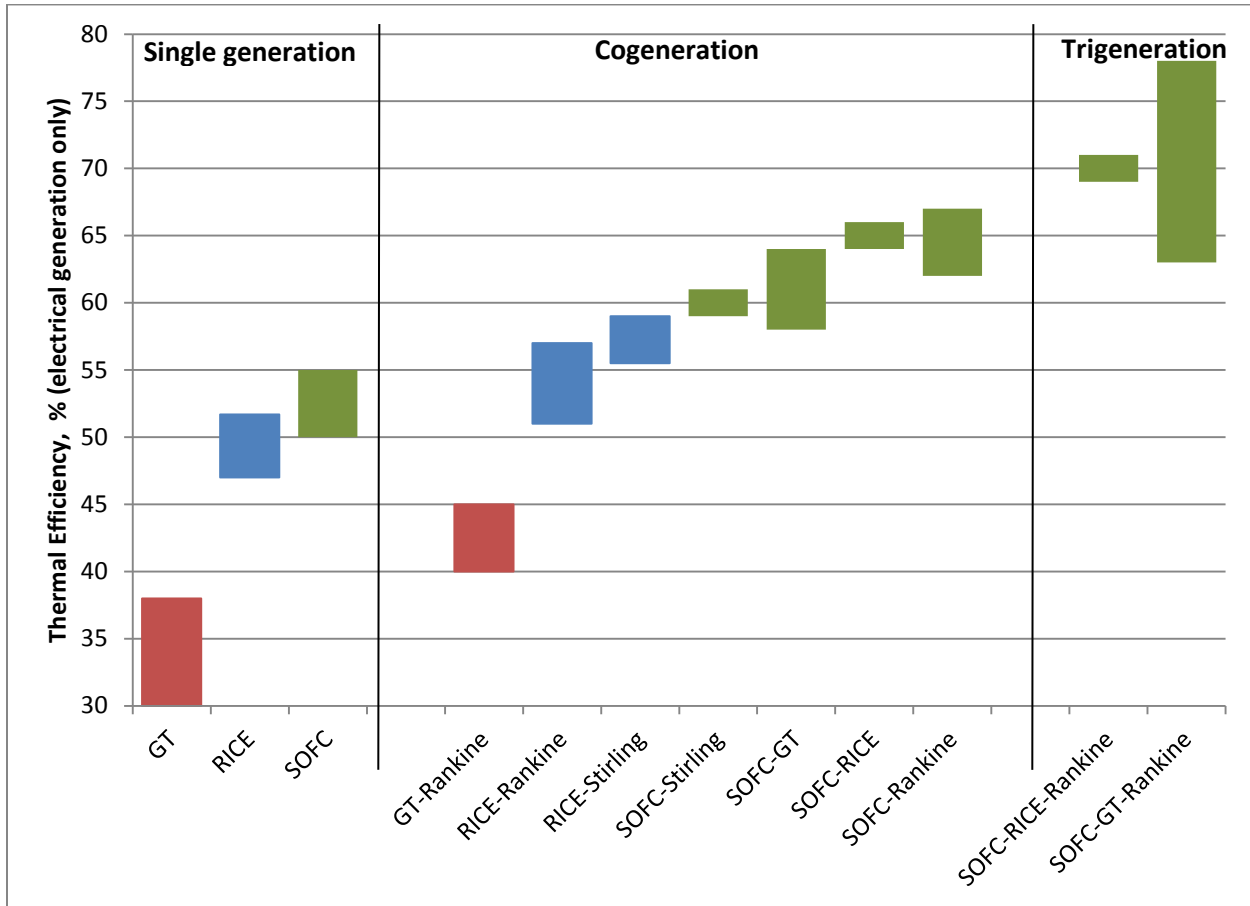
N	Top	Bottom	Extra WHR	Efficiency [%]
1	RICE (baseline)	—	—	47
1	RICE (stretch)	—	—	52
1	GT	—	—	30-38
1	SOFC	—	—	50-55

¹⁴ This was an internal DOE review. It has not yet been peer reviewed by stakeholders.

¹⁵ NG was the only fuel included in this analysis.

2	RICE	Rankine	—	51-57
	RICE	Stirling	—	51-59
2	GT	Rankine	—	40-45
2	SOFC	GT	—	58-64
2	SOFC	Stirling	—	60
2	SOFC	RICE	—	65
2	SOFC	Rankine	—	62-67
3	SOFC	GT	Rankine	63-78
3	SOFC	RICE	Rankine	69-71

297



298

299

300 Key: GT = gas turbine; RICE = reciprocating internal combustion engine; SOFC = solid oxide fuel cell;
 301 Rankine = Rankine cycle using either water or refrigerants (for organic Rankine cycle); Stirling = Stirling
 302 cycle engine.

303 Based on this preliminary analysis, it would appear that an aggressive and theoretically possible initial
 304 target efficiency for ultra-high efficiency generation is 70%%. . Initial tentative target price of
 305 generation is \$1/W¹⁶. Details on milestones, timeline, and metrics are still being developed.

306
 307 Three main technical areas for development of ultra-high-efficient generation include component
 308 development, systems development, and technology validation.

Technology Improvement Areas	
Component Development	Prime Mover Technology (engines, turbines, micro-turbines, fuel cells)
	Heat Recovery, Heat Exchanger Materials, and Thermally-Activated Utilization
	Combustion - including fuel compression and temperature
	Fuel Collection, Handling, Composition Monitoring & Treatment
	Materials – capable of withstanding extreme temperatures and pressures
Systems Development	Thermodynamic Cycles
	System Engineering/Packaged Design
	Process, Facility, and Utility Integration
Technology Validation	Full-Scale Evaluation
	Pre-Commercial Demonstration
	Innovative Applications and Performance Monitoring

309 **4.**
 310 **Risk and Uncertainty, and Other Considerations**

311 **4.1 Barriers and unknowns**
 312

313 While traditional CHP is a fairly mature technology, it remains underutilized for both technical and policy
 314 reasons, as well as lack of understanding of CHP. Improving the technology to apply to a broader
 315 market will help bring down costs to existing markets as well, making the technology more attractive
 316 than it is currently, but will do little to address the policy and regulatory barriers to CHP and other
 317 distributed generation technologies.

318
 319 Additional market uncertainties include the cost escalation of various fuels as well as electricity, effects
 320 of GHG reductions and the “greening” of the grid, impacts of policy on the US economy and revitalizing
 321 our industrial base.

322

¹⁶ This is still tentative, pending a more detailed stakeholder reviews

323 The activities of the DOE CHP Deployment program, through the DOE CHP Technical Assistance
 324 Partnerships (CHP TAPS), are key to continuing to ensure that the benefits of highly-efficient CHP are
 325 realized.

326 **5. Sidebars and Case Studies**

327 **5.1 CHP in Food Processing Industry – Frito-Lay Demonstration**

328
 329 Frito-Lay North America, Inc. installed a combined heat and power (CHP) system at its food processing
 330 plant in Killingly, Connecticut, in April 2009. The installation was supported by funds from the U.S.
 331 Department of Energy (DOE) in partnership with the Energy Solutions Center¹ as well as incentives from
 332 the State of Connecticut.

333 In order to reduce the energy costs and environmental impact of the Killingly plant while easing
 334 congestion on the constrained Northeast power grid, Frito-Lay installed:

- 335 • A 4.6 megawatt (MW) Solar Turbines Centaur® 50 natural gas combustion turbine;
- 336 • A Rentech heat recovery steam generator (HRSG) equipped with supplemental duct firing;
- 337
- 338 • Combustion air inlet chilling to increase power generation in warm weather; and
- 339 • A selective catalytic emission reduction system.

340
 341 The CHP system, designed to be electric load following, has the capacity to meet 100% of the plant’s
 342 electrical power needs and provide a majority of the facility’s annual steam needs.

343

344 **5.1.1 Converting Waste Heat into Steam**

345 Before the installation of the CHP system, the Killingly plant steam requirements were provided by three
 346 dual-fired (natural gas and residual oil) boilers. The three boilers were over thirty years old, and if one
 347 boiler needed service, the remaining two boilers could no longer meet the plant’s peak steam load. The
 348 CHP system can now provide about 80% of the steam load for the Killingly facility. The unfired steam
 349 production from the gas turbine exhaust is approximately 24,000 lb/hour, and maximum supplementary
 350 fired steam production is as high as 60,000 lb/hour.

351

Estimated Benefits of CHP System	
Efficiency	70% overall CHP efficiency
Emissions Reduction	93% reduction in overall NOx emissions 89% reduction in site NOx emissions 99% reduction in SO2 emissions 12% reduction in CO2 emissions

Cost Savings	\$1 million annually
Reliability	Provides over 90% of the electrical demand and 80% of the steam load for the facility, with an operating availability of 96.4%

352

353

354 **5.1.2 Running in Island Mode**

355 The Killingly plant—a 24/7 operation—has the capability to run in island mode using the CHP system if
 356 the power grid goes down. In 2009 and 2010, flying squirrels shorted out local service, leaving the entire
 357 area without power for hours. However, Frito Lay’s CHP system continued operating—for six hours in
 358 the first incident and eight hours in the second—allowing the plant to maintain production. This added
 359 power reliability avoided product losses and prevented the need for food safety re-inspections, resulting
 360 in significant cost savings.

361

362 The ability to run in island mode also means that the plant is less susceptible to outages caused by
 363 severe storms. The Killingly plant was intentionally powered down one day prior to Tropical Storm Irene
 364 in 2011. Three days after the storm, more than 60% of Killingly remained without power, but with the
 365 CHP system, Frito-Lay was quickly able to resume production less than 24 hours after the storm had
 366 passed.³ The Killingly plant also remained operational during a late October 2011 snowstorm that had
 367 knocked out power to nearby areas. The plant would also have continued operating during Superstorm
 368 Sandy in October 2012 and a blizzard in February 2013 if the roads had not been shut down by the
 369 governor.